



City of South Bend, Indiana

2014 Proposed Budget

Session 1

Mayor Pete Buttigieg

**City of South Bend, Indiana
Personnel & Finance Committee Budget Hearings**

Session 1

Summaries

2014 Budget Overview	3-5
Revenue and Expenditure Summary – 2008 to 2014.....	6
Revenue Summary - 2008 to 2014.....	7-11
Expenditure Summary - 2008 to 2014.....	12-16
2014 Budget - Revenue Crosswalk.....	17-19
2014 Budget - Expenditures Crosswalk.....	20-23
2014 Revenue Summary for Key Funds – 2008 to 2014.....	24
2014 Expenditure Summary for Key Funds – 2008 to 2014	25
General Fund Revenue Summary – 2008 to 2014.....	26
Full Time Staffing Headcount Summary.....	27
Five-Year Capital Improvement Plan Summary.....	28-29
Information Technology Cost Overview	30-33
Personnel Cost Assumptions.....	34
General Fund Revenue Detail – 2008 to 2014.....	35-69

Powerpoint Summaries

Budget Session No. 1 (Administration/Finance, 311 Center, Mayor).....	70-125
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Session No. 1 – August 19, 2013

<u>Fund No.</u>	<u>Name</u>	
101-0101	Mayor’s Office.....	126-132
101-0104	311 Call Center	133-138
101-0401	Administration & Finance.....	139-148
101-1008	Human Rights	149-156
102.....	Rainy Day Fund	157-159
103.....	Excess Levy Fund	160-162
217.....	Gift and Donation Fund	163-172
226.....	Liability Insurance (Safety & Risk) Fund.....	173-191
258.....	Human Rights Grants Fund	192-207
313.....	Hall of Fame Debt Service Fund	208-212
377.....	PSDA Fund	213-218
404.....	COIT Fund	219-245
406.....	Cumulative Capital Development Fund.....	246-256
407.....	Cumulative Capital Improvement Fund.....	257-261
408.....	EDIT Fund	262-280
711.....	Health Insurance Fund	281-291
713.....	Unemployment Compensation Fund	292-296

**City of South Bend
2014 Budget Overview
August 16, 2013**

	2013 Amended Budget						2014 Proposed Budget					
	Cash Balance 1/1/2013	2013 Revenues	2013 Expenditures	Adjustments	Surplus (Deficit)	Cash Balance 12/31/2013	Cash Balance 1/1/2014	2014 Revenues	2014 Expenditures	Adjustments	Surplus (Deficit)	Cash Balance 12/31/2014
City Controlled Funds												
305	-	-	-	-	-	-	-	-	-	-	-	-
428	-	-	-	-	-	-	-	-	-	-	-	-
433	31,443	150	6,787	-	(6,637)	24,806	24,806	150	6,000	-	(5,850)	18,956
438	-	-	-	-	-	-	-	-	-	-	-	-
439	816,362	1,448,074	-	-	1,448,074	2,264,436	2,264,436	1,453,000	3,600,000	-	(2,147,000)	117,436
454	375,082	1,000	-	-	1,000	376,082	376,082	1,500	-	-	1,500	377,582
619	45,371	1,747,379	1,997,706	(207,879)	(250,327)	2,923	2,923	1,696,879	1,671,706	-	25,173	28,096
Total Redevelopment Funds	1,268,259	3,196,603	2,004,493	(207,879)	1,192,110	2,668,248	2,668,248	3,151,529	5,277,706	-	(2,126,177)	542,071
Debt Service Funds												
314	-	-	-	-	-	-	-	-	-	-	-	-
315	1,038,904	5,000	5,000	-	-	1,038,904	1,038,904	5,000	5,000	-	-	1,038,904
317	501,748	3,500	-	-	3,500	505,248	505,248	3,000	-	-	3,000	508,248
319	326,000	50	326,050	-	(326,000)	-	-	-	-	-	-	-
328	1,735,840	6,000	6,000	-	-	1,735,840	1,735,840	6,000	6,000	-	-	1,735,840
Total Debt Service Funds	3,602,492	14,550	337,050	-	(322,500)	3,279,992	3,279,992	14,000	11,000	-	3,000	3,282,992
Total Redevelopment Commission Funds	47,393,846	30,935,564	51,176,668	(7,281,880)	(20,241,104)	34,434,622	34,434,622	30,550,132	47,994,635	-	(17,444,503)	16,990,119
Grand Total	251,313,714	301,919,693	355,304,938	(29,882,470)	(53,385,245)	227,810,939	227,810,939	286,439,233	343,299,687	-	(56,860,454)	170,950,485

City of South Bend
Revenue & Expenditure Summary - 2008 to 2014
Updated 8/16/2013

Fund	Fund Name	2008 Actual	2009 Actual	2010 Actual	2011 Actual	2012 Actual	2013 Amended Budget	2014 Proposed Budget	2013-2014 Percent Change
Revenues									
	<i>General Fund</i>	33,930,404	96,281,658	61,449,946	60,911,669	63,585,275	63,932,287	55,668,616	-12.9%
	<i>Total Special Revenue Funds</i>	44,925,597	49,411,366	60,382,796	53,315,524	55,684,376	65,412,842	54,527,767	-16.6%
	<i>Total Capital & Debt Service Funds</i>	6,861,960	9,189,365	7,972,851	7,592,782	7,757,647	8,232,776	7,162,033	-13.0%
	<i>Enterprise Funds</i>	64,521,513	72,074,502	74,292,685	103,169,961	113,687,196	98,876,469	102,304,531	3.5%
	<i>Internal Service Funds</i>	20,512,587	18,200,236	15,865,625	17,999,349	21,154,131	23,615,529	24,524,572	3.8%
	<i>Trust Funds</i>	7,821,320	14,193,476	11,011,500	12,021,517	13,207,579	10,914,226	11,701,582	7.2%
	<i>Tax Increment Financing Funds</i>	2,293,413	22,175,881	50,916,689	29,391,567	28,434,536	27,724,411	27,384,603	-1.2%
	<i>Redevelopment Funds</i>	1,690,650	2,379,393	6,775,365	2,337,812	1,785,930	3,196,603	3,151,529	-1.4%
	<i>Debt Service Funds</i>	768,279	45,095	515,797	652,807	23,728	14,550	14,000	-3.8%
	Total Revenue	183,325,723	283,950,972	289,183,254	287,392,988	305,320,398	301,919,693	286,439,233	-5.1%
Expenditures									
	<i>General Fund</i>	66,503,546	61,327,868	59,241,185	61,438,862	63,399,284	64,967,316	55,668,430	-14.3%
	<i>Total Special Revenue Funds</i>	41,204,024	35,253,141	56,823,840	53,543,871	52,176,078	66,250,748	63,153,197	-4.7%
	<i>Total Capital & Debt Service Funds</i>	7,377,491	10,333,632	8,765,807	7,355,824	9,669,642	12,747,372	11,466,274	-10.0%
	<i>Enterprise Funds</i>	74,460,068	75,348,774	74,145,059	86,579,570	89,188,333	122,703,541	126,521,534	3.1%
	<i>Internal Service Funds</i>	15,461,269	16,099,353	15,876,382	16,864,543	21,636,374	24,615,132	25,389,231	3.1%
	<i>Trust Funds</i>	11,593,997	11,647,851	11,799,890	12,323,516	12,215,209	12,844,161	13,106,386	2.0%
	<i>Tax Increment Financing Funds</i>	12,654,336	17,141,720	22,186,208	36,848,085	30,746,010	48,835,125	42,705,929	-12.6%
	<i>Redevelopment Funds</i>	4,007,239	4,004,889	5,190,586	8,014,158	2,335,038	2,004,493	5,277,706	163.3%
	<i>Debt Service Funds</i>	170,848	42,595	17,797	253,807	1,497,758	337,050	11,000	-96.7%
	Total Expenditures	233,432,818	231,199,823	254,046,754	283,222,236	282,863,726	355,304,938	343,299,687	-3.4%
	Net	(50,107,095)	52,751,149	35,136,500	4,170,752	22,456,672	(53,385,245)	(56,860,454)	6.5%
- Transfers In/ Transfers Out \$24,660,252 for the 2014 Proposed Budget.									

City of South Bend
Revenue Summary - 2008 to 2014
Updated 8/16/2013

<i>Fund</i>	<i>Fund Name</i>	<i>2008 Actual</i>	<i>2009 Actual</i>	<i>2010 Actual</i>	<i>2011 Actual</i>	<i>2012 Actual</i>	<i>2013 Amended Budget</i>	<i>2014 Proposed Budget</i>	<i>2013-2014 Percent Change</i>
City Controlled Funds									
General Fund									
101	GENERAL FUND - PROPERTY TAXES (1)	14,574,480	79,162,937	38,780,847	38,514,550	39,368,431	39,000,000	37,399,180	-4.10%
101	GENERAL FUND - PS LOIT TRANSFERS (2)	0	0	4,998,691	4,976,969	5,476,534	7,101,757	0	-100.00%
101	GENERAL FUND - OTHER	19,355,924	17,118,721	17,670,408	17,420,150	18,740,310	17,830,530	18,269,436	2.46%
	Total General Fund	33,930,404	96,281,658	61,449,946	60,911,669	63,585,275	63,932,287	55,668,616	-12.93%
Special Revenue Funds									
102	RAINY DAY FUND	3,393,886	785,254	2,010,972	24,477	42,239	52,000	52,000	0.00%
103	EXCESS LEVY	742	285	185,180	261	0	0	0	0.00%
201	PARKS & REC - PROPERTY TAXES (1)	2,461,101	13,919,096	7,591,932	7,613,760	7,824,056	7,800,000	7,430,898	-4.73%
201	PARKS & REC - OTHER	3,716,576	3,709,703	3,974,245	4,375,293	4,451,329	4,562,329	4,759,509	4.32%
202	MOTOR VEHICLE HIGHWAY	5,267,736	5,101,624	5,397,547	5,564,838	7,605,799	8,691,971	8,729,476	0.43%
203	RECREATION - NONREVERTING	1,148,500	1,027,465	996,098	1,023,635	1,039,835	1,636,943	1,449,592	-11.45%
209	STUDEBAKER/OLIVER REVERTING GRANTS	388,269	251,058	683,781	411,454	5,485	5,000	305,000	6000.00%
210	ECONOMIC DEVELOPMENT STATE GRANTS	355,484	306,625	3,289,539	1,039,422	220,472	1,624,187	77,016	-95.26%
211	COMMUNITY INVESTMENT ADMINISTRATION	0	0	0	2,484,129	2,093,423	2,341,808	2,383,670	1.79%
212	COMMUNITY INVESTMENT GRANTS	9,305,084	4,672,752	7,520,251	6,106,647	4,159,815	8,800,305	3,811,000	-56.69%
216	POLICE STATE SEIZURES	49,975	42,274	31,634	41,271	29,005	35,900	35,900	0.00%
217	GIFT, DONATION, BEQUEST	37,300	9,589	9,502	10,856	20,863	7,150	7,290	1.96%
218	POLICE CURFEW VIOLATIONS	2,255	1,530	1,247	1,153	470	1,025	1,025	0.00%
220	LAW ENFORCEMENT CONTINUING EDUCAT	394,274	339,490	661,879	297,899	279,858	347,000	211,000	-39.19%
227	LOSS RECOVERY FUND	4,462,214	441,935	16,091	224,246	21,894	3,829,857	17,000	-99.56%
249	PUBLIC SAFETY L.O.I.T.	0	0	6,083,195	5,510,917	6,789,333	5,900,386	5,962,310	1.05%
250	GENERAL GRANT	1,160	319	15	0	0	0	0	0.00%
251	LOCAL ROADS & STREETS	1,188,144	1,068,972	1,072,859	1,036,989	1,029,814	1,061,143	1,088,000	2.53%
252	EXCESS WELFARE DISTRIBUTION	0	2,922,079	17,808	6,545	5,407	0	0	0.00%
258	HUMAN RIGHTS - FEDERAL GRANT	166,616	135,088	198,614	154,253	184,948	237,250	210,700	-11.19%
271	EASTRACE WATERWAY	1,194	284	118	78	99	100	100	0.00%
273	MORRIS PAC/PALAIS ROYALE MARKETING	14,491	18,693	14,408	4,118	5,039	8,100	8,100	0.00%
280	POLICE BLOCK GRANTS	0	810,837	2,031	3,433	681	185,000	0	-100.00%
281	ECONOMIC DEVELPMENT COMM - REV BONI	0	0	88	926	133	100	0	-100.00%
289	HAZMAT	11,626	380	271	580	13	3,000	10,000	233.33%
291	INDIANA RIVER RESCUE	12,774	22,800	32,669	26,545	65,408	31,500	45,200	43.49%
292	POLICE GRANTS	202,215	55,056	0	49,038	111,796	110,000	0	-100.00%

City of South Bend
Revenue Summary - 2008 to 2014
Updated 8/16/2013

<i>Fund</i>	<i>Fund Name</i>	<i>2008 Actual</i>	<i>2009 Actual</i>	<i>2010 Actual</i>	<i>2011 Actual</i>	<i>2012 Actual</i>	<i>2013 Amended Budget</i>	<i>2014 Proposed Budget</i>	<i>2013-2014 Percent Change</i>
294	REGIONAL POLICE ACADEMY	21,856	15,471	26,075	24,048	13,822	28,500	22,000	-22.81%
295	COPS MORE GRANT	32,645	61,383	34,300	30,063	40,690	41,600	41,600	0.00%
299	POLICE FEDERAL DRUG ENFORCEMENT	63,008	48,372	46,835	85,182	84,572	102,000	77,000	-24.51%
404	COUNTY OPTION INCOME TAX	6,504,988	8,385,056	7,828,067	8,223,812	9,443,965	8,732,872	8,549,785	-2.10%
408	ECONOMIC DEVELOPMENT INCOME TAX	4,330,228	4,060,012	9,330,188	7,948,566	9,673,476	8,732,012	8,808,786	0.88%
410	URBAN DEVELOPMENT ACTION GRANT (UD)	955,453	766,866	2,895,913	558,646	7,670	70,104	110	-99.84%
655	PROJECT RELEAF	434,395	431,018	429,290	431,438	432,956	431,700	431,700	0.00%
705	POLICE K-9 UNIT	1,408	0	154	1,006	11	2,000	2,000	0.00%
	Total Special Revenue Funds	44,925,597	49,411,366	60,382,796	53,315,524	55,684,376	65,412,842	54,527,767	-16.64%
	Debt Service Fund								
313	HALL OF FAME DEBT SERVICE	454,564	2,446,354	1,575,924	1,750,141	1,306,284	1,257,789	1,268,116	0.82%
	Capital Project Funds								
288	EMS / FIRE DEPARTMENT CAPITAL	2,199,396	2,188,308	2,919,148	2,568,500	2,288,561	3,730,084	2,661,000	-28.66%
377	PROFESSIONAL SPORTS DEVELOPMENT	1,004,385	1,152,319	1,166,229	956,450	1,303,963	687,801	678,228	-1.39%
401	COVELESKI STADIUM CAPITAL	11,192	3,123	370	262	327	500	500	0.00%
403	ZOO ENDOWMENT	4,354	250	2,095	3,757	13,211	2,900	2,900	0.00%
405	PARK NONREVERTING CAPITAL	227,253	200,255	195,200	250,691	203,742	203,500	195,700	-3.83%
406	CUMULATIVE CAPITAL DEVELOPMENT	588,689	1,616,313	765,152	630,877	603,408	614,325	568,516	-7.46%
407	CUMULATIVE CAPITAL IMPROVEMENT	550,534	530,574	515,648	484,580	449,238	434,090	434,150	0.01%
412	MAJOR MOVES CONSTRUCTION	463,752	113,908	77,622	109,896	715,263	528,662	581,798	10.05%
416	MORRIS PERFORMING ARTS CENTER CAPIT	93,551	84,500	118,271	85,791	87,901	101,500	101,500	0.00%
434	CREED FUND	1,022,878	613,910	419,363	734,607	654,444	651,000	651,000	0.00%
450	PALAIS ROYALE HISTORIC PRESERVATION	17,009	33,274	13,805	14,320	12,113	16,125	16,125	0.00%
677	HALL OF FAME CAPITAL	224,403	206,277	204,024	2,910	119,192	4,500	2,500	-44.44%
	Total Capital & Debt Service Funds	6,861,960	9,189,365	7,972,851	7,592,782	7,757,647	8,232,776	7,162,033	-13.01%
	Enterprise Funds								
600	CONSOLIDATED BUILDING DEPARTMENT	1,167,563	982,015	873,650	891,604	1,010,067	1,148,035	3,812,560	232.09%
601	PARKING GARAGES	1,004,156	1,070,566	1,048,884	1,074,230	923,966	1,146,812	1,040,400	-9.28%
610	SOLID WASTE OPERATIONS	4,344,468	4,755,199	4,795,272	4,829,373	5,087,349	5,257,701	5,257,701	0.00%
611	SOLID WASTE CAPITAL	393,661	423,405	331,174	239,062	259,479	784,261	736,202	-6.13%
620	WATER WORKS OPERATIONS	13,993,027	14,207,162	14,226,351	14,149,682	15,598,809	14,687,748	14,711,333	0.16%
622	WATER WORKS CAPITAL	1,085,219	915,192	277,977	1,345,040	3,791,481	14,000	10,000	-28.57%
623	WATER WORKS BOND CAPITAL	1,401	5,245,500	10,555	1,764	8,455,624	18,000	5,000	-72.22%

City of South Bend
Revenue Summary - 2008 to 2014
Updated 8/16/2013

<i>Fund</i>	<i>Fund Name</i>	<i>2008 Actual</i>	<i>2009 Actual</i>	<i>2010 Actual</i>	<i>2011 Actual</i>	<i>2012 Actual</i>	<i>2013 Amended Budget</i>	<i>2014 Proposed Budget</i>	<i>2013-2014 Percent Change</i>
624	WATER WORKS CUSTOMER DEPOSIT	47,733	11,514	4,960	3,971	6,864	6,100	6,000	-1.64%
625	WATER WORKS SINKING FUND	3,839,568	3,272,172	3,557,260	3,556,581	1,646,743	2,108,381	2,057,224	-2.43%
626	WATER WORKS BOND RESERVE	0	0	121,162	305,401	885,285	313,509	90,073	-71.27%
629	WATER WORKS RESERVE - O & M	209,538	15,165	996,501	7,206	131,155	52,801	70,312	33.16%
640	SEWER REPAIR INSURANCE	672,763	664,782	586,976	547,845	549,923	549,200	549,200	0.00%
641	SEWAGE WORKS OPERATIONS	22,921,400	24,019,035	25,257,312	28,897,031	31,096,953	33,131,547	34,553,188	4.29%
642	SEWAGE WORKS CAPITAL	2,983,573	2,780,287	1,301,577	13,524,497	4,496,026	4,560,000	3,566,580	-21.79%
643	SEWAGE WORKS RESERVE - O & M	118,399	27,752	10,034	409,583	15,457	127,098	238,715	87.82%
644	WATER LEAK INSURANCE FUND	975,688	0	0	0	0	0	0	0.00%
645	2006 SEWER BOND	24,204	33,912	97	12	0	0	0	0.00%
647	2007 SEWER BOND	502,119	400,281	156,326	1,352	202	0	0	0.00%
649	SEWAGE WORKS BOND SINKING	6,335,129	5,735,000	7,520,570	6,923,468	8,369,028	8,234,756	9,804,645	19.06%
650	CLAY SEWAGE WORKS OPERATIONS	38,408	8,481	2	2	3	0	0	0.00%
651	2007B SEWER BOND	469,876	142,314	30,308	2,989	575	0	0	0.00%
653	SEWAGE WORKS DEBT SERVICE RESERVE	0	4,541,322	1,058,932	2,143,816	1,966,747	1,805,314	0	-100.00%
658	2010 SEWER BOND	0	0	9,522,985	18,528	4,348	0	0	0.00%
659	2011 SEWER BOND	0	0	0	21,508,738	91,421	60,000	25,000	-58.33%
661	2012 SEWER BOND	0	0	0	0	25,196,371	60,000	45,000	-25.00%
663	2013 SEWER BOND	0	0	0	0	0	21,200,000	60,000	-99.72%
664	2013 SEWER BOND ISSUANCE COSTS	0	0	0	0	0	0	0	0.00%
665	2014 SEWER BOND	0	0	0	0	0	0	21,000,000	0.00%
670	CENTURY CENTER	3,393,620	2,823,446	2,603,820	2,788,186	2,658,898	2,935,706	4,564,898	55.50%
671	CENTURY CENTER CAPITAL ACCOUNT	0	0	0	0	1,444,422	675,500	100,500	-85.12%
	Total Enterprise Funds	64,521,513	72,074,502	74,292,685	103,169,961	113,687,196	98,876,469	102,304,531	3.47%
	Internal Service Funds								
222	CENTRAL SERVICES	3,509,704	3,103,125	3,281,537	3,341,396	6,708,059	7,922,703	7,847,374	-0.95%
226	LIABILITY INSURANCE	2,712,837	2,044,370	2,898,051	3,078,648	2,967,528	3,033,076	2,898,690	-4.43%
278	TAKE HOME VEHICLE POLICE	0	520,175	62,038	86,159	128,200	129,400	123,160	-4.82%
711	SELF-FUNDED EMPLOYEE BENEFITS	14,290,046	12,532,566	9,623,999	11,275,664	11,075,304	12,188,900	13,418,450	10.09%
713	UNEMPLOYMENT COMPENSATION FUND	0	0	0	217,482	275,040	341,450	236,898	-30.62%
	Total Internal Service Funds	20,512,587	18,200,236	15,865,625	17,999,349	21,154,131	23,615,529	24,524,572	3.85%
	Trust Funds								
701	FIREFIGHTERS PENSION	3,744,733	6,622,109	5,200,479	5,528,899	5,239,851	5,040,279	5,391,332	6.96%
702	POLICE PENSION	4,075,113	7,571,010	5,810,871	6,492,500	6,751,423	5,873,697	6,310,000	7.43%

