

Department of Community Investment

August 31, 2015



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Dept of Community Investment Admin - 211

Fund Summary - Operating and Capital Budget

Description	2013 Actual	2014 Actual	2015 Amended Budget	30-Jun Actual	2016 Proposed Budget	Forecast				Budget Variance 2015-2016	% Change
						2017	2018	2019	2020		
REVENUES											
Property Taxes	-	-	-	-	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-	-	-	-	-
Grants/Intergovernmental	467,180	347,467	416,787	1,951	419,287	419,287	419,287	419,287	419,287	2,500	0.6%
Charges for Services	-	-	-	-	-	-	-	-	-	-	-
Interfund Allocations	-	-	-	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-	-	-	-	-
Other Income	306,912	323,951	250,000	161,036	261,000	261,000	250,000	245,000	240,000	11,000	4.4%
Transfers In	1,717,519	1,688,959	1,967,638	983,819	1,967,638	1,967,638	1,980,338	2,028,236	2,078,936	-	0.0%
Total Revenue	2,491,611	2,360,377	2,634,425	1,146,806	2,647,925	2,647,925	2,649,625	2,692,523	2,738,223	13,500	0.5%
EXPENDITURES BY TYPE											
Personnel											
Salaries & Wages	1,319,293	1,376,465	1,512,815	673,458	1,500,606	1,530,618	1,561,230	1,592,455	1,624,304	(12,209)	-0.8%
Fringe Benefits	460,763	526,488	608,128	274,406	660,955	674,174	687,658	701,411	715,439	52,827	8.7%
Total Personnel	1,780,056	1,902,953	2,120,943	947,864	2,161,561	2,204,792	2,248,888	2,293,866	2,339,743	40,618	1.9%
Supplies	31,102	31,197	35,753	18,830	24,627	24,627	24,627	24,627	24,627	(11,126)	-31.1%
Services & Charges											
Professional Services	35,584	31,569	83,577	12,771	65,300	65,300	65,300	65,300	65,300	(18,277)	-21.9%
Printing & Advertising	12,829	8,887	11,000	2,944	11,000	11,000	11,000	11,000	11,000	-	0.0%
Utilities	-	-	-	-	-	-	-	-	-	-	-
Education & Training	6,109	5,085	12,482	3,148	15,000	15,000	15,000	15,000	15,000	2,518	20.2%
Travel	14,800	12,450	16,200	7,393	19,200	19,200	19,200	19,200	19,200	3,000	18.5%
Repairs & Maintenance	7,219	11,377	19,963	2,332	22,033	22,033	22,033	22,033	22,033	2,070	10.4%
Interfund Allocations	257,720	170,679	341,282	174,047	271,879	167,377	170,725	174,139	177,622	(69,403)	-20.3%
Administration	-	-	-	-	85,972	87,691	89,445	91,234	93,059	-	-
IT	-	-	-	-	11,248	11,473	11,703	11,937	12,175	-	-
Payments in Lieu of Taxes (PILOT)	-	-	-	-	-	-	-	-	-	-	-
Central Stores	-	-	-	-	1,265	1,291	1,316	1,343	1,370	-	-
Print Shop	-	-	-	-	2,801	2,857	2,914	2,972	3,032	-	-
GIS	-	-	-	-	22,704	23,158	23,621	24,093	24,575	-	-
Liability Insurance	-	-	-	-	142,778	35,694	36,408	37,137	37,879	-	-
Telephone	-	-	-	-	-	-	-	-	-	-	-
Unemployment Insurance	-	-	-	-	-	-	-	-	-	-	-
311 Call Center	-	-	-	-	5,111	5,213	5,317	5,424	5,532	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-
Debt Service:											
Principal	-	-	-	-	-	-	-	-	-	-	-
Interest & Fees	-	-	-	-	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-	-
Other Services & Charges	17,994	19,278	20,530	10,730	20,100	20,100	20,100	20,100	20,100	(430)	-2.1%
Total Services & Charges	352,255	259,325	505,034	213,365	424,512	320,010	323,358	326,772	330,255	(80,522)	-15.9%
Capital	4,720	-	-	-	37,000	-	-	-	-	37,000	-
Total Expenditures by Type	2,168,133	2,193,475	2,661,730	1,180,059	2,647,700	2,549,429	2,596,873	2,645,265	2,694,625	(14,030)	-0.5%
Net Surplus / (Deficit)	323,478	166,902	(27,305)	(33,253)	225	98,496	52,752	47,258	43,598		
Beginning Cash Balance	584,037	907,315	1,074,839	1,074,839	1,047,534	1,047,759	1,146,254	1,199,007	1,246,264		
Cash Adjustments	(200)	622	-	(393)	-	-	-	-	-		
Ending Cash Balance	907,315	1,074,839	1,047,534	1,041,192	1,047,759	1,146,254	1,199,007	1,246,264	1,289,862		
Cash Reserves Target	433,627	438,695	532,346	236,012	529,540	509,886	519,375	529,053	538,925		20.00%

Explain Significant Revenue and Expenditure Changes Below:

Liability insurance allocations reduced.

Dept of Community Investment Admin - 211

Fund Summary - Description, Accomplishments, Goals, KPI's

Fund Description & Purpose

Administration of the Department of Community Investment efforts throughout the City.

2015 Accomplishments & Outcomes

- Recognized by Harvard University Kennedy School of Government as one of the Bright Ideas in Government in 2014.
- Completion of the 1,000 vacant & abandoned properties in 1,000 days initiative.
- Completed the financing for Smart Streets infrastructure improvements.
- Sale of numerous publically owned parcels to private sector for redevelopment, including Ardmore Building, Blackthorn Golf Course, LaSalle Hotel and College Football Hall of Fame.
- Implementation of Corridors Plan with streetscape improvements on Lincoln Way West, Western, ambassador program and new façade grants and business development position.
- Implementation of Vacant to Value Grants to assist owner occupied rehabilitation of V&A properties.
- Completion of plans for Cemetery district and SE area in preparation for neighborhood investment.
- Master lease on a 250,000 sf speculative commercial building at Ameriplex.
- Revised and expanded workforce training programs; Construction of Ignition Park and two initial office buildings; Completion of remediation for Ivy Tower.
- By July 10, 2015 \$93M in approved private investment and 584 jobs announced from DCI assisted projects.

2016 Department Goals & Objectives & Linkage to City Goals

Basics are Easy (BE)

- Facilitate a streamlined planning, permitting and entitlement process in coordination with APC. Engineering, SBFDD, and other departments.
- Improve and align incentive evaluations to reflect updated economic development goals.
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Good Government (GG)

- Create "community investment" plans at the neighborhood scale to outline various capital activities, land-use plans and development opportunities.
- Update economic development goals and targets to reflect community and economic development priorities
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Economic Development (ED)

- Continued focus on creating investment-ready places, such as Ignition Park, through the completion of infrastructure and predevelopment activities.
- Target business recruitment activities for specific industries as well as in support of small businesses along the corridors.
- In partnership with local agencies, continue support for workforce training initiatives as well as piloting new skills training activities to assist individuals in qualifying for available jobs.
- Continue implementation of "smart streets" program to improve public safety, network connectivity and economic vitality.
- Attract residents to South Bend through support of mixed-use projects downtown and along the corridors.
- Support and stabilize neighborhoods through application of various targeted housing options throughout the City.
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Key Performance Indicators (KPI's)

Measure	City Goal	Type	2017	2014	2015	2016
			Long Term Goal	Actual	Estimated	Target
- Announced jobs from approved projects	ED	Outcome	450	1364	700	450
- Commercial private investment of approved projects	ED	Outcome	\$100M	\$180M	\$150M	\$100M
- Neighborhoods with Updated Plans	GG	Output	33	N/A	6	33
- Years to payback of City investment in approved commercial projects	ED	Effectiveness	8	N/A	12	10
- Housing			TBD			
-						
-						
-						
-						
-						
-						
-						

Types: output, efficiency, effectiveness, quality, outcome, technology

2016 Significant Changes/Challenges/Opportunities (with a focus on solutions)

- Must replace van used by property inspector. We have the cash to cover this expense.
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Dept of Community Investment Admin - 211

Fund Summary - Full-Time Employees

<i>Report ONLY Full-Time positions</i>									
Position	2014	2015	6/30/2015 Actual	2016	Forecast				
	Actual	Amended Budget		Proposed Budget	2017	2018	2019	2020	
Staffing (Full-Time Employees)									
Non-Bargaining									
Executive Director	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Assistant Executive Director	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Director II	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Director I	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Associate III	2.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Associate II	3.0	3.0	3.0	4.0	4.0	4.0	4.0	4.0	4.0
Associate I	7.0	7.0	7.0	6.0	6.0	6.0	6.0	6.0	6.0
Analyst II	3.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Analyst I	1.0	1.0	1.0	2.0	2.0	2.0	2.0	2.0	2.0
Administrative Assistant III	4.0	3.0	3.0	2.0	2.0	2.0	2.0	2.0	2.0
Executive Assistant	-	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Total Non-Bargaining	26.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0
Bargaining									
None	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-
Total Bargaining	-	-	-	-	-	-	-	-	-
Total Full-Time Employees	26.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0

Explain Significant Staffing Changes Below:
 Increases requested for Assistant Executive Director and Director II positions based on high level of success. Promotion of 1 Associate I to Associate II and 1 Administrative Assistant III to an Analyst I based on high level of work.

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
DCI ADMINISTRATION FUND								
211-1001-331.10-00	COMM DEV. SERVICE GRANT	467,180	347,467	416,787	416,787	1,951	1,951	419,287
211-1001-339.03-00	STAFF CONTRACTS	302,740	315,228	243,000	243,000	224,381	154,360	249,000
211-1001-351.01-15	CREDIT REPORTS	815	370	2,000	2,000	430	430	2,000
211-1001-360.05-01	REIMBURSEMENT REVENUE	747	1,956	0	2,500	2,480	2,480	0
211-1001-360.90-00	SETTLEMENT FEES	0	3,771	0	0	0	0	0
211-1001-361.01-00	ECON DEV-INTEREST INCOME	2,610	2,626	2,200	2,500	4,711	3,766	10,000
211-1001-392.00-00	INTER-FUND OPER. TRANSFER	1,717,519	1,688,959	1,967,638	1,967,638	983,819	983,819	1,967,638
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**	NEIGHBORHOOD ENGAGEMENT	2,491,611	2,360,377	2,631,625	2,634,425	1,217,772	1,146,805	2,647,925
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***	DCI ADMINISTRATION FUND	2,491,611	2,360,377	2,631,625	2,634,425	1,217,772	1,146,805	2,647,925

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
DCI ADMINISTRATION FUND								
211-1001-460.10-01	REGULAR	1,281,671	1,371,084	1,505,797	1,501,947	889,888	671,751	1,499,006
LEVEL	TEXT	TEXT AMT						
01	1 - EXECUTIVE DIRECTOR DCI	100,284						
	1 - ASSISTANT EXECUTIVE DIRECTOR	94,000						
	3 - DIRECTOR II (76,000)	228,000						
	1 - DIRECTOR I	67,825						
	3 - ASSOCIATE III (\$63,182)	189,546						
	4 - ASSOCIATE II (\$58,228)	232,912						
	6 - ASSOCIATE I (\$53,895)	323,370						
	1 - ANALYST II	48,168						
	2 - ANALYST I (42,468)	84,936						
	2 - ADMINISTRATIVE ASSISTANT III - DCI (\$38,950)	77,900						
	1 - EXECUTIVE ASSISTANT & DIR OF SPECIAL PROJECTS	52,065						
		1,499,006						
211-1001-460.10-03	PART-TIME STAFF	0	0	0	0	0	0	1,600
LEVEL	TEXT	TEXT AMT						
01	1 SUMMER INTERN @ \$10/HR; 20 HRS/WK; 8 WKS	1,600						
		1,600						
211-1001-460.10-04	OVERTIME	31	0	0	0	0	0	0
211-1001-460.10-05	TEMPORARY SERVICES	5,614	4,133	0	10,868	1,707	1,707	0
211-1001-460.10-09	PERMANENT PART-TIME	31,977	1,248	0	0	0	0	0
211-1001-460.11-01	FICA - REGULAR	97,366	102,499	115,518	115,518	66,435	50,115	115,398
211-1001-460.11-04	PERF - REGULAR	128,147	153,577	168,649	168,649	99,667	75,236	167,889
211-1001-460.11-07	UNEMPLOYMENT COMP	10,556	3,720	7,529	7,529	2,510	1,882	3,748
211-1001-460.11-08	GROUP INSURANCE - HEALTH	209,996	248,729	291,822	291,822	172,708	136,753	349,560
211-1001-460.11-09	GROUP INSURANCE - LIFE	2,940	2,940	3,000	3,000	1,725	1,375	3,000
211-1001-460.11-12	CAR ALLOWANCE	0	3,900	3,600	7,450	4,450	3,850	7,200
211-1001-460.11-22	PARKING ALLOWANCE	10,853	10,463	13,500	13,500	6,361	4,865	13,500
211-1001-460.11-24	CELL PHONE ALLOWANCE	905	660	660	660	385	330	660
LEVEL	TEXT	TEXT AMT						
01	ASSOCIATE I (NEIGHBORHOOD ENGAGEMENT)	660						
		660						
*	PERSONNEL SERVICES	1,780,056	1,902,953	2,110,075	2,120,943	1,245,836	947,864	2,161,561
211-1001-460.21-01	OFFICIAL RECORDS	3,721	2,111	4,000	4,000	1,002	827	4,000
211-1001-460.21-02	PRINT SHOP	5,065	2,242	3,671	3,671	2,042	1,601	2,000
211-1001-460.21-03	C.S. OTHER OFFICE SUPPLIES	2,089	2,041	3,600	3,600	1,573	1,043	3,600
211-1001-460.21-04	MISCELLANEOUS OFFICE	17,805	23,015	12,000	21,455	16,382	14,835	12,000
211-1001-460.21-06	PHOTO/BLEUPRINT	15	0	450	450	0	0	450
211-1001-460.22-01	CENTRAL SERVICE GASOLINE	2,407	1,788	2,577	2,577	656	524	2,577

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
*	SUPPLIES	31,102	31,197	26,298	35,753	21,655	18,829	24,627
	211-1001-460.31-01 LEGAL	3,971	96	500	500	0	0	500
	211-1001-460.31-06 OTHER PROF SERVICES	28,784	20,963	67,406	70,257	20,263	12,056	58,000
LEVEL	TEXT		TEXT AMT					
01	DESIGN REVIEW FEES - BLDG DEPARTMENT		5,000					
	OUTSIDE CONSULTING		51,000					
	MAINTENANCE OF CITY-OWNED PROPERTIES		2,000					
	311 CALL CENTER FEE		9,406					
			67,406					
	211-1001-460.31-13 PROPERTY INSPECTION	600	660	1,000	1,000	0	0	1,000
	211-1001-460.31-19 CREDIT REPORT SERVICES	2,229	1,496	3,500	5,020	1,052	715	3,500
	211-1001-460.31-22 FEDERALLY REQUIRED AUDITS	0	8,354	2,300	6,800	0	0	2,300
	211-1001-460.31-70 ADM FEE ALLOCATION	179,904	63,730	71,537	71,537	47,691	35,768	85,972
	211-1001-460.31-71 CENTRAL STORES ALLOCATION	3,912	1,212	1,268	1,268	845	634	1,265
	211-1001-460.31-72 GIS ALLOCATION	39,984	41,186	43,246	43,246	28,830	21,623	22,704
	211-1001-460.31-73 PRINT SHOP ALLOCATION	0	0	0	0	0	0	2,801
	211-1001-460.31-74 TELEPHONE ALLOCATION	0	0	0	0	0	0	8,000
	211-1001-460.31-75 311 CALL CENTER ALLOC	0	0	0	0	0	0	5,111
LEVEL	TEXT		TEXT AMT					
01	#9 311 CALL CENTER ALLOCATION		5,111					
			5,111					
	211-1001-460.32-02 POSTAGE	3,464	5,587	4,000	4,430	4,009	3,619	4,000
	211-1001-460.32-04 TELEPHONE & TELEGRAPH	7,765	7,251	8,000	8,000	5,016	3,754	0
	211-1001-460.32-21 TRAVEL - MILEAGE	679	1,210	500	500	976	823	1,500
	211-1001-460.32-22 TRAVEL - AIRFARE	5,532	3,317	8,000	8,000	1,299	1,299	9,000
	211-1001-460.32-23 TRAVEL - HOTEL	5,683	5,696	6,000	6,000	5,452	4,460	7,000
	211-1001-460.32-24 TRAVEL - MEALS	1,804	1,101	1,500	1,500	905	472	1,500
	211-1001-460.32-25 TRAVEL - OTHER	1,102	1,126	200	200	502	339	200
	211-1001-460.33-01 OUTSIDE PRINTING SERVICE	47	0	3,500	3,500	0	0	3,500
	211-1001-460.33-02 PUBLICATION LEGAL NOTICE	8,345	6,321	6,000	6,000	3,051	2,828	6,000
	211-1001-460.33-03 PROMOTIONAL	4,437	2,566	1,500	1,500	556	116	1,500
	211-1001-460.34-02 LIABILITY INSURANCE	16,332	44,892	213,051	213,051	142,032	106,524	142,778
	211-1001-460.36-02 OFFICE EQUIPMENT	6,772	7,637	6,863	6,863	2,366	1,870	6,863
	211-1001-460.36-03 AUTOMOTIVE EQUIPMENT	447	3,740	2,600	2,600	462	462	2,600
	211-1001-460.36-04 COMPUTER EQUIPMENT	17,588	19,659	22,680	12,180	9,855	9,498	11,248
	211-1001-460.36-06 SOFTWARE MAINTENANCE	0	0	0	10,500	4,772	0	12,570
	211-1001-460.39-10 SUBSCRIPTIONS & DUES	3,027	3,348	3,500	3,500	3,410	3,313	3,500
	211-1001-460.39-66 LOCAL MEETINGS	3,279	2,475	3,100	3,100	44	44	3,100
	211-1001-460.39-70 EDUCATION & TRAINING	6,109	5,085	12,000	12,482	4,494	3,148	15,000
	211-1001-460.39-89 MISC CHARGES & SERVICES	459	617	1,500	1,500	1,087	0	1,500
*	OTHER SERVICES & CHARGES	352,255	259,325	495,251	505,034	288,969	213,366	424,512

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET	
211-1001-460.43-02	MOTOR EQUIPMENT	0	0	0	0	0	0	37,000	
211-1001-460.43-03	OFFICE EQUIPMENT	4,720	0	0	0	0	0	0	
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*	CAPITAL	4,720	0	0	0	0	0	37,000	
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**	NEIGHBORHOOD ENGAGEMENT	2,168,133	2,193,475	2,631,624	2,661,730	1,556,460	1,180,059	2,647,700	
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***	DCI ADMINISTRATION FUND	2,168,133	2,193,475	2,631,624	2,661,730	1,556,460	1,180,059	2,647,700	

Studebaker/Oliver Revitalization Grants - 209

Fund Summary - Operating and Capital Budget

Description	2013 Actual	2014 Actual	2015 Amended Budget	30-Jun Actual	2016 Proposed Budget	Forecast				Budget Variance 2015-2016	% Change
						2017	2018	2019	2020		
REVENUES											
Property Taxes	-	-	-	-	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	640,000	70,151	-	-	-	-	-	(640,000)	-100.0%
Charges for Services	-	-	-	-	-	-	-	-	-	-	-
Interfund Allocations	-	-	-	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-	-	-	-	-
Other Income	3,712	3,078	4,000	3,711	104,000	104,000	104,000	104,000	104,000	100,000	2500.0%
Transfers In	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	3,712	3,078	644,000	73,862	104,000	104,000	104,000	104,000	104,000	(540,000)	-83.9%
EXPENDITURES BY TYPE											
Personnel											
Salaries & Wages	-	-	-	-	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-	-	-	-	-
Total Personnel	-	-	-	-	-	-	-	-	-	-	-
Supplies											
Supplies	-	-	-	-	-	-	-	-	-	-	-
Services & Charges											
Professional Services	-	-	630,000	58,751	1,200,000	-	-	-	-	570,000	90.5%
Printing & Advertising	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-
Education & Training	-	-	-	-	-	-	-	-	-	-	-
Travel	-	-	-	-	-	-	-	-	-	-	-
Repairs & Maintenance	-	-	-	-	-	-	-	-	-	-	-
Interfund Allocations	-	-	-	-	-	-	-	-	-	-	-
Administration	-	-	-	-	-	-	-	-	-	-	-
IT	-	-	-	-	-	-	-	-	-	-	-
Payments in Lieu of Taxes (PILOT)	-	-	-	-	-	-	-	-	-	-	-
Central Stores	-	-	-	-	-	-	-	-	-	-	-
Print Shop	-	-	-	-	-	-	-	-	-	-	-
GIS	-	-	-	-	-	-	-	-	-	-	-
Liability Insurance	-	-	-	-	-	-	-	-	-	-	-
Telephone	-	-	-	-	-	-	-	-	-	-	-
Unemployment Insurance	-	-	-	-	-	-	-	-	-	-	-
311 Call Center	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-
Debt Service:											
Principal	-	-	-	-	-	-	-	-	-	-	-
Interest & Fees	-	-	-	-	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-	-
Other Services & Charges	-	-	-	-	-	-	-	-	-	-	-
Total Services & Charges	-	-	630,000	58,751	1,200,000	-	-	-	-	570,000	90.5%
Capital											
Capital	-	-	-	-	-	-	-	-	-	-	-
Total Expenditures by Type	-	-	630,000	58,751	1,200,000	-	-	-	-	570,000	90.5%
Net Surplus / (Deficit)	3,712	3,078	14,000	15,111	(1,096,000)	104,000	104,000	104,000	104,000		
Beginning Cash Balance	1,079,675	1,083,387	1,087,092	1,087,092	1,101,092	5,092	109,092	213,092	317,092	317,092	
Cash Adjustments	(0)	627	-	(628)	-	-	-	-	-	-	
Ending Cash Balance	1,083,387	1,087,092	1,101,092	1,101,575	5,092	109,092	213,092	317,092	421,092		
Cash Reserves Target	-	-	126,000	11,750	240,000	-	-	-	-	-	20.00%

Explain Significant Revenue and Expenditure Changes Below:

2016 is the first year of payback of the Prairie Avenue Brownfields Project. Expect \$100,000 in revenue per year for 5 years from River West TIF (fund 324). Expenditures relate to brownfield remediation work.

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
STUD./OLIVER REVIT GRANTS								
209-0000-361.00-00	INTEREST ON INVESTMENTS	3,712	3,078	4,000	4,000	4,697	3,711	4,000
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**	STUD./OLIVER REVIT GRANTS	3,712	3,078	4,000	4,000	4,697	3,711	4,000

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
209-1401-399.02-06	PRINCIPAL INCOME	0	0	0	0	0	0	100,000
**	EPA 2003 CLEANUP GRT	0	0	0	0	0	0	100,000

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET	
209-1403-331.10-13	E.P.A. FUNDS	0	0	570,000	620,000	66,059	50,151	0	
209-1403-331.10-20	BROWNFIELD MATCHING GRANT	0	0	0	20,000	20,000	20,000	0	
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**	E.P.A. ASSESSMENT GRANT	0	0	570,000	640,000	86,059	70,151	0	
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***	STUD./OLIVER REVIT GRANTS	3,712	3,078	574,000	644,000	90,756	73,862	104,000	

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
STUD./OLIVER REVIT GRANTS								
209-1401-460.31-02	ENGINEERING	0	0	0	0	0	0	1,200,000
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*	OTHER SERVICES & CHARGES	0	0	0	0	0	0	1,200,000
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**	EPA 2003 CLEANUP GRT	0	0	0	0	0	0	1,200,000

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
209-1403-460.31-06	OTHER PROF SERVICES	0	0	570,000	630,000	66,059	58,751	0
*	OTHER SERVICES & CHARGES	0	0	570,000	630,000	66,059	58,751	0
**	E.P.A. ASSESSMENT GRANT	0	0	570,000	630,000	66,059	58,751	0
***	STUD./OLIVER REVIT GRANTS	0	0	570,000	630,000	66,059	58,751	1,200,000

DCI State Grants - 210

Fund Summary - Operating and Capital Budget

Description	2013 Actual	2014 Actual	2015 Amended Budget	30-Jun Actual	2016 Proposed Budget	Forecast				Budget Variance 2015-2016	% Change
						2017	2018	2019	2020		
REVENUES											
Property Taxes	-	-	-	-	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	3,600,000	-	-	-	-	-	-	(3,600,000)	-100.0%
Charges for Services	-	-	-	-	-	-	-	-	-	-	-
Interfund Allocations	-	-	-	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-	-	-	-	-
Other Income	238,065	73,042	73,510	36,939	73,510	73,511	73,511	73,511	73,511	-	0.0%
Transfers In	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	238,065	73,042	3,673,510	36,939	73,510	73,511	73,511	73,511	73,511	(3,600,000)	-98.0%
EXPENDITURES BY TYPE											
Personnel											
Salaries & Wages	-	-	-	-	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-	-	-	-	-
Total Personnel	-	-	-	-	-	-	-	-	-	-	-
Supplies											
-	-	-	-	-	-	-	-	-	-	-	-
Services & Charges											
Professional Services	-	-	-	-	-	-	-	-	-	-	-
Printing & Advertising	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-
Education & Training	-	-	-	-	-	-	-	-	-	-	-
Travel	-	-	-	-	-	-	-	-	-	-	-
Repairs & Maintenance	-	-	-	-	-	-	-	-	-	-	-
Interfund Allocations	-	-	-	-	-	-	-	-	-	-	-
Administration	-	-	-	-	-	-	-	-	-	-	-
IT	-	-	-	-	-	-	-	-	-	-	-
Payments in Lieu of Taxes (PILOT)	-	-	-	-	-	-	-	-	-	-	-
Central Stores	-	-	-	-	-	-	-	-	-	-	-
Print Shop	-	-	-	-	-	-	-	-	-	-	-
GIS	-	-	-	-	-	-	-	-	-	-	-
Liability Insurance	-	-	-	-	-	-	-	-	-	-	-
Telephone	-	-	-	-	-	-	-	-	-	-	-
Unemployment Insurance	-	-	-	-	-	-	-	-	-	-	-
311 Call Center	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-
Debt Service:											
Principal	764,970	58,200	59,967	29,759	61,786	63,661	65,592	67,582	69,632	1,819	3.0%
Interest & Fees	42,600	13,810	12,045	6,246	10,225	8,351	6,419	4,429	2,379	(1,820)	-15.1%
Grants & Subsidies	-	-	-	-	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-	-
Other Services & Charges	-	20,550	1,622,400	13,490	-	-	-	-	-	(1,622,400)	-100.0%
Total Services & Charges	807,570	92,560	1,694,412	49,495	72,011	72,012	72,011	72,011	72,011	(1,622,401)	-95.8%
Capital											
-	-	2,000,000	400,000	-	-	-	-	-	-	(2,000,000)	-100.0%
Total Expenditures by Type	807,570	92,560	3,694,412	449,495	72,011	72,012	72,011	72,011	72,011	(3,622,401)	-98.1%
Net Surplus / (Deficit)	(569,505)	(19,518)	(20,902)	(412,556)	1,499	1,499	1,500	1,500	1,500		
Beginning Cash Balance	918,455	348,950	329,623	329,623	308,721	310,220	311,719	313,219	314,719		
Cash Adjustments	0	191	-	(190)	-	-	-	-	-		
Ending Cash Balance	348,950	329,623	308,721	(83,123)	310,220	311,719	313,219	314,719	316,219		
Cash Reserves Target	161,514	18,512	738,882	89,899	14,402	14,402	14,402	14,402	14,402		20.00%

Explain Significant Revenue and Expenditure Changes Below:

This fund receives various grants from the State of Indiana. 2015 included large grant from the State's Blight Elimination Program to help fund the City's Vacant & Abandoned Initiative. Complete transfer and demolition of 62 properties under State's Blight Elimination Program funding for the City's Vacant & Abandoned Initiative. Do not expect similar grant in 2016. Other than in 2015, revenues and expenditures primarily relate to State loans made on behalf of Bosh. Final payoff of Bosch loan scheduled for 2022.

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
ECONOMIC DEV. STATE GRANT 210-0000-361.00-00	INTEREST ON INVESTMENTS	3,218	1,032	1,500	1,500	969	934	1,500
**	ECONOMIC DEV. STATE GRANT	3,218	1,032	1,500	1,500	969	934	1,500

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
210-1041-361.01-07	BOSCH - INTEREST INCOME	33,573	0	0	0	0	0	0
210-1041-361.01-08	BOSCH - INTEREST IDFA	23,912	13,810	12,044	12,044	6,246	6,246	10,225
210-1041-399.02-02	BOSCH - PRINCIPAL INCOME	84,103	58,200	59,966	59,966	29,759	29,759	61,786
210-1041-399.02-04	BOSCH - PRINCIPAL INCOME	93,259	0	0	0	0	0	0
		-----	-----	-----	-----	-----	-----	-----
**	BOSCH PROJECT	234,847	72,010	72,010	72,010	36,005	36,005	72,011

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
210-1042-334.13-02	IDGF	0	0	0	2,000,000	400,000	0	0
**	IDGF-TJX	0	0	0	2,000,000	400,000	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
210-1060-334.10-00	ECON. DEVELOPMT & ASSIST.	0	0	1,600,000	1,600,000	0	0	0
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**	BROWNFIELD ECON DEV INITI	0	0	1,600,000	1,600,000	0	0	0
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***	ECONOMIC DEV. STATE GRANT	238,065	73,042	1,673,510	3,673,510	436,974	36,939	73,511

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
ECONOMIC DEV. STATE GRANT								
210-1041-460.38-01	PRINCIPAL	764,970	58,200	59,967	59,967	29,759	29,759	61,786
LEVEL	TEXT	TEXT AMT						
01	ORIGINAL PRINCIPAL \$1,040,000							
	PROJECTED PAYOFF DATE: 6/22/2021							
210-1041-460.38-02	INTEREST	41,723	13,810	12,045	12,045	6,246	6,246	10,225
210-1041-460.38-05	LOAN SERVICE FEES	877	0	0	0	0	0	0
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*	OTHER SERVICES & CHARGES	807,570	72,010	72,012	72,012	36,005	36,005	72,011
		-----	-----	-----	-----	-----	-----	-----
**	BOSCH PROJECT	807,570	72,010	72,012	72,012	36,005	36,005	72,011

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
210-1042-460.42-07	EQUIPMENT	0	0	0	2,000,000	400,000	400,000	0
*	CAPITAL	0	0	0	2,000,000	400,000	400,000	0
**	IDGF-TJX	0	0	0	2,000,000	400,000	400,000	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
210-1060-460.39-82	DEMOLITION & CLEARANCE	0	20,550	1,600,000	1,622,400	28,100	13,490	0
*	OTHER SERVICES & CHARGES	0	20,550	1,600,000	1,622,400	28,100	13,490	0
**	BROWNFIELD ECON DEV INITI	0	20,550	1,600,000	1,622,400	28,100	13,490	0
***	ECONOMIC DEV. STATE GRANT	807,570	92,560	1,672,012	3,694,412	464,105	449,495	72,011

DCI Grants - 212

Fund Summary - Operating and Capital Budget

Description	2013 Actual	2014 Actual	2015 Amended Budget	30-Jun Actual	2016 Proposed Budget	Forecast				Budget Variance 2015-2016	% Change
						2017	2018	2019	2020		
REVENUES											
Property Taxes	-	-	-	-	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-	-	-	-	-
Grants/Intergovernmental	3,995,268	4,287,122	5,525,000	935,498	3,028,252	3,000,000	3,000,000	3,000,000	3,000,000	(2,496,748)	-45.2%
Charges for Services	-	-	-	-	-	-	-	-	-	-	-
Interfund Allocations	-	-	-	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-	-	-	-	-
Other Income	488,173	536,728	365,000	198,227	771,748	150,000	150,000	150,000	150,000	406,748	111.4%
Transfers In	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	4,483,441	4,823,850	5,890,000	1,133,725	3,800,000	3,150,000	3,150,000	3,150,000	3,150,000	(2,090,000)	-35.5%
EXPENDITURES BY TYPE											
Personnel											
Salaries & Wages	238	-	-	-	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-	-	-	-	-
Total Personnel	238	-	-	-	-	-	-	-	-	-	-
Supplies											
Services & Charges											
Professional Services	-	-	-	-	-	-	-	-	-	-	-
Printing & Advertising	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-
Education & Training	-	-	-	-	-	-	-	-	-	-	-
Travel	-	-	-	-	-	-	-	-	-	-	-
Repairs & Maintenance	-	-	-	-	-	-	-	-	-	-	-
Interfund Allocations	-	-	-	-	-	-	-	-	-	-	-
Administration	-	-	-	-	-	-	-	-	-	-	-
IT	-	-	-	-	-	-	-	-	-	-	-
Payments in Lieu of Taxes (PILOT)	-	-	-	-	-	-	-	-	-	-	-
Central Stores	-	-	-	-	-	-	-	-	-	-	-
Print Shop	-	-	-	-	-	-	-	-	-	-	-
GIS	-	-	-	-	-	-	-	-	-	-	-
Liability Insurance	-	-	-	-	-	-	-	-	-	-	-
Telephone	-	-	-	-	-	-	-	-	-	-	-
Unemployment Insurance	-	-	-	-	-	-	-	-	-	-	-
311 Call Center	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-
Debt Service:											
Principal	-	-	-	-	-	-	-	-	-	-	-
Interest & Fees	-	-	-	-	-	-	-	-	-	-	-
Grants & Subsidies	4,406,093	4,623,591	6,547,968	1,330,847	3,800,000	3,150,000	3,150,000	3,150,000	3,150,000	(2,747,968)	-42.0%
Payment In Lieu of Taxes	-	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-	-
Other Services & Charges	-	-	-	24,985	-	-	-	-	-	-	-
Total Services & Charges	4,406,093	4,623,591	6,547,968	1,355,832	3,800,000	3,150,000	3,150,000	3,150,000	3,150,000	(2,747,968)	-42.0%
Capital											
Total Expenditures by Type	4,406,331	4,623,591	6,547,968	1,355,832	3,800,000	3,150,000	3,150,000	3,150,000	3,150,000	(2,747,968)	-42.0%
Net Surplus / (Deficit)	77,110	200,259	(657,968)	(222,107)	-	-	-	-	-	-	-
Beginning Cash Balance	514,341	590,162	791,640	791,640	133,672	133,672	133,672	133,672	133,672	133,672	
Cash Adjustments	(1,289)	1,219	-	4,856	-	-	-	-	-	-	
Ending Cash Balance	590,162	791,640	133,672	574,389	133,672	133,672	133,672	133,672	133,672	133,672	
Cash Reserves Target	-	-	-	-	-	-	-	-	-	-	0.00%

Explain Significant Revenue and Expenditure Changes Below:

Amended current year budget includes significant amount of carry forward encumbrances from prior year. This occurs because federal funding is generally not released until summer at which time we enter into contracts with subgrantees and encumber funds. There is therefore not enough time to spend down full year funding prior to year end. This cycle continues annually.