City of South Bend
Revenue Summary - 2008 to 2014
Updated 8/16/2013

<i>Fund</i>	<i>Fund Name</i>	<i>2008 Actual</i>	<i>2009 Actual</i>	<i>2010 Actual</i>	<i>2011 Actual</i>	<i>2012 Actual</i>	<i>2013 Amended Budget</i>	<i>2014 Proposed Budget</i>	<i>2013-2014 Percent Change</i>
703	POLICE/FIRE STATE PENS.	0	0	0	0	1,216,103	0	0	0.00%
730	CITY CEMETARY TRUST FUND	1,474	357	150	118	202	250	250	0.00%
	Total Trust Funds	7,821,320	14,193,476	11,011,500	12,021,517	13,207,579	10,914,226	11,701,582	7.21%
	Total City Funds	178,573,381	259,350,603	230,975,403	255,010,802	275,076,204	270,984,129	255,889,101	-5.57%
Redevelopment Commission Controlled Funds									
	Tax Increment Financing Funds								
324	TIF REVENUE - AIRPORT	1,781,158	11,723,053	22,051,980	13,319,602	12,667,604	13,940,252	13,484,612	-3.27%
414	TIF DISTRICT - SAMPLE-EWING GEN'L	5,876	0	0	0	0	0	0	0.00%
420	TIF DISTRICT - SBCDA GENERAL	267,774	4,555,292	7,809,863	6,109,627	5,495,844	4,663,254	4,418,336	-5.25%
422	TIF DISTRICT - WEST WASHINGTON	16,175	359,961	862,008	434,226	426,635	444,000	422,000	-4.95%
425	TIF LEIGHTON PLAZA	156,860	144,332	147,012	113,095	131,799	156,905	156,905	0.00%
426	TIF CENTRAL MEDICAL SERVICE AREA	57,442	933,885	3,540,910	1,714,266	1,623,756	1,730,000	1,615,000	-6.65%
429	TIF NORTHEAST DISTRICT	233	22,567	195,745	716,103	1,356,334	823,000	827,000	0.49%
430	TIF SOUTHSIDE DEVELOPMENT AREA #1	3,095	357,382	4,102,951	1,819,106	3,891,739	1,840,000	3,615,000	96.47%
431	TIF SSDA #2 - ERSKINE COMMONS	18	1,241,831	5,997,903	794,500	2,329	0	0	0.00%
432	TIF SSDA #3 - ERSKINE VILLAGE	4,782	1,533,641	3,771,192	1,616,374	27,801	1,346,000	15,000	-98.89%
435	TIF DOUGLAS ROAD	0	1,303,937	619,818	306,299	286,436	321,000	320,750	-0.08%
436	TIF NORTHEST RESIDENTIAL	0	0	1,817,307	2,448,369	2,524,259	2,460,000	2,510,000	2.03%
	Total Tax Increment Financing Funds	2,293,413	22,175,881	50,916,689	29,391,567	28,434,536	27,724,411	27,384,603	-1.23%
	Redevelopment Funds								
305	SBCDA BOND PROCEEDS - 2003	188,939	34,171	8,832	2,657	0	0	0	0.00%
428	REDEVELOPMENT DISTRICT CAPITAL - AED/	10,213	2,725	1,202	0	0	0	0	0.00%
433	REDEVELOPMENT ADMINISTRATION GENER	2,822	669	214	107	164	150	150	0.00%
438	COVELESKI BOND CONSTRUCTION	0	0	4,980,000	5,268	0	0	0	0.00%
439	CERTIFIED TECHNOLOGY PARK	0	0	0	812,791	3,571	1,448,074	1,453,000	0.34%
454	AIRPORT URBAN ENTERPRISE ZONE	0	809,305	302,172	123,638	113,044	1,000	1,500	50.00%
619	BLACKTHORN GOLF COURSE OPERATIONS	1,488,676	1,532,523	1,482,945	1,393,351	1,669,151	1,747,379	1,696,879	-2.89%
	Total Redevelopment Funds	1,690,650	2,379,393	6,775,365	2,337,812	1,785,930	3,196,603	3,151,529	-1.41%
	Debt Service Funds								
314	REDEV BOND - 1990 PUBLIC IMPROVEMENT	30,589	9,636	3,027	2,373	3,009	0	0	0.00%

City of South Bend
Revenue Summary - 2008 to 2014
Updated 8/16/2013

<i>Fund</i>	<i>Fund Name</i>	<i>2008 Actual</i>	<i>2009 Actual</i>	<i>2010 Actual</i>	<i>2011 Actual</i>	<i>2012 Actual</i>	<i>2013 Amended Budget</i>	<i>2014 Proposed Budget</i>	<i>2013-2014 Percent Change</i>
315	AIRPORT 2003 DEBT RESERVE	445,485	16,949	7,090	5,538	5,571	5,000	5,000	0.00%
317	COVELESKI BOND DEBT RESERVE	0	0	498,000	1,277	2,470	3,500	3,000	-14.29%
319	REDEVELOPMENT BOND - BLACKTHORN GC	37,970	8,742	3,627	2,827	4,420	50	0	-100.00%
328	SBCDA 2003 DEBT RESERVE	254,235	9,768	4,053	640,792	8,258	6,000	6,000	0.00%
	Total Debt Service Funds	768,279	45,095	515,797	652,807	23,728	14,550	14,000	-3.78%
	Total Redevelopment Commission Funds	4,752,342	24,600,369	58,207,851	32,382,186	30,244,194	30,935,564	30,550,132	-1.25%
	Grand Totals	183,325,723	283,950,972	289,183,254	287,392,988	305,320,398	301,919,693	286,439,233	-5.13%
	(1) 2014 property tax revenue estimate is equal to 2012/2013 county abstract amount x 1.03 inflation x 95% estimated collections								
	(2) PS LOIT transfer to be eliminated for 2014 per State Board of Accounts. Budget expenditures directly from Fund 249.								

City of South Bend
Expenditure Summary - 2008 to 2014
Updated 8/16/2013

<i>Fund</i>	<i>Fund Name</i>	<i>2008 Actual</i>	<i>2009 Actual</i>	<i>2010 Actual</i>	<i>2011 Actual</i>	<i>2012 Actual</i>	<i>2013 Amended Budget</i>	<i>2014 Proposed Budget</i>	<i>2013-2014 Percent Change</i>
City Controlled Funds									
General Fund									
101-0101	Mayor	882,649	714,136	625,698	636,428	619,133	694,229	728,205	4.89%
101-0104	311 Call Center	0	0	0	0	0	320,102	480,077	49.98%
101-0103	Board of Safety	14,639	450	0	0	0	0	0	0.00%
101-0201	City Clerk	307,901	314,652	279,314	311,388	304,355	365,170	400,198	9.59%
101-0301	Common Council	597,272	316,114	294,613	296,742	379,017	515,397	472,598	-8.30%
101-0401	Administration & Finance	1,621,827	1,242,295	1,253,734	1,420,841	1,560,874	1,877,728	2,082,584	10.91%
101-0404	Morris Performing Arts Center	839,309	884,145	820,438	878,897	913,867	1,033,800	1,042,170	0.81%
101-0405	Palais Royale Ballroom	483,361	403,142	328,956	305,476	327,142	492,830	498,410	1.13%
101-0407	Youth Services Bureau	75,000	0	0	0	0	0	0	0.00%
101-0408	Art Association	65,000	0	0	0	0	0	0	0.00%
101-0409	Studebaker Museum	185,527	68,721	0	0	0	0	0	0.00%
101-0460	Main Street Parking Garage Capital	55,000	0	0	0	0	0	0	0.00%
101-0462	Leighton Plaza Capital	42,840	7,550	0	0	0	0	0	0.00%
101-0501	Legal Department	902,796	766,549	724,752	871,701	772,965	1,028,466	1,025,635	-0.28%
101-0600	Energy Office	0	11,109	84,977	424,219	472,239	0	0	0.00%
101-0602	Engineering	4,991,599	3,719,122	3,196,247	1,547,192	1,684,238	1,393,561	1,115,998	-19.92%
101-0606	Building Maintenance	451,736	377,409	177,034	188,315	0	0	0	0.00%
101-0607	Traffic & Lighting	2,699,922	2,154,695	1,569,561	1,692,060	683,161	111,815	0	-100.00%
101-0801	Police Department	25,995,629	24,992,890	24,956,529	23,693,019	24,605,342	23,795,376	24,013,173	0.92%
101-0802	Communications Center	1,518,609	1,474,704	1,772,300	1,890,970	1,957,028	2,326,560	2,450,961	5.35%
101-0805	Police Department - Public Safety LOIT funded	0	0	0	2,769,344	3,112,460	3,968,567	0	-100.00%
101-0901	Fire Department	21,474,853	20,708,119	20,879,472	19,847,153	20,861,407	20,567,695	20,990,227	2.05%
101-0905	Fire Department - Public Safety LOIT funded	0	0	0	2,207,624	2,364,074	3,133,190	0	-100.00%
101-1001	Community & Economic Development	887,564	867,911	0	0	0	0	0	0.00%
101-1008	Human Rights	299,164	279,671	252,273	254,956	275,176	346,237	368,194	6.34%
101-1064	Wayne Street Parking Garage Capital	0	16,450	0	0	0	0	0	0.00%
101-1201	Code Enforcement	1,315,028	1,249,904	1,392,316	1,470,347	1,799,389	2,186,969	0	-100.00%
101-1202	Weights & Measures	40,693	41,668	0	0	0	0	0	0.00%
101-1203	Code Hearing Officer	44,352	15,844	46,218	44,848	46,231	40,000	0	-100.00%
101-1204	Abandoned Vehicle	62,947	59,774	54,099	121,137	61,734	65,829	0	-100.00%
101-1205	Unsafe Building	170,414	154,948	49,168	64,621	68,704	107,684	0	-100.00%
101-1207	Animal Control	477,915	485,896	483,486	501,584	530,748	596,111	0	-100.00%
	Total General Fund	66,503,546	61,327,868	59,241,185	61,438,862	63,399,284	64,967,316	55,668,430	-14.31%
Special Revenue Funds									
102	RAINY DAY FUND	0	0	0	0	0	0	0	0.00%
103	EXCESS LEVY	0	0	0	219,363	0	0	0	0.00%
201	PARKS & RECREATION	12,424,641	10,709,907	11,034,333	11,758,626	12,012,845	12,892,463	12,423,883	-3.63%
202	MOTOR VEHICLE HIGHWAY	5,124,138	4,824,220	6,266,127	6,162,905	6,747,419	9,066,496	8,728,995	-3.72%

City of South Bend
Expenditure Summary - 2008 to 2014
Updated 8/16/2013

Fund	Fund Name	2008 Actual	2009 Actual	2010 Actual	2011 Actual	2012 Actual	2013 Amended Budget	2014 Proposed Budget	2013-2014 Percent Change
203	RECREATION - NONREVERTING	1,070,508	1,048,560	1,023,374	1,066,476	977,654	1,560,777	1,476,089	-5.43%
209	STUDEBAKER/OLIVER REVERTING GRANTS	235,856	147,812	891,081	974,694	162,602	1,000,000	1,385,000	38.50%
210	ECONOMIC DEVELOPMENT STATE GRANTS	272,799	214,198	2,711,824	1,709,445	207,065	1,260,777	117,886	-90.65%
211	COMMUNITY INVESTMENT ADMINISTRATION	0	0	0	1,968,133	2,025,585	2,354,331	2,383,801	1.25%
212	COMMUNITY INVESTMENT GRANTS	7,207,638	7,351,801	8,485,805	6,293,804	3,940,253	8,957,256	3,811,000	-57.45%
216	POLICE STATE SEIZURES	11,606	7,625	40,785	16,502	10,787	45,900	40,000	-12.85%
217	GIFT, DONATION, BEQUEST	0	20,617	0	0	4,259	0	0	0.00%
218	POLICE CURFEW VIOLATIONS	3,769	1,777	0	0	0	1,000	1,000	0.00%
220	LAW ENFORCEMENT CONTINUING EDUCATION	244,077	196,512	576,018	200,637	233,892	478,131	270,000	-43.53%
227	LOSS RECOVERY FUND	0	264,637	286,795	99,400	173,988	526,185	5,000,000	850.24%
249	PUBLIC SAFETY L.O.I.T.	0	0	4,940,000	4,976,969	5,476,534	7,101,757	7,214,658	1.59%
250	GENERAL GRANT	0	54,786	5,250	163	0	0	0	0.00%
251	LOCAL ROADS & STREETS	1,290,819	1,445,105	1,569,984	2,005,741	541,522	1,235,924	1,082,500	-12.41%
252	EXCESS WELFARE DISTRIBUTION	0	0	674,000	0	2,276,693	0	1,146	0.00%
258	HUMAN RIGHTS - FEDERAL GRANT	161,957	144,247	153,710	156,933	168,548	228,930	235,951	3.07%
271	EASTRACE WATERWAY	231	1,503	204	9,915	8,009	346	10,000	2790.17%
273	MORRIS PAC/PALAIS ROYALE MARKETING	2,764	14,753	14,605	0	0	10,149	8,100	-20.19%
280	POLICE BLOCK GRANTS	0	218,850	157,498	312,292	124,539	185,000	0	-100.00%
281	ECONOMIC DEVELOPMENT COMM - REV BONDS	0	0	0	0	0	27,102	0	-100.00%
289	HAZMAT	12,669	3,004	6,366	448	0	3,000	10,000	233.33%
291	INDIANA RIVER RESCUE	31,034	16,881	33,752	20,896	17,736	51,666	52,300	1.23%
292	POLICE GRANTS	181,902	123,403	0	49,038	14,796	110,000	90,000	-18.18%
294	REGIONAL POLICE ACADEMY	21,076	18,317	13,899	27,104	16,369	28,500	23,750	-16.67%
295	COPS MORE GRANT	9,412	56,152	50,318	49,446	39,297	41,980	141,600	237.30%
299	POLICE FEDERAL DRUG ENFORCEMENT	97,624	95,279	90,310	31,052	60,491	188,573	150,000	-20.46%
404	COUNTY OPTION INCOME TAX	6,465,672	4,132,545	7,208,580	6,142,472	8,324,409	9,258,915	9,255,940	-0.03%
408	ECONOMIC DEVELOPMENT INCOME TAX	4,053,471	3,257,589	3,949,573	8,474,479	8,069,327	8,933,379	8,808,786	-1.39%
410	URBAN DEVELOPMENT ACTION GRANT (UDAG)	1,916,006	518,394	6,300,000	472,140	200,451	268,146	0	-100.00%
655	PROJECT RELEAF	363,072	363,167	339,649	344,798	340,652	432,065	428,812	-0.75%
705	POLICE K-9 UNIT	1,283	1,500	0	0	356	2,000	2,000	0.00%
	Total Special Revenue Funds	41,204,024	35,253,141	56,823,840	53,543,871	52,176,078	66,250,748	63,153,197	-4.68%
	Debt Service Fund								
313	HALL OF FAME DEBT SERVICE	1,413,515	1,406,000	1,405,500	1,405,000	1,330,465	1,268,000	1,268,116	0.01%
	Capital Project Funds								
288	EMS / FIRE DEPARTMENT CAPITAL	919,141	692,317	2,104,065	2,065,780	2,278,472	4,581,267	2,674,106	-41.63%
377	PROFESSIONAL SPORTS DEVELOPMENT	889,620	866,095	838,574	995,423	1,365,560	876,671	865,746	-1.25%
401	COVELESKI STADIUM CAPITAL	61,822	138,288	9,790	14,991	56,162	3,540	0	-100.00%
403	ZOO ENDOWMENT	0	0	0	0	0	0	0	0.00%
405	PARK NONREVERTING CAPITAL	247,425	237,633	193,488	220,952	178,387	217,316	176,800	-18.64%
406	CUMULATIVE CAPITAL DEVELOPMENT	1,542,020	1,252,118	1,394,776	501,538	589,869	911,220	722,935	-20.66%

City of South Bend
Expenditure Summary - 2008 to 2014
Updated 8/16/2013

Fund	Fund Name	2008 Actual	2009 Actual	2010 Actual	2011 Actual	2012 Actual	2013 Amended Budget	2014 Proposed Budget	2013-2014 Percent Change
407	CUMULATIVE CAPITAL IMPROVEMENT	565,611	584,936	592,378	594,000	402,277	367,575	364,762	-0.77%
409	CUMULATIVE SEWER	0	0	0	80,224	0	0	0	0.00%
412	MAJOR MOVES CONSTRUCTION	131,735	3,641,472	962,470	336,666	2,142,921	3,395,846	4,500,000	32.51%
416	MORRIS PERFORMING ARTS CENTER CAPITAL	58,138	50,195	42,167	120,683	172,417	72,666	53,200	-26.79%
434	CREED FUND	1,535,883	1,408,898	1,012,417	848,322	878,554	873,949	650,950	-25.52%
450	PALAIS ROYALE HISTORIC PRESERVATION	0	3,967	7,258	3,983	0	0	10,000	0.00%
677	HALL OF FAME CAPITAL	12,581	51,713	202,924	168,262	274,558	179,322	179,659	0.19%
	Total Capital & Debt Service Funds	7,377,491	10,333,632	8,765,807	7,355,824	9,669,642	12,747,372	11,466,274	-10.05%
	Enterprise Funds								
600	CONSOLIDATED BUILDING DEPARTMENT	1,104,563	1,088,264	932,360	858,741	913,173	1,148,152	3,812,559	232.06%
601	PARKING GARAGES	733,529	724,316	623,583	752,728	983,411	1,129,839	709,179	-37.23%
610	SOLID WASTE OPERATIONS	4,477,767	4,276,259	4,290,837	4,763,336	5,086,439	5,565,984	5,377,699	-3.38%
611	SOLID WASTE CAPITAL	397,680	423,027	315,262	240,749	275,191	784,061	736,002	-6.13%
620	WATER WORKS OPERATIONS	14,829,974	13,946,540	14,534,297	15,048,859	15,557,806	14,795,947	14,687,218	-0.73%
622	WATER WORKS CAPITAL	931,580	807,866	586,289	399,864	1,049,127	1,216,792	953,500	-21.64%
623	WATER WORKS BOND CAPITAL	817,944	1,015,134	3,301,537	794,336	2,799,602	4,826,536	252,751	-94.76%
624	WATER WORKS CUSTOMER DEPOSIT	59,214	11,514	4,960	3,971	6,864	4,000	6,000	50.00%
625	WATER WORKS SINKING FUND	3,848,386	3,277,319	3,548,912	3,558,412	1,651,501	2,108,381	2,057,224	-2.43%
626	WATER WORKS BOND RESERVE	0	0	161	0	0	0	0	0.00%
629	WATER WORKS RESERVE - O & M	60,947	15,165	8,691	912,337	9,729	7,500	8,500	13.33%
640	SEWER REPAIR INSURANCE	666,690	630,605	279,535	268,681	309,775	555,844	547,536	-1.49%
641	SEWAGE WORKS OPERATIONS	23,426,749	26,246,904	22,661,359	34,566,327	29,140,481	34,982,238	33,863,857	-3.20%
642	SEWAGE WORKS CAPITAL	2,972,779	2,356,528	1,625,220	3,994,549	5,406,213	11,774,073	3,527,580	-70.04%
643	SEWAGE WORKS RESERVE - O & M	118,399	454,752	10,034	8,429	74,960	18,000	15,000	-16.67%
644	WATER LEAK INSURANCE FUND	824,080	0	0	0	0	0	0	0.00%
645	2006 SEWER BOND	1,796,047	784,893	16,957	14,371	0	0	0	0.00%
647	2007 SEWER BOND	7,720,398	4,495,468	509,982	839,292	47,861	19,017	0	-100.00%
649	SEWAGE WORKS BOND SINKING	6,349,348	5,749,779	6,892,171	6,904,519	8,225,040	8,723,149	9,802,031	12.37%
650	CLAY SEWAGE WORKS OPERATIONS	0	1,086,322	0	0	0	0	0	0.00%
651	2007B SEWER BOND	131,985	5,126,327	10,046,404	1,506,696	189,122	39,512	0	-100.00%
653	SEWAGE WORKS DEBT SERVICE RESERVE	0	0	0	0	0	0	0	0.00%
658	2010 SEWER BOND	0	0	799,341	6,692,030	1,942,289	112,089	0	-100.00%
659	2011 SEWER BOND	0	0	0	1,772,942	9,660,707	10,696,720	8,000,000	-25.21%
661	2012 SEWER BOND	0	0	0	0	1,949,483	19,160,000	18,000,000	-6.05%
663	2013 SEWER BOND	0	0	0	0	0	2,100,000	19,100,000	809.52%
665	2014 SEWER BOND	0	0	0	0	0	0	500,000	0.00%
670	CENTURY CENTER	3,192,009	2,831,792	3,157,167	2,678,401	3,740,014	2,935,707	4,564,898	55.50%
671	CENTURY CENTER CAPITAL ACCOUNT	0	0	0	0	169,545	0	0	0.00%
	Total Enterprise Funds	74,460,068	75,348,774	74,145,059	86,579,570	89,188,333	122,703,541	126,521,534	3.11%

City of South Bend
Expenditure Summary - 2008 to 2014
Updated 8/16/2013

Fund	Fund Name	2008 Actual	2009 Actual	2010 Actual	2011 Actual	2012 Actual	2013 Amended Budget	2014 Proposed Budget	2013-2014 Percent Change
	Internal Service Funds								
222	CENTRAL SERVICES	2,847,875	2,683,117	2,576,373	2,754,635	6,693,261	7,979,429	7,698,524	-3.52%
226	LIABILITY INSURANCE (SAFETY & RISK)	2,084,540	2,301,379	2,946,631	2,302,324	2,173,471	2,915,927	2,898,690	-0.59%
278	TAKE HOME VEHICLE POLICE	0	0	320,762	8,164	75,842	103,700	80,580	-22.30%
711	SELF-FUNDED EMPLOYEE BENEFITS	10,528,854	11,114,857	10,032,616	11,572,529	12,500,734	13,348,829	14,483,463	8.50%
713	UNEMPLOYMENT COMPENSATION FUND	0	0	0	226,891	193,066	267,247	227,974	-14.70%
	Total Internal Service Funds	15,461,269	16,099,353	15,876,382	16,864,543	21,636,374	24,615,132	25,389,231	3.14%
	Trust Funds								
701	FIREFIGHTERS PENSION	5,478,910	5,548,399	5,548,294	5,627,377	5,608,547	5,900,028	5,874,445	-0.43%
702	POLICE PENSION	6,115,087	6,097,952	6,251,596	6,696,139	6,606,662	6,929,133	7,221,941	4.23%
730	CITY CEMETARY TRUST FUND	0	1,500	0	0	0	15,000	10,000	-33.33%
	Total Trust Funds	11,593,997	11,647,851	11,799,890	12,323,516	12,215,209	12,844,161	13,106,386	2.04%
	Total City Funds	216,600,395	210,010,619	226,652,163	238,106,186	248,284,920	304,128,270	295,305,052	-2.90%
	Redevelopment Commission Controlled Funds								
	Tax Increment Financing Funds								
324	TIF REVENUE - AIRPORT	5,836,656	10,629,012	10,709,050	18,546,496	16,240,594	25,244,592	20,325,432	-19.49%
414	TIF DISTRICT - SAMPLE-EWING GEN'L	641,938	0	0	0	0	0	0	0.00%
420	TIF DISTRICT - SBCDA GENERAL	4,537,039	4,231,348	4,788,263	6,535,311	7,147,163	5,302,102	5,667,711	6.90%
422	TIF DISTRICT - WEST WASHINGTON	361,544	216,543	8,030	658,344	906,749	668,815	648,915	-2.98%
425	TIF LEIGHTON PLAZA	123,967	137,292	160,582	162,864	135,883	151,185	151,185	0.00%
426	TIF CENTRAL MEDICAL SERVICE AREA	74,129	947	2,199,591	2,094,737	1,262,380	4,770,544	3,702,500	-22.39%
429	TIF NORTHEAST DISTRICT	0	1,500	7,744	36,795	38,788	2,388,995	2,350,000	-1.63%
430	TIF SOUTHSIDE DEVELOPMENT AREA #1	282,515	24,844	490,752	2,235,661	2,247,813	6,122,885	5,700,000	-6.91%
431	TIF SSSA #2 - ERSKINE COMMONS	6,031	476,368	2,738,814	3,420,000	1,401,397	0	0	0.00%
432	TIF SSSA #3 - ERSKINE VILLAGE	776,591	243,614	496,659	496,080	149,809	501,268	491,495	-1.95%
435	TIF DOUGLAS ROAD	13,926	1,180,252	586,723	270,424	318,183	454,782	345,463	-24.04%
436	TIF NORTHEAST RESIDENTIAL	0	0	0	2,391,373	897,251	3,229,957	3,323,228	2.89%
	Total Tax Increment Financing Funds	12,654,336	17,141,720	22,186,208	36,848,085	30,746,010	48,835,125	42,705,929	-12.55%
	Redevelopment Funds								
305	SBCDA BOND PROCEEDS - 2003	1,727,117	1,280,975	1,782,568	1,333,430	0	0	0	0.00%
428	REDEVELOPMENT DISTRICT CAPITAL - AEDA2003	82,041	700	404,576	0	0	0	0	0.00%
433	REDEVELOPMENT ADMINISTRATION GENERAL	17,189	3,551	36,141	5,071	3,213	6,787	6,000	-11.60%
438	COVELESKI BOND CONSTRUCTION	0	0	520,410	4,464,858	0	0	0	0.00%
439	CERTIFIED TECHNOLOGY PARK	0	0	0	0	0	0	3,600,000	0.00%
454	AIRPORT URBAN ENTERPRISE ZONE	0	571,164	343,590	58,322	0	0	0	0.00%