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
DCI GRANT FUND								
212-0000-331.10-11	COMM DEV BLOCK GRANT FNDS	2,041,769	3,695,834	3,250,000	4,800,000	765,924	499,552	2,350,000
212-0000-331.10-12	EMERGENCY SHELTER GRANT	197,113	223,626	225,000	225,000	122,433	46,720	212,000
212-0000-331.10-14	SHELTER PLUS CARE	186,807	367,662	375,000	375,000	128,952	109,877	466,252
212-0000-351.31-10	LATE FEES	1,316	864	1,000	1,000	394	312	1,000
212-0000-360.00-00	MISCELLANEOUS REVENUE	175,771	180,287	247,000	247,000	85,174	85,174	768,748
212-0000-361.31-10	INTEREST INCOME	2,152	1,582	2,000	2,000	1,387	1,105	2,000
212-0000-362.00-00	RENTAL OF PROPERTY	20,214	7,387	0	4,000	5,540	3,694	0
212-0000-399.31-10	PRINCIPAL ON LOANS	49,469	32,729	0	11,000	16,040	12,589	0
**	DCI GRANT FUND	2,674,611	4,509,971	4,100,000	5,665,000	1,125,844	759,023	3,800,000

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
212-1013-331.10-15	NSP GRANTS	1,569,579	0	0	125,000	279,349	279,349	0
212-1013-360.00-00	MISCELLANEOUS REVENUE	239,251	313,879	0	100,000	95,353	95,353	0
**	NSP GRANT	1,808,830	313,879	0	225,000	374,702	374,702	0
***	DCI GRANT FUND	4,483,441	4,823,850	4,100,000	5,890,000	1,500,546	1,133,725	3,800,000

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
DCI GRANT FUND								
212-1001-460.38-01	PRINCIPAL	0	0	0	0	180,000	0	0
212-1001-460.39-01	REFUNDS / AWARDS	0	0	0	0	24,985	24,985	0
212-1001-460.39-30	GRANTS AND SUBSIDIES	2,204,505	4,377,814	4,100,000	6,527,219	1,497,696	1,314,333	3,800,000
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*	OTHER SERVICES & CHARGES	2,204,505	4,377,814	4,100,000	6,527,219	1,702,681	1,339,317	3,800,000
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**	NEIGHBORHOOD ENGAGEMENT	2,204,505	4,377,814	4,100,000	6,527,219	1,702,681	1,339,317	3,800,000

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
212-1003-460.10-05	TEMPORARY SERVICES	238	0	0	0	0	0	0
*	PERSONNEL SERVICES	238	0	0	0	0	0	0
**	ADMIN AND FINANCE	238	0	0	0	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
212-1013-460.81-14	CODE DEMOLITION PROGRAM	69,665	0	0	0	0	0	0
212-1013-460.81-20	RENTAL HSG - SPEC NEEDS	459,825	722	0	0	0	0	0
212-1013-460.81-21	RED. VACANT/DEMO PROPERTY	1,121,197	2,945	0	0	0	0	0
212-1013-460.81-46	RENTAL HOUSING GROUP HOME	1,900	0	0	0	0	0	0
212-1013-460.81-88	NNN - ACQUISITION / REHAB	0	78,552	0	0	0	0	0
212-1013-460.81-99	ADMIN. EXPENSE	70,914	10,680	0	0	0	0	0
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*		1,723,501	92,899	0	0	0	0	0
		-----	-----	-----	-----	-----	-----	-----
**	NSP GRANT	1,723,501	92,899	0	0	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
212-1021-460.81-24	NNN-COMMUNITY BLDG	99,888	0	0	0	0	0	0
212-1021-460.81-25	SBHF NEAR W. SIDE ACQ	1,259	811	0	0	0	0	0
212-1021-460.81-58	SBHF NNRO N. EAST ACQ	3,973	3,710	0	0	0	0	0
*		105,120	4,521	0	0	0	0	0
**	2010 PROJECT YEAR	105,120	4,521	0	0	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
212-1022-460.81-04	CHC MORTGAGE SUBSIDY	100,095	69,475	0	0	0	0	0
212-1022-460.81-05	SB HOME IMPROV PROGRAM	57,225	0	0	0	0	0	0
212-1022-460.81-07	REWARD	5,000	0	0	0	0	0	0
212-1022-460.81-23	NNN-REVITALIZATION PRGM	15,541	0	0	0	0	0	0
212-1022-460.81-25	SBHF NEAR W. SIDE ACQ	48,076	0	0	0	0	0	0
212-1022-460.81-27	SBHF - ROBERSTON'S REHAB	10	0	0	0	0	0	0
212-1022-460.81-31	REAL SEV - AGING IN PLACE	47,551	0	0	4,235	0	0	0
212-1022-460.81-86	NRTSC	3,933	0	0	0	0	0	0
		-----	-----	-----	-----	-----	-----	-----
*		277,431	69,475	0	4,235	0	0	0
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**	CDBG 2011 PROJECT YEAR	277,431	69,475	0	4,235	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
212-1034-460.81-24	NNN-COMMUNITY BLDG	2,536	0	0	0	0	0	0
*		2,536	0	0	0	0	0	0
**	2008 PROGRAM YEAR	2,536	0	0	0	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
212-1035-460.81-12	CODE DEMOLITION PGRM NRSA	0	78,882	0	16,514	16,514	16,514	0
212-1035-460.81-24	NNN-COMMUNITY BLDG	93,000	0	0	0	0	0	0
*		93,000	78,882	0	16,514	16,514	16,514	0
**	2009 PROGRAM YEAR	93,000	78,882	0	16,514	16,514	16,514	0
***	DCI GRANT FUND	4,406,331	4,623,591	4,100,000	6,547,968	1,719,195	1,355,832	3,800,000

Gifts, Donations, Bequests - 217

Fund Summary - Operating and Capital Budget

Description	2013 Actual	2014 Actual	2015 Amended Budget	30-Jun Actual	2016 Proposed Budget	Forecast				Budget Variance 2015-2016	% Change
						2017	2018	2019	2020		
REVENUES											
Property Taxes	-	-	-	-	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-	-	-	-
Interfund Allocations	-	-	-	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-	-	-	-
Donations	11,269	174,918	398,000	3,055	185,000	-	-	-	-	(213,000)	-53.5%
Other Income	232	382	800	365	800	800	800	800	800	-	0.0%
Transfers In	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	11,501	175,300	398,800	3,420	185,800	800	800	800	800	(213,000)	-53.4%
EXPENDITURES BY TYPE											
Personnel											
Salaries & Wages	-	-	-	-	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-	-	-	-	-
Total Personnel	-	-	-	-	-	-	-	-	-	-	-
Supplies	-	14,625	1,552	-	12,500	-	-	-	-	10,948	705.4%
Services & Charges											
Professional Services	-	-	-	-	-	-	-	-	-	-	-
Printing & Advertising	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-
Education & Training	-	-	-	-	-	-	-	-	-	-	-
Travel	-	-	-	-	-	-	-	-	-	-	-
Repairs & Maintenance	-	-	-	-	-	-	-	-	-	-	-
Interfund Allocations	-	-	-	-	-	-	-	-	-	-	-
Administration	-	-	-	-	-	-	-	-	-	-	-
IT	-	-	-	-	-	-	-	-	-	-	-
Payments in Lieu of Taxes (PILOT)	-	-	-	-	-	-	-	-	-	-	-
Central Stores	-	-	-	-	-	-	-	-	-	-	-
Print Shop	-	-	-	-	-	-	-	-	-	-	-
GIS	-	-	-	-	-	-	-	-	-	-	-
Liability Insurance	-	-	-	-	-	-	-	-	-	-	-
Telephone	-	-	-	-	-	-	-	-	-	-	-
Unemployment Insurance	-	-	-	-	-	-	-	-	-	-	-
311 Call Center	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-
Debt Service:											
Principal	-	-	-	-	-	-	-	-	-	-	-
Interest & Fees	-	-	-	-	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-	-
Other Services & Charges	-	97,470	295,630	81,093	350,000	-	-	-	-	54,370	18.4%
Total Services & Charges	-	97,470	295,630	81,093	350,000	-	-	-	-	54,370	18.4%
Capital	-	-	-	-	-	-	-	-	-	-	-
Total Expenditures by Type	-	112,095	297,182	81,093	362,500	-	-	-	-	65,318	22.0%
Net Surplus / (Deficit)	11,501	63,205	101,618	(77,673)	(176,700)	800	800	800	800		
Beginning Cash Balance	63,233	74,734	138,018	138,018	239,636	62,936	63,736	64,536	65,336		
Cash Adjustments	0	79	-	(80)	-	-	-	-	-		
Ending Cash Balance	74,734	138,018	239,636	60,265	62,936	63,736	64,536	65,336	66,136		
Cash Reserves Target	-	22,419	59,436	16,219	72,500	-	-	-	-		20.00%

Explain Significant Revenue and Expenditure Changes Below:

2015 Included \$216,000 donation from Urban Enterprise Association for the City's Vacant & Abandoned Initiative. In 2016, expect to introduce public art funded by community donations. Hope to purchase a freezer for use by Animal Care and Control.

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
	GIFT, DONATION, BEQUEST							
217-0000-361.00-00	INTEREST ON INVESTMENTS	232	382	100	800	419	365	800
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**	GIFT, DONATION, BEQUEST	232	382	100	800	419	365	800

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
217-1001-367.00-00	DONATION PRIVATE SOURCES	2,500	21,113	0	0	0	0	0
**	NEIGHBORHOOD ENGAGEMENT	2,500	21,113	0	0	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
217-1086-367.00-00	DONATION PRIVATE SOURCES	0	0	0	175,000	0	0	175,000
LEVEL	TEXT		TEXT AMT					
01	PUBLIC ART DONATIONS		175,000					
			175,000					
**	MAYORS OFFICE DONATIONS	0	0	0	175,000	0	0	175,000

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
217-1201-367.00-00	DONATION PRIVATE SOURCES	7,310	150,000	216,000	216,000	629	629	0
**	NEIGHBORHOOD CODE ENF.	7,310	150,000	216,000	216,000	629	629	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
217-1207-367.00-00	DONATION PRIVATE SOURCES	1,459	3,805	0	7,000	2,756	2,426	10,000
LEVEL	TEXT		TEXT AMT					
01	PRIVATE DONATION TO SUPPORT THE ANIMAL SHELTER		10,000 10,000					
**	ANIMAL CONTROL	1,459	3,805	0	7,000	2,756	2,426	10,000
***	GIFT, DONATION, BEQUEST	11,501	175,300	216,100	398,800	3,804	3,420	185,800

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
GIFT, DONATION, BEQUEST								
217-1085-431.22-30	TRAFFIC/SIGN/OTHER	0	889	0	1,552	0	0	2,500
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*	SUPPLIES	0	889	0	1,552	0	0	2,500
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**	UEA BIKE CAPITAL	0	889	0	1,552	0	0	2,500

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
217-1086-415.39-89	MISC CHARGES & SERVICES	0	0	0	0	0	0	350,000
LEVEL	TEXT		TEXT AMT					
01	PUBLIC ART - FUNDED THROUGH DONATIONS		350,000					
			350,000					

*	OTHER SERVICES & CHARGES	0	0	0	0	0	0	350,000

**	MAYORS OFFICE DONATIONS	0	0	0	0	0	0	350,000

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
217-1201-415.39-89	MISC CHARGES & SERVICES	0	97,470	216,000	295,630	81,093	81,093	0
*	OTHER SERVICES & CHARGES	0	97,470	216,000	295,630	81,093	81,093	0
**	NEIGHBORHOOD CODE ENF.	0	97,470	216,000	295,630	81,093	81,093	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
217-1207-415.21-05	SMALL OFFICE EQUIPMENT	0	0	0	0	0	0	10,000
217-1207-415.22-60	COMPUTER SUPPLIES	0	2,786	0	0	0	0	0
217-1207-415.23-99	OTHER REPAIR & MAINT. SUP	0	10,950	0	0	0	0	0

*	SUPPLIES	0	13,736	0	0	0	0	10,000

**	ANIMAL CONTROL	0	13,736	0	0	0	0	10,000

***	GIFT, DONATION, BEQUEST	0	112,095	216,000	297,182	81,093	81,093	362,500

Loss Recovery - 227

Fund Summary - Operating and Capital Budget

Description	2013 Actual	2014 Actual	2015 Amended Budget	30-Jun Actual	2016 Proposed Budget	Forecast				Budget Variance 2015-2016	% Change
						2017	2018	2019	2020		
REVENUES											
Property Taxes	-	-	-	-	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-	-	-	-	-
Charges for Services	-	-	30,000	30,000	-	-	-	-	-	(30,000)	-100.0%
Interfund Allocations	-	-	-	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-	-	-	-
Donations	22,100	-	-	-	-	-	-	-	-	-	-
Other Income	3,823,542	22,331	30,000	16,844	1,410	4,200	4,200	4,200	4,200	(28,590)	-95.3%
Transfers In	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	3,845,642	22,331	60,000	46,844	1,410	4,200	4,200	4,200	4,200	(58,590)	-97.7%
EXPENDITURES BY TYPE											
Personnel											
Salaries & Wages	-	-	-	-	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-	-	-	-	-
Total Personnel	-	-	-	-	-	-	-	-	-	-	-
Supplies											
	-	-	67,500	16,673	-	-	-	-	-	(67,500)	-100.0%
Services & Charges											
Professional Services	251,171	548,227	385,600	240,386	350,000	-	-	-	-	(35,600)	-9.2%
Printing & Advertising	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-
Education & Training	-	-	-	-	-	-	-	-	-	-	-
Travel	-	-	-	-	-	-	-	-	-	-	-
Repairs & Maintenance	-	-	-	-	-	-	-	-	-	-	-
Interfund Allocations	-	-	-	-	-	-	-	-	-	-	-
Administration	-	-	-	-	-	-	-	-	-	-	-
IT	-	-	-	-	-	-	-	-	-	-	-
Payments in Lieu of Taxes (PILOT)	-	-	-	-	-	-	-	-	-	-	-
Central Stores	-	-	-	-	-	-	-	-	-	-	-
Print Shop	-	-	-	-	-	-	-	-	-	-	-
GIS	-	-	-	-	-	-	-	-	-	-	-
Liability Insurance	-	-	-	-	-	-	-	-	-	-	-
Telephone	-	-	-	-	-	-	-	-	-	-	-
Unemployment Insurance	-	-	-	-	-	-	-	-	-	-	-
311 Call Center	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-
Debt Service:											
Principal	-	-	-	-	-	-	-	-	-	-	-
Interest & Fees	-	-	-	-	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-	-
Other Services & Charges	-	1,336,277	2,895,035	1,641,863	-	-	-	-	-	(2,895,035)	-100.0%
Total Services & Charges	251,171	1,884,504	3,280,635	1,882,249	350,000	-	-	-	-	(2,930,635)	-89.3%
Capital											
	-	209,968	1,889,108	439,932	-	-	-	-	-	(1,889,108)	-100.0%
Total Expenditures by Type	251,171	2,094,472	5,237,243	2,338,854	350,000	-	-	-	-	(4,887,243)	-93.3%
Net Surplus / (Deficit)	3,594,471	(2,072,141)	(5,177,243)	(2,292,010)	(348,590)	4,200	4,200	4,200	4,200		
Beginning Cash Balance	4,341,561	7,936,033	5,867,278	5,867,278	690,035	341,445	345,645	349,845	354,045		
Cash Adjustments	1	3,387	-	(3,385)	-	-	-	-	-		
Ending Cash Balance	7,936,033	5,867,278	690,035	3,571,883	341,445	345,645	349,845	354,045	358,245		
Cash Reserves Target	50,234	418,894	1,047,449	467,771	70,000	-	-	-	-		20.00%

Explain Significant Revenue and Expenditure Changes Below:

2015 budget included funds for vacant & abandoned housing and corridor projects. These projects used a majority of the funds. 2016 budget includes funds for land remediation at Ignition Park.