City of South Bend
Expenditure Summary - 2008 to 2014
Updated 8/16/2013

Fund	Fund Name	2008 Actual	2009 Actual	2010 Actual	2011 Actual	2012 Actual	2013 Amended Budget	2014 Proposed Budget	2013-2014 Percent Change
619	BLACKTHORN GOLF COURSE OPERATIONS	2,180,892	2,148,499	2,103,301	2,152,477	2,331,825	1,997,706	1,671,706	-16.32%
	Total Redevelopment Funds	4,007,239	4,004,889	5,190,586	8,014,158	2,335,038	2,004,493	5,277,706	163.29%
	Debt Service Funds								
314	REDEV BOND - 1990 PUBLIC IMPROVEMENT	37,589	7,136	3,027	2,373	825,509	0	0	0.00%
315	AIRPORT 2003 DEBT RESERVE	61,564	16,949	7,090	886,240	5,571	5,000	5,000	0.00%
317	COVELESKI BOND DEBT RESERVE	0	0	0	0	0	0	0	0.00%
319	REDEVELOPMENT BOND - BLACKTHORN GOLF	36,470	8,742	3,627	2,827	658,420	326,050	0	-100.00%
328	SBCDA 2003 DEBT RESERVE	35,225	9,768	4,053	(637,633)	8,258	6,000	6,000	0.00%
	Total Debt Service Funds	170,848	42,595	17,797	253,807	1,497,758	337,050	11,000	-96.74%
	Total Redevelopment Commission Funds	16,832,423	21,189,204	27,394,591	45,116,050	34,578,806	51,176,668	47,994,635	-6.22%
	Grand Totals	233,432,818	231,199,823	254,046,754	283,222,236	282,863,726	355,304,938	343,299,687	-3.38%

City of South Bend
2014 Budget - Revenue Crosswalk
 Updated 8/16/2013

Fund	Fund/Department Name	Property Taxes	Local Income Taxes	Other Taxes	Grants/ Intergov.	Charges for Services	Interest Earnings	Bond Proceeds	Donations	PILOT	Administrative Allocation	Other Income	Transfers In	Total
City Controlled Funds														
101	General Fund	37,399,180	0	2,682,793	1,612,018	3,730,555	117,000	0	345,800	3,671,204	3,470,989	1,639,077	1,000,000	55,668,616
Special Revenue Funds														
102	RAINY DAY FUND	0	0	0	0	0	52,000	0	0	0	0	0	0	52,000
103	EXCESS LEVY	0	0	0	0	0	0	0	0	0	0	0	0	0
201	PARKS & RECREATION	7,430,898	0	596,878	0	3,319,040	13,000	0	0	729,437	0	101,154	0	12,190,407
202	MOTOR VEHICLE HIGHWAY	0	0	5,633,418	0	244,000	7,000	0	0	0	0	5,300	2,839,758	8,729,476
203	RECREATION - NONREVERTING	0	0	0	0	1,400,592	4,000	0	0	0	0	45,000	0	1,449,592
209	STUDEBAKER/OLIVER REVERTING GRANTS	0	0	0	0	0	5,000	0	0	0	0	300,000	0	305,000
210	ECONOMIC DEVELOPMENT STATE GRANTS	0	0	0	0	0	5,000	0	0	0	0	72,016	0	77,016
211	DCI OPERATING FUND	0	0	0	386,787	0	2,200	0	0	0	0	200,300	1,794,383	2,383,670
212	DCI GRANT FUND	0	0	0	3,525,000	0	2,000	0	0	0	0	284,000	0	3,811,000
216	POLICE STATE SEIZURES	0	0	0	35,000	0	300	0	0	0	0	600	0	35,900
217	GIFT, DONATION, BEQUEST	0	0	0	0	0	290	0	7,000	0	0	0	0	7,290
218	POLICE CURFEW VIOLATIONS	0	0	0	0	1,000	25	0	0	0	0	0	0	1,025
220	LAW ENFORCEMENT CONTINUING EDUCATION	0	0	0	0	165,000	3,000	0	2,000	0	0	41,000	0	211,000
227	LOSS RECOVERY FUND	0	0	0	0	0	17,000	0	0	0	0	0	0	17,000
249	PUBLIC SAFETY L.O.I.T.	0	5,951,310	0	0	0	11,000	0	0	0	0	0	0	5,962,310
250	GENERAL GRANT	0	0	0	0	0	0	0	0	0	0	0	0	0
251	LOCAL ROADS & STREETS	0	0	1,080,000	0	0	8,000	0	0	0	0	0	0	1,088,000
252	EXCESS WELFARE DISTRIBUTION	0	0	0	0	0	0	0	0	0	0	0	0	0
258	HUMAN RIGHTS - FEDERAL GRANT	0	0	0	187,000	0	2,000	0	0	0	0	21,700	0	210,700
271	EASTRACE WATERWAY	0	0	0	0	0	100	0	0	0	0	0	0	100
273	MORRIS PAC/PALAIS ROYALE MARKETING	0	0	0	0	0	100	0	8,000	0	0	0	0	8,100
280	POLICE BLOCK GRANTS	0	0	0	0	0	0	0	0	0	0	0	0	0
281	ECONOMIC DEVELOPMENT COMM - REV BONDS	0	0	0	0	0	0	0	0	0	0	0	0	0
289	HAZMAT	0	0	0	0	10,000	0	0	0	0	0	0	0	10,000
291	INDIANA RIVER RESCUE	0	0	0	0	45,000	200	0	0	0	0	0	0	45,200
292	POLICE GRANTS	0	0	0	0	0	0	0	0	0	0	0	0	0
294	REGIONAL POLICE ACADEMY	0	0	0	0	20,000	0	0	0	0	0	2,000	0	22,000
295	COPS MORE GRANT	0	0	0	20,000	0	350	0	3,250	0	0	18,000	0	41,600
299	POLICE FEDERAL DRUG ENFORCEMENT	0	0	0	75,000	0	1,000	0	0	0	0	1,000	0	77,000
404	COUNTY OPTION INCOME TAX	0	7,925,409	0	0	0	75,000	0	0	0	0	549,376	0	8,549,785
408	ECONOMIC DEVELOPMENT INCOME TAX	0	8,259,126	0	0	0	45,000	0	0	0	0	504,660	0	8,808,786
410	URBAN DEVELOPMENT ACTION GRANT (UDAG)	0	0	0	0	0	110	0	0	0	0	0	0	110
655	PROJECT RELEAF	0	0	0	0	429,000	2,700	0	0	0	0	0	0	431,700
705	POLICE K-9 UNIT	0	0	0	0	0	10	0	1,990	0	0	0	0	2,000
Total Special Revenue Funds		7,430,898	22,135,845	7,310,296	4,228,787	5,633,632	256,385	0	22,240	729,437	0	2,146,106	4,634,141	54,527,767
Debt Service Fund														
313	HALL OF FAME DEBT SERVICE	1,115,126	0	67,350	0	0	0	0	0	85,640	0	0	0	1,268,116
Capital Project Funds														
288	EMS / FIRE DEPARTMENT CAPITAL	0	0	0	0	2,649,000	10,000	0	0	0	0	2,000	0	2,661,000
377	PROFESSIONAL SPORTS DEVELOPMENT	0	0	600,000	0	0	4,000	0	0	0	0	74,228	0	678,228
401	COVELESKI STADIUM CAPITAL	0	0	0	0	0	500	0	0	0	0	0	0	500
403	ZOO ENDOWMENT	0	0	0	0	0	200	0	2,700	0	0	0	0	2,900
405	PARK NONREVERTING CAPITAL	0	0	0	0	0	2,200	0	0	0	0	3,000	190,500	195,700
406	CUMULATIVE CAPITAL DEVELOPMENT	477,722	0	40,400	0	0	3,500	0	0	46,894	0	0	0	568,516
407	CUMULATIVE CAPITAL IMPROVEMENT	0	0	409,000	0	0	150	0	0	0	0	25,000	0	434,150
409	CUMULATIVE SEWER	0	0	0	0	0	0	0	0	0	0	0	0	0
412	MAJOR MOVES CONSTRUCTION	0	0	0	0	0	269,746	0	0	0	0	312,052	0	581,798
416	MORRIS PERFORMING ARTS CENTER CAPITAL	0	0	0	0	100,000	1,500	0	0	0	0	0	0	101,500
434	CREED FUND	0	0	650,000	0	0	1,000	0	0	0	0	0	0	651,000
450	PALAIS ROYALE HISTORIC PRESERVATION	0	0	0	0	16,000	125	0	0	0	0	0	0	16,125
677	HALL OF FAME CAPITAL	0	0	0	0	0	2,500	0	0	0	0	0	0	2,500
Total Capital & Debt Service Funds		1,592,848	0	1,766,750	0	2,765,000	295,421	0	2,700	132,534	0	416,280	190,500	7,162,033
Enterprise Funds														
600	CONSOLIDATED BUILDING DEPARTMENT	0	0	0	0	1,503,000	1,000	0	0	0	0	2,000	2,306,560	3,812,560
601	PARKING GARAGES	0	0	0	0	900,500	4,000	0	0	0	0	135,900	0	1,040,400
610	SOLID WASTE OPERATIONS	0	0	0	0	4,766,995	6,000	0	0	0	0	484,706	0	5,257,701

City of South Bend
2014 Budget - Revenue Crosswalk
 Updated 8/16/2013

Fund	Fund/Department Name	Property Taxes	Local Income Taxes	Other Taxes	Grants/ Intergov.	Charges for Services	Interest Earnings	Bond Proceeds	Donations	PILOT	Administrative Allocation	Other Income	Transfers In	Total
305	SBCDA BOND PROCEEDS - 2003	0	0	0	0	0	0	0	0	0	0	0	0	0
428	REDEVELOPMENT DISTRICT CAPITAL - AEDA2003	0	0	0	0	0	0	0	0	0	0	0	0	0
433	REDEVELOPMENT ADMINISTRATION GENERAL	0	0	0	0	0	150	0	0	0	0	0	0	150
438	COVELESKI BOND CONSTRUCTION	0	0	0	0	0	0	0	0	0	0	0	0	0
439	CERTIFIED TECHNOLOGY PARK	0	0	0	0	0	3,000	0	0	0	0	1,450,000	0	1,453,000
454	AIRPORT URBAN ENTERPRISE ZONE	0	0	0	0	0	1,500	0	0	0	0	0	0	1,500
619	BLACKTHORN GOLF COURSE OPERATIONS	0	0	0	0	1,696,879	0	0	0	0	0	0	0	1,696,879
	Total Redevelopment Funds	0	0	0	0	1,696,879	4,650	0	0	0	0	1,450,000	0	3,151,529
	Debt Service Funds													
314	REDEV BOND - 1990 PUBLIC IMPROVEMENT	0	0	0	0	0	0	0	0	0	0	0	0	0
315	AIRPORT 2003 DEBT RESERVE	0	0	0	0	0	5,000	0	0	0	0	0	0	5,000
317	COVELESKI BOND DEBT RESERVE	0	0	0	0	0	3,000	0	0	0	0	0	0	3,000
319	REDEVELOPMENT BOND - BLACKTHORN GOLF	0	0	0	0	0	0	0	0	0	0	0	0	0
328	SBCDA 2003 DEBT RESERVE	0	0	0	0	0	6,000	0	0	0	0	0	0	6,000
	Total Debt Service Funds	0	0	0	0	0	14,000	0	0	0	0	0	0	14,000
	Total Redevelopment Commission Funds	25,210,000	0	401,000	0	1,696,879	206,157	0	0	0	0	3,025,096	11,000	30,550,132
	Grand Total	71,632,926	22,135,845	25,261,107	5,840,805	98,078,886	1,216,113	21,000,000	370,740	4,533,175	3,470,989	8,238,395	24,660,252	286,439,233

City of South Bend
2014 Budget - Expenditure Crosswalk
Updated 8/16/2013

Fund	Fund/Department Name	Salaries/ Wages	Fringe/ Personnel	Supplies	Professional Services	Debt Service Principal	Debt Service Interest	Other Costs	PILOT	Capital	Transfers Out	Total
City Controlled Funds												
General Fund												
	Mayor	475,557	183,467	19,770	2,235	0	0	47,176	0	0	0	728,205
	311 Call Center	299,960	122,873	23,555	10,297	0	0	23,392	0	0	0	480,077
	City Clerk	224,123	97,160	8,062	9,869	0	0	47,584	0	13,400	0	400,198
	Common Council	171,394	126,535	7,285	114,814	0	0	35,070	0	17,500	0	472,598
	Administration & Finance	1,379,335	519,612	31,270	71,017	3,000	500	77,850	0	0	0	2,082,584
	Morris Performing Arts Center	499,967	211,129	30,898	2,237	0	0	297,939	0	0	0	1,042,170
	Palais Royale Ballroom	180,978	70,287	31,376	176	0	0	200,593	0	15,000	0	498,410
	Legal Department	711,785	265,634	5,083	6,785	0	0	36,348	0	0	0	1,025,635
	Energy Office	0	0	0	0	0	0	0	0	0	0	0
	Engineering	442,910	166,011	18,741	178,983	6,900	830	301,623	0	0	0	1,115,998
	Building Maintenance	0	0	0	0	0	0	0	0	0	0	0
	Traffic & Lighting	0	0	0	0	0	0	0	0	0	0	0
	Police Department	15,324,656	5,393,148	362,153	100,840	0	0	2,832,376	0	0	0	24,013,173
	Communications Center	1,723,578	702,134	4,029	264	0	0	20,956	0	0	0	2,450,961
	Police Department - Public Safety LOIT funded	0	0	0	0	0	0	0	0	0	0	0
	Fire Department	13,664,914	5,138,750	589,505	73,397	0	0	1,523,661	0	0	0	20,990,227
	Fire Department - Public Safety LOIT funded	0	0	0	0	0	0	0	0	0	0	0
	Human Rights	202,926	70,258	2,394	306	0	0	78,120	0	14,190	0	368,194
	Code Enforcement	0	0	0	0	0	0	0	0	0	0	0
	Code Hearing Officer	0	0	0	0	0	0	0	0	0	0	0
	Abandoned Vehicle	0	0	0	0	0	0	0	0	0	0	0
	Unsafe Building	0	0	0	0	0	0	0	0	0	0	0
	Animal Control	0	0	0	0	0	0	0	0	0	0	0
	Total General Fund	35,302,083	13,066,998	1,134,121	571,220	9,900	1,330	5,522,688	0	60,090	0	55,668,430
Special Revenue Funds												
102	RAINY DAY FUND	0	0	0	0	0	0	0	0	0	0	0
103	EXCESS LEVY	0	0	0	0	0	0	0	0	0	0	0
201	PARKS & RECREATION	6,033,490	2,097,811	1,509,818	396,540	301,217	12,128	1,775,379	0	107,000	190,500	12,423,883
202	MOTOR VEHICLE HIGHWAY	2,871,156	1,124,719	2,955,233	356,310	374,121	34,274	800,962	0	212,220	0	8,728,995
203	RECREATION - NONREVERTING	574,409	39,218	272,426	46,708	0	0	444,328	0	99,000	0	1,476,089
209	STUDEBAKER/OLIVER REVERTING GRANTS	0	0	0	0	0	0	0	0	1,385,000	0	1,385,000
210	ECONOMIC DEVELOPMENT STATE GRANTS	0	0	0	0	90,496	26,588	802	0	0	0	117,886
211	DCI OPERATING FUND	1,493,176	576,380	29,472	133,002	0	0	151,771	0	0	0	2,383,801
212	DCI GRANT FUND	0	0	0	0	0	0	3,811,000	0	0	0	3,811,000
216	POLICE STATE SEIZURES	0	0	0	0	0	0	20,000	0	20,000	0	40,000
217	GIFT, DONATION, BEQUEST	0	0	0	0	0	0	0	0	0	0	0
218	POLICE CURFEW VIOLATIONS	0	0	0	0	0	0	1,000	0	0	0	1,000
220	LAW ENFORCEMENT CONTINUING EDUCATION	0	0	30,000	0	0	0	190,000	0	50,000	0	270,000
227	LOSS RECOVERY FUND	0	0	0	500,000	0	0	2,000,000	0	2,500,000	0	5,000,000
249	PUBLIC SAFETY L.O.I.T.	5,282,809	1,931,849	0	0	0	0	0	0	0	0	7,214,658
250	GENERAL GRANT	0	0	0	0	0	0	0	0	0	0	0
251	LOCAL ROADS & STREETS	0	0	350,000	7,500	0	0	0	0	725,000	0	1,082,500
252	EXCESS WELFARE DISTRIBUTION	0	0	1,146	0	0	0	0	0	0	0	1,146
258	HUMAN RIGHTS - FEDERAL GRANT	84,868	28,033	4,550	40,500	0	0	76,500	0	1,500	0	235,951
271	EASTRACE WATERWAY	0	0	10,000	0	0	0	0	0	0	0	10,000
273	MORRIS PAC/PALAIS ROYALE MARKETING	0	0	0	0	0	0	8,100	0	0	0	8,100
280	POLICE BLOCK GRANTS	0	0	0	0	0	0	0	0	0	0	0
281	ECONOMIC DEVELOPMENT COMM - REV BONDS	0	0	0	0	0	0	0	0	0	0	0
289	HAZMAT	0	0	10,000	0	0	0	0	0	0	0	10,000
291	INDIANA RIVER RESCUE	0	2,500	8,800	0	0	0	41,000	0	0	0	52,300
292	POLICE GRANTS	0	0	0	0	0	0	0	0	90,000	0	90,000
294	REGIONAL POLICE ACADEMY	0	0	1,750	0	0	0	22,000	0	0	0	23,750

City of South Bend
2014 Budget - Expenditure Crosswalk
Updated 8/16/2013

Fund	Fund/Department Name	Salaries/ Wages	Fringe/ Personnel	Supplies	Professional Services	Debt Service Principal	Debt Service Interest	Other Costs	PILOT	Capital	Transfers Out	Total
328	SBCDA 2003 DEBT RESERVE	0	0	0	0	0	0	0	0	0	6,000	6,000
	<i>Total Debt Service Funds</i>	0	0	0	0	0	0	0	0	0	11,000	11,000
	<i>Total Redevelopment Commission Funds</i>	0	0	11,432	213,905	5,849,312	4,329,922	2,946,378	0	34,632,686	11,000	47,994,635
	Grand Total	73,603,835	30,795,681	12,794,674	19,722,340	22,061,726	10,299,079	55,109,920	4,533,175	89,719,005	24,660,252	343,299,687

City of South Bend
Revenue Summary for Key Funds - 2008 to 2014

<i>Fund</i>	<i>Fund Name</i>	<i>2008 Actual</i>	<i>2009 Actual</i>	<i>2010 Actual</i>	<i>2011 Actual</i>	<i>2012 Actual</i>	<i>2013 Amended Budget</i>	<i>2014 Proposed Budget</i>	<i>2013-2014 Percent Change</i>
<i>General Fund</i>									
101	GENERAL FUND - PROPERTY TAXES	14,574,480	79,162,937	38,780,847	38,514,550	39,368,431	39,000,000	37,399,180	-4.10%
101	GENERAL FUND - PS LOIT TRANSFERS	0	0	4,998,691	4,976,969	5,476,534	7,101,757	0	-100.00%
101	GENERAL FUND - OTHER	19,355,924	17,118,721	17,670,408	17,420,150	18,740,310	17,830,530	18,269,436	2.46%
	Total General Fund	33,930,404	96,281,658	61,449,946	60,911,669	63,585,275	63,932,287	55,668,616	-12.93%
<i>Parks & Recreation</i>									
201	PARKS & REC - PROPERTY TAXES	2,461,101	13,919,096	7,591,932	7,613,760	7,824,056	7,800,000	7,430,898	-4.73%
201	PARKS & REC - OTHER	3,716,576	3,709,703	3,974,245	4,375,293	4,451,329	4,562,329	4,759,509	4.32%
	Total Parks & Recreation	6,177,677	17,628,799	11,566,177	11,989,053	12,275,385	12,362,329	12,190,407	-1.39%
<i>Other Key Funds</i>									
227	LOSS RECOVERY FUND	4,462,214	441,935	16,091	224,246	21,894	3,829,857	17,000	-99.56%
249	PUBLIC SAFETY LOIT	0	0	6,083,195	5,510,917	6,789,333	5,900,386	5,962,310	1.05%
404	COUNTY OPTION INCOME TAX	6,504,988	8,385,056	7,828,067	8,223,812	9,443,965	8,732,872	8,549,785	-2.10%
408	ECONOMIC DEVELOPMENT INCOME TAX	4,330,228	4,060,012	9,330,188	7,948,566	9,673,476	8,732,012	8,808,786	0.88%
620	WATER WORKS OPERATIONS	13,993,027	14,207,162	14,226,351	14,149,682	15,598,809	14,687,748	14,711,333	0.16%
641	SEWAGE WORKS OPERATIONS	22,921,400	24,019,035	25,257,312	28,897,031	31,096,953	33,131,547	34,553,188	4.29%
	Total Other Key Funds	52,211,857	51,113,200	62,741,204	64,954,254	72,624,430	75,014,422	72,602,402	-3.22%
	Total	92,319,938	165,023,657	135,757,327	137,854,976	148,485,090	151,309,038	140,461,425	-7.17%

City of South Bend
Expenditure Summary for Key Funds - 2008 to 2014

Fund	Fund Name	2008 Actual	2009 Actual	2010 Actual	2011 Actual	2012 Actual	2013 Amended Budget	2014 Proposed Budget	2013-2014 Percent Change
<i>General Fund</i>									
101	GENERAL FUND - PUBLIC SAFETY	48,989,091	47,175,713	47,608,301	50,408,110	52,900,311	53,791,388	47,454,361	-11.78%
101	GENERAL FUND - OTHER	17,514,455	14,152,155	11,632,884	11,030,752	10,498,973	11,175,928	8,214,069	-26.50%
	Total General Fund	66,503,546	61,327,868	59,241,185	61,438,862	63,399,284	64,967,316	55,668,430	-14.31%
<i>Parks & Recreation</i>									
201	PARKS & RECREATION	12,424,641	10,709,907	11,034,333	11,758,626	12,012,845	12,892,463	12,423,883	-3.63%
	Total Parks & Recreation	12,424,641	10,709,907	11,034,333	11,758,626	12,012,845	12,892,463	12,423,883	-3.63%
<i>Other Key Funds</i>									
227	LOSS RECOVERY FUND	0	264,637	286,795	99,400	173,988	526,185	5,000,000	850.24%
249	PUBLIC SAFETY LOIT	0	0	4,940,000	4,976,969	5,476,534	7,101,757	7,214,658	1.59%
404	COUNTY OPTION INCOME TAX	6,465,672	4,132,545	7,208,580	6,142,472	8,324,409	9,258,915	9,255,940	-0.03%
408	ECONOMIC DEVELOPMENT INCOME TAX	4,053,471	3,257,589	3,949,573	8,474,479	8,069,327	8,933,379	8,808,786	-1.39%
620	WATER WORKS OPERATIONS	14,829,974	13,946,540	14,534,297	15,048,859	15,557,806	14,795,947	14,687,218	-0.73%
641	SEWAGE WORKS OPERATIONS	23,426,749	26,246,904	22,661,359	34,566,327	29,140,481	34,982,238	33,863,857	-3.20%
	Total Other Key Funds	48,775,866	47,848,215	53,580,604	69,308,506	66,742,545	75,598,421	78,830,459	4.28%
	Total	127,704,053	119,885,990	123,856,122	142,505,994	142,154,674	153,458,200	146,922,772	-4.26%

City of South Bend
General Fund Revenue - 2008 to 2014

<i>Fund Name</i>	<i>2008 Actual</i>	<i>2009 Actual</i>	<i>2010 Actual</i>	<i>2011 Actual</i>	<i>2012 Actual</i>	<i>2013 Amended Budget</i>	<i>2014 Proposed Budget</i>	<i>2013-2014 Percent Change</i>
<i>General Fund</i>								
Property Taxes	14,574,480	79,162,937	38,780,847	38,514,550	39,368,431	39,000,000	37,399,180	-4.10%
Auto Excise Tax	2,741,545	2,589,309	2,559,736	2,384,034	2,180,298	1,962,793	1,962,793	0.00%
Commercial Vehicle Excise Tax	769,327	701,181	707,332	717,956	719,974	720,168	720,000	-0.02%
Public Safety Charges	542,645	543,063	521,557	305,104	215,000	515,000	472,270	-8.30%
Liquor Excise Taxes	283,375	282,783	237,040	289,713	283,697	290,000	282,000	-2.76%
Cigarette Taxes	95,600	90,141	86,074	84,421	73,179	70,818	70,818	0.00%
Riverboat Gaming State Distribution	676,167	674,547	674,547	674,547	599,311	600,000	600,000	0.00%
PILOT	3,042,755	3,171,195	3,513,495	2,974,460	3,120,225	3,503,778	3,671,204	4.78%
County EMS Charges	1,943,123	1,939,325	1,915,738	1,967,804	1,985,298	1,578,277	1,588,824	0.67%
Interest on Investments	1,576,707	129,872	45,027	54,948	98,699	103,000	115,000	11.65%
Cable Franchise Fees	694,387	743,091	948,286	854,535	884,207	897,000	952,000	6.13%
Notre Dame Community Contribution	0	275,000	275,000	275,000	275,000	275,000	330,000	20.00%
Administrative Cost Allocation	1,981,310	1,326,801	1,335,091	2,379,984	2,868,204	3,228,996	3,470,989	7.49%
311 Call Center Allocation	0	0	0	0	0	320,102	480,077	49.98%
Morris Performing Arts Center Revenue	683,182	663,943	639,799	645,614	770,067	882,000	882,000	0.00%
Palais Royale Revenue	355,549	344,041	237,189	289,287	245,879	309,981	309,981	0.00%
Energy Conservation Grant	0	250,000	654,372	142,428	0	0	0	0.00%
COPS Grant	0	158,850	628,352	817,765	1,022,206	0	0	0.00%
Fire Officer Grant	0	0	0	0	174,657	155,000	155,000	0.00%
Police Salary/Overtime Reimbursements	370,645	396,679	296,896	361,697	327,781	312,000	289,200	-7.31%
Unsafe Building Charges	528,847	630,474	392,479	81,618	239,639	103,000	0	-100.00%
Public Safety LOIT Transfers	0	0	4,998,691	4,976,969	5,476,534	7,101,757	0	-100.00%
EMS Neo Natal Revenue	409,847	411,767	423,570	353,281	360,731	365,000	365,000	0.00%
EMS Fund Transfer In	250,000	250,000	500,000	500,000	1,000,000	1,000,000	1,000,000	0.00%
Other Revenue	2,410,874	1,546,659	1,078,828	1,265,584	1,296,258	638,617	552,280	-13.52%
Total General Fund Revenue	33,930,365	96,281,658	61,449,946	60,911,299	63,585,275	63,932,287	55,668,616	-12.93%

City of South Bend
Staffing Headcount by Home Department
Full Time Staff

	2012 Amended Budget	12/31/2012 Actual	2013 Amended Budget	6/30/2013 Actual	2014 Proposed Budget
General Government					
Mayor's Office	7.00	6.00	7.00	7.00	7.00
311 Call Center	0.00	0.00	5.00	5.00	7.00
Admin & Finance	21.00	19.00	21.00	20.00	23.00
Safety & Risk	3.00	3.00	3.00	3.00	3.00
Clerk	5.00	5.00	5.00	5.00	5.00
Common Council	9.00	9.00	9.00	9.00	9.00
Legal Department	9.00	9.00	10.00	10.00	10.00
Sub Total	54.00	51.00	60.00	59.00	64.00
Building/Cod/Animal Control					
Code Enforcement	18.00	17.00	18.00	16.00	12.00
Animal Control	8.00	8.00	8.00	8.00	8.00
Building Department	16.00	13.00	15.00	14.00	12.00
Sub Total	42.00	38.00	41.00	38.00	32.00
Dept. of Community Investment					
	26.00	24.00	26.00	24.00	27.00
Parks & Recreation					
Administration	14.00	14.00	14.00	11.00	12.00
Maintenance	47.00	45.00	45.00	44.00	44.00
Golf Operations	9.00	9.00	9.00	10.00	8.50
Recreation Ops	24.00	24.00	24.00	25.00	25.50
Zoological Ops	23.00	21.00	23.00	19.00	23.00
Greenhouse Ops	0.00	0.00	0.00	0.00	0.00
Graffiti Removal	1.00	1.00	1.00	1.00	1.00
Recreation Nonreverting	1.00	0.00	1.00	1.00	1.00
Sub Total	119.00	114.00	117.00	111.00	115.00
Public Safety					
Police	296.00	291.00	297.00	284.00	297.00
Communications	38.00	35.00	38.00	36.00	38.00
Fire	259.00	249.00	257.00	255.00	257.00
Sub Total	593.00	575.00	592.00	575.00	592.00
Public Works					
Central Services	41.00	39.00	41.00	41.00	39.00
Engineering	17.00	15.00	15.00	15.00	15.00
Maintenance	3.00	3.00	3.00	0.00	3.00
Solid Waste Ops	25.00	24.00	28.00	28.00	24.00
Street / Sewer Ops	95.00	91.00	95.00	92.00	96.00
Waste Water Ops	46.00	46.00	46.00	46.00	44.00
Organic Resources	6.00	6.00	6.00	6.00	6.00
Water Utility Ops	77.00	73.00	70.00	70.00	69.00
Sub Total	310.00	297.00	304.00	298.00	296.00
Human Rights					
	6.00	6.00	6.00	6.00	6.00
Morris & Palais					
	14.00	14.00	14.00	14.00	14.00
City Total	1,164.00	1,119.00	1,160.00	1,125.00	1,146.00

City of South Bend, Indiana
Five-Year Capital Improvement Plan Summary

Fund/Department	Fund/Dept Number	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
City Clerk	101-0201	13,400	-	-	-	-	13,400
Common Council	101-0301	17,500	-	-	-	-	17,500
Admin & Finance	101-0401	5,000	10,000	-	15,000	-	30,000
Palais Royale	101-0405	40,000	35,000	25,000	25,000	25,000	150,000
Engineering	101-0602	25,000	25,000	25,000	25,000	-	100,000
Police	101-0801	280,000	115,000	65,000	65,000	65,000	590,000
Human Rights	101-1008	14,190	-	-	-	-	14,190
Parks & Recreation	201	107,000	3,503,000	705,000	740,000	1,015,000	6,070,000
MVH	202	798,795	1,180,503	1,159,209	1,446,386	1,528,556	6,113,449
Rec Non-reverting	203	99,000	40,000	40,000	40,000	40,000	259,000
Stud/Oliver Reverting Grants	209	1,385,000	350,000	350,000	350,000	350,000	2,785,000
Police State Seizures	216	3,400	-	-	-	-	3,400
Law Enforcement Cont Ed	220	177,000	-	-	-	-	177,000
Central Services	222	-	35,000	213,900	70,000	-	318,900
Business Insurance	226	24,700	-	-	22,000	-	46,700
Loss Recovery	227	2,500,000	-	-	-	-	2,500,000
Local Road & Street	251	725,000	1,048,500	1,048,500	1,048,500	1,048,500	4,919,000
Human Rights - Federal	258	1,500	-	-	-	-	1,500
Police Block Grants	280	100,000	-	-	-	-	100,000
EMS Capital	288	4,907,500	3,017,500	3,368,500	5,035,000	919,000	17,247,500
IN River Rescue	291	2,300	-	-	-	-	2,300
COPS More Grant	295	10,575	-	-	-	-	10,575
Police Fed Drug Enforcement	299	20,000	-	-	-	-	20,000
TIF - Airport	324	16,150,000	4,694,758	1,200,000	4,749,200	5,000,000	31,793,958
Coveleski Stadium	401	-	205,000	433,000	150,400	68,000	856,400
COIT	404	418,500	1,396,481	1,012,000	1,000,000	1,000,000	4,826,981
Park Non-reverting	405	176,800	270,000	282,000	535,000	393,000	1,656,800
Cum cap Dev	406	-	1,236,000	1,236,000	1,236,000	1,236,000	4,944,000
Major Moves	412	4,500,000	-	-	-	-	4,500,000
MPAC Capital	416	15,500	15,000	14,000	35,000	35,000	114,500
TIF - Downtown	420	2,349,245	-	-	-	-	2,349,245
TIF - West Washington	422	648,915	440,000	-	-	-	1,088,915
Redev Retail & Leighton Plaza	425	21,052	-	-	-	-	21,052
TIF - Central Med	426	3,700,000	2,925,000	2,180,000	-	-	8,805,000
TIF - Northeast	429	2,330,000	1,400,000	1,700,000	-	-	5,430,000
TIF - Southside #1	430	5,700,000	-	-	-	-	5,700,000
TIF - Douglas Rd	435	155,000	-	-	-	-	155,000
Certified Tech Park	439	3,600,000	1,415,000	-	-	-	5,015,000
Building/Code	600	209,000	182,500	71,000	71,000	47,000	580,500
Parking Garage	601	312,000	92,000	117,000	140,000	140,000	801,000
Solid Waste Depr	611	1,185,000	455,000	1,175,000	400,000	754,000	3,969,000
Blackthorn	619	153,502	192,002	174,002	178,000	188,000	885,506
Water Works Capital	622	953,500	924,500	804,000	588,000	495,000	3,765,000
Water Works - Bond Constr	623	100,000	-	-	-	-	100,000
Sewage Depr	642	3,527,580	4,927,125	4,712,500	4,702,350	4,445,000	22,314,555
2011 CSO Plan Sewer Bond	659	7,300,000	-	-	-	-	7,300,000
2012 Sewer Bond	661	8,010,000	-	-	-	-	8,010,000
2013 Sewer Bond	663	18,190,000	-	-	-	-	18,190,000
2014 Sewer Bond	665	-	21,000,000	-	-	-	21,000,000
Century Center	670	329,000	246,000	320,000	220,000	220,000	1,335,000
City Cemetery	730	10,000	-	-	-	-	10,000
Future Sewer LCTP Bonds	-	-	-	20,000,000	20,000,000	20,000,000	60,000,000
Total		91,301,454	51,375,869	42,430,611	42,886,836	39,012,056	267,006,826

Summary by Funding Source

Cash	51,619,879	22,433,270	15,822,106	15,530,471	15,202,256	120,607,982
Capital Lease	3,581,575	2,942,599	4,108,505	4,356,365	3,809,800	18,798,844
Bond	36,100,000	26,000,000	22,500,000	23,000,000	20,000,000	127,600,000
Other	-	-	-	-	-	-
Total	91,301,454	51,375,869	42,430,611	42,886,836	39,012,056	267,006,826

Summary by Type

Vehicles	4,268,150	3,709,599	4,656,005	5,281,365	4,344,800	22,259,919
Computer Equipment	710,390	1,451,481	1,067,000	1,000,000	1,000,000	5,228,871
Machinery & Equipment	1,787,774	1,134,406	1,270,706	1,342,021	1,168,756	6,703,663
Office Equipment	39,400	-	-	15,000	-	54,400
Furniture & Fixtures	49,000	10,000	100,000	-	-	159,000
Building & Building Improvements	3,189,000	7,730,000	5,455,000	3,843,400	1,070,000	21,287,400
Land & Land Improvements	43,880,160	10,638,258	4,389,400	6,177,700	6,458,500	71,544,018
Water & Wastewater Systems	37,127,580	26,427,125	25,217,500	24,952,350	24,695,000	138,419,555
Other	250,000	275,000	275,000	275,000	275,000	1,350,000
Total	91,301,454	51,375,869	42,430,611	42,886,836	39,012,056	267,006,826

**City of South Bend, Indiana
Five-Year Capital Improvement Plan Summary**

Depreciation Expense - 2012 CAFR

Governmental Activities

General Government	557,322
Public Safety	2,376,297
Highways & Streets	11,320,846
Culture and Recreation	2,741,033
Economic Development	664,443
Internal Service Funds	88,884

Business-Type Activities

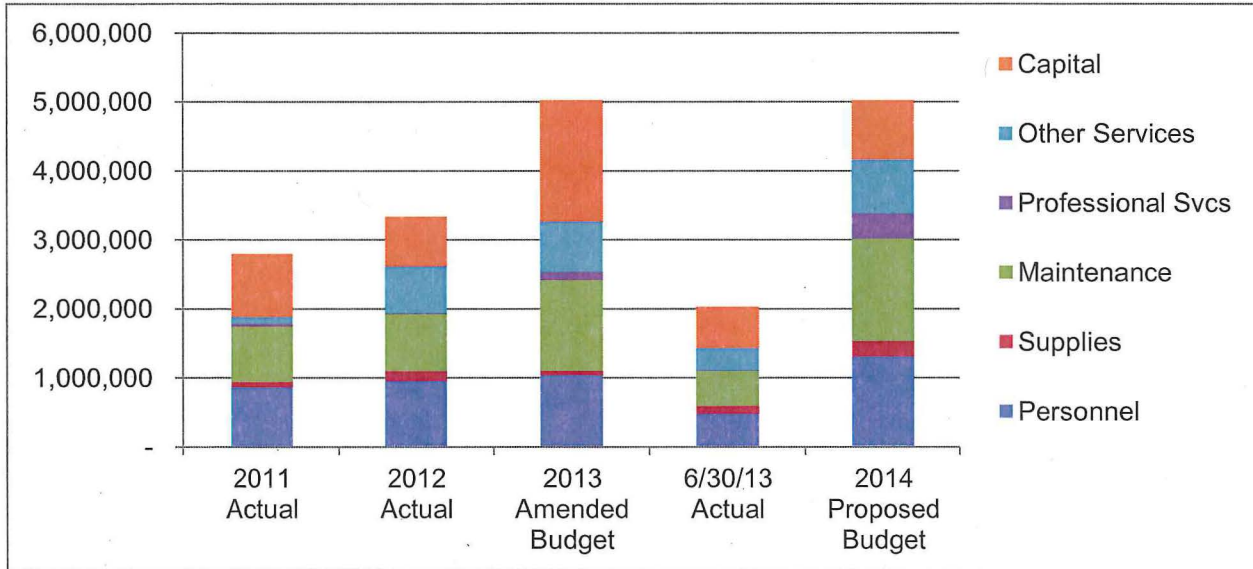
Water Works	1,828,072
Wastewater	4,945,992
Century Center	665,015
Building Department	14,907
Parking Garages	210,974
Solid Waste	254,893
Blackthorn Golf Course	158,750

Total Depreciation Expense	25,827,428
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Information Technology Cost Overview

Total I.T. Costs

	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget
Personnel	862,325	950,462	1,032,633	471,490	1,298,187
Supplies	78,265	144,029	67,650	117,777	226,350
Maintenance	805,005	830,794	1,309,353	509,935	1,486,152
Professional Svcs	38,491	10,218	121,823	2,543	368,000
Other Services	95,000	674,878	727,524	327,804	776,093
Capital	918,826	726,487	1,767,345	595,686	866,509
Total	\$ 2,797,913	\$ 3,336,868	\$ 5,026,328	\$ 2,025,235	\$ 5,021,291



I.T. Costs by Fund

	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget
Admin & Finance	397,000	436,000	448,550	225,238	695,363
Morris PAC	5,549	7,174	7,500	2,000	5,500
Palais Royale	3,228	3,410	3,500	2,331	4,500
Police Department	614,843	625,011	1,017,257	244,547	768,846
Communications Center	15,600	16,356	17,532	8,766	10,000
Fire Department	200,000	175,000	175,000	-	186,904
Human Rights	3,648	2,592	2,724	1,362	17,500
Parks & Recreation	132,413	148,005	154,568	97,524	110,437
Comm Investment	6,643	7,314	14,205	3,986	9,300
Police State Seizures	-	-	-	9,999	-
Law Enforc. Continuing Ed.	26,180	6,024	-	15,542	-
Human Rights Federal	558	1,729	1,500	-	1,500
Police Block Grants	258,228	124,538	-	-	-
EMS/Fire Dept Capital	27,000	27,000	21,500	-	81,500
Indiana River Rescue	500	500	500	-	500
C.O.I.T.	719,323	1,147,049	2,519,667	1,174,533	2,441,471
Blackthorn Golf Course	-	-	-	-	-
Water Works Oper.	145,726	225,130	353,492	132,811	334,754
Water Works Capital	42,841	86,462	2,704	2,704	210,000
Sewage Works Oper.	75,843	99,128	107,129	51,795	143,216
Sewage Works Capital	122,790	198,447	179,000	52,097	-
Total	\$ 2,797,913	\$ 3,336,868	\$ 5,026,328	\$ 2,025,235	\$ 5,021,291

Information Technology Cost Overview

Personnel

	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget
Admin & Finance	387,000	416,000	426,550	214,238	675,363
Morris PAC	-	-	-	-	-
Palais Royale	-	-	-	-	-
Police Department	187,942	192,761	197,704	98,852	197,704
Communications Center	-	-	-	-	-
Fire Department	50,000	25,000	25,000	-	25,000
Human Rights	-	-	-	-	-
Parks & Recreation	75,514	81,399	77,402	42,184	80,437
Comm Investment	-	-	-	-	-
Police State Seizures	-	-	-	-	-
Law Enforc. Continuing Ed.	-	-	-	-	-
Human Rights Federal	-	-	-	-	-
Police Block Grants	-	-	-	-	-
EMS/Fire Dept Capital	-	-	-	-	-
Indiana River Rescue	-	-	-	-	-
C.O.I.T.	-	-	-	-	-
Blackthorn Golf Course	-	-	-	-	-
Water Works Oper.	90,370	159,670	225,520	77,757	234,855
Water Works Capital	-	-	-	-	-
Sewage Works Oper.	71,499	75,632	80,457	38,459	84,828
Sewage Works Capital	-	-	-	-	-
Total	\$ 862,325	\$ 950,462	\$ 1,032,633	\$ 471,490	\$ 1,298,187

Supplies

	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget
Admin & Finance	-	-	-	-	-
Morris PAC	-	-	-	-	-
Palais Royale	-	-	-	-	-
Police Department	38,670	38,884	42,000	20,260	42,000
Communications Center	-	-	-	-	-
Fire Department	-	-	-	-	-
Human Rights	-	-	-	-	-
Parks & Recreation	unk	unk	-	unk	-
Comm Investment	-	-	-	-	-
Police State Seizures	-	-	-	-	-
Law Enforc. Continuing Ed.	-	-	-	-	-
Human Rights Federal	-	-	-	-	-
Police Block Grants	-	-	-	-	-
EMS/Fire Dept Capital	-	-	-	-	-
Indiana River Rescue	-	-	-	-	-
C.O.I.T.	5,179	18,683	17,110	88,977	148,000
Blackthorn Golf Course	-	-	-	-	-
Water Works Oper.	-	-	5,836	5,836	36,350
Water Works Capital	34,416	86,462	2,704	2,704	-
Sewage Works Oper.	-	-	-	-	-
Sewage Works Capital	-	-	-	-	-
Total	\$ 78,265	\$ 144,029	\$ 67,650	\$ 117,777	\$ 226,350

Information Technology Cost Overview

Maintenance

	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget
Admin & Finance	-	-	-	-	-
Morris PAC	5,549	7,174	7,500	2,000	5,500
Palais Royale	3,228	3,410	3,500	2,331	4,500
Police Department	310,426	287,786	360,703	85,593	376,542
Communications Center	-	-	-	-	-
Fire Department	150,000	150,000	150,000	-	151,904
Human Rights	3,648	2,592	2,724	1,362	3,310
Parks & Recreation	unk	unk	-	unk	-
Comm Investment	6,263	7,196	11,782	3,843	9,000
Police State Seizures	-	-	-	-	-
Law Enforc. Continuing Ed.	-	-	-	-	-
Human Rights Federal	-	-	-	-	-
Police Block Grants	-	-	-	-	-
EMS/Fire Dept Capital	12,000	12,000	6,500	-	6,500
Indiana River Rescue	-	-	-	-	-
C.O.I.T.	264,426	304,777	663,408	367,988	841,547
Blackthorn Golf Course	-	-	-	-	-
Water Works Oper.	49,466	55,860	103,236	46,818	47,349
Water Works Capital	-	-	-	-	-
Sewage Works Oper.	-	-	-	-	40,000
Sewage Works Capital	-	-	-	-	-
Total	\$ 805,005	\$ 830,794	\$ 1,309,353	\$ 509,935	\$ 1,486,152

Professional Services

	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget
Admin & Finance	-	-	-	-	-
Morris PAC	-	-	-	-	-
Palais Royale	-	-	-	-	-
Police Department	-	-	-	-	-
Communications Center	-	-	-	-	-
Fire Department	-	-	-	-	10,000
Human Rights	-	-	-	-	-
Parks & Recreation	unk	unk	-	unk	-
Comm Investment	380	118	2,423	143	300
Police State Seizures	-	-	-	-	-
Law Enforc. Continuing Ed.	-	-	-	-	-
Human Rights Federal	-	-	-	-	-
Police Block Grants	-	-	-	-	-
EMS/Fire Dept Capital	-	-	-	-	-
Indiana River Rescue	500	500	500	-	500
C.O.I.T.	23,296	-	100,000	-	341,000
Blackthorn Golf Course	-	-	-	-	-
Water Works Oper.	5,890	9,600	18,900	2,400	16,200
Water Works Capital	8,425	-	-	-	-
Sewage Works Oper.	-	-	-	-	-
Sewage Works Capital	-	-	-	-	-
Total	\$ 38,491	\$ 10,218	\$ 121,823	\$ 2,543	\$ 368,000