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
LOSS RECOVERY FUND								
227-0000-361.00-00	INTEREST ON INVESTMENTS	18,685	22,331	4,200	30,000	19,282	16,844	1,410
LEVEL	TEXT		TEXT AMT					
01	ESTIMATED INTEREST EARNINGS ON FUND BALANCES		1,410					
	ESTIMATE SIGNIFICANTLY LOWER IN 2016 DUE TO SPEND DOWN OF FUND BALANCE ASSUME AVG BALANCE OF \$470,000; INT AT 0.3%		1,410					
227-0000-367.00-00	DONATION PRIVATE SOURCES	22,100	0	0	0	0	0	0
227-0000-380.11-10	DEPT COMMUNITY INVESTMENT	3,804,857	0	0	0	0	0	0
**	LOSS RECOVERY FUND	3,845,642	22,331	4,200	30,000	19,282	16,844	1,410

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
227-0602-368.85-01	LAMPOST PROGRAM	0	0	0	30,000	30,500	30,000	0
LEVEL	TEXT		TEXT AMT					
01	120 RESIDENTS AT \$250 EACH		30,000					
			30,000					
**	ENGINEERING	0	0	0	30,000	30,500	30,000	0
***	LOSS RECOVERY FUND	3,845,642	22,331	4,200	60,000	49,782	46,844	1,410

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
LOSS RECOVERY FUND								
227-0401-415.31-01	LEGAL SERVICES	14,107	72,606	0	0	0	0	0
227-0401-415.31-06	OTHER PROFESSIONAL SVCS	237,064	30,014	0	5,323	5,323	1,079	0
		-----	-----	-----	-----	-----	-----	-----
*	OTHER SERVICES & CHARGES	251,171	102,620	0	5,323	5,323	1,079	0
		-----	-----	-----	-----	-----	-----	-----
**	CONTROLLER	251,171	102,620	0	5,323	5,323	1,079	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
227-0602-431.22-40	SIGNALS/LIGHTS	0	0	0	67,500	35,910	16,673	0
*	SUPPLIES	0	0	0	67,500	35,910	16,673	0
227-0602-431.42-03	STREETS AND ALLEYS	0	60,548	0	1,889,108	1,670,577	439,932	0
*	CAPITAL	0	60,548	0	1,889,108	1,670,577	439,932	0
**	ENGINEERING	0	60,548	0	1,956,608	1,706,487	456,604	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
227-0631-793.31-06	OTHER PROFESSIONAL SERV	0	305,319	0	275,677	134,707	134,707	0
*	OTHER SERVICES & CHARGES	0	305,319	0	275,677	134,707	134,707	0
**	ORGANIC RESOURCES	0	305,319	0	275,677	134,707	134,707	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
227-0640-601.39-55	RECYCLING	0	121,200	0	0	0	0	0
*	OTHER SERVICES & CHARGES	0	121,200	0	0	0	0	0
227-0640-601.46-02	WELL INSTALLATION	0	149,420	0	0	0	0	0
*	CAPITAL	0	149,420	0	0	0	0	0
**	WATER WORKS	0	270,620	0	0	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
227-1001-460.31-06	OTHER PROF SERVICES	0	139,400	0	104,600	104,600	104,600	350,000
LEVEL	TEXT		TEXT AMT					
01	LAND REMEDIATION, IGNITION PARK		350,000					
			350,000					
227-1001-460.39-89	MISC CHARGES & SERVICES	0	0	0	56,000	47,146	47,146	0
*	OTHER SERVICES & CHARGES	0	139,400	0	160,600	151,746	151,746	350,000
**	NEIGHBORHOOD ENGAGEMENT	0	139,400	0	160,600	151,746	151,746	350,000

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET	
227-1201-415.31-01	LEGAL SERVICES	0	888	0	0	0	0	0	
227-1201-415.39-89	MISC CHARGES & SERVICES	0	1,215,077	1,050,000	2,839,035	1,637,203	1,594,717	0	
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*	OTHER SERVICES & CHARGES	0	1,215,965	1,050,000	2,839,035	1,637,203	1,594,717	0	
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**	NEIGHBORHOOD CODE ENF.	0	1,215,965	1,050,000	2,839,035	1,637,203	1,594,717	0	
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***	LOSS RECOVERY FUND	251,171	2,094,472	1,050,000	5,237,243	3,635,466	2,338,854	350,000	

Economic Revenue Bond - 281

Fund Summary - Operating and Capital Budget

Description	2013 Actual	2014 Actual	2015 Amended Budget	30-Jun Actual	2016 Proposed Budget	Forecast				Budget Variance 2015-2016	% Change
						2017	2018	2019	2020		
REVENUES											
Property Taxes	-	-	-	-	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-	-	-	-
Interfund Allocations	-	-	-	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-	-	-	-	-
Other Income	93	77	300	93	150	-	-	-	-	(150)	-50.0%
Transfers In	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	93	77	300	93	150	-	-	-	-	(150)	-50.0%
EXPENDITURES BY TYPE											
Personnel											
Salaries & Wages	-	-	-	-	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-	-	-	-	-
Total Personnel	-	-	-	-	-	-	-	-	-	-	-
Supplies											
-	-	-	-	-	-	-	-	-	-	-	-
Services & Charges											
Professional Services	-	-	-	-	-	-	-	-	-	-	-
Printing & Advertising	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-
Education & Training	-	-	-	-	-	-	-	-	-	-	-
Travel	-	-	-	-	-	-	-	-	-	-	-
Repairs & Maintenance	-	-	-	-	-	-	-	-	-	-	-
Interfund Allocations	-	-	-	-	-	-	-	-	-	-	-
Administration	-	-	-	-	-	-	-	-	-	-	-
IT	-	-	-	-	-	-	-	-	-	-	-
Payments in Lieu of Taxes (PILOT)	-	-	-	-	-	-	-	-	-	-	-
Central Stores	-	-	-	-	-	-	-	-	-	-	-
Print Shop	-	-	-	-	-	-	-	-	-	-	-
GIS	-	-	-	-	-	-	-	-	-	-	-
Liability Insurance	-	-	-	-	-	-	-	-	-	-	-
Telephone	-	-	-	-	-	-	-	-	-	-	-
Unemployment Insurance	-	-	-	-	-	-	-	-	-	-	-
311 Call Center	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-
Debt Service:											
Principal	-	-	-	-	-	-	-	-	-	-	-
Interest & Fees	-	-	-	-	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-	-
Other Services & Charges	-	-	-	-	-	-	-	-	-	-	-
Total Services & Charges	-	-	-	-	-	-	-	-	-	-	-
Capital											
-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditures by Type	-	-	-	-	-	-	-	-	-	-	-
Net Surplus / (Deficit)	93	77	300	93	150	-	-	-	-	-	-
Beginning Cash Balance	27,035	27,128	27,220	27,220	27,520	27,670	27,670	27,670	27,670	27,670	
Cash Adjustments	(0)	16	-	(16)	-	-	-	-	-	-	
Ending Cash Balance	27,128	27,220	27,520	27,297	27,670	27,670	27,670	27,670	27,670	27,670	
Cash Reserves Target	-	-	-	-	-	-	-	-	-	-	20.00%

Explain Significant Revenue and Expenditure Changes Below:

Fund not used often. To be used only for the expenses of EDC revenue bonds. Exploring possibility of closing this fund.

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
ECONOMIC REVENUE BOND								
281-0000-351.01-00	APPLICATION FEES	0	0	0	200	0	0	0
281-0000-361.00-00	INTEREST ON INVESTMENTS	93	77	0	100	117	93	150
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**	ECONOMIC REVENUE BOND	93	77	0	300	117	93	150
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***	ECONOMIC REVENUE BOND	93	77	0	300	117	93	150

Urban Development Action Grants (UDAG) - 410

Fund Summary - Operating and Capital Budget

Description	2013 Actual	2014 Actual	2015 Amended Budget	30-Jun Actual	2016 Proposed Budget	Forecast				Budget Variance 2015-2016	% Change
						2017	2018	2019	2020		
REVENUES											
Property Taxes	-	-	-	-	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-	-	-	-
Interfund Allocations	-	-	-	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-	-	-	-	-
Other Income	3,833	78	528,686	242,092	169,827	104,225	132,618	140,083	130,658	(358,859)	-67.9%
Transfers In	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	3,833	78	528,686	242,092	169,827	104,225	132,618	140,083	130,658	(358,859)	-67.9%
EXPENDITURES BY TYPE											
Personnel											
Salaries & Wages	-	-	-	-	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-	-	-	-	-
Total Personnel	-	-	-	-	-	-	-	-	-	-	-
Supplies											
-	-	-	-	-	-	-	-	-	-	-	-
Services & Charges											
Professional Services	-	-	-	-	-	-	-	-	-	-	-
Printing & Advertising	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-
Education & Training	-	-	-	-	-	-	-	-	-	-	-
Travel	-	-	-	-	-	-	-	-	-	-	-
Repairs & Maintenance	-	-	-	-	-	-	-	-	-	-	-
Interfund Allocations	-	-	-	-	-	-	-	-	-	-	-
Administration	-	-	-	-	-	-	-	-	-	-	-
IT	-	-	-	-	-	-	-	-	-	-	-
Payments in Lieu of Taxes (PILOT)	-	-	-	-	-	-	-	-	-	-	-
Central Stores	-	-	-	-	-	-	-	-	-	-	-
Print Shop	-	-	-	-	-	-	-	-	-	-	-
GIS	-	-	-	-	-	-	-	-	-	-	-
Liability Insurance	-	-	-	-	-	-	-	-	-	-	-
Telephone	-	-	-	-	-	-	-	-	-	-	-
Unemployment Insurance	-	-	-	-	-	-	-	-	-	-	-
311 Call Center	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-
Debt Service:											
Principal	-	-	438,203	146,068	238,173	126,143	132,619	140,083	130,659	(200,030)	-45.6%
Interest & Fees	-	-	-	-	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-	-
Other Services & Charges	-	-	-	-	-	-	-	-	-	-	-
Total Services & Charges	-	-	438,203	146,068	238,173	126,143	132,619	140,083	130,659	(200,030)	-45.6%
Capital											
-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditures by Type	-	-	438,203	146,068	238,173	126,143	132,619	140,083	130,659	(200,030)	-45.6%
Net Surplus / (Deficit)	3,833	78	90,483	96,024	(68,346)	(21,918)	(1)	(0)	(1)		
Beginning Cash Balance	23,753	27,587	27,681	27,681	118,164	49,818	27,900	27,899	27,899	27,899	
Cash Adjustments	1	16	-	(16)	-	-	-	-	-	-	
Ending Cash Balance	27,587	27,681	118,164	123,689	49,818	27,900	27,899	27,899	27,898		
Cash Reserves Target	-	-	87,641	29,214	47,635	25,229	26,524	28,017	26,132		20.00%

Explain Significant Revenue and Expenditure Changes Below:

This fund is used to account for economic development expenditures which are financed by federal grants and loan repayments. BDC payback was deferred until April 2015. Due to deferral, investment interest income was reduced. Revenues come from BDC's payback of initial loan fund capitalization. Expenditures are made to reimburse COIT for costs in renovation of the Doubletree garage.

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
UDAG								
410-0000-351.01-20	ORIGINATION/SERVICE FEES	142	0	0	0	0	0	0
410-0000-360.00-00	MISCELLANEOUS REVENUE	2,746	0	438,203	528,576	251,849	241,849	169,717
410-0000-361.00-00	INTEREST ON INVESTMENTS	88	78	110	110	355	243	110
410-0000-361.31-10	INTEREST INCOME	7	0	0	0	0	0	0
410-0000-399.31-10	PRINCIPAL ON LOANS	850	0	0	0	0	0	0
**	UDAG	3,833	78	438,313	528,686	252,204	242,091	169,827
***	UDAG	3,833	78	438,313	528,686	252,204	242,091	169,827

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
UDAG								
410-1002-460.38-01	PRINCIPAL	0	0	438,203	438,203	146,068	146,068	238,173
LEVEL	TEXT		TEXT AMT					
01	COIT LOAN REPAYMENT:							
	1/15 PAYMENT		146,068					
	4/15 PAYMENT		30,702					
	7/15 PAYMENT		30,701					
	10/15 PAYMENT		30,702					
	NO INTEREST CHARGED							
			238,173					
*	OTHER SERVICES & CHARGES	0	0	438,203	438,203	146,068	146,068	238,173
**	ECONOMIC RESOURCES	0	0	438,203	438,203	146,068	146,068	238,173
***	UDAG	0	0	438,203	438,203	146,068	146,068	238,173

Community Revitalization Enhancement District (CRED) - 434

Fund Summary - Operating and Capital Budget

Description	2013 Actual	2014 Actual	2015 Amended Budget	30-Jun Actual	2016 Proposed Budget	Forecast				Budget Variance 2015-2016	% Change
						2017	2018	2019	2020		
REVENUES											
Property Taxes	-	-	-	-	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-	-	-	-	-
Other Taxes	244,481	-	-	-	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-	-	-	-
Interfund Allocations	-	-	-	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-	-	-	-	-
Other Income	418	301	150	168	-	-	-	-	-	(150)	-100.0%
Transfers In	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	244,899	301	150	168	-	-	-	-	-	(150)	-100.0%
EXPENDITURES BY TYPE											
Personnel											
Salaries & Wages	-	-	-	-	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-	-	-	-	-
Total Personnel	-	-	-	-	-	-	-	-	-	-	-
Supplies											
Supplies	-	-	-	-	-	-	-	-	-	-	-
Services & Charges											
Professional Services	-	-	-	-	-	-	-	-	-	-	-
Printing & Advertising	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-
Education & Training	-	-	-	-	-	-	-	-	-	-	-
Travel	-	-	-	-	-	-	-	-	-	-	-
Repairs & Maintenance	-	-	-	-	-	-	-	-	-	-	-
Interfund Allocations	-	-	-	-	-	-	-	-	-	-	-
Administration	-	-	-	-	-	-	-	-	-	-	-
IT	-	-	-	-	-	-	-	-	-	-	-
Payments in Lieu of Taxes (PILOT)	-	-	-	-	-	-	-	-	-	-	-
Central Stores	-	-	-	-	-	-	-	-	-	-	-
Print Shop	-	-	-	-	-	-	-	-	-	-	-
GIS	-	-	-	-	-	-	-	-	-	-	-
Liability Insurance	-	-	-	-	-	-	-	-	-	-	-
Telephone	-	-	-	-	-	-	-	-	-	-	-
Unemployment Insurance	-	-	-	-	-	-	-	-	-	-	-
311 Call Center	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-
Debt Service:											
Principal	385,000	-	180,000	-	-	-	-	-	-	(180,000)	-100.0%
Interest & Fees	73,949	-	7,794	3,897	-	-	-	-	-	(7,794)	-100.0%
Grants & Subsidies	-	-	-	-	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-	-
Other Services & Charges	-	-	462,206	-	-	-	-	-	-	(462,206)	-100.0%
Total Services & Charges	458,949	-	650,000	3,897	-	-	-	-	-	(650,000)	-100.0%
Capital											
Capital	-	-	-	-	-	-	-	-	-	-	-
Total Expenditures by Type	458,949	-	650,000	3,897	-	-	-	-	-	(650,000)	-100.0%
Net Surplus / (Deficit)	(214,050)	301	(649,850)	(3,729)	-	-	-	-	-	-	-
Beginning Cash Balance	223,587	9,537	9,838	9,838	(0)	(0)	(0)	(0)	(0)	(0)	(0)
Cash Adjustments	0	(0)	640,012	0	-	-	-	-	-	-	-
Ending Cash Balance	9,537	9,838	(0)	6,109	(0)	(0)	(0)	(0)	(0)	(0)	(0)
Cash Reserves Target	114,737	-	162,500	974	-	-	-	-	-	-	25.00%

Explain Significant Revenue and Expenditure Changes Below:

Final payment, if any, from CRED expected in late 2015, at which point, we will reimburse COIT to the extent possible. No additional revenues expected in 2016. Fund will likely be closed sometime in 2016.