Information Technology Cost Overview

Other Services

	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget
Admin & Finance	10,000	20,000	22,000	11,000	20,000
Morris PAC	-	-	-	-	-
Palais Royale	-	-	-	-	-
Police Department	46,259	105,580	151,850	39,842	152,600
Communications Center	15,600	16,356	17,532	8,766	10,000
Fire Department	-	-	-	-	-
Human Rights	-	-	-	-	-
Parks & Recreation	18,797	36,420	38,244	19,122	30,000
Comm Investment	-	-	-	-	-
Police State Seizures	-	-	-	-	-
Law Enforc. Continuing Ed.	-	-	-	-	-
Human Rights Federal	-	-	-	-	-
Police Block Grants	-	-	-	-	-
EMS/Fire Dept Capital	-	-	-	-	60,000
Indiana River Rescue	-	-	-	-	-
C.O.I.T.	-	473,026	471,226	235,738	485,105
Blackthorn Golf Course	-	-	-	-	-
Water Works Oper.	-	-	-	-	-
Water Works Capital	-	-	-	-	-
Sewage Works Oper.	4,344	23,496	26,672	13,336	18,388
Sewage Works Capital	-	-	-	-	-
Total	\$ 95,000	\$ 674,878	\$ 727,524	\$ 327,804	\$ 776,093

Capital

	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget
Admin & Finance	-	-	-	-	-
Morris PAC	-	-	-	-	-
Palais Royale	-	-	-	-	-
Police Department	31,546	-	265,000	-	-
Communications Center	-	-	-	-	-
Fire Department	-	-	-	-	-
Human Rights	-	-	-	-	14,190
Parks & Recreation	38,102	30,186	38,922	36,218	-
Comm Investment	-	-	-	-	-
Police State Seizures	-	-	-	9,999	-
Law Enforc. Continuing Ed.	26,180	6,024	-	15,542	-
Human Rights Federal	558	1,729	1,500	-	1,500
Police Block Grants	258,228	124,538	-	-	-
EMS/Fire Dept Capital	15,000	15,000	15,000	-	15,000
Indiana River Rescue	-	-	-	-	-
C.O.I.T.	426,422	350,563	1,267,923	481,830	625,819
Blackthorn Golf Course	-	-	-	-	-
Water Works Oper.	-	-	-	-	-
Water Works Capital	-	-	-	-	210,000
Sewage Works Oper.	-	-	-	-	-
Sewage Works Capital	122,790	198,447	179,000	52,097	-
Total	\$ 918,826	\$ 726,487	\$ 1,767,345	\$ 595,686	\$ 866,509

**City of South Bend
Personnel Costs
2014 Budget**

	2012 Budget	Charge per 24 periods	2013 Budget	Charge per 24 periods	2014 Budget	Charge per 24 periods
Salary & Wage Increase						
Teamsters *	2.0%		2.0%		2.0%	
Police	2.0%		2.5%		2.5%	
Fire	2.0%		3.0%		3.0%	
Non Bargaining *	2.0%		2.0%		2.0%	
ER Payroll Tax						
FICA	7.65%		7.65%		7.65%	
ER Retirement Contribution						
PERF Teamsters	8.75%		10.00%		11.20%	
PERF Non Bargaining	8.75%		10.00%		11.20%	
PERF Police	19.70%		19.70%		19.70%	
PERF Fire	19.70%		19.70%		19.70%	
Health Insurance - FT EE's						
			10%		12%	
Teamsters	\$ 8,208	\$ 342	\$ 9,029	\$ 377	\$ 10,112	\$ 421
Police	\$ 8,208	\$ 342	\$ 9,029	\$ 377	\$ 10,112	\$ 421
Fire	\$ 8,208	\$ 342	\$ 9,029	\$ 377	\$ 10,112	\$ 421
Non Bargaining	\$ 8,208	\$ 342	\$ 9,029	\$ 377	\$ 10,112	\$ 421
Health Insurance - Retirees (per month costs)						
			10%		12%	
Police	\$ 14,640	\$ 610	\$ 16,104	\$ 671	\$ 18,036	\$ 752
Fire	\$ 14,640	\$ 610	\$ 16,104	\$ 671	\$ 18,036	\$ 752
Health Insurance Rebate						
Teamsters	\$ 1,560.00	\$ 65.00	\$ 1,560.00	\$ 65.00	\$ 1,560.00	\$ 65.00
Police	\$ 2,619.60	\$ 109.15	\$ 2,619.60	\$ 109.15	\$ 2,619.60	\$ 109.15
Fire	\$ 2,619.60	\$ 109.15	\$ 2,619.60	\$ 109.15	\$ 2,619.60	\$ 109.15
Non Bargaining	\$ 1,560.00	\$ 65.00	\$ 1,560.00	\$ 65.00	\$ 1,560.00	\$ 65.00
Life Insurance - FT EE's						
Teamsters	\$ 120.00	\$ 5.00	\$ 120.00	\$ 5.00	\$ 120.00	\$ 5.00
Police	\$ 120.00	\$ 5.00	\$ 120.00	\$ 5.00	\$ 120.00	\$ 5.00
Fire	\$ 120.00	\$ 5.00	\$ 120.00	\$ 5.00	\$ 120.00	\$ 5.00
Non Bargaining	\$ 120.00	\$ 5.00	\$ 120.00	\$ 5.00	\$ 120.00	\$ 5.00
Long Term Disability						
Teamsters	\$ 90.48	\$ 3.77	\$ 90.48	\$ 3.77	\$ 90.48	\$ 3.77
Non Bargaining	\$ 90.48	\$ 3.77	\$ 90.48	\$ 3.77	\$ 90.48	\$ 3.77
Unemployment Comensation						
	0.50%		1.00%		0.50%	
* 2014 pay increases for budgeting purposes. Not finalized for 2014.						

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
GENERAL FUND											
101-0000-311.00-00	GENERAL PROPERTY TAX	14,574,480	42,771,228	39,791,523	38,514,550	39,368,431	39,000,000	39,000,000	19,849,796	19,849,796	37,399,180
LEVEL	TEXT	TEXT AMT									
14BU	2012/2013 ABSTRACT - \$38,369,939 X 1.026 X 95% COLLECTION RATE = \$37,399,180 ASSUMES 95% COLLECTION RATE AND 2.6% STATE-WIDE GROWTH FACTOR	37,399,180									
101-0000-311.20-00	PROPERTY TAXES-PRIOR YEAR	0	36,391,709	1,010,676	0	0	0	0	0	0	0
*		14,574,480	79,162,937	38,780,847	38,514,550	39,368,431	39,000,000	39,000,000	19,849,796	19,849,796	37,399,180
101-0000-312.01-00	FINANCIAL INSTITUTIONS	115,436	16,573	0	0	0	0	0	0	0	0
101-0000-312.02-00	AUTO EXCISE	2,741,545	2,589,309	2,559,736	2,384,034	2,180,298	2,302,000	1,962,793	1,199,231	1,199,231	1,962,793
LEVEL	TEXT	TEXT AMT									
14BU	ESTIMATE FOR 2013 - LOWER REVENUE TRENDS	1,962,793 1,962,793									
101-0000-312.03-00	COMMERCIAL VEHICLE TAX	769,327	701,181	707,332	717,956	719,974	720,000	720,168	360,736	360,736	720,000
LEVEL	TEXT	TEXT AMT									
14BU	ESTIMATE FOR 2013 BASED ON TRENDS	720,000 720,000									
*		3,626,308	3,307,063	3,267,068	3,101,990	2,900,272	3,022,000	2,682,961	1,559,967	1,559,967	2,682,793
101-0000-321.02-00	SELF-SERVE LAUNDRY	1,723	1,984	1,770	1,711	1,836	1,700	1,700	1,907	1,907	1,700
101-0000-321.03-00	MASSAGE ESTABLISHMENT	565	1,531	1,279	1,685	1,911	1,300	1,300	1,605	1,605	1,300
LEVEL	TEXT	TEXT AMT									
14BU	2012 ESTIMATE	1,300 1,300									
101-0000-321.03-01	MASSAGE TECHNICIAN	1,063	1,396	1,150	1,141	0	1,000	1,000	0	0	1,000
101-0000-321.03-10	MASSAGE TECHNICIAN	0	0	0	0	1,239	0	0	1,120	1,120	0
101-0000-321.04-00	OUTDOOR THEATER	0	0	0	0	0	0	0	5	5	0
101-0000-321.05-00	RUBBISH/GARBAGE REMOVAL	6,542	8,240	3,277	9,764	6,540	8,000	8,000	6,087	6,016	5,500
LEVEL	TEXT	TEXT AMT									
14BU	2014 ESTIMATE FOR LOWER REVENUE - A LARGE COMPANY IN MICHIGAN NO LONGER DOES BUSINESS IN SB	5,500 5,500									

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
2013 - \$1,588,824 ANNUAL PAYMENT											
2014 - \$132,402 X 12 = \$1,588,824											
2015 - 2017 BASED ON FIREFIGHTER LOCAL 362 WAGE INCREASES. AMOUNTS TO BE PAID MONTHLY.											
		1,588,824									
*		2,348,922	2,307,303	1,915,738	1,967,804	1,985,298	1,578,277	1,578,277	815,278	682,876	1,588,824
	101-0000-344.30-00 ENVIRONMENTAL CLEANUP	304,831	140,145	107,354	53,784	83,416	50,000	50,000	52,214	45,477	0
*		304,831	140,145	107,354	53,784	83,416	50,000	50,000	52,214	45,477	0
	101-0000-351.02-00 CITY FEES	0	0	0	10	0	20	20	0	0	20
LEVEL	TEXT	TEXT AMT									
14BU	ESTIMATED	20									
		20									
	101-0000-351.04-00 BAD CHECKS FINES	434	514	240	150	192	400	400	80	60	400
	101-0000-351.07-00 CURFEW VIOLATION	687	1,450	1,013	625	388	500	500	338	150	500
	101-0000-351.08-00 PROSTITUTION ORDINANCE	0	0	250	500	0	0	0	0	0	0
*		1,121	1,964	1,503	1,285	580	920	920	418	210	920
	101-0000-354.00-00 ORDINANCE VIOLATION	46,789	42,051	39,550	23,141	34,351	25,000	25,000	23,582	20,772	25,000
LEVEL	TEXT	TEXT AMT									
14BU	ESTIMATE BASED ON RECENT TRENDS	25,000									
		25,000									
*		46,789	42,051	39,550	23,141	34,351	25,000	25,000	23,582	20,772	25,000
	101-0000-360.00-00 MISCELLANEOUS REVENUE	1,143	265,914	963	860	158	1,000	1,000	3,887	3,887	1,000
	101-0000-360.01-00 MUNICIPAL CODE SUPPLEMENT	1,128	1,195	863	1,129	1,158	1,000	1,000	463	439	1,000
	101-0000-360.80-00 CURB PGM. RESIDENT SHARE	61,460	3,472	18,536	22,543	18,531	4,000	4,000	2,910	2,760	4,000
LEVEL	TEXT	TEXT AMT									
14BU	GOOD NEIGHBORS PROGRAM ELIMINATED - FORMER PARTICIPANTS WITH PAYMENT ARRANGEMENTS MONITORED BY THE CITY ATTORNEY'S OFFICE	4,000									
		4,000									
	101-0000-360.85-00 CURB LOAN RECEIPTS	64,110	51,431	29,490	19,843	10,064	15,000	15,000	3,832	3,662	15,000
LEVEL	TEXT	TEXT AMT									
14BU	CURB PROGRAM DISCONTINUED BUT RESIDENTS ARE PAYING	15,000									

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	AND FINANCE AND LEGAL COSTS										
	2014 GIS ADMINISTRATIVE ALLOCATION		205,930								
	ALLOCATE ESTIMATED GIS COSTS IN THE ENGINEERING DEPARTMENT BUDGET BASED ON ESTIMATE OF SERVICES PROVIDED TO VARIOUS DEPARTMENTS										
			3,470,989								
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
*		2,048,012	1,492,594	6,333,782	2,975,710	3,364,476	3,228,996	3,228,996	1,883,581	1,614,498	3,470,989
**	GENERAL FUND	30,914,953	93,096,261	57,332,609	52,471,632	53,589,654	53,417,304	53,027,730	28,113,906	26,861,471	51,875,458

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
101-0101-347.01-86	SALE OF MERCHANDISE	0	0	0	0	0	0	0	115	35	0
*		0	0	0	0	0	0	0	115	35	0
101-0101-360.00-00	MISCELLANEOUS REVENUE	2,199	35,770	16,835	331	2,318	100	100	40	0	100
LEVEL	TEXT	TEXT AMT									
14BU	2014 ESTIMATE MISC REVENUE		100								
			100								
*		2,199	35,770	16,835	331	2,318	100	100	40	0	100
101-0101-367.20-00	DONATED SALARY	0	4,550	4,550	2,438	1,969	4,017	4,017	1,211	984	0
*		0	4,550	4,550	2,438	1,969	4,017	4,017	1,211	984	0
101-0101-380.10-99	MISC. REIMBURSEMENTS	34,007	6,823	0	0	8,982	500	500	0	0	500
*		34,007	6,823	0	0	8,982	500	500	0	0	500
**	MAYOR	36,206	47,143	21,385	2,769	13,269	4,617	4,617	1,366	1,019	600

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
101-0104-380.10-99	MISC. REIMBURSEMENTS	0	0	0	0	0	320,102	320,102	0	0	480,077
LEVEL	TEXT	TEXT AMT									
14BU	311 CALL CENTER CHARGES TO OTHER CITY DEPARTMENTS	480,077									
	EXPANSION OF PROGRAM FOR 2014										
	AMOUNT EQUALS 2014 GF EXPENDITURE BUDGET	480,077									
*		0	0	0	0	0	320,102	320,102	0	0	480,077
**	311 CALL CENTER	0	0	0	0	0	320,102	320,102	0	0	480,077

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
101-0201-360.00-00	MISCELLANEOUS REVENUE	0	0	0	10,100	0	0	0	0	0	0
*		0	0	0	10,100	0	0	0	0	0	0
101-0201-380.10-16	TRAVEL REIMBURSEMENTS	360	460	0	0	0	0	0	0	0	0
*		360	460	0	0	0	0	0	0	0	0
**	CITY CLERK	360	460	0	10,100	0	0	0	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
101-0301-367.20-00	DONATED SALARY	0	0	0	0	8,646	8,300	8,300	5,619	4,564	8,300
LEVEL	TEXT	TEXT AMT									
14BU	COUNCIL MEMBERS		8,300								
			8,300								
*		0	0	0	0	8,646	8,300	8,300	5,619	4,564	8,300
**	COMMON COUNCIL	0	0	0	0	8,646	8,300	8,300	5,619	4,564	8,300

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
101-0401-360.00-00	MISCELLANEOUS REVENUE	1,409	0	0	787	0	0	0	365	365	0
101-0401-360.87-00	P-CARD COMMISSIONS	0	0	0	0	0	0	0	0	0	80,000
LEVEL	TEXT	TEXT AMT									
14BU	NEW REVENUE ACCOUNT FOR 2014 - P-CARD COMMISSION PROGRAM MANAGED BY GEORGE KING, PURCHASING MANAGER	80,000									
		80,000									

*		1,409	0	0	787	0	0	0	365	365	80,000
101-0401-380.10-12	POSTAGE	0	0	0	0	0	0	0	7	7	0
101-0401-380.10-62	OFFICE MAX REBATE	0	0	0	0	8,548	0	0	0	0	0
101-0401-380.10-99	MISC. REIMBURSEMENTS	175	34	36	25	7,443	50	50	34	34	50

*		175	34	36	25	15,991	50	50	41	41	50

**	CONTROLLER	1,584	34	36	812	15,991	50	50	406	406	80,050

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
			205,000								
101-0404-360.21-00	CREDIT CARD FEES	25,000	20,000	17,500	7,500	13,500	15,000	15,000	7,500	7,500	15,000
LEVEL	TEXT		TEXT AMT								
14BU	2014 ESTIMATE		15,000								
			15,000								
101-0404-360.22-00	SECURITY	8,739	9,084	8,353	8,690	8,846	10,000	10,000	5,966	5,062	10,000
LEVEL	TEXT		TEXT AMT								
14BU	2014 ESTIMATE		10,000								
			10,000								
101-0404-360.23-00	MPAC STAGE MANAGER	12,258	12,773	12,533	12,960	12,690	15,000	15,000	9,191	8,561	15,000
LEVEL	TEXT		TEXT AMT								
14BU	2014 ESTIMATE		15,000								
			15,000								
101-0404-360.25-00	THEATRE SEATING LEASING	0	0	0	0	35,000	50,000	50,000	25,000	25,000	35,000
LEVEL	TEXT		TEXT AMT								
14BU	2014 ESTIMATED		35,000								
			35,000								
*		679,755	660,500	635,177	640,476	764,371	876,000	876,000	552,616	528,001	876,000
101-0404-380.10-99	MISC. REIMBURSEMENTS	3,427	3,443	4,622	5,138	5,696	6,000	6,000	4,604	4,266	6,000
LEVEL	TEXT		TEXT AMT								
14BU	2014 ESTIMATE		6,000								
			6,000								
*		3,427	3,443	4,622	5,138	5,696	6,000	6,000	4,604	4,266	6,000
**	MORRIS PAC	683,182	663,943	639,799	645,614	770,067	882,000	882,000	557,220	532,267	882,000

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
101-0405-360.00-00	MISCELLANEOUS REVENUE	394	100	724	2,952	5,905	6,000	6,000	5,915	5,915	8,661
LEVEL	TEXT		TEXT AMT								
14BU	2014 ESTIMATE		8,661								8,661
101-0405-360.12-00	ROOM RENTAL	51,024	51,452	51,500	51,981	43,318	51,981	51,981	30,234	26,124	49,320
LEVEL	TEXT		TEXT AMT								
14BU	2014 ESTIMATE		49,320								49,320
101-0405-360.13-00	EQUIPMENT RENTAL	4,440	4,330	2,145	0	0	0	0	0	0	0
101-0405-360.18-00	CONCESSION	169,236	122,802	85,182	138,900	123,791	150,000	150,000	89,841	57,462	150,000
LEVEL	TEXT		TEXT AMT								
14BU	2014 ESTIMATE		150,000								150,000
*		225,094	178,684	139,551	193,833	173,014	207,981	207,981	125,990	89,502	207,981
101-0405-362.02-00	BALLROOM RENTAL	104,776	96,055	78,704	76,301	56,838	84,000	84,000	36,492	26,981	84,000
LEVEL	TEXT		TEXT AMT								
14BU	2014 ESTIMATE		84,000								84,000
*		104,776	96,055	78,704	76,301	56,838	84,000	84,000	36,492	26,981	84,000
101-0405-368.00-00	HISTORIC PRESERVATION FND	209	325	0	0	0	0	0	0	0	0
*		209	325	0	0	0	0	0	0	0	0
101-0405-380.10-99	MISC. REIMBURSEMENTS	25,470	68,977	18,934	19,153	16,027	18,000	18,000	9,323	6,790	18,000
LEVEL	TEXT		TEXT AMT								
14BU	2014 ESTIMATE		18,000								18,000
*		25,470	68,977	18,934	19,153	16,027	18,000	18,000	9,323	6,790	18,000
**	PALAIS ROYALE BALLROOM	355,549	344,041	237,189	289,287	245,879	309,981	309,981	171,805	123,273	309,981

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
101-0501-360.00-00	MISCELLANEOUS REVENUE	0	30	0	0	42	0	0	0	0	0
*		0	30	0	0	42	0	0	0	0	0
101-0501-361.02-00	OTHER INTEREST	17	162	5,509	1,355	1,026	2,000	2,000	958	790	2,000
*		17	162	5,509	1,355	1,026	2,000	2,000	958	790	2,000
101-0501-380.10-99	MISC. REIMBURSEMENTS	21,149	6,016	67,447	33,758	69,239	70,350	70,350	322	298	70,350
LEVEL	TEXT		TEXT AMT								
14BU	REIMBURSEMENT FOR LEGAL SERVICES - TIF DOLLARS		70,350								
	NEW TIF CONTRACT IN 2012		70,350								
*		21,149	6,016	67,447	33,758	69,239	70,350	70,350	322	298	70,350
**	CITY ATTORNEY	21,166	6,208	72,956	35,113	70,307	72,350	72,350	1,280	1,088	72,350

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
101-0600-331.15-00	ENERGY CONSERVATION GRANT	0	250,000	654,372	142,428	0	0	0	0	0	0
LEVEL	TEXT	TEXT AMT									
14BU	DEPARTMENT OF ENERGY GRANT TO FUND OFFICE OF ENERGY - GRANT PROCEEDS RECEIVED IN 2009 AND 2010 - REMAINING GRANT DRAW - \$142,428. MOVED ENERGY OFFICE TO CENTRAL SERVICES FUND FOR 2012 BUDGET.										
*		0	250,000	654,372	142,428	0	0	0	0	0	0
**	ENERGY OFFICE	0	250,000	654,372	142,428	0	0	0	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
101-0602-334.08-00	CONSERV. OF NAT. RESOURCE	250,000	0	0	0	0	0	0	0	0	0
*		250,000	0	0	0	0	0	0	0	0	0
101-0602-342.03-00	TRAFFIC SIGNAL MAINTENANC	0	0	0	0	51,776	30,000	30,000	0	0	0
*		0	0	0	0	51,776	30,000	30,000	0	0	0
101-0602-360.00-00	MISCELLANEOUS REVENUE	37,200	9,137	6,064	41,000	24,893	3,000	3,000	454	279	3,000
LEVEL	TEXT	TEXT AMT									
14BU	MISCELLANEOUS ENGINEERING REIMBURSEMENTS	3,000									
		3,000									
*		37,200	9,137	6,064	41,000	24,893	3,000	3,000	454	279	3,000
101-0602-380.10-19	BLUEPRINTS/COPIES	377	187	66	97	75	100	100	24	0	100
101-0602-380.10-22	STATE PROJECTS	32,356	0	0	12,282	0	3,000	3,000	0	0	3,000
101-0602-380.10-96	REPAIR REIMBURSEMENTS.	150	0	0	2,984	0	0	0	3,775	3,775	0
101-0602-380.10-99	MISC. REIMBURSEMENTS	0	128	0	750	0	0	0	82	82	0
*		32,883	315	66	16,113	75	3,100	3,100	3,881	3,857	3,100
**	ENGINEERING	320,083	9,452	6,130	57,113	76,744	36,100	36,100	4,335	4,136	6,100

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
101-0607-360.00-00	MISCELLANEOUS REVENUE	0	8,052	0	0	0	0	0	0	0	0
101-0607-360.02-00	SALE OF SCRAP METAL	0	360	1,360	2,837	3,386	0	0	0	0	0
*		0	8,412	1,360	2,837	3,386	0	0	0	0	0
101-0607-380.10-18	SALE OF SIGNS - MATERIALS	2,737	5,513	6,518	8,137	26,000	0	0	350	250	0
101-0607-380.10-99	MISC. REIMBURSEMENTS	32,467	307	314	273	3,795	0	0	0	0	0
*		35,204	5,820	6,832	8,410	29,795	0	0	350	250	0
**	STREET	35,204	14,232	8,192	11,247	33,181	0	0	350	250	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
101-0801-301.10-94	DONATIONS	500	0	0	0	0	0	0	0	0	0
*		500	0	0	0	0	0	0	0	0	0
101-0801-331.02-00	PUBLIC SAFETY	0	158,850	629,352	817,765	1,022,206	0	0	0	0	0
LEVEL	TEXT	TEXT AMT									
14BU	COPS GRANT ENDS 6/30/12. LAST PAY ESTIMATE SUBMISSION DUE BY 9/30/12										
*		0	158,850	629,352	817,765	1,022,206	0	0	0	0	0
101-0801-360.00-00	MISCELLANEOUS REVENUE	0	0	0	0	1,952	0	0	0	0	0
*		0	0	0	0	1,952	0	0	0	0	0
101-0801-367.30-00	NOTRE DAME CONTRIBUTION	0	0	0	7,500	0	7,500	7,500	0	0	7,500
LEVEL	TEXT	TEXT AMT									
14BU	FIREARMS TRAINING OF ND OFFICERS	7,500									
		7,500									
*		0	0	0	7,500	0	7,500	7,500	0	0	7,500
101-0801-380.10-13	TELEPHONE	102	0	0	0	0	0	0	0	0	0
101-0801-380.10-94	SWORN POLICE GAS	24,910	59,051	31,584	0	0	0	0	0	0	0
LEVEL	TEXT	TEXT AMT									
14BU	GASOLINE CONTRIBUTIONS FROM POLICE OFFICERS MOVED TO FUND 278 FOR 2012 BUDGET										
101-0801-380.10-96	REPAIR REIMBURSEMENTS.	51,661	25,719	81,198	33,183	62,596	40,000	40,000	5,520	5,055	40,000
LEVEL	TEXT	TEXT AMT									
14BU	CAR REPAIR REIMBURSEMENTS FROM CLAIMS FILED	40,000									
		40,000									
101-0801-380.10-97	SALARY/OVERTIME	370,645	396,679	296,896	361,697	327,781	312,000	312,000	188,672	154,411	289,200
LEVEL	TEXT	TEXT AMT									
14BU	HUD PATROLS (ECONOMIC DEVELOPMENT)	85,000									
	OPERATION PULL-OVER (GRANT)/SEAT BELT ENFORCEMENT	65,000									
	DUI PATROLS (GRANT)	35,000									
	DANGEROUS DRIVING (GRANT)	10,000									
	ATF REIMBURSE (2) (DEPT OF JUSTICE)	34,200									
	DEA REIMBURSE (2) (DEPT OF JUSTICE)	32,500									
	US MARSHAL REIMBURSE (DEPT OF JUSTICE)	7,500									

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	SPECIAL EVENTS/PARADES/VIP SECURITY		20,000 289,200								
101-0801-380.10-99	MISC. REIMBURSEMENTS	636	7,621	4,096	516	1,789	1,000	1,000	9,859	9,859	1,000
LEVEL	TEXT		TEXT AMT								
14BU	MISCELLANEOUS REIMBURSEMENTS		1,000 1,000								
*		447,954	489,070	413,774	395,396	392,166	353,000	353,000	204,051	169,325	330,200
**	POLICE	448,454	647,920	1,043,126	1,220,661	1,416,324	360,500	360,500	204,051	169,325	337,700

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
101-0805-392.00-00	INTER-FUND OPER. TRANSFER	0	0	0	2,769,344	3,112,460	3,968,567	3,968,567	2,994,609	2,002,467	0
LEVEL	TEXT	TEXT AMT									
14BU	PS LOIT TRANSFER ELIMINATED FOR 2014. EXPENDITURES PAID DIRECTLY FROM FUND 249.										
*		0	0	0	2,769,344	3,112,460	3,968,567	3,968,567	2,994,609	2,002,467	0
**	POLICE - PS LOIT FUNDED	0	0	0	2,769,344	3,112,460	3,968,567	3,968,567	2,994,609	2,002,467	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
*		24,208	36,946	5,996	4,572	29,830	6,000	6,000	38,337	38,144	6,000
	101-0901-392.00-00 INTER-FUND OPER. TRANSFER	0	0	500,000	500,000	1,000,000	1,000,000	1,000,000	500,000	500,000	1,000,000
LEVEL	TEXT										
14BU	TRANSFER FROM EMS FUND 288 TO COVER A PORTION OF EMS COSTS PAID BY THE GENERAL FUND FOR 2012 BUDGET, INCREASE TRANSFER FROM \$500,000 TO \$1,000,000 TO COVER MORE OF THE EMS/FIRE OPERATING COSTS PAID BY THE GENERAL FUND TRANSFERS OF \$250,000 PER QUARTER REQUIRED FROM EMS FUND 288 PER COMMON COUNCIL ORDINANCE NO. 10204-12, PASSED 11-26-12. MAY NOT EXCEED \$1,000,000 PER YEAR										
			1,000,000								
*		0	0	500,000	500,000	1,000,000	1,000,000	1,000,000	500,000	500,000	1,000,000
**	FIRE DEPT	529,279	527,180	1,008,007	944,770	1,608,006	1,616,000	1,616,000	890,867	851,444	1,616,000

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
101-0905-392.00-00	INTER-FUND OPER. TRANSFER	0	0	0	2,207,625	2,364,074	3,133,190	3,133,190	2,349,893	1,566,595	0
LEVEL	TEXT	TEXT AMT									
14BU	PS LOIT - 44% FIRE - ELIMINATE FOR 2014 BUDGET FIRE EXPENDITURES TO BE PAID DIRECTLY FROM FUND 249 PER SBOA										
*		0	0	0	2,207,625	2,364,074	3,133,190	3,133,190	2,349,893	1,566,595	0
**	FIRE - PS LOIT FUNDED	0	0	0	2,207,625	2,364,074	3,133,190	3,133,190	2,349,893	1,566,595	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
101-1008-380.10-99	MISC. REIMBURSEMENTS	0	0	0	0	0	0	0	242	242	0
*		0	0	0	0	0	0	0	242	242	0
**	HUMAN RIGHTS	0	0	0	0	0	0	0	242	242	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
101-1201-380.10-99	MISC. REIMBURSEMENTS	3	99	681	272	381	300	300	2,772	2,736	0
*		3	99	681	272	381	300	300	2,772	2,736	0
**	NEIGHBORHOOD CODE ENF.	3	99	681	272	381	300	300	2,772	2,736	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
101-1204-341.30-01	TOWING & STORAGE	5,095	3,965	5,100	3,490	1,960	6,000	6,000	495	495	0
101-1204-341.30-02	SALES OF ABANDONED VEHIC.	34,481	37,481	27,712	17,116	18,017	30,000	30,000	1,976	1,976	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
*		39,576	41,446	32,812	20,606	19,977	36,000	36,000	2,471	2,471	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
**	JUNK VEHICLE	39,576	41,446	32,812	20,606	19,977	36,000	36,000	2,471	2,471	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
101-1205-322.20-10	REGISTRATION FEE	0	1,900	3,500	7,300	7,600	3,000	3,000	2,500	2,450	0
*		0	1,900	3,500	7,300	7,600	3,000	3,000	2,500	2,450	0
101-1205-349.09-00	DEMOLITION AND BOARDING	325,739	269,339	27,937	17,751	12,156	50,000	50,000	30,746	16,436	0
*		325,739	269,339	27,937	17,751	12,156	50,000	50,000	30,746	16,436	0
101-1205-352.00-00	FORFEITS	203,108	359,235	361,042	56,567	219,883	50,000	50,000	192,929	187,929	0
*		203,108	359,235	361,042	56,567	219,883	50,000	50,000	192,929	187,929	0
**	UNSAFE BUILDING	528,847	630,474	392,479	81,618	239,639	103,000	103,000	226,175	206,815	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
			3,000								
101-1207-321.06-50	VETERINARIAN EXPENSES	0	0	0	0	0	0	500	334	0	0
LEVEL	TEXT		TEXT AMT								
14BU	VET EXPENSES REIMBURSED BY PET OWNER BILLED WITHOUT MARKUP		1,000								
			1,000								
101-1207-321.06-55	PET EUTHANASIA	0	0	0	0	0	0	1,400	1,549	0	0
LEVEL	TEXT		TEXT AMT								
14BU	EUTHANASIA \$20 PER ANIMAL		1,400								
			1,400								
101-1207-321.06-60	ANIMAL SURRENDERS	0	0	0	0	0	0	750	2,545	0	0
LEVEL	TEXT		TEXT AMT								
14BU	SURRENDER FEES \$10 PER ANIMAL		750								
			750								
101-1207-321.06-70	DONATIONS	0	0	0	0	0	0	0	1,882	0	0
LEVEL	TEXT		TEXT AMT								
14BU	DONATIONS PLACED IN FUND 217										
*		0	0	0	0	0	0	52,400	31,504	0	0
101-1207-360.00-00	MISCELLANEOUS REVENUE	1,997	2,484	3	80	410	1,000	1,000	70	70	0
*		1,997	2,484	3	80	410	1,000	1,000	70	70	0
101-1207-367.00-00	DONATION PRIVATE SOURCES	13,922	281	170	208	266	100	100	16	16	0
*		13,922	281	170	208	266	100	100	16	16	0
**	ANIMAL CONTROL	15,919	2,765	173	288	676	1,100	53,500	31,590	86	0
***	GENERAL FUND	33,930,365	96,281,658	61,449,946	60,911,299	63,585,275	64,269,461	63,932,287	35,558,957	32,330,654	55,668,616
		33,930,365	96,281,658	61,449,946	60,911,299	63,585,275	64,269,461	63,932,287	35,558,957	32,330,654	55,668,616

2014 Budget Today's Agenda



- Some Key Initiatives
- General Fund Revenue Review
- 311 Call Center
- Administration & Finance
- Mayor's Office
- COIT
- EDIT
- Human Rights Commission
- Safety & Risk
- Employee Benefits
- Appendices



2014 Budget



- Changing the Way We Do Business
- Key Initiatives:
 - Customer Service
 - Information Technology Strategy



General Fund Revenue

2008 to 2014



<i>Fund Name</i>	<i>2008 Actual</i>	<i>2009 Actual</i>	<i>2010 Actual</i>	<i>2011 Actual</i>	<i>2012 Actual</i>	<i>2013 Amended Budget</i>	<i>2014 Proposed Budget</i>	<i>2013-2014 Percent Change</i>
<u>General Fund</u>								
Property Taxes	14,574,480	79,162,937	38,780,847	38,514,550	39,368,431	39,000,000	37,399,180	-4.10%
Auto Excise Tax	2,741,545	2,589,309	2,559,736	2,384,034	2,180,298	1,962,793	1,962,793	0.00%
Commercial Vehicle Excise Tax	769,327	701,181	707,332	717,956	719,974	720,168	720,000	-0.02%
Public Safety Charges	542,645	543,063	521,557	305,104	215,000	515,000	472,270	-8.30%
Liquor Excise Taxes	283,375	282,783	237,040	289,713	283,697	290,000	282,000	-2.76%
Cigarette Taxes	95,600	90,141	86,074	84,421	73,179	70,818	70,818	0.00%
Riverboat Gaming State Distribution	676,167	674,547	674,547	674,547	599,311	600,000	600,000	0.00%
PILOT	3,042,755	3,171,195	3,513,495	2,974,460	3,120,225	3,503,778	3,671,204	4.78%
County EMS Charges	1,943,123	1,939,325	1,915,738	1,967,804	1,985,298	1,578,277	1,588,824	0.67%
Interest on Investments	1,576,707	129,872	45,027	54,948	98,699	103,000	115,000	11.65%
Cable Franchise Fees	694,387	743,091	948,286	854,535	884,207	897,000	952,000	6.13%
Notre Dame Community Contribution	0	275,000	275,000	275,000	275,000	275,000	330,000	20.00%
Administrative Cost Allocation	1,981,310	1,326,801	1,335,091	2,379,984	2,868,204	3,228,996	3,470,989	7.49%
311 Call Center Allocation	0	0	0	0	0	320,102	480,077	49.98%
Morris Performing Arts Center Revenue	683,182	663,943	639,799	645,614	770,067	882,000	882,000	0.00%
Palais Royale Revenue	355,549	344,041	237,189	289,287	245,879	309,981	309,981	0.00%
Energy Conservation Grant	0	250,000	654,372	142,428	0	0	0	0.00%
COPS Grant	0	158,850	628,352	817,765	1,022,206	0	0	0.00%
Fire Officer Grant	0	0	0	0	174,657	155,000	155,000	0.00%
Police Salary/Overtime Reimbursements	370,645	396,679	296,896	361,697	327,781	312,000	289,200	-7.31%
Unsafe Building Charges	528,847	630,474	392,479	81,618	239,639	103,000	0	-100.00%
Public Safety LOIT Transfers	0	0	4,998,691	4,976,969	5,476,534	7,101,757	0	-100.00%
EMS Neo Natal Revenue	409,847	411,767	423,570	353,281	360,731	365,000	365,000	0.00%
EMS Fund Transfer In	250,000	250,000	500,000	500,000	1,000,000	1,000,000	1,000,000	0.00%
Other Revenue	2,410,874	1,546,659	1,078,828	1,265,584	1,296,258	638,617	552,280	-13.52%
Total General Fund Revenue	33,930,365	96,281,658	61,449,946	60,911,299	63,585,275	63,932,287	55,668,616	-12.93%

311 Call Center

Budget Summary: Fund 101-104 – 311 Call Center

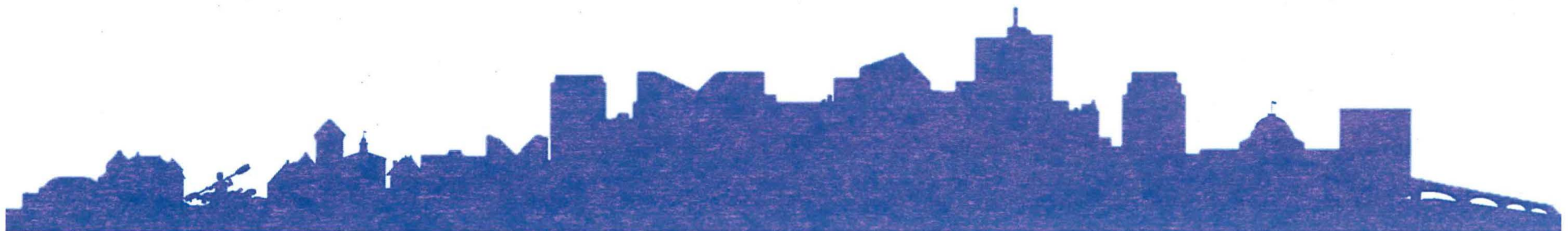


Description	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014	% Chg
Revenue							
Property Taxes	-	-	-	114,913	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	320,102	-	480,077	159,975	50.0%
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-
Total Revenue	-	-	320,102	114,913	480,077	159,975	50.0%
Expenditures by Account Type							
Salaries & Wages	-	-	191,760	81,768	299,960	108,200	56.4%
Fringe Benefits	-	-	77,342	30,895	122,663	45,321	58.6%
Other Personnel costs	-	-	-	53	210	210	-
Total Personnel	-	-	269,102	112,716	422,833	153,731	57.1%
Supplies	-	-	2,500	1,540	23,555	21,055	842.2%
Professional Services (31xx)	-	-	250	-	10,297	10,047	4018.8%
Comm/Transportation(32xx)	-	-	2,500	457	4,100	1,600	64.0%
Printing & Advertising (33xx)	-	-	23,250	200	15,000	(8,250)	-35.5%
Insurance (34xx)	-	-	-	-	821	821	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	1,471	1,471	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	-	-	2,500	-	2,000	(500)	-20.0%
Grants & Subsidies	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
Total Service & Charges	-	-	28,500	657	33,689	5,189	18.2%
Capital	-	-	20,000	-	-	(20,000)	-100.0%
Total Expenditures by Type	-	-	320,102	114,913	480,077	159,975	50.0%
Net Surplus / (deficit)	-	-	-	-	-	-	-

311 Call Center Key Performance Indicators (KPI)



Measure	Mayoral Goal	Type	2016	2012	2013	2014
			Long Term Goal	Actual (if available)	Estimated (if available)	Target
Customer call wait time	GG	efficiency	30s	n/a	47s	40s
Abandoned Call Rate	GG	quality	<5%	n/a	10%	<8%
Accommodate high call volume	GG	efficiency	50	n/a	140,000	160,000
Service Level Quality (client feedback)	GG	quality	Good- Excellent	n/a	n/a	Good
Service level accuracy	GG	effectiveness	TBD	n/a	n/a	TBD
Calls Answered within 30 seconds	GG	effectiveness	80%	n/a	62%	65%



311 Call Center 2013 Accomplishments



- Established of 311 Call Center
- Developed 311 Knowledgebase
- Developed 311 functionality of City website
- Handled over 50,000 calls within first 6 months
- Initiated development of reporting SLAs (Service Level Agreements)
- Managed calls for: Water Works, Street Dept., Sewer Dept., Traffic & Lighting, Solid Waste, and Mayor's Office (more planned for remaining 2013) and received calls from all City departments
- Created documentation and processes for efficient and accountable handling of citizen concerns and requests
- Identified and provided training for more effective utilization of technology
- Identified and quantified areas of legitimate citizen concerns



311 Call Center 2014 Goals & Challenges



Goals

- Convert all appropriate City departments to 311
- Create city-wide awareness of 311
- Implement additional NaviLine features with department workflows
- Reduce abandoned call rate
- Decrease wait time for citizens
- Implement survey/feedback from citizens on quality and accuracy
- Clearly articulate vision of 311 throughout City

Challenges

- Training for users of computer software to effectively accomplish tasks
- Underutilization of technology from City departments
- Departmental accountability of service levels
- Management of periodic high call volume



Administration & Finance

Administration & Finance

Key Performance Indicators (KPI)



Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
- GFOA CAFR/Budget Award	2	Quality	1/1	1/0	1/0	1/1
- SBOA audit findings	2	Quality	0	0	5	1
- Fund Cash Report sent by 15th	2	Efficiency	12 months	12	12	12
- City Bond Rating (S&P)	2	Quality	AA+	AA	AA	AA+
- General Fund reserves %	2	Output	>50%	43%	43%	45%
- General Fund % of Exp	2	Output	96% or less	97%	98%	96%
- Number of POs issued	2	Output	7900	N/A	7500	7600
- MBE/WBE Supp Stat of Quotes Offered	3	Effectiveness	N/A	N/A	N/A	Set Baseline



Administration & Finance

2013 Accomplishments



- 2011 GFOA CAFR award received
- 2012 GFOA CAFR award submitted
- Successful finance internship program (four outstanding graduates)
- Hired new Diversity Compliance Officer to support minority and woman owned businesses
- Hired new City Talent Manager to help in recruiting, retention, compensation and succession planning of City employees
- New monthly financial reports to Council and posted online
- Assisted in financial management transition at Century Center
- Completion of new Gateway financial reports for the State



Administration & Finance

2014 Goals & Challenges



- Prepare city-wide compensation analysis for civil employees
- Promote increased employee engagement
- Further leverage technology in delivery of City employee benefits
- Implement Purchasing P-card to streamline accounts payable activity and earn rebate \$ for City General Fund
- Continue training opportunities for new staff
- Transfer Business Licensing to DCI
- Apply for GFOA budget award
- State Board of Accounts no longer able to provide same level of audit assistance
- Continuing budget challenges in 2015 and beyond due to property tax caps
- Plan for a possible Enterprise Financial software in 2015 or later year



Mayor

Mayor Key Performance Indicators



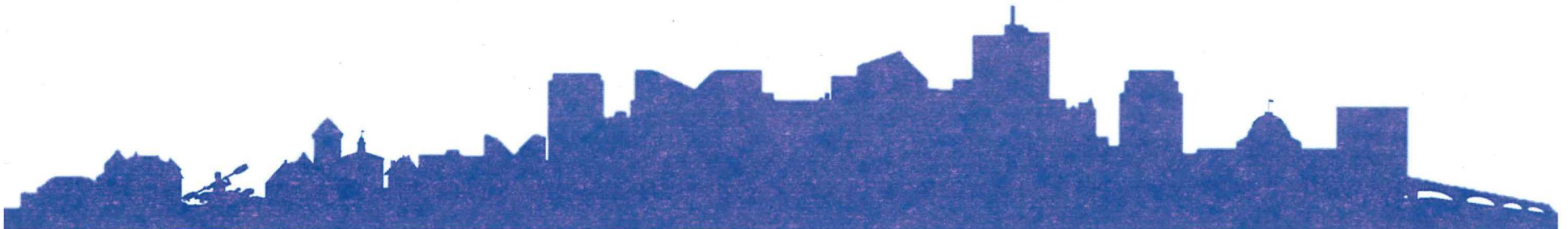
Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
Avg. res. time to letters & requests (days)	GG	Output	5	n/a	4.9	5
Avg. time to resolve constituent issues	GG	Output	5	n/a	3	5
Increase local, national, and social media presence (neutral to positive)	ED	Output	15	n/a	12	15
# of Mayor's Office Outreach Events in Community	GG	Output	TBD			



Mayor 2013 Accomplishments



- Established new Community Outreach position to improve accessibility of the office across the community
- Supported community events, parades, mayoral appearances and educational programming
- Maintained monthly Mayor's Night in/out program addressing over 115 constituent issues
- Oversaw delivery of report of Mayor's Task Force on Vacant and Abandoned Properties
- Oversaw hiring of key department heads and other Administration posts
- Guided 311 system through launch and early growth
- Increased positive national press coverage for City
- Effectively coordinated and managed public safety emergency situations



Mayor

2014 Goals & Challenges



- Deepen community relationships and external communications with the administration and Mayor
- Track and improve response time on constituent needs and requests coming into the office
- Fill upcoming vacancies in executive posts, boards, and commissions with outstanding leaders
- Drive improvements in employee engagement and morale
- Increase local and outside media recognition of civic and economic achievements
- Promote performance-based management throughout City Administration beginning with leadership level
- Establish and sustain a community wide response to group-related gun violence
- Attract, recruit, and retain high quality personnel and continue to deepen professionalism of City work force



County Option Income Tax (COIT)

COIT Fund Revenue 2008 to 2014



<i>Fund Name</i>	<i>2008 Actual</i>	<i>2009 Actual</i>	<i>2010 Actual</i>	<i>2011 Actual</i>	<i>2012 Actual</i>	<i>2013 Amended Budget</i>	<i>2014 Proposed Budget</i>	<i>2013-2014 Percent Change</i>
<i>COIT Fund</i>								
County Option Income Tax	6,192,452	8,302,694	7,648,824	7,097,462	8,610,742	7,846,940	7,925,409	1.00%
Computer Maintenance Allocation	0	0	0	387,168	367,908	386,328	397,918	3.00%
Interest on Investments	143,484	44,237	50,033	37,973	69,068	80,000	75,000	-6.25%
UDAG Principal Income	0	0	0	471,576	200,451	268,146	0	-100.00%
Anchor Principal and Interest	38,958	33,327	129,210	36,458	35,625	36,458	36,458	0.00%
Telephone Reimbursement	0	0	0	193,175	154,284	115,000	115,000	0.00%
Other Revenue	130,092	4,798	0	0	5,887	0	0	0.00%
Total COIT Fund Revenue	6,504,986	8,385,056	7,828,067	8,223,812	9,443,965	8,732,872	8,549,785	-2.10%



Budget Summary: Fund 404 – County Option Income Tax (COIT)