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
CREED								
434-0000-312.40-00	OTHER TAX REVENUE	244,481	0	650,000	0	0	0	0
434-0000-361.00-00	INTEREST ON INVESTMENTS	418	301	0	150	232	168	0
**	CREED	244,899	301	650,000	150	232	168	0
***	CREED	244,899	301	650,000	150	232	168	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
CREED								
434-1050-460.38-01	PRINCIPAL	385,000	0	180,000	180,000	0	0	0
434-1050-460.38-02	INTEREST	73,949	0	7,794	7,794	7,794	3,897	0
434-1050-460.39-89	MISC CHARGES & SERVICES	0	0	462,206	462,206	0	0	0
		-----	-----	-----	-----	-----	-----	-----
*	OTHER SERVICES & CHARGES	458,949	0	650,000	650,000	7,794	3,897	0
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**	PROGRAM YEAR	458,949	0	650,000	650,000	7,794	3,897	0
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***	CREED	458,949	0	650,000	650,000	7,794	3,897	0

Hall of Fame Capital - 677

Fund Summary - Operating and Capital Budget

Description	2013 Actual	2014 Actual	2015 Amended Budget	30-Jun Actual	2016 Proposed Budget	Forecast				Budget Variance 2015-2016	% Change
						2017	2018	2019	2020		
REVENUES											
Property Taxes	-	-	-	-	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-	-	-	-
Interfund Allocations	-	-	-	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-	-	-	-	-
Other Income	2,458	1,823	2,500	1,860	2,000	2,000	2,000	-	-	(500)	-20.0%
Transfers In	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	2,458	1,823	2,500	1,860	2,000	2,000	2,000	-	-	(500)	-20.0%
EXPENDITURES BY TYPE											
Personnel											
Salaries & Wages	-	-	-	-	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-	-	-	-	-
Total Personnel	-	-	-	-	-	-	-	-	-	-	-
Supplies	3,242	419	15,000	-	1,000	-	-	-	-	(14,000)	-93.3%
Services & Charges											
Professional Services	9,036	-	314	314	-	-	-	-	-	(314)	-100.0%
Printing & Advertising	-	-	-	-	-	-	-	-	-	-	-
Utilities	32,441	42,540	108,051	25,357	13,000	-	-	-	-	(95,051)	-88.0%
Education & Training	-	-	-	-	-	-	-	-	-	-	-
Travel	-	-	-	-	-	-	-	-	-	-	-
Repairs & Maintenance	14,241	51,738	58,894	409	65,000	-	-	-	-	6,106	10.4%
Interfund Allocations	4,176	6,312	6,565	3,282	5,801	5,917	6,036	-	-	(764)	-11.6%
Administration	-	-	-	-	-	-	-	-	-	-	-
IT	-	-	-	-	-	-	-	-	-	-	-
Payments in Lieu of Taxes (PILOT)	-	-	-	-	-	-	-	-	-	-	-
Central Stores	-	-	-	-	-	-	-	-	-	-	-
Print Shop	-	-	-	-	-	-	-	-	-	-	-
GIS	-	-	-	-	-	-	-	-	-	-	-
Liability Insurance	-	-	-	-	5,801	5,917	6,036	-	-	-	-
Telephone	-	-	-	-	-	-	-	-	-	-	-
Unemployment Insurance	-	-	-	-	-	-	-	-	-	-	-
311 Call Center	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-
Debt Service:											
Principal	-	-	-	-	-	-	-	-	-	-	-
Interest & Fees	-	-	-	-	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-	-
Other Services & Charges	-	-	-	-	-	-	-	-	-	-	-
Total Services & Charges	59,894	100,590	173,824	29,362	83,801	5,917	6,036	-	-	(90,023)	-51.8%
Capital	-	-	-	-	-	-	-	-	-	-	-
Total Expenditures by Type	63,136	101,009	188,824	29,362	84,801	5,917	6,036	-	-	(104,023)	-55.1%
Net Surplus / (Deficit)	(60,678)	(99,186)	(186,324)	(27,502)	(82,801)	(3,917)	(4,036)	-	-	-	-
Beginning Cash Balance	719,086	658,407	559,543	559,543	373,219	290,417	286,500	282,464	282,464		
Cash Adjustments	(1)	322	-	(322)	-	-	-	-	-		
Ending Cash Balance	658,407	559,543	373,219	531,719	290,417	286,500	282,464	282,464	282,464		
Cash Reserves Target	12,627	20,202	37,765	5,872	16,960	1,183	1,207	-	-		20.00%

Explain Significant Revenue and Expenditure Changes Below:

We have worked out a deal for development of a new hotel using the site. We expect to sell/lease the property in early January 2016. Deal requires City to be responsible for air conditioning unit repairs for the first 3 years after opening of the hotel. 2016 expenditures allow for final utilities and potential A/C repairs if they should be necessary.

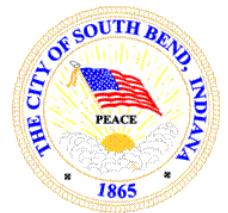
ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET	
HALL OF FAME CAPITAL									
677-0000-360.00-00	MISCELLANEOUS REVENUE	42	0	0	0	0	0	0	
677-0000-361.00-00	INTEREST ON INVESTMENTS	2,416	1,823	2,500	2,500	2,337	1,860	2,000	
-----		-----		-----		-----		-----	
**	HALL OF FAME CAPITAL	2,458	1,823	2,500	2,500	2,337	1,860	2,000	
-----		-----		-----		-----		-----	
***	HALL OF FAME CAPITAL	2,458	1,823	2,500	2,500	2,337	1,860	2,000	

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
HALL OF FAME CAPITAL								
677-0414-645.22-24	OTHER OPERATING SUPPLIES	3,242	419	15,000	15,000	0	0	1,000
-----		-----		-----		-----		-----
*	SUPPLIES	3,242	419	15,000	15,000	0	0	1,000
677-0414-645.31-01	LEGAL SERVICES	0	0	0	314	314	314	0
677-0414-645.31-06	OTHER PROFESSIONAL SVCS	9,036	0	0	0	0	0	0
677-0414-645.34-02	LIABILITY INSURANCE	4,176	6,312	6,565	6,565	4,376	3,282	5,801
677-0414-645.35-01	ELECTRIC	20,518	23,850	84,440	84,440	18,296	13,251	7,000
677-0414-645.35-02	GAS	9,493	14,486	18,221	18,221	10,752	10,666	5,000
677-0414-645.35-04	WATER	2,430	4,204	5,390	5,390	1,440	1,440	1,000
677-0414-645.36-01	BUILDINGS	14,241	51,738	59,208	58,894	489	409	65,000
-----		-----		-----		-----		-----
*	OTHER SERVICES & CHARGES	59,894	100,590	173,824	173,824	35,667	29,361	83,801
-----		-----		-----		-----		-----
**	FOOTBALL HALL OF FAME	63,136	101,009	188,824	188,824	35,667	29,361	84,801
-----		-----		-----		-----		-----
***	HALL OF FAME CAPITAL	63,136	101,009	188,824	188,824	35,667	29,361	84,801

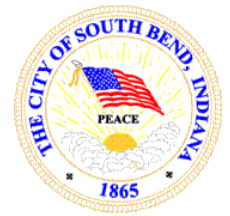
Community Investment



31 August 2015



Presentation Outline



- Mission
- Organization
- 2015 Accomplishments
- 2016 Goals/Challenges
- Summary of Proposed 2016 Budget
- Specific Initiative Budgets
- KPI's

Community Investment MISSION

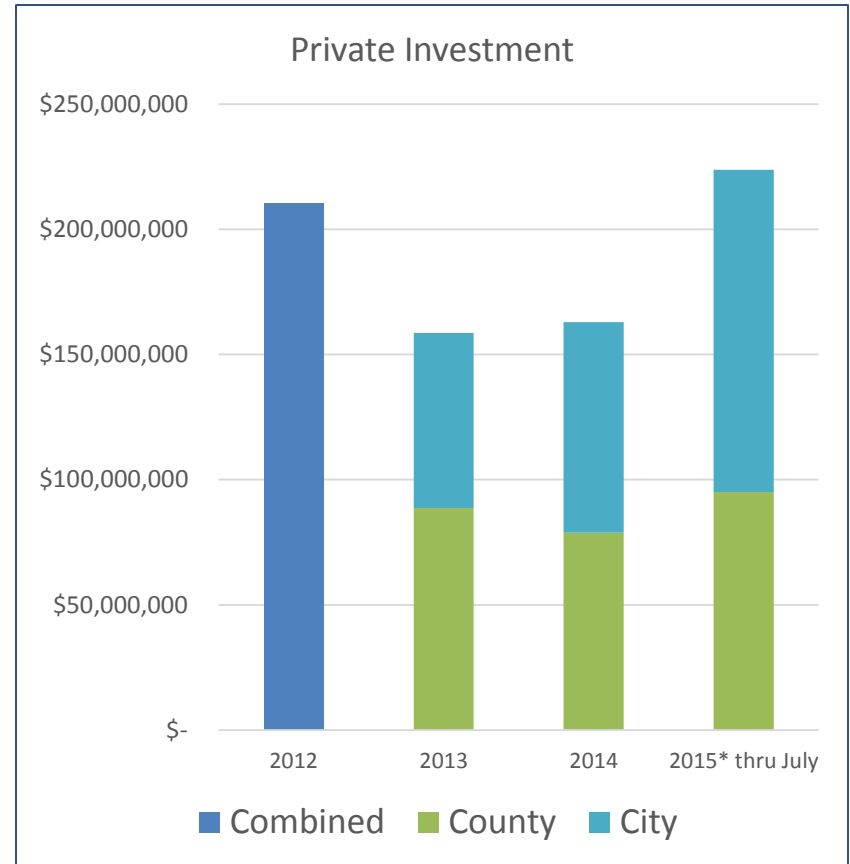
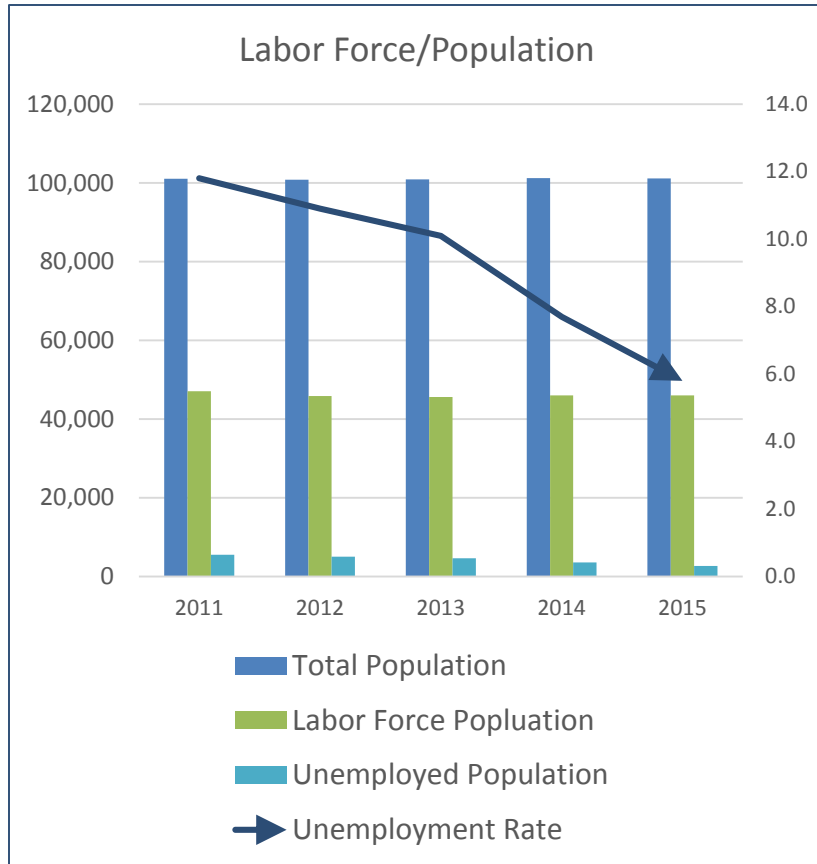
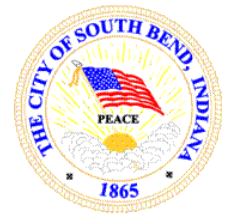


To spur investment in a stronger South Bend.

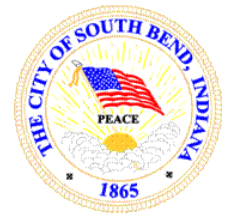
We do this by:

- Attracting & retaining growing businesses
- Connecting residents to economic opportunities
- Planning for vibrant neighborhoods

Community Investment 2015 Accomplishments



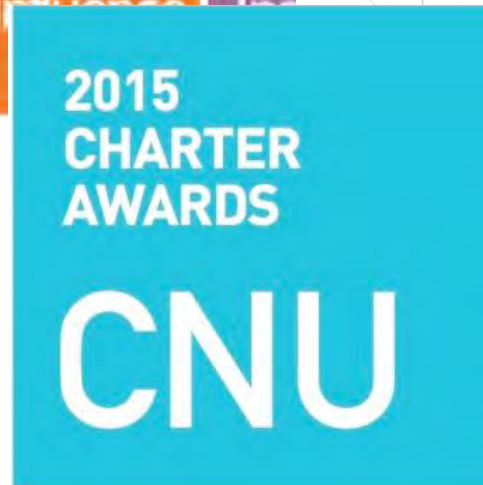
Community Investment 2015 Accomplishments



HARVARD Kennedy School

ASH CENTER

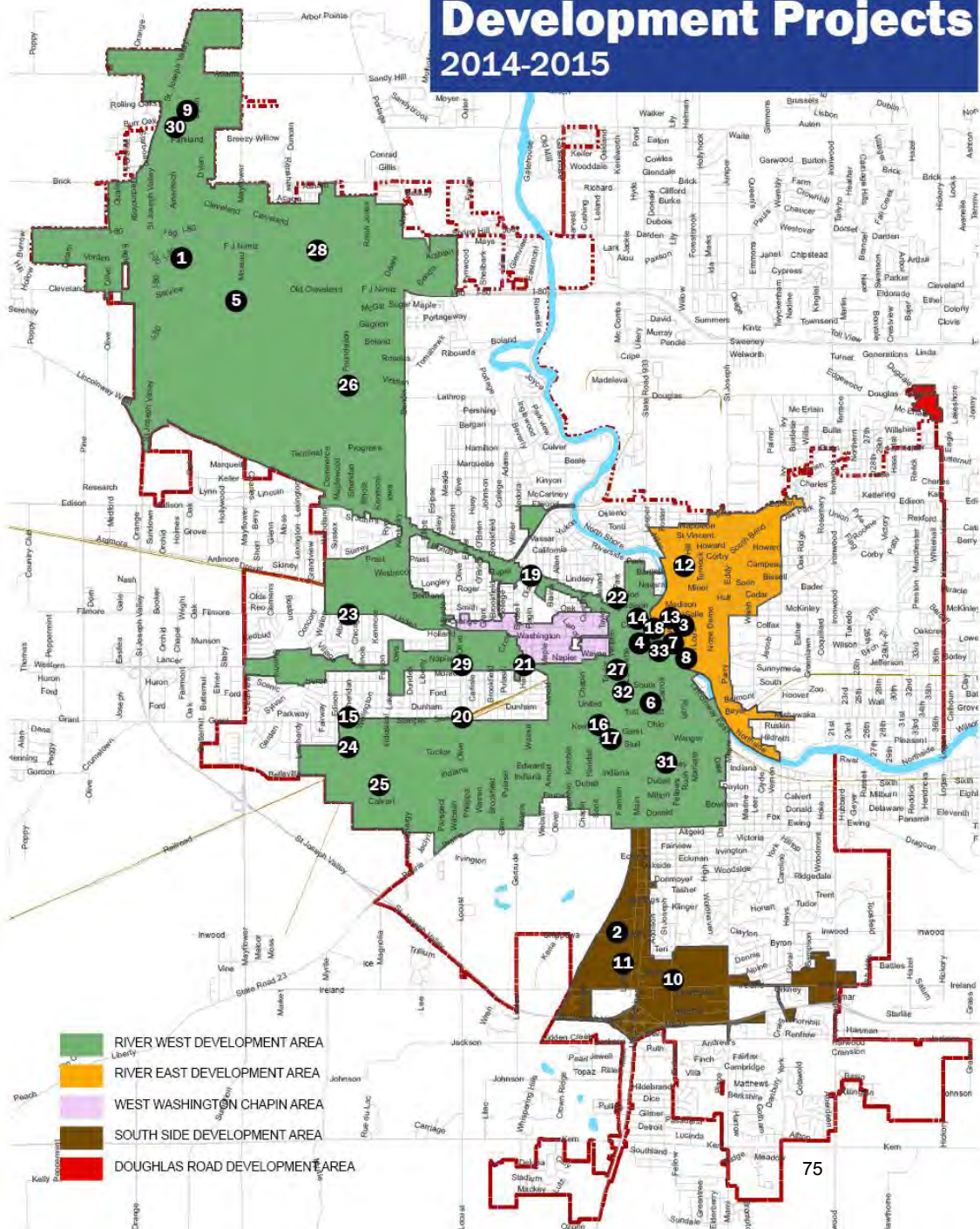
for Democratic Governance
and Innovation



**“DRUM MAJOR”
COMMUNITY SERVICE AWARD**

In grateful recognition of your dedication
and personal commitment to community service
and your love and respect for humanity.
Presented this 19th day of January 2015 by
The Honorable Mayor Pete Buttigieg
City of South Bend, Indiana
to
PAMELA C. MEYER

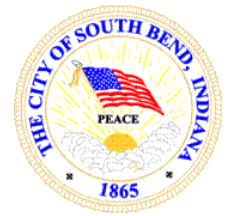
Development Projects 2014-2015



- RIVER WEST DEVELOPMENT AREA
- RIVER EAST DEVELOPMENT AREA
- WEST WASHINGTON CHAPIN AREA
- SOUTH SIDE DEVELOPMENT AREA
- DOUGLAS ROAD DEVELOPMENT AREA

- 1** Blackthorn Golf Course
- 2** Chase Plastics
- 3** Colfax Ave. Streetscape
- 4** College Football Hall of Fame Resuse
- 5** Corporate Wings
- 6** Downtown 2 Way Street Conversion
- 7** Emporium Infrastructure
- 8** East Bank CSO Phase 5 & Transpo Infrastructure
- 9** FedEx
- 10** Fellows St. Improvement Project
- 11** Heraeus Kulzer
- 12** Hill St. Infrastructure
- 13** Hill & Cofax Mixed Use
- 14** Hoffman Hotel
- 15** Hubbell Raco
- 16** Ignition Park Infrastructure Phase 2
- 17** Ignition Park Multi-Tenant Building
- 18** LaSalle Hotel Rehab
- 19** Lincolnway West Restriping
- 20** Lippert Components
- 21** MasterBuilt
- 22** Marion & Madison 2 Way
- 23** MTI Expansion
- 24** Nello Corporation
- 25** Noble America
- 26** Norress
- 27** Renaissance District
- 28** Schafer Gear
- 29** South Bend Chemical
- 30** Spec Building @ Ameriplex
- 31** Success Academy
- 31** South East Master Plan
- 32** Thermolite
- 33** Yummy Cupcakes

Community Investment 2015 Accomplishments



1. ATTRACTING AND RETAINING GROWING BUSINESSES

- 20 major economic development projects
- \$92M in new private investment
- Leverage of \$15 private for every \$1 public
- New assessed value to our community of approximately \$69M
- Major projects coming online this year (Nello, Noble Americas, ND Turbo Lab)
- Sold Blackthorn Golf Course for \$1.655M and will add \$28,700 to annual tax base. Sold CFHOF.
- Focus on business development along Lincolnway West and Western with business development associate, façade grants and the extension of the Ambassador Program
- Food Truck Ordinance



ND Turbo Lab/Ignition Park



Nello

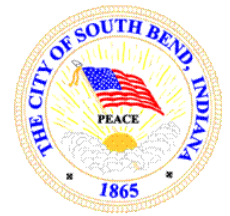


Fed-Ex and Chase Plastics



Memorial Beacon – Cancer Center & Childrens Wing

Community Investment 2015 Accomplishments



2. Connecting Residents to Economic Opportunities

- 619 jobs announced, and 203 projected to come online this year from DCI assisted projects
- Project Lead the Way – Expanded from 2 to 18 SBCC Schools, serving an enrollment of 5,500 students
- Bridges out Poverty / ERN
- Success Academy - \$8M investment in LaSalle Sq.
- Expansion of the SMART Program



Community Investment 2015 Accomplishments



3. Planning for Vibrant Neighborhoods

- Ground-breaking/Construction
 - LaSalle Hotel
 - Hill & Colfax
 - SB Mutual Homes
- New Community Based Plans
 - SE Area Plan
 - Cemetery Plan
- Smart Streets Implementation
 - Marion, Madison
 - 2016 Preparation
- West Side Main Streets Revitalization Plan
 - Lincolnway West, Western: curbs, sidewalks, lighting, striping and signal improvements
 - Façade grants (6 awarded already, 30 in pre-application phase), Ambassador Program, new Business Development Associate
- Vacant & Abandoned Housing Initiative





2015 Accomplishments

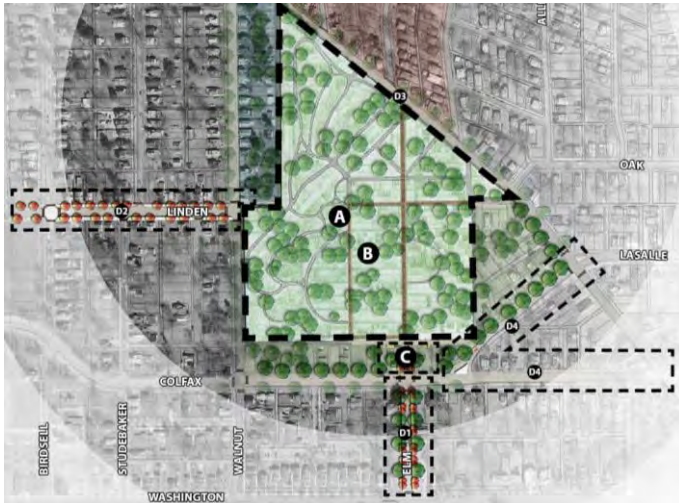
New Residential Development



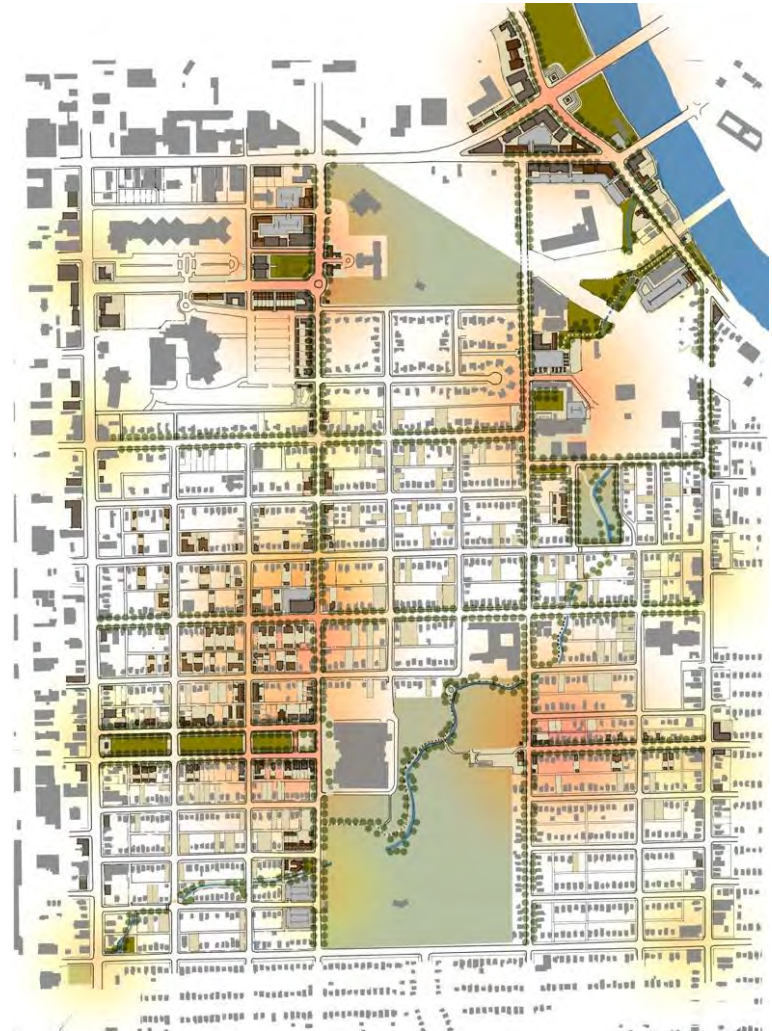
Community Investment 2015 Accomplishments



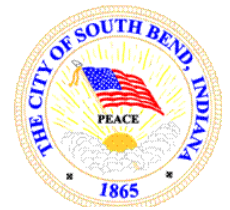
Cemetery Area Master Plan



SE Area Master Plan

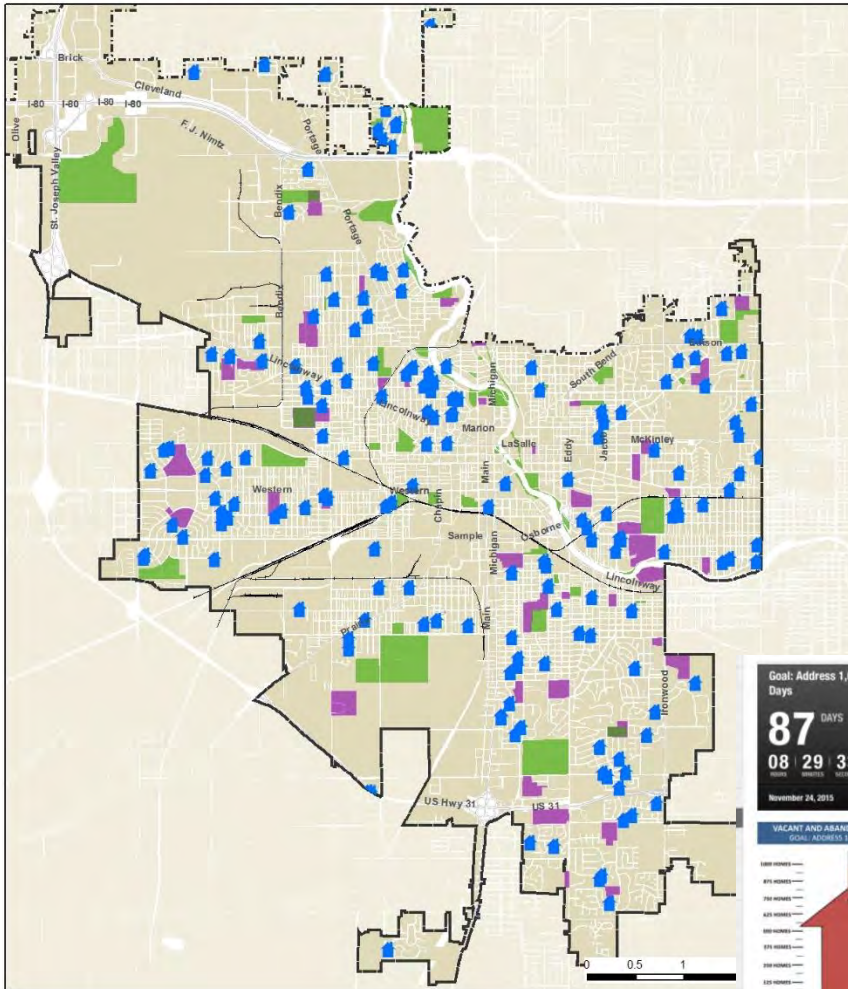


Community Investment 2015 Accomplishments



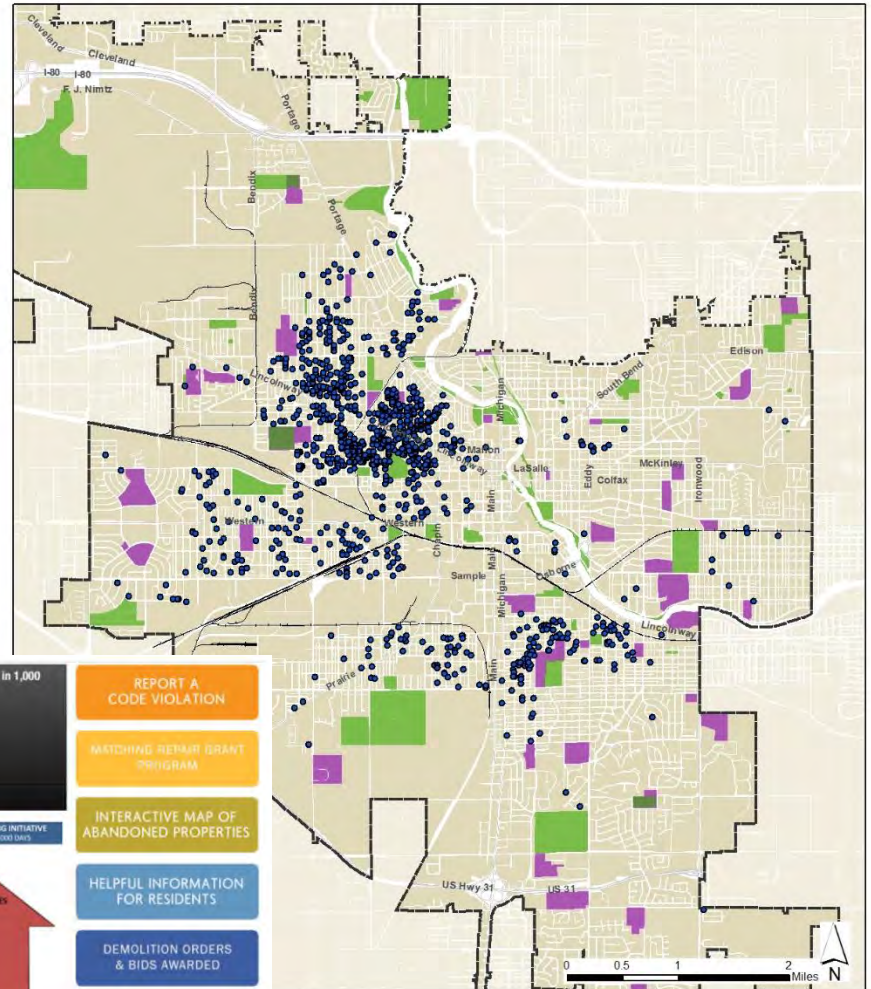
South Bend Housing Counseling January 1, 2013 through August 27, 2015

Total Clients Served: 186, Pre-Purchase: 51, Post-Purchase: 15, Mortgage Default: 120



Abandoned Properties with Action Taken February 27, 2013 through August 27, 2015

Properties with Action Taken: 991



Goal: Address 1,000 Houses in 1,000 Days

87 DAYS
08 29 33

November 24, 2015

VACANT AND ABANDONED HOUSING INITIATIVE
GOAL: ADDRESS 1000 HOUSES IN 1000 DAYS



REPORT A
CODE VIOLATION

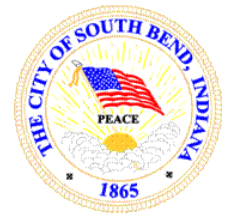
WAITING REPAIR GRANT
PROGRAM

INTERACTIVE MAP OF
ABANDONED PROPERTIES

HELPFUL INFORMATION
FOR RESIDENTS

DEMOLITION ORDERS
& BIDS AWARDED

Community Investment 2016 Goals & Challenges

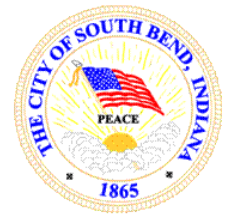


1. Attracting and Retaining Growing Businesses
 - Continue and solidify the momentum
 - Limited supply of sites/ available space for manufacturing and distribution
 - Brownfield redevelopment
 - New & refined incentive tools (e.g. IRF, Rev Loan for Development, Community Venture Capital Grant for Small Business, etc)
 - Support Advanced & Additive Manufacturing
 - Marketing

2. Connecting Residents to Economic Opportunities
 - Reducing the Poverty Rate / Equitable Development
 - Identifying main barriers to labor force participation
 - Recruitment to Workforce Programs
 - Convening employers to pool skills & support resources (ERN)

3. Planning for Vibrant Neighborhoods
 - Property Maintenance of City owned Properties
 - City-Wide Planning / Neighborhood Portraits / Conditions
 - Affordable Housing / Programmatic Review
 - Smart Streets Implementation (Main/St. Joseph/Michigan)
 - Vacant 2 Value / Neighborhood Revitalization

Community Investment Budget Summary



- Overall, \$51M budget inclusive of the Civil City, Enterprise and Redevelopment Funds dedicated to job growth, workforce training, and placemaking efforts to improve the quality of life in South Bend
- \$8.3M in Neighborhood Revitalization
 - Property Maintenance
 - SE Area, Cemetery Plan, West Side Main Streets Plan Implementation
 - Vacant 2 Value – grants, legal assistance, redevelopment
 - Transpo Bus Shelters
- \$215,000 Workforce Development
- \$14.6M Continued Job Growth and Investment