Description	2013				2014	Variance 2013-2014	% Chg
	2011 Actual	2012 Actual	Amended Budget	6/30/13 Actual	Proposed Budget		
Revenue							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	7,097,462	8,610,742	7,846,940	3,923,470	7,925,409	78,469	1.0%
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	37,973	69,195	80,000	31,843	75,000	(5,000)	-6.3%
Donations	-	-	-	-	-	-	-
Other Income	1,088,377	764,028	805,932	266,490	549,376	(256,556)	-31.8%
Total Revenue	8,223,812	9,443,965	8,732,872	4,221,803	8,549,785	(183,087)	-2.1%
Expenditures by Account Type							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
Total Personnel	-	-	-	-	-	-	-
Supplies	5,179	18,683	1,140,918	624,007	1,248,000	107,082	9.4%
Professional Services (31xx)	227,014	74,232	735,742	316,816	976,105	240,363	32.7%
Comm/Transportation(32xx)	692,954	500,064	420,000	217,049	450,000	30,000	7.1%
Printing & Advertising (33xx)	1,029	2,374	3,000	993	3,000	-	0.0%
Insurance (34xx)	30,888	24,840	27,948	13,974	6,848	(21,100)	-75.5%
Utilities (35xx)	1,211,501	1,273,489	1,350,000	737,772	1,475,000	125,000	9.3%
Repairs & Maintenance (36xx)	581,472	917,877	1,055,621	768,110	1,246,969	191,348	18.1%
Debt Service - Principal	1,592,673	2,265,108	1,719,856	1,053,548	1,792,112	72,256	4.2%
Debt Service - Interest & Fees	399,840	1,000	458,312	224,717	418,933	(39,379)	-8.6%
Other Services & Charges (39xx)	301,486	169,087	147,877	145,739	302,181	154,304	104.3%
Grants & Subsidies	290,000	342,386	389,197	132,568	316,116	(73,081)	-18.8%
Transfers Out	240,000	481,992	-	-	-	-	-
Other Financing Uses (50xx)	-	470,976	676,882	676,882	723,176	46,294	6.8%
Total Service & Charges	5,568,857	6,523,425	6,984,435	4,288,168	7,710,440	726,005	10.4%
Capital	568,436	1,782,301	1,133,562	238,335	297,500	(836,062)	-73.8%
Total Expenditures by Type	6,142,472	8,324,409	9,258,915	5,150,510	9,255,940	(2,975)	0.0%
Net Surplus / (deficit)	2,081,340	1,119,556	(526,043)	(928,707)	(706,155)		
Beginning Cash Balance	12,126,103	14,207,443	15,327,002	15,327,002	14,800,959		
Balance Sheet Adjustments	-	3	-	-	-		
Ending Cash Balance	14,207,443	15,327,002	14,800,959	14,398,295	14,094,804		

COIT Fund

Key Performance Indicators



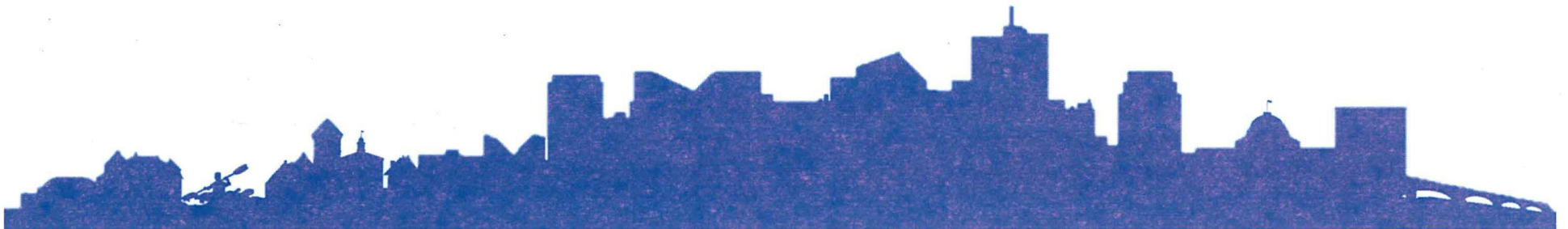
Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
Web Site Visits	GG	Output	660,000	676,000	660,000	660,000
Helpdesk Tickets	GG	Output	5,000	3,000	4,800	3,600
Calls to IT Main Line	GG	Output	12,000	18,000	12,000	13,200
Calls to After Hour Emerg Line that require action	GG	Output	12	8	0	12
System Avail - Incidents	GG	Quality	12	8	0	12
System Avail - Downtime (minutes)	GG	Effectiveness	84	117	84	100
System Avail - Downtime (Percentage)	GG	Effectiveness	99.9	99.99	99.9	99.9
Train Hrs Received–IT staff	GG	Output	30	300	400	400
Train Hrs Provided	GG	Output	30	300	400	400
% of Time SLAs met	GG	Output	TBD	n/a	n/a	n/a



COIT Fund 2013 Accomplishments



- Monthly distributions from St. Joseph County are on schedule
- \$2.5 million in IT costs budgeted in 2013
- Strong cash reserves important to bond rating agencies
- Fund used for expenditures formerly paid by the General Fund (i.e. street light electricity, police/fire gasoline)
- \$676,882 in funding provided for the curb and sidewalk program



COIT Fund

2014 Goals & Challenges



- Deficit spending of \$706,155 in the 2014 budget
- Continuing pressure in 2015 to absorb costs formerly paid by the General Fund
- Difficult to predict COIT revenue estimate in advance – DLGF will provide the 2014 certification in September, 2013.
- \$723,176 in funding for the curb & sidewalk program



Economic Development Income Tax (EDIT)

EDIT Fund Revenue 2008 to 2014



<i>Fund Name</i>	<i>2008 Actual</i>	<i>2009 Actual</i>	<i>2010 Actual</i>	<i>2011 Actual</i>	<i>2012 Actual</i>	<i>2013 Amended Budget</i>	<i>2014 Proposed Budget</i>	<i>2013-2014 Percent Change</i>
<i>EDIT Fund</i>								
Economic Development Income Tax	3,997,997	3,843,912	9,090,415	7,300,866	9,068,785	8,177,352	8,259,126	1.00%
Leighton Common Area Fees	300,000	150,000	150,000	150,000	150,000	150,000	150,000	0.00%
Interest on Investments	32,231	9,600	18,952	22,135	45,531	50,000	45,000	-10.00%
TJX Job Target Penalty Fee	0	0	0	0	354,660	354,660	354,660	0.00%
Family Dollar Land Sale	0	0	0	475,565	54,500	0	0	0.00%
Other Revenue	0	56,500	70,821	0	0	0	0	0.00%
Total EDIT Fund Revenue	4,330,228	4,060,012	9,330,188	7,948,566	9,673,476	8,732,012	8,808,786	0.88%



Budget Summary: Fund 408 – Economic Development Income Tax (EDIT)



Description	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014	% Chg
Revenue							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	7,300,866	9,068,785	8,177,352	4,088,676	8,259,126	81,774	1.0%
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	150,000	150,000	150,000	-	150,000	-	0.0%
Interest Earnings	22,135	45,531	50,000	21,182	45,000	(5,000)	-10.0%
Donations	-	-	-	-	-	-	-
Other Income	475,566	409,160	354,660	424,625	354,660	-	0.0%
Total Revenue	7,948,567	9,673,476	8,732,012	4,534,483	8,808,786	76,774	0.9%
Expenditures by Account Type							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
Total Personnel	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-
Professional Services (31xx)	163,532	214,192	252,590	20,685	52,773	(199,817)	-79.1%
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	7,384	25,000	3,458	25,000	-	0.0%
Insurance (34xx)	936	756	816	408	-	(816)	-100.0%
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	700,628	293,705	200,705	(499,923)	-71.4%
Debt Service - Principal	1,485,000	1,715,000	1,610,000	795,000	1,683,000	73,000	4.5%
Debt Service - Interest & Fees	419,043	186,453	303,539	159,551	242,783	(60,756)	-20.0%
Other Services & Charges (39xx)	455	420,147	1,056,716	147,515	-	(1,056,716)	-100.0%
Grants & Subsidies	403,722	686,741	562,100	205,626	637,000	74,900	13.3%
Transfers Out	4,804,259	4,767,146	4,417,519	2,208,760	5,967,525	1,550,006	35.1%
Other Financing Uses (50xx)	-	-	-	-	-	-	-
Total Service & Charges	7,276,947	7,997,819	8,928,908	3,834,708	8,808,786	(120,122)	-1.3%
Capital	1,197,532	71,508	4,471	-	-	(4,471)	-100.0%
Total Expenditures by Type	8,474,479	8,069,327	8,933,379	3,834,708	8,808,786	(124,593)	-1.4%
Net Surplus / (deficit)	(525,912)	1,604,149	(201,367)	699,775	-		
Beginning Cash Balance	8,906,173	8,380,261	9,984,321	9,984,321	9,782,954		
Balance Sheet Adjustments	-	(89)	-	90	-		
Ending Cash Balance	8,380,261	9,984,321	9,782,954	10,684,186	9,782,954		

EDIT Fund

Key Performance Indicators (KPI)



Measure	Mayoral Goal	Type	2016	2012	2013	2014 Target
			Long Term Goal	Actual (if available)	Estimated (if available)	
Maintain Cash Reserves	GG	Output	\$4,404,393	\$9,984,411	\$9,782,954	\$9,782,954
Interest Earned	GG	Output	\$50,000	\$45,531	\$50,000	\$45,000
Cash Reserves % of Exp	GG	Output	>50%	124%	111%	111%
Debt Service Paid/% Paid On Time	GG	Output/Effect.	4/100%	4/100%	4/100%	4/100%



EDIT Fund

2013 Accomplishments



- Monthly distributions from St. Joseph County are on schedule
- \$1.7 million used for DCI Administration and \$2.7 million for the Street Department
- Strong cash reserves important to bond rating agencies
- \$1.0 million used for vacant and abandoned building (to Loss Recovery fund for 2014)



EDIT Fund

2014 Goals & Challenges



- The 2014 budget is balanced, revenue = expenditures
- Difficult to predict EDIT revenue estimate in advance – DLGF will provide the 2014 certification in September, 2013.
- 2014 budget transfers \$2.3 million to the Building Services Fund for code and animal control operations (formerly General Fund)



Human Rights

Budget Summary: Fund 258 – Human Rights Federal Grant

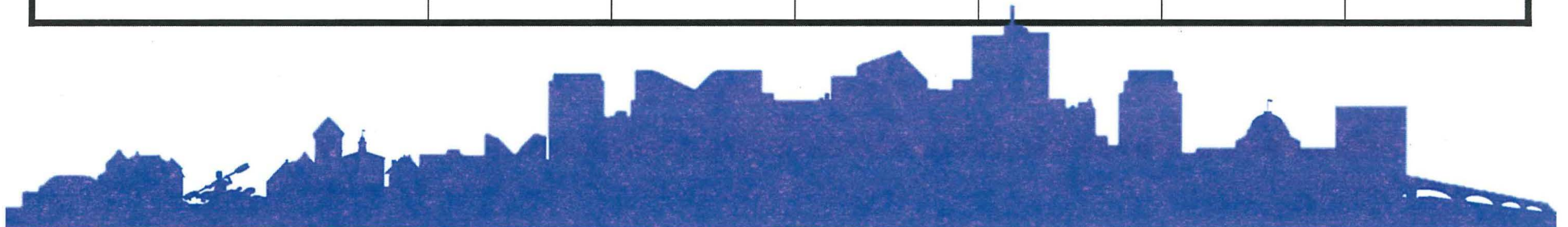


Description	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014	% Chg
Revenue							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	137,710	163,260	199,000	30,450	187,000	(12,000)	-6.0%
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	1,404	2,279	2,100	1,008	2,000	(100)	-4.8%
Donations	-	-	-	-	-	-	-
Other Income	15,139	19,409	36,150	13,550	21,700	(14,450)	-40.0%
Total Revenue	154,253	184,948	237,250	45,008	210,700	(26,550)	-11.2%
Expenditures by Account Type							
Salaries & Wages	74,182	75,810	80,041	40,575	84,868	4,827	6.0%
Fringe Benefits	21,635	23,407	25,473	12,861	28,033	2,560	10.0%
Other Personnel costs	-	-	-	-	-	-	-
Total Personnel	95,817	99,217	105,514	53,436	112,901	7,387	7.0%
Supplies	2,386	2,288	4,668	1,111	4,550	(118)	-2.5%
Professional Services (31xx)	21,000	26,146	42,039	14,195	40,500	(1,539)	-3.7%
Comm/Transportation(32xx)	12,527	8,392	19,750	4,918	19,750	-	0.0%
Printing & Advertising (33xx)	10,788	9,605	28,000	10,743	28,000	-	0.0%
Insurance (34xx)	12	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	11,013	21,171	27,459	2,217	16,800	(10,659)	-38.8%
Grants & Subsidies	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	2,640	-	-	-	-	-	-
Total Service & Charges	57,980	65,314	117,248	32,073	105,050	(12,198)	-10.4%
Capital	750	1,729	1,500	-	1,500	-	0.0%
Total Expenditures by Type	156,933	168,548	228,930	86,620	224,001	(4,929)	-2.2%
Net Surplus / (deficit)	(2,680)	16,400	8,320	(41,612)	(13,301)		
Beginning Cash Balance	472,443	469,763	486,163	486,163	494,483		
Balance Sheet Adjustments	-	-	-	-	-		
Ending Cash Balance	469,763	486,163	494,483	444,551	481,182		

Human Rights Key Performance Indicators (KPI)



Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
Number of cases investigated.	BE, GG	output	100	106	104	104
Number of housing trainings	BE, GG	output	6	8	8	8
Number of trainings performed	BE, GG	output	6	6	8	8
Number of inquiries handled	BE, GG	effectiveness	100	107	100	100
Number of probable causes	BE, GG	quality, outcome	10	8	10	10
Number of no causes	BE, GG	quality, outcome	86	77	80	80
Number of City & Co inquiries handled	BE, GG	effectiveness	1200	1007	1000	1000



Human Rights Commission

101 Financial Request: 2013 & 2014



- 2013: \$346,237
- 2014: \$368,194
- Difference \$21,957

Reasons for the increase:

- 2% Pay increase for staff
- Part-time person for 60 hours, part-time person for 40 hours, or part-time person 20 hours.
- Higher health insurance and PERF retirement rates.



Human Rights Commission

258 Financial Request: 2013 & 2014



- 2013: \$228,930
- 2014: \$224,001
- Difference \$4,929
 - We are asking for less money due to a HUD Grant and cutting cost due to less actual income from the Federal Budgets for cases investigated.



Human Rights 2013 Accomplishments



- Hosted the annual Human Rights Fair Housing Training and Awards and Scholarships totaling 3,500.
- Did Diversity Training for new Police Officers on three separate occasions in South Bend.
- Set up an informational booth at the annual Policeman's Night Out in Howard Park.
- Performed a training at the Martin Lither King celebration concerning the Human Rights Commission.
- Set up a meeting with Penny Hughes, Deb Block, Mayor Dave Wood, Dace Thomas, Mike Compton, Laura Wagley, and Lou Ann Hazen to discuss bringing Mishawaka on board as far as the Commission investigating their discrimination cases.
- Successfully placed a fair housing ad on all local movie screens in the area.
- Met contractual obligations for EEOC and HUD.
- Partnered with the Latino radio station, the South Bend Tribune, WUBS and soon with WUBU in an effort to get the word out about the Human Rights Commission.
- Continued to utilize a HUD partnership grant to educate and reach out toward St. Joseph County.



Human Rights 2014 Goals & Challenges



- Keep contractual relationships with the Equal Employment Opportunity Commission and with the US Department of Housing and Urban Development by reaching out case production numbers prior to the end of the contractual period.
- Establish a policy where all cases filed with the Commission must be completed within 180 days or less with an exception for those cases that require legal intervention. Those cases must be completed within 360 days.
- Continue to work with the City of Mishawaka and the County to insure that all of the citizens of Saint Joseph County are insured of equal opportunity.
- Get the Commission compensated for investigating the additional cases from those areas.
- Through education and outreach make a staid effort to assist and insure Respondents work with the commission.
- The Commission will also make complainants more aware of how the Commission works and why it works the way it does, creating a better process.
- Challenge Staff as well as the Commissioners to find better venues to train, investigate, conciliate, mediate, and resolve issues in an efficient manner.
- Find ways to reward innovation and new ideas non-monetarily as well as monetarily.



Safety & Risk Management

Budget Summary: Fund 226 – Safety & Risk



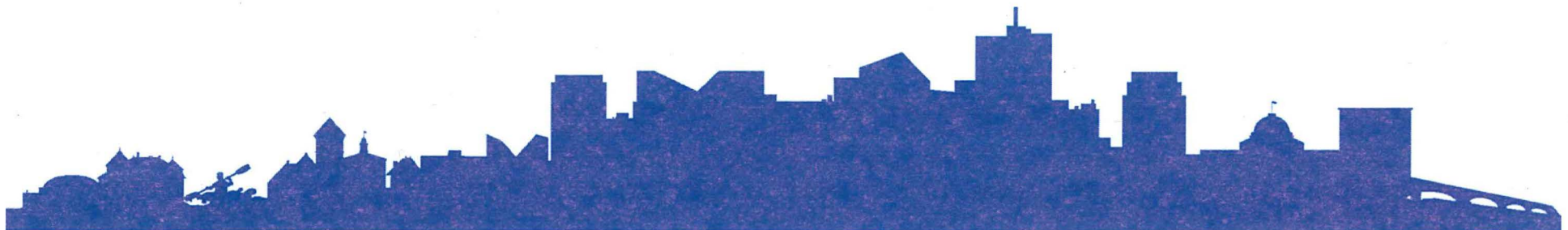
Description	2013				2014	Variance 2013-2014	% Chg
	2011 Actual	2012 Actual	Amended Budget	6/30/13 Actual	Proposed Budget		
Revenue							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	3,005,286	2,922,356	2,988,576	1,494,288	2,859,690	(128,886)	-4.3%
Interest Earnings	11,068	23,376	26,000	11,646	22,000	(4,000)	-15.4%
Donations	-	-	-	-	-	-	-
Other Income	62,294	21,795	18,500	295	17,000	(1,500)	-8.1%
Total Revenue	3,078,648	2,967,527	3,033,076	1,506,229	2,898,690	(134,386)	-4.4%
Expenditures by Account Type							
Salaries & Wages	117,061	121,239	126,974	59,059	132,903	5,929	4.7%
Fringe Benefits	940	1,080	1,320	505	1,320	-	0.0%
Other Personnel costs	36,138	37,437	50,806	20,379	56,684	5,878	11.6%
Total Personnel	154,139	159,756	179,100	79,943	190,907	11,807	6.6%
Supplies	11,678	23,544	22,356	7,270	21,143	(1,213)	-5.4%
Professional Services (31xx)	158,369	63,881	307,428	183,339	238,791	(68,637)	-22.3%
Comm/Transportation(32xx)	6,271	1,913	6,400	1,865	4,000	(2,400)	-37.5%
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	1,170,100	1,196,605	1,318,193	343,753	1,367,800	49,607	3.8%
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	1,670	2,349	5,368	1,217	4,103	(1,265)	-23.6%
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	663,631	578,987	1,052,382	410,190	1,061,946	9,564	0.9%
Grants & Subsidies	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	136,466	146,436	-	-	-	-	-
Total Service & Charges	2,136,507	1,990,171	2,689,771	940,364	2,676,640	(13,131)	-0.5%
Capital	-	-	24,700	853	10,000	(14,700)	-59.5%
Total Expenditures by Type	2,302,324	2,173,471	2,915,927	1,028,430	2,898,690	(17,237)	-0.6%
Net Surplus / (deficit)	776,324	794,056	117,149	477,799	-		
Beginning Cash Balance	3,675,068	4,451,392	5,245,484	5,245,484	5,362,633		
Balance Sheet Adjustments	-	36	-	(73)	-		
Ending Cash Balance	4,451,392	5,245,484	5,362,633	5,723,210	5,362,633		

Safety & Risk Management

Key Performance Indicators (KPI)



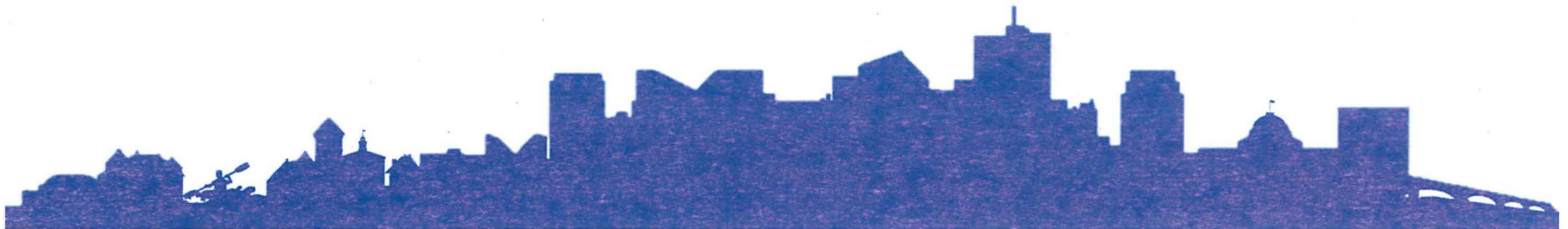
Measure	Mayoral Goal	Type	2016	2012	2013	2014 Target
			Long Term Goal	Actual (if available)	Estimated (if available)	
Amount spent on injuries	GG	Outcome	\$300,000	\$426,928	\$215,000	\$350,000
Number of recordable accidents	GG	Outcome	40	115	50	60
Amount of loss time due to injuries	GG	Efficiency	20 days	88 days	60 days	20 days
Safety Culture	GG	Effectiveness	98%	63%	90%	95%



Safety & Risk Management 2013 Accomplishments



- The work related injuries have dropped by 39% over 2012
- Vehicle crashes have been reduced by 37% over crashes in 2012
- Safety training for Public works and Parks employees has increased from 18 hours to an average of 28 hour per employee
- Incident review committees have been established and operational in 60% of the city departments with 20% more in start up phase of the program
- The department of Safety and Risk is still working with other departments to develop a program for safety features identification on new equipment specifications



Safety & Risk Management 2014 Goals & Challenges



- Reduction of work related injuries by 10% over 2013 injuries
- Reduction of work related injury cost by 10% over 2013 cost
- Increase the proactive programs for workers safety, workers compensation and training to no less than 30 hours a year per employee
- Move at least 40% of the safety training programs to online and website access
- Develop a discount program for all work related charges that will be equal with all area medical providers
- Centralized all programs (audit, reporting, training tracking and informational) to the same electronic portal