Community Investment Budget Summary



Community Investment Budget

City Revenue Funds

Enterprise

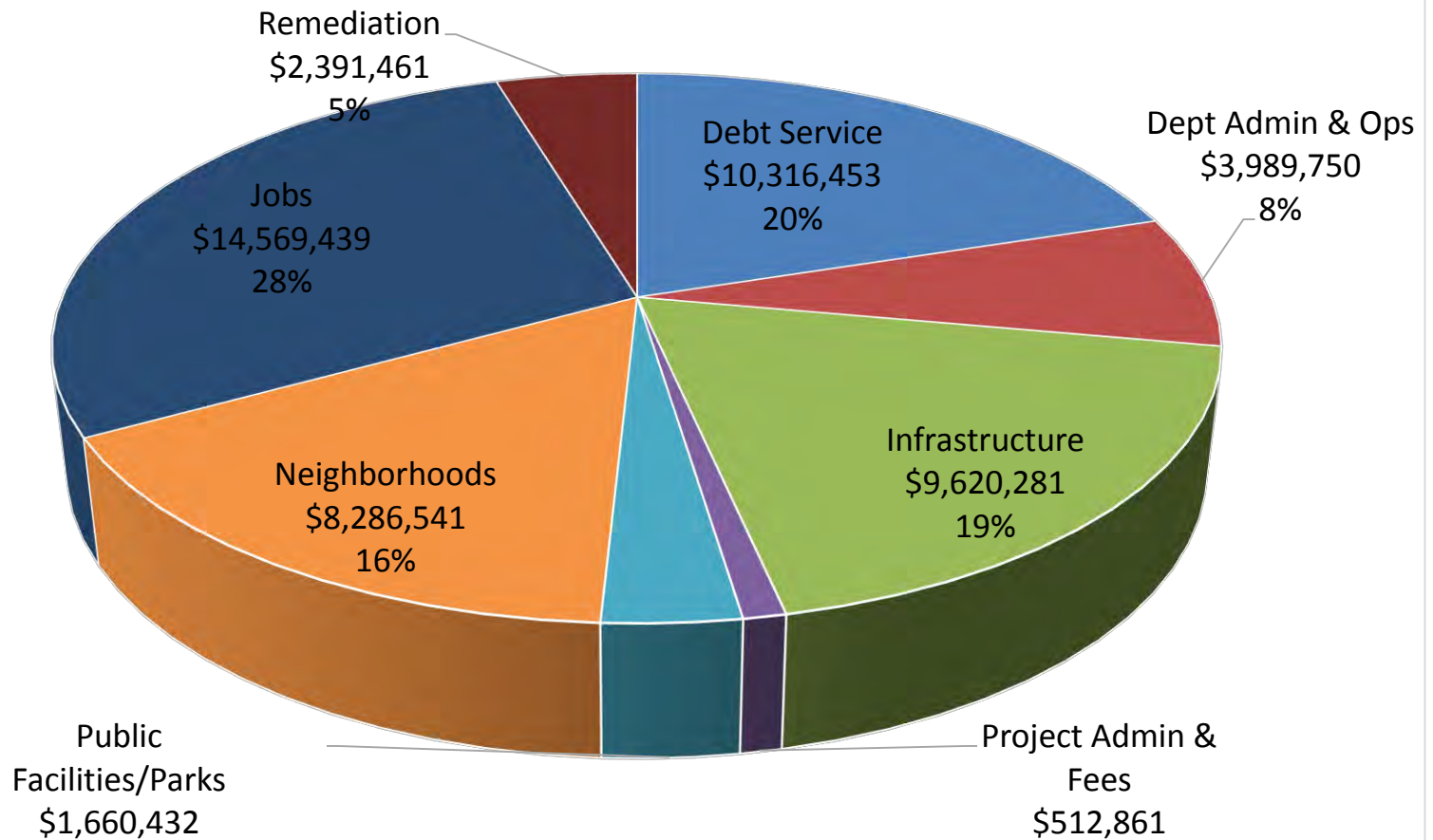
Redevelopment

209 - Studr/Oiver	412 – Major Moves	454 - AEZ
210 - State Grants	281 - EDC Bonds	439 - CTP
211 - ADMIN	408 - EDIT (DTSB/SJCCC)	436 - NNDA-Res
212 - Fed Grants	227 – Loss Recovery	435 - DRDA
425 – Leighton Retail	601 - Parking Garage	433 - Redev Admin
619 - Blackthorn	315 - RA Bonds	432 - SSDA-3
324- AEDA	414- AEDA	431 - SSDA-2
420.SBDCA	422 - WWDA	430 - SSDA-1
426 - CMIDA	429 - NNDA	429 - NNDA
422 - WWDA	426 - CMIDA	426 - CMIDA
414- AEDA	422 - WWDA	422 - WWDA
324- AEDA	414- AEDA	414- AEDA
414- AEDA	324- AEDA	324- AEDA
315 - RA Bonds	414- AEDA	414- AEDA
619 - Blackthorn	315 - RA Bonds	315 - RA Bonds
601 - Parking Garage	619 - Blackthorn	619 - Blackthorn
425 – Leighton Retail	601 - Parking Garage	601 - Parking Garage
412 – Major Moves	425 – Leighton Retail	425 – Leighton Retail
281 - EDC Bonds	412 – Major Moves	412 – Major Moves
408 - EDIT (DTSB/SJCCC)	281 - EDC Bonds	281 - EDC Bonds
227 – Loss Recovery	408 - EDIT (DTSB/SJCCC)	408 - EDIT (DTSB/SJCCC)
212 - Fed Grants	227 – Loss Recovery	227 – Loss Recovery
211 - ADMIN	212 - Fed Grants	212 - Fed Grants
210 - State Grants	211 - ADMIN	211 - ADMIN
209 - Studr/Oiver	210 - State Grants	210 - State Grants

Community Investment Budget Summary



DCI Budget by Category - 2016 Allocations



Community Investment Neighborhood Initiatives



ITEM	ACTIVITIES	AMOUNT
Federal Housing Grants	SBHIP, Rehab/Renovation, Construction, Emergency Solution Grant	\$3,800,000
Property Maintenance and acquisition of V&A properties	<ul style="list-style-type: none"> - Mowing, trees, etc - DCI to seek bids - 392 RDC & 402 BPW Parcels 	\$1,0027,791
Vacant to Value Grants & Programs	<ul style="list-style-type: none"> - Community Tool Sheds - Legal Assistance to homeowners - Residential Rehab/Façade Grants - Side Lot Grants - Value to Value Repair Grant - Vacant Lot Competition 	\$266,250
Vacant & Abandoned Properties	Up to 10 residential and 5 commercial properties	\$500,000
Near-West Side/Cemetery Plan	Revitalization/Streetscape	\$900,000
SE Area Plan	Revitalization/Streetscape	\$1,500,000
West Side Main Streets	<ul style="list-style-type: none"> - Façade Grants - Ambassador Program - Streetscape & Lighting 	\$1,350,000
Transportation	Bus Shelters	\$180,000

Community Investment Neighborhood Initiatives



Neighborhood Profile

Near Northwest & Northshore Triangle Area, South Bend, IN

NEIGHBORHOOD INFORMATION

SIDEWALK CONDITIONS

A sidewalk conditions analysis helps determine where infrastructure funds should be spent in a given neighborhood. The analysis also helps determine which intersection curb ramps are up to ADA standards, and which aren't.

Priority	Number Non-ADA Compliant	Percent Non-ADA Compliant	Total Number Curb Ramps
Low	303	66.7%	542
Medium	1805	74.7%	2416
High	1548	80.0%	1934
Total	6657	71.3%	9732

SEWER SEPARATION WORK

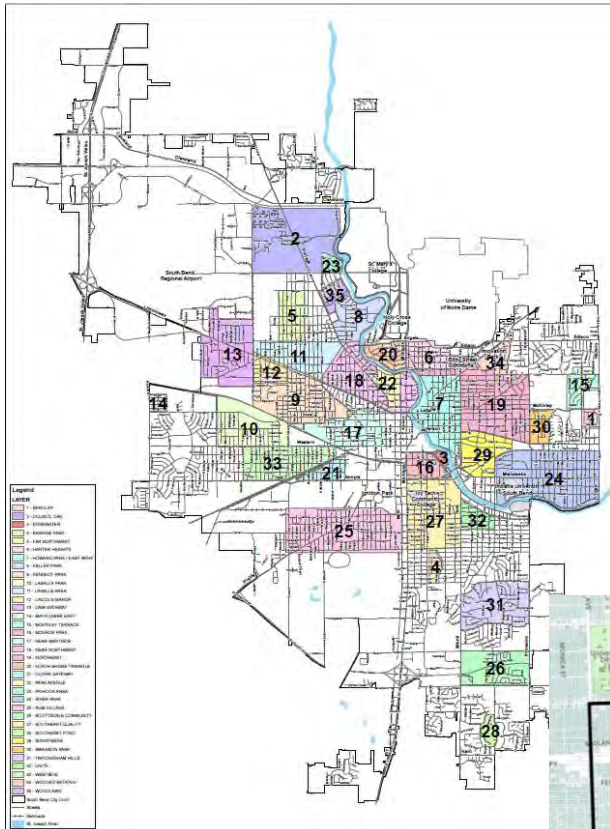
A combined sewer is a type of sewer system that collects sanitary sewage and stormwater runoff in a single pipe system. During dry weather, a "combined" sewer system works much like a separated sewer – carrying all sewage to the treatment plant for treatment.

However, when it rains or snow melts, the sewers can be overloaded with incoming stormwater. When this happens, the sewers are designed to flow over internal dams in the underground pipes and into nearby streams and rivers. If they don't have the release valve, raw sewage would back up into people's basements and streets.

5 MINUTE WALK TIME ANALYSIS

A 5 minute walk time is considered a walking distance that an average person will take to reach destinations such as parks or other amenities. Many neighborhoods in South Bend do not have access to good recreational activities within 5 minutes of their neighborhoods.

This equates to a 94 mile radius area and the map below shows which areas are lacking access to parks.



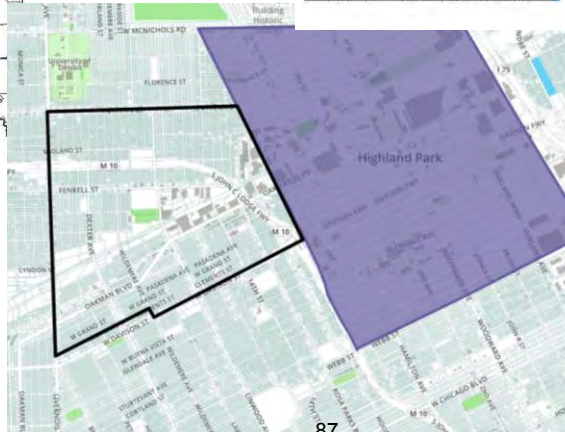
CONDITIONS MAP



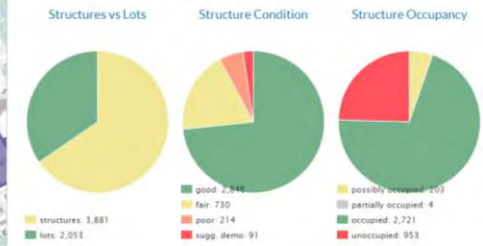
SEWER SEPARATION PLAN



LACK OF NEIGHBORHOOD PARKS



5,641 properties surveyed



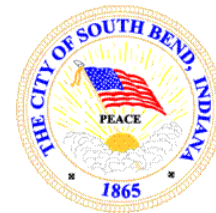


Fund 601- Parking Garages

	2015	2016	2017	2018	Total
Source	601: \$667,000 324: \$300,00 Σ: \$967,000	412: \$750,000 324: \$250,000 Σ: \$1,000,000	412: \$750,000 324: \$300,000 Σ: \$1,050,000	324: \$300,000 Σ: \$300,000	\$3,347,000
Use: (all garages)	- Elevators Specs - Equipment				
Main/Colfax		- Concrete Stair/Slab repair		- Elevator Replacement	
Leighton	- Waterproofin g (2 nd floor)		- Waterproofing - Elevator Replacement		
Wayne	- Waterproofing	- Elevator replacement			



Community Investment Key Performance Indicators



Measure	Mayoral Goal	Type	2017 Long Term Goal	2014 Actual (if available)	2015 Estimated (if available)	2016 Target
Announced jobs from approved projects	ED	Outcome	450	1364	700	450
Commercial private investment from approved projects	ED	Outcome	\$100M	\$180M	\$150M	\$100M
Neighborhood Portraits / Asset Maps	GG	Output	33	N/A	2	31
Housing	ED	Outcome	TBD	xx	xx	xx



DCI-VISION: Vibrant urbanism is economic development

Dull, inert cities, it is true, do contain the seeds of their own destruction and little else.

But lively, diverse, intense cities contain the seeds of their own regeneration, with energy enough to carry over for problems and needs outside themselves.

Jane Jacobs

Death & Life of American Cities



***Thank you for your support and partnership to improve the quality of life
in South Bend.***

Parking Garages - 601

Fund Summary - Operating and Capital Budget

Description	2013 Actual	2014 Actual	2015 Amended Budget	30-Jun Actual	2016 Proposed Budget	Forecast				Budget Variance 2015-2016	% Change
						2017	2018	2019	2020		
REVENUES											
Property Taxes	-	-	-	-	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-	-	-	-	-
Charges for Services	841,449	876,771	908,675	456,123	917,426	920,000	925,000	930,000	935,000	8,751	1.0%
Interfund Allocations	-	-	-	-	-	-	-	-	-	-	-
Fines & Forfeitures	96,704	77,131	130,850	41,030	130,800	131,000	131,500	132,000	132,500	(50)	0.0%
Donations	-	-	-	-	-	-	-	-	-	-	-
Other Income	33,445	67,215	5,600	3,624	4,000	4,000	4,000	4,000	4,000	(1,600)	-28.6%
Transfers In	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	971,598	1,021,117	1,045,125	500,777	1,052,226	1,055,000	1,060,500	1,066,000	1,071,500	7,101	0.7%
EXPENDITURES BY TYPE											
Personnel											
Salaries & Wages	-	-	-	-	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-	-	-	-	-
Total Personnel	-	-	-	-	-	-	-	-	-	-	-
Supplies											
-	-	-	-	-	-	-	-	-	-	-	-
Services & Charges											
Professional Services	558,621	549,072	630,435	371,095	620,890	630,000	640,000	646,401	650,000	(9,545)	-1.5%
Printing & Advertising	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-
Education & Training	-	-	-	-	-	-	-	-	-	-	-
Travel	-	-	-	-	-	-	-	-	-	-	-
Repairs & Maintenance	15,883	17,287	958,131	82,505	240,000	90,000	90,000	90,000	90,000	(718,131)	-75.0%
Interfund Allocations	23,700	33,781	29,092	14,546	66,914	68,252	69,617	71,010	72,430	37,822	130.0%
Administration	-	-	-	-	57,498	58,648	59,821	61,018	62,238	-	-
IT	-	-	-	-	-	-	-	-	-	-	-
Payments in Lieu of Taxes (PILOT)	-	-	-	-	-	-	-	-	-	-	-
Central Stores	-	-	-	-	-	-	-	-	-	-	-
Print Shop	-	-	-	-	-	-	-	-	-	-	-
GIS	-	-	-	-	-	-	-	-	-	-	-
Liability Insurance	-	-	-	-	9,416	9,604	9,796	9,992	10,192	-	-
Telephone	-	-	-	-	-	-	-	-	-	-	-
Unemployment Insurance	-	-	-	-	-	-	-	-	-	-	-
311 Call Center	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-
Debt Service:											
Principal	-	-	-	-	232,695	229,174	225,447	231,118	236,933	232,695	-
Interest & Fees	-	-	-	-	17,305	20,826	24,553	18,882	13,067	17,305	-
Grants & Subsidies	-	-	-	-	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-	-
Other Services & Charges	3,430	3,202	4,200	2,078	4,200	4,500	4,600	4,700	4,800	-	0.0%
Total Services & Charges	601,634	603,342	1,621,858	470,224	1,182,004	1,042,752	1,054,217	1,062,111	1,067,230	(439,854)	-27.1%
Capital	341,221	228,334	184,854	52,837	-	-	-	-	-	(184,854)	-100.0%
Total Expenditures by Type	942,855	831,676	1,806,712	523,061	1,182,004	1,042,752	1,054,217	1,062,111	1,067,230	(624,708)	-34.6%
Net Surplus / (Deficit)	28,743	189,441	(761,587)	(22,284)	(129,778)	12,248	6,283	3,889	4,270	-	-
Beginning Cash Balance	855,444	884,188	1,074,249	1,074,249	312,662	182,884	195,131	201,414	205,303	-	-
Cash Adjustments	0	620	-	(620)	-	-	-	-	-	-	-
Ending Cash Balance	884,188	1,074,249	312,662	1,051,344	182,884	195,131	201,414	205,303	209,573	-	-
Cash Reserves Target	188,571	166,335	361,342	104,612	236,401	208,550	210,843	212,422	213,446	-	20.00%

Explain Significant Revenue and Expenditure Changes Below:

Consultant currently conducting study on downtown parking conditions. Upon analysis of study results, we may move to adjust garage parking rates in 2016.

Parking Garages - 601

Fund Summary - Description, Accomplishments, Goals, KPI's

Fund Description & Purpose

To account for the management of 3 downtown parking garages (Main & Colfax, Leighton, and Wayne). Also provide parking enforcement for downtown and Eddy Street Commons area.

2015 Accomplishments & Outcomes

- Repaired elevator in Leighton
-
-
-
-
-
-
-

2016 Department Goals & Objectives & Linkage to City Goals

Basics are Easy (BE)

-
-
-
-
-
-
-
-

Good Government (GG)

-
-
-
-
-
-
-
-

Economic Development (ED)

-
-
-
-
-
-
-
-

Key Performance Indicators (KPI's)

Measure	City Goal	Type	2017 Long Term Goal	2014 Actual	2015 Estimated	2016 Target
- N/A						
-						
-						
-						
-						
-						
-						
-						
-						
-						

Types: output, efficiency, effectiveness, quality, outcome, technology

2016 Significant Changes/Challenges/Opportunities (with a focus on solutions)

- Address property maintenance items to maintain integrity of the garages.
-
-
-
-

Parking Garages - 601

Fund Summary - Five-Year Capital Improvement Plan

		Minimum Thresholds	Equipment Buildings	\$10,000	\$100,000					
Name	Funding Source	2015 Budget	BUDGET		FORECAST			Total	Justification	
			2016	2017	2018	2019	2020			
Replacement Capital										
None		-	-	-	-	-	-	-	-	
		-	-	-	-	-	-	-	-	
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ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
PARKING GARAGE FUND								
601-0000-351.00-00	FINES & FEES	70	0	0	50	0	0	0
601-0000-361.00-00	INTEREST ON INVESTMENTS	2,408	2,316	4,000	4,000	909	909	4,000
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**	PARKING GARAGE FUND	2,478	2,316	4,000	4,050	909	909	4,000

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013	2014	2015	2015	2015	6/30/15	2016
		ACTUAL	ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	Y-T-D ACTUAL	YTD Actual	PROPOSED BUDGET
601-0460-349.11-03	DAILY PARKING	22,887	17,076	19,212	19,212	12,255	9,951	19,212
601-0460-349.11-04	MONTHLY PARKING	157,750	174,053	187,564	187,564	122,925	93,070	172,164
601-0460-349.11-05	VALIDATIONS	142	195	511	511	410	294	511
601-0460-349.11-06	SPECIAL EVENTS	63,862	43,856	60,000	60,000	23,059	21,444	60,000
601-0460-349.11-07	KEY CARD INCOME	460	540	200	450	610	500	200
601-0460-360.00-00	MISCELLANEOUS REVENUE	5	828	0	0	3	3	0
601-0460-380.10-72	REBATES	19,860	0	0	0	0	0	0

**	MAIN STREET	264,966	236,548	267,487	267,737	159,262	125,262	252,087

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
601-0462-349.11-03	DAILY PARKING	17,255	24,751	20,332	20,332	23,211	17,750	20,332
601-0462-349.11-04	MONTHLY PARKING	359,825	374,481	415,869	381,266	258,522	190,633	395,769
601-0462-349.11-05	VALIDATIONS	5,816	11,254	9,394	9,394	7,239	4,244	9,394
601-0462-349.11-06	SPECIAL EVENTS	986	0	0	0	0	0	0
601-0462-349.11-07	KEY CARD INCOME	7,910	5,550	6,096	6,096	4,475	4,425	6,096
601-0462-360.00-00	MISCELLANEOUS REVENUE	0	201-	0	0	4	0	0
601-0462-380.10-86	ENERGY REBATES	0	63,840	0	0	0	0	0
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**	LEIGHTON PLAZA	391,792	479,675	451,691	417,088	293,451	217,052	431,591

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
601-0463-349.11-02	HANDICAP PARKING	675	1,485	0	900	1,385	1,170	0
601-0463-351.00-00	FINES & FEES	94,164	76,411	114,900	114,900	51,662	40,750	114,900
601-0463-361.00-00	INTEREST ON INVESTMENTS	577	471	0	1,600	3,661	2,712	0
**	ENFORCEMENT	95,416	78,367	114,900	117,400	56,708	44,632	114,900

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
601-0464-349.11-03	DAILY PARKING	4,242	4,679	4,000	4,000	4,053	3,220	4,000
601-0464-349.11-04	MONTHLY PARKING	199,344	218,459	250,248	218,450	144,295	109,225	229,248
601-0464-349.11-05	VALIDATIONS	35	62	300	300	57	37	300
601-0464-349.11-07	KEY CARD INCOME	260	330	200	200	210	160	200
601-0464-360.00-00	MISCELLANEOUS REVENUE	5	39	0	0	0	0	0
601-0464-380.10-72	REBATES	10,590	0	0	0	0	0	0
**	WAYNE STREET	214,476	223,491	254,748	222,950	148,615	112,642	233,748

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
601-0465-351.00-00	FINES & FEES	2,470	720	15,900	15,900	280	280	15,900
**	EDDY STREET COMMONS	2,470	720	15,900	15,900	280	280	15,900
***	PARKING GARAGE FUND	971,598	1,021,117	1,108,726	1,045,125	659,225	500,777	1,052,226

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
PARKING GARAGE FUND								
601-0400-641.38-01	PRINCIPAL	0	0	0	0	0	0	232,695
LEVEL	TEXT	TEXT AMT						
01	INTERFUND LOAN FROM MAJOR MOVES	232,695						
		232,695						
601-0400-641.38-02	INTEREST	0	0	0	0	0	0	17,305
LEVEL	TEXT	TEXT AMT						
01	INTERFUND LOAN FROM MAJOR MOVES	17,305						
		17,305						
* *	OTHER SERVICES & CHARGES	0	0	0	0	0	0	250,000
**	GENERAL ADMINISTRATION	0	0	0	0	0	0	250,000

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
601-0460-645.31-06	OTHER PROFESSIONAL SVCS	139,545	133,781	149,128	149,128	109,033	90,605	143,118
601-0460-645.31-70	ADM FEE ALLOCATION	4,392	5,763	5,498	5,498	3,665	2,749	8,425
601-0460-645.34-02	LIABILITY INSURANCE	636	984	838	838	560	420	787
601-0460-645.36-01	BUILDINGS	0	4,541	25,000	100,000	0	0	80,000
601-0460-645.36-05	OTHER EQUIPMENT	4,552	0	0	0	0	0	0
601-0460-645.39-39	CREDIT CARD CHARGES	1,830	2,475	2,200	2,200	1,060	834	2,200
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*	OTHER SERVICES & CHARGES	150,955	147,544	182,664	257,664	114,318	94,608	234,530
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601-0460-645.42-02	BUILDINGS	90,954	25,066	0	4,727	5,673	4,223	0
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*	CAPITAL	90,954	25,066	0	4,727	5,673	4,223	0
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**	MAIN STREET	241,909	172,610	182,664	262,391	119,991	98,831	234,530

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013	2014	2015	2015	2015	6/30/15	2016
		ACTUAL	ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	Y-T-D ACTUAL	YTD Actual	PROPOSED BUDGET
601-0462-645.31-06	OTHER PROFESSIONAL SVCS	233,539	223,655	247,519	247,519	146,551	126,085	243,745
601-0462-645.31-70	ADM FEE ALLOCATION	10,260	13,139	8,539	8,539	5,692	4,269	22,365
601-0462-645.34-02	LIABILITY INSURANCE	1,464	3,156	3,485	3,485	2,320	1,740	3,134
601-0462-645.36-01	BUILDINGS	0	10,415	25,000	431,300	23,472	23,472	80,000
601-0462-645.36-05	OTHER EQUIPMENT	6,779	0	0	0	0	0	0
601-0462-645.39-38	BAD DEBT/UNCOLLECT NSF CK	0	5	0	0	0	0	0
601-0462-645.39-39	CREDIT CARD CHARGES	921	370	1,000	1,000	1,268	864	1,000
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*	OTHER SERVICES & CHARGES	252,963	250,740	285,543	691,843	179,303	156,430	350,244
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	601-0462-645.42-02 BUILDINGS	188,386	41,689	0	4,727	4,223	4,223	0
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*	CAPITAL	188,386	41,689	0	4,727	4,223	4,223	0
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**	LEIGHTON PLAZA	441,349	292,429	285,543	696,570	183,526	160,653	350,244

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET	
601-0463-645.31-06	OTHER PROFESSIONAL SVCS	70,047	72,379	85,217	85,217	78,163	70,226	90,971	
601-0463-645.31-70	ADM FEE ALLOCATION	2,100	2,357	2,702	2,702	1,801	1,351	2,865	
601-0463-645.34-02	LIABILITY INSURANCE	300	0	1,317	1,317	880	660	2,971	
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*	OTHER SERVICES & CHARGES	72,447	74,736	89,236	89,236	80,844	72,236	96,807	
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**	ENFORCEMENT	72,447	74,736	89,236	89,236	80,844	72,236	96,807	

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
601-0464-645.31-06	OTHER PROFESSIONAL SVCS	114,890	119,257	132,671	132,671	94,797	84,179	127,156
601-0464-645.31-70	ADM FEE ALLOCATION	3,984	4,962	3,931	3,931	2,620	1,965	23,843
601-0464-645.34-02	LIABILITY INSURANCE	564	3,420	2,782	2,782	1,856	1,392	2,524
601-0464-645.36-01	BUILDINGS	0	2,331	25,000	426,831	111,486	59,033	80,000
601-0464-645.36-05	OTHER EQUIPMENT	4,552	0	0	0	0	0	0
601-0464-645.39-39	CREDIT CARD CHARGES	679	352	1,000	1,000	470	380	1,000
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*	OTHER SERVICES & CHARGES	124,669	130,322	165,384	567,215	211,229	146,950	234,523
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	601-0464-645.42-02 BUILDINGS	61,881	161,579	0	175,400	53,920	44,391	0
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*	CAPITAL	61,881	161,579	0	175,400	53,920	44,391	0
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**	WAYNE STREET	186,550	291,901	165,384	742,615	265,149	191,341	234,523

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2013 ACTUAL	2014 ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 Y-T-D ACTUAL	6/30/15 YTD Actual	2016 PROPOSED BUDGET
601-0465-645.31-06	OTHER PROFESSIONAL SVCS	600	0	15,900	15,900	0	0	15,900
*	OTHER SERVICES & CHARGES	600	0	15,900	15,900	0	0	15,900
**	EDDY STREET COMMONS	600	0	15,900	15,900	0	0	15,900
***	PARKING GARAGE FUND	942,855	831,676	738,727	1,806,712	649,510	523,062	1,182,004



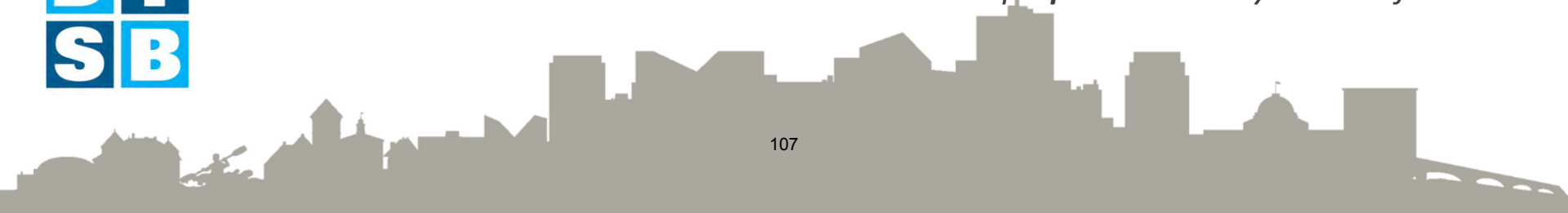
Downtown South Bend, Inc. (DTSB)
August 31, 2015

MISSION

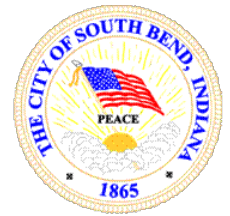
DTSB is committed to the advancement & vitality of downtown, through three primary areas of focus:



*Incorporated in 2002 | 501c(6) Non-Profit Organization
Public-Private Partnership | Governed by Board of Directors*



Downtown South Bend, Inc. (DTSB)



BUSINESS RESOURCES



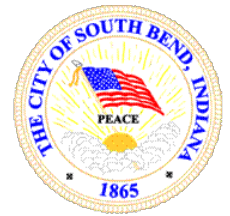
- Exterior Enhancement \$
- Interior Improvement \$
- Retail Assistance \$
- Co-Op Marketing
- RAS Meetings
- Business Listings
- Ribbon Cuttings
- Available Property
- Business Liaison
- Umbrella Marketing



**Municipal
Riverfront
Development
District
Liquor Licenses**



Downtown South Bend, Inc. (DTSB)



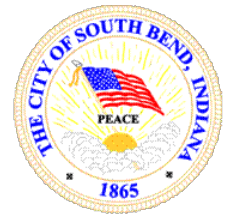
BUSINESS RESOURCES

Since we last met...

- Storefront Occupancy >80%
- 96 Potential Business Leads Pursued
- 19 New Business Openings
- 194 New Jobs Created
- 7 Co-operative Ad Campaigns (48 Businesses)
- 450 Business Contacts / Issues Solved
- \$40,450 in Grants Awarded...\$1.8 Million Projects
- Liaison in Major City Projects
- 6 Riverfront Liquor Licenses Awarded
- Project Storefront – *Pre-negotiated lease terms*
- 6 RAS Meetings / 8 Educational Seminars
- Launched Downtown Dollars (\$42,000 YTD)



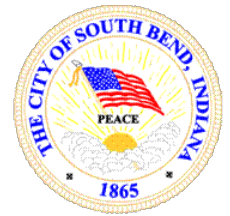
Downtown South Bend, Inc. (DTSB)



MARKETING & EVENTS



Downtown South Bend, Inc. (DTSB)



MARKETING & EVENTS

Since we last met...

- Major SB150 Organizer
- New DTSB Website
- Comprehensive Printed Downtown Guide
- 109 Events Planned, Promoted & Executed
- Record Setting Attendance: >110,000 Annually
- Constant Contact All Star Status
- >14,000 Facebook Fans
- Assisted with 72 “External” Downtown Events
- New Vendor Partnerships





Downtown South Bend, Inc. (DTSB)

STREET LEVEL SOLUTIONS

DT SB
AMBASSADORS
24/7 Assistance Available*
Look for the smiling face in a red shirt

- Information Source -
- Safety Patrols & Escorts -
- Parking Garage Attendants -
- Motorist Assists -
- Cleanliness & Beautification -

*dial 911 for an emergency
574.400.3949
DowntownSouthBend.com

Clean & Safe Program Statistics
January 2012 through July 2013

Category	Jan	Feb	Mar	Apr	May	Jun	Jul	Total
Information Source	100	100	100	100	100	100	100	700
Safety Patrols & Escorts	100	100	100	100	100	100	100	700
Parking Garage Attendants	100	100	100	100	100	100	100	700
Motorist Assists	100	100	100	100	100	100	100	700
Cleanliness & Beautification	100	100	100	100	100	100	100	700



**Downtown South Bend
Parking Promise**

CLEAN & SAFE
DT SB
HOSPITABLE & PROFESSIONAL



Downtown South Bend, Inc. (DTSB)



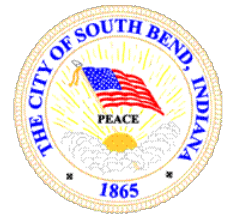
STREET LEVEL SOLUTIONS

Since we last met...

- 9,700 hours of cleaning / 87,000 lbs. of debris
- 1,050 hours of snow removal
- 4,000+ hours on seasonal décor & landscaping
- New Jefferson Boulevard Streetscaping
- 3 Parker Appreciation Days
- Major Garage Projects: Elevators / Façade
- Parking Customer Service Scores Increase 5%
- Parking Garage Occupancy Average: 95%
- Added Large Scale Public Art & Holiday Décor
- Increased Police Partnerships & Safety Patrols
- Assisted with West Side Ambassador Program



Downtown South Bend, Inc. (DTSB)



LEVERAGING RESOURCES

350+ Annual Volunteers
>2,700 Hours of Service
25 Volunteer Board Members
12 Volunteer Interns

\$265,000+ in Private
Support from **>200**
Businesses &
Individuals

Strong Partnerships



CENTURY CENTER
SOUTH BEND



UNIVERSITY OF
NOTRE DAME



Downtown South Bend, Inc. (DTSB)



IMPROVE & EXPAND IMPACT

Through grants, a community partner program, events & auxiliary operations, DTSB facilitated nearly \$4 million dollars of private investments in the downtown in 2014.

1. Expand Core Services (Smart Streets)

2. Residential Services | 3. Adjacent Neighborhoods