Employee Benefits

Budget Summary: Fund 711 – Health Insurance Fund

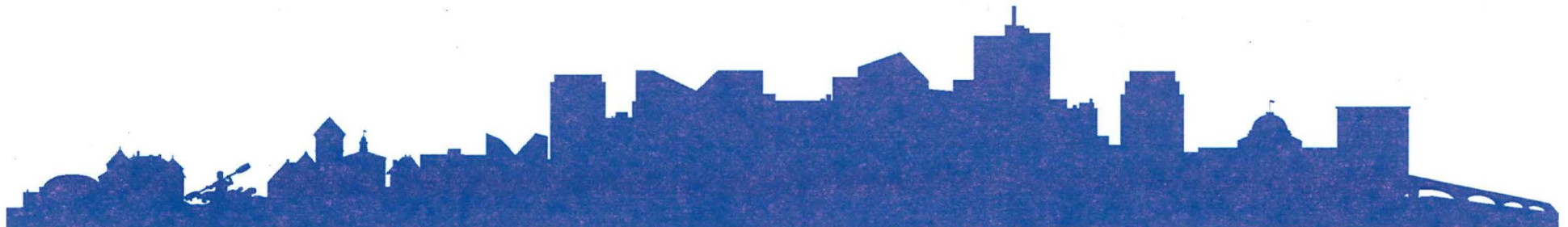


Description	2013				2014	Variance 2013-2014	% Chg
	2011 Actual	2012 Actual	Amended Budget	6/30/13 Actual	Proposed Budget		
Revenue							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	11,247,932	10,855,113	11,937,800	6,002,334	13,385,150	1,447,350	12.1%
Interest Earnings	27,732	42,730	40,600	16,201	32,000	(8,600)	-21.2%
Donations	-	-	-	-	-	-	-
Other Income	-	177,461	210,500	210,498	1,300	(209,200)	-99.4%
Total Revenue	11,275,664	11,075,304	12,188,900	6,229,033	13,418,450	1,229,550	10.1%
Expenditures by Account Type							
Salaries & Wages	-	-	-	-	4,000	4,000	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	326	326	-
Total Personnel	-	-	-	-	4,326	4,326	-
Supplies	22,853	20,460	24,444	4,409	17,875	(6,569)	-26.9%
Professional Services (31xx)	162,433	229,410	481,085	286,731	751,262	270,177	56.2%
Comm/Transportation(32xx)	3,217	1,367	4,000	316	4,300	300	7.5%
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	11,193,569	12,067,486	12,837,300	6,019,593	13,701,200	863,900	6.7%
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	1,493	1,255	2,000	546	4,500	2,500	125.0%
Grants & Subsidies	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	188,964	180,756	-	-	-	-	-
Total Service & Charges	11,549,676	12,480,274	13,324,385	6,307,186	14,461,262	1,136,877	8.5%
Capital	-	-	-	-	-	-	-
Total Expenditures by Type	11,572,529	12,500,734	13,348,829	6,311,595	14,483,463	1,134,634	8.5%
Net Surplus / (deficit)	(296,865)	(1,425,430)	(1,159,929)	(82,562)	(1,065,013)		
Beginning Cash Balance	9,150,486	8,853,621	7,428,191	7,428,191	6,268,262		
Balance Sheet Adjustments	-	-	-	-	-		
Ending Cash Balance	8,853,621	7,428,191	6,268,262	7,345,629	5,203,249		

Health Insurance Key Performance Indicators (KPI)



Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
Employee Participation in Wellness Program	GG	Effectiveness	100%	90%	95%	98%
Lunch-n-Learn Seminar attendance	GG	Effectiveness	1000	876	800	900
Dental/Vision participants	GG	Quality	1000	807	781	900



Health Insurance Fund 2013 Accomplishments



- Re-Implemented use of Insurance Committee to review coverages, costs and future planning with representatives from Council, City Bargaining units and City Administration
- Provided employee and supervisor training in areas of employee benefits including FMLA, PERF, flex and other related benefits
- Introduced of the Wellness Portal to track wellness credits to fulfill quarterly requirements of participation. Portal includes educational material and courses
- Increased participation in the Smoking Cessation Program due to increased employee awareness through City website communication
- Introduced the "Healthy City" newsletter



Health Insurance Fund 2014 Goals & Challenges



- Provide new Health Reimbursement Account (HRA) employee health insurance plan option in addition to PPO to help employees better manage health insurance costs
- Reduce employee health claims due to emphasis placed on wellness.
- Decrease manual input of employee benefit maintenance through integration with outside provider networks.
- Complete integration of HR system to NaviLine to eliminate using 2 systems to set-up employee benefits.
- Conduct eligibility audit of employee medical coverage elections to ensure spouses/dependents are eligible for a potential savings in healthcare costs.
- Continued employee and supervisor training in areas of employee benefits including FMLA, PERF, flex and other related benefits.



Appendices

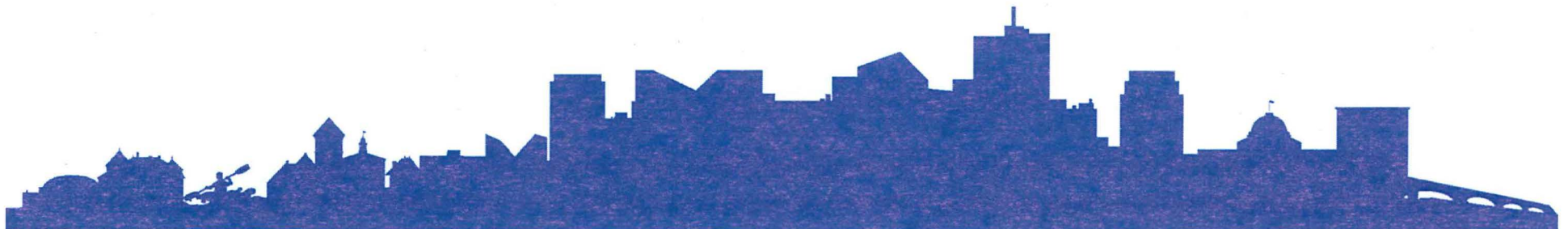
Human Resources



Human Resources

Key Performance Indicators

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
Unemployment claims - total filed	GG	Output	70	80	80	75
Unemployment claims - approved	GG	Effectiveness	45	60	70	70
No. of Dept Training Sessions - Unemployment Comp	GG	Output	2	0	1	2
Percent of Unemployment Comp claims approved	GG	Effectiveness	64	75	88	93
City-Wide Turnover (%) (12 Month Rolling Avg - FT Only)	GG	Effectiveness	7%	6.3%	6%	7%
Minority % of City workforce	GG	Effectiveness	20%	15.2%	15.6%	17%



Purchasing

Purchasing 2013 Accomplishments



- Coordinated activities on numerous bids including contracts on Chemicals, Janitorial Supplies, and Water Works Billing.
- Coordinated all activities to support the Diversity Purchasing ordinance.
 - Reduced bid requirement barriers to allow more M/WBEs to submit bids on Janitorial Supplies resulting in three awards to W/MBE.
 - Proactively pursued M/WBEs to submit bids on Solid Waste Hauling resulting in an award to a M/WBE.
- Monitored and approved all Purchase Requisitions and Purchase Orders (5,100 POs for 2013)
- Accomplished the preliminary investigation to assess two process improvement activities in 2014
 - Copy Management Programs (Potential annual savings of \$100,0000)
 - Purchasing cards Utilization (Potential annual income of \$80,000)



Purchasing 2014 Goals & Challenges



Goals

- Maintain and build City Departmental relations with Purchasing to maintain and build central bidding opportunities.
- Identify and implement best practice/process improvement opportunities with contracting and supply chain functions.
 - Document Management Assessment (Savings approx. \$100,000/year)
 - Implementation of Purchasing Cards (Income of approx. \$80,000/year)
- Support the Diversity Ordinance and the activities of the DUB to increase bidding opportunities for M/WBE.
- Identify and utilize QPA organizations that have approved bidding practices.

Challenges

- Improving the culture of stewarding City assets and maximizing the purchasing synergies between departments.

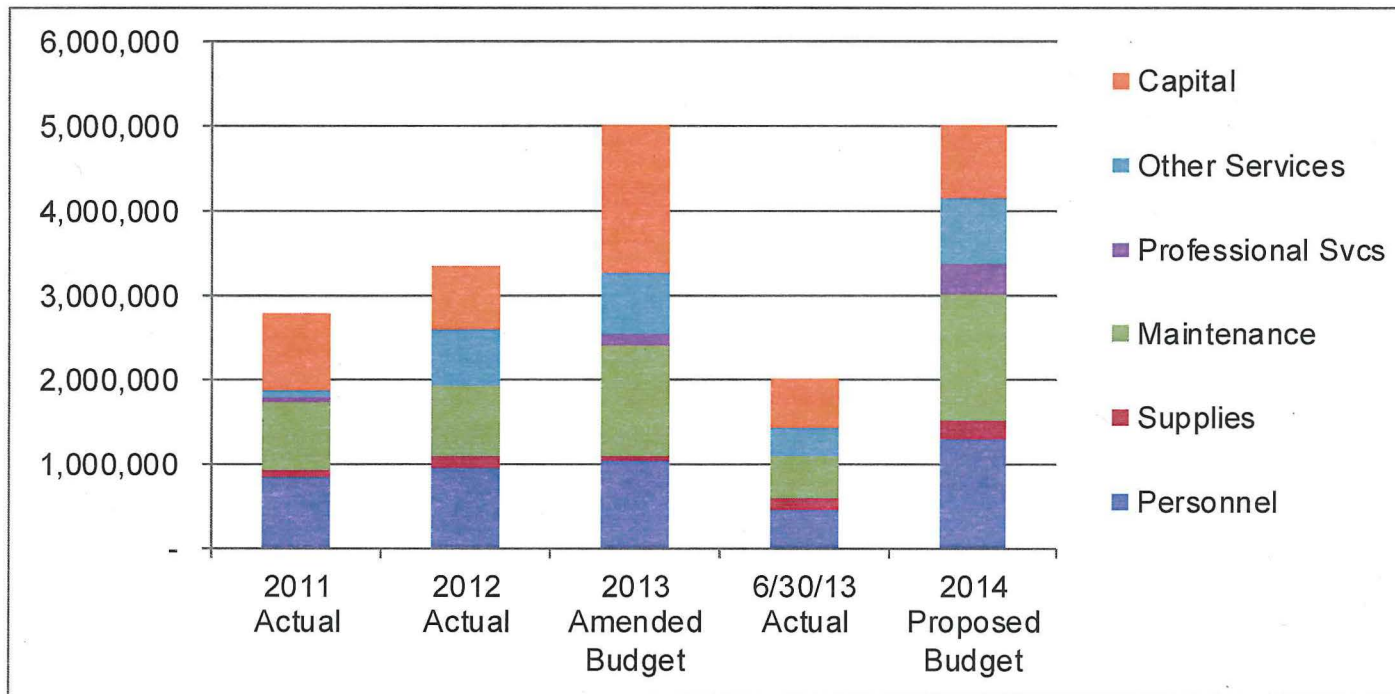


Information Technology

Total Information Technology Costs



	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget
Personnel	862,325	950,462	1,032,633	471,490	1,298,187
Supplies	78,265	144,029	67,650	117,777	226,350
Maintenance	805,005	830,794	1,309,353	509,935	1,486,152
Professional Svcs	38,491	10,218	121,823	2,543	368,000
Other Services	95,000	674,878	727,524	327,804	776,093
Capital	918,826	726,487	1,767,345	595,686	866,509
Total	\$ 2,797,913	\$ 3,336,868	\$ 5,026,328	\$ 2,025,235	\$ 5,021,291



**City of South Bend, Indiana
2014 General Fund Budget Departmental Summary**

Department Name Mayor's Office **Fund Number** 101-0101

Department Description & Purpose Leading the community to become a model city through formulating policy, directing operations, and responding to customer concerns. The Mayor is the elected chief executive officer of the city.

Description	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014	% Chg
Revenue							
Property Taxes	633,659	605,864	689,612	310,293	727,605	37,993	5.5%
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-
Donations	2,438	1,969	4,017	984	-	(4,017)	-100.0%
Other Income	331	11,300	600	35	600	-	0.0%
Transfers In	-	-	-	-	-	-	-
Total Revenue	636,428	619,133	694,229	311,312	728,205	33,976	4.9%
Expenditures by Cost Center							
Mayor's Office	636,428	619,133	694,229	311,313	728,205	33,976	4.9%
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
Total Cost Center Expenditures	636,428	619,133	694,229	311,313	728,205	33,976	4.9%
Expenditures by Account Type							
Salaries & Wages	429,740	407,481	431,139	184,566	475,557	44,418	10.3%
Fringe Benefits	118,271	116,859	141,427	60,100	162,524	21,097	14.9%
Other Personnel costs	17,160	14,423	16,118	8,490	20,943	4,825	29.9%
Total Personnel	565,171	538,763	588,684	253,156	659,024	70,340	11.9%
Supplies	39,780	25,759	35,167	23,365	19,770	(15,397)	-43.8%
Professional Services (31xx)	-	-	2,196	1,134	2,235	39	1.8%
Comm/Transportation(32xx)	5,163	6,637	5,000	1,251	5,000	-	0.0%
Printing & Advertising (33xx)	11,853	29,514	43,409	21,063	27,000	(16,409)	-37.8%
Insurance (34xx)	4,404	5,172	4,848	2,424	1,162	(3,686)	-76.0%
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	6,080	8,452	11,620	8,607	11,459	(161)	-1.4%
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	1,769	2,388	3,305	312	2,555	(750)	-22.7%
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	2,208	2,448	-	-	-	-	-
Total Service & Charges	31,477	54,611	70,378	34,791	49,411	(20,967)	-29.8%
Capital	-	-	-	-	-	-	-
Total Expenditures by Type	636,428	619,133	694,229	311,312	728,205	33,976	4.9%
Net Surplus / (deficit)	-	-	-	-	-	-	-

Staffing (FTE's)	2011 Actual	2012 Actual	2013 Budget	6/30/13 Actual	2014 Budget	Variance 2013-2014
Non-Bargaining	7.00	7.00	7.00	7.00	7.00	-
Bargaining	-	-	-	-	-	-
Part-Time /Seasonal/Temporary	0.50	0.50	0.69	0.69	0.50	(0.19)
Total FTE's	7.50	7.50	7.69	7.69	7.50	(0.19)

Explain Significant Revenue, Expenditure and Staffing Changes Below:
 Health insurance and pension cost increases of 12% for 2014. Budgeted salaries increased by 2% with additional adjustment for Chief of Staff and Deputy. The 2013 salary budget did not include the full increase until amended salary ordinance and amended budget included Director of Community Outreach and part-time Secretary V positions. These positions are continued in the 2014 budget. No paid interns for 2014, reduced overtime for hourly staff, reduction of liability insurance allocation, reduction of office supplies.

**City of South Bend, Indiana
2014 General Fund Budget Departmental Summary**

Department Name **Mayor's Office**

Fund Number **101-0101**

2013 Accomplishments/Outcomes (4-10 required)

- Established new Community Outreach position to improve accessibility of the office across the community
- Supported community events, parades, mayoral appearances and educational programming
- Maintained monthly Mayor's Night in/out program addressing over 115 constituent issues
- Oversaw delivery of report of Mayor's Task Force on Vacant and Abandoned Properties
- Oversaw hiring of key department heads and other Administration posts
- Guided 311 system through launch and early growth
- Increased positive national press coverage for City
- Effectively coordinated and managed public safety emergency situations

2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)

	City Strategy Number
-Deepen community relationships and external communications with the administration and Mayor	1,2,3
-Track and improve response time on constituent needs and requests coming into the office	1,2
-Fill upcoming vacancies in executive posts, boards, and commissions with outstanding leaders	1,2,3
-Drive improvements in employee engagement and morale	2
-Increase local and outside media recognition of civic and economic achievements	2,3
-Promote performance-based management throughout City Administration beginning with leadership level	2
-Establish and sustain a community wide response to group-related gun violence	3
-Attract, recruit, and retain high quality personnel and continue to deepen professionalism of City work force	2

2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)

- Tight fiscal environment will necessitate further efficiency savings via process improvement
- Continued evolutions in technology and communications norms will require flexibility and strong management of correspondence and mass communication

Key Performance Indicators

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
Avg. res. time to letters & requests (day)	GG	Output	5	n/a	4.9	5
Avg. time to resolve constituent issues	GG	Output	5	n/a	3	5
Increase local, national, and social media	ED	Output	15	n/a	12	15
Increase social media presence - Facebook	ED	Output	5014	n/a	3134	5014
Increase social media presence - Twitter	ED	Output	3226	n/a	2016	3226
# of Mayor's Office Outreach Events in	GG	Output	TBD			

Types: output, efficiency, effectiveness, quality, outcome, technology

Information Technology (costs and FTE's also included in the financial summary)

Expenditures	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance Services	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Other Services	-	-	-	-	-	-
Capital	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-

Information Tech. Staffing (FTE's) **- - - - -**

Explain Significant Information Technology Trends and Changes Below:

This department does not typically fund Information Technology.

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
GENERAL FUND											
PERSONNEL SERVICES											
101-0101-413.10-01	REGULAR	382,556	377,202	376,967	413,765	400,341	375,872	413,372	229,456	182,252	459,513
LEVEL	TEXT	TEXT AMT									
14BU	1 MAYOR (2013 LEVEL - NO INCREASE)	100,431									
	1 CHIEF OF STAFF TO THE MAYOR	90,000									
	1 DEPUTY CHIEF OF STAFF TO THE MAYOR	75,000									
	1 EXECUTIVE ASST AND DIRECTOR OF SPECIAL PROJECTS	50,043									
	1 DIRECTOR OF COMMUNICATIONS	60,701									
	1 ADMINISTRATIVE ASSISTANT I	37,438									
	1 DIRECTOR OF COMMUNITY OUTREACH	45,900									
	TOTAL FTE - 7	459,513									
101-0101-413.10-03	SEASONAL & INTERNS	10,171	10,544	4,226	15,541	5,510	4,000	4,000	865	865	0
101-0101-413.10-04	EXTRA AND OVERTIME	0	0	0	188	1,630	1,200	1,200	234	234	300
LEVEL	TEXT	TEXT AMT									
14BU	OVERTIME FOR HOURLY STAFF FOR HOURS WORKED DURING PEAK TIMES OF THE YEAR	300									
		300									
101-0101-413.10-05	TEMPORARY SERVICES	39,314	3,589	528	246	0	0	0	0	0	0
101-0101-413.10-09	PERMANENT PART-TIME	0	0	0	0	0	0	12,567	2,726	1,215	15,744
LEVEL	TEXT	TEXT AMT									
14BU	PART-TIME SECRETARY V (20 HOURS PER WEEK) FTE - .5	15,744									
		15,744									
101-0101-413.11-01	FICA - REGULAR	29,526	28,927	28,895	32,882	31,846	29,152	32,982	18,243	14,449	36,380
LEVEL	TEXT	TEXT AMT									
14BU	WAGES - \$475,557 X 7.65%	36,380									
		36,380									
101-0101-413.11-04	PERF - REGULAR	23,036	22,688	23,562	28,964	35,173	37,707	41,457	22,983	18,249	51,499
LEVEL	TEXT	TEXT AMT									
14BU	FULL TIME SALARIES \$459,813 X 11.2% (INCREASE IN PERF RATE FROM 10% TO 11.2%)	51,499									
		51,499									
101-0101-413.11-07	UNEMPLOYMENT COMP	9,750	7,800	0	3,966	4,028	3,811	4,312	2,121	1,925	2,388
LEVEL	TEXT	TEXT AMT									
14BU	SALARIES \$477,566 X 0.5%	2,388									

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
			8,459								
101-0101-413.39-10	SUBSCRIPTIONS	509	282	292	62	162	450	450	162	162	200
LEVEL	TEXT		TEXT AMT								
14BU	SOUTH BEND TRIBUNE		200								
			200								
101-0101-413.39-11	DUES	37,311	19,883	18,058	712	550	600	600	150	150	600
LEVEL	TEXT		TEXT AMT								
14BU	2014 ESTIMATE		600								
			600								
101-0101-413.39-70	EDUCATION & TRAINING	933	1,090	3,794	995	1,676	1,755	2,255	500	0	1,755
LEVEL	TEXT		TEXT AMT								
14BU	2014 ESTIMATE		1,755								
			1,755								
*	OTHER SERVICES & CHARGES	275,285	163,660	115,341	29,269	52,163	48,469	70,378	39,321	34,791	49,411
	CAPITAL										
101-0101-413.43-08	COMPUTER EQUIPMENT	0	2,068	0	0	0	0	0	0	0	0
*	CAPITAL	0	2,068	0	0	0	0	0	0	0	0
	OTHER USES										
101-0101-413.50-05	ADMINISTRATIVE COST	94	15,322	84	2,208	2,448	0	0	0	0	0
LEVEL	TEXT		TEXT AMT								
14BU	CENTRAL STORES ALLOCATION GIS ALLOCATION MOVED TO NEW ACCOUNTS FOR 2013										
*	OTHER USES	94	15,322	84	2,208	2,448	0	0	0	0	0
**	MAYOR	882,640	714,136	625,698	636,428	619,133	602,671	694,229	385,100	311,312	728,205
***	GENERAL FUND	882,640	714,136	625,698	636,428	619,133	602,671	694,229	385,100	311,312	728,205
		882,640	714,136	625,698	636,428	619,133	602,671	694,229	385,100	311,312	728,205

**City of South Bend, Indiana
2014 General Fund Budget Departmental Summary**

Department Name 311 Call Center **Fund Number** 101-0104

Department Description & Purpose Central 311 Call Center established to handle citizen telephone calls in an efficient and effective manner. Will provide citizens with a "one-stop" shop to contact city departments with inquiries and service requests.

Description	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014	% Chg
Revenue							
Property Taxes	-	-	-	114,913	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	320,102	-	480,077	159,975	50.0%
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
Total Revenue	-	-	320,102	114,913	480,077	159,975	50.0%
Expenditures by Cost Center							
311 Call Center Operations	-	-	320,102	114,913	475,924	155,822	48.7%
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Total Cost Center Expenditures	-	-	320,102	114,913	475,924	155,822	48.7%
Expenditures by Account Type							
Salaries & Wages	-	-	191,760	81,768	299,960	108,200	56.4%
Fringe Benefits	-	-	77,342	30,895	122,663	45,321	58.6%
Other Personnel costs	-	-	-	53	210	210	-
Total Personnel	-	-	269,102	112,716	422,833	153,731	57.1%
Supplies	-	-	2,500	1,540	23,555	21,055	842.2%
Professional Services (31xx)	-	-	250	-	10,297	10,047	4018.8%
Comm/Transportation(32xx)	-	-	2,500	457	4,100	1,600	64.0%
Printing & Advertising (33xx)	-	-	23,250	200	15,000	(8,250)	-35.5%
Insurance (34xx)	-	-	-	-	821	821	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	1,471	1,471	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	-	-	2,500	-	2,000	(500)	-20.0%
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
Total Service & Charges	-	-	28,500	657	33,689	5,189	18.2%
Capital	-	-	20,000	-	-	(20,000)	-100.0%
Total Expenditures by Type	-	-	320,102	114,913	480,077	159,975	50.0%
Net Surplus / (deficit)	-	-	-	-	-	-	-
Staffing (FTE's)							
	2011 Actual	2012 Actual	2013 Budget	6/30/13 Actual	2014 Budget	Variance 2013-2014	
Non-Bargaining	-	-	4.50	4.50	7.13	2.63	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
Total FTE's	-	-	4.50	4.50	7.13	2.63	

Explain Significant Revenue, Expenditure and Staffing Changes Below:
 New budget for 2013. Staffing positions are not new FTE's but rather transfers from other departments. Revenue consists of billings for services to other city departments. Expansion of program in 2014 to additional departments. Addition of two full-time liasan positions and one part-time position. Costs associated with a relocation to a new office location included for 2014. GIS and liability insurance allocations included for 2014. Purchase of four computer and monitors and Office 365 software included for 2014.

City of South Bend, Indiana 2014 General Fund Budget Departmental Summary

Department Name 311 Call Center

Fund Number 101-0104

2013 Accomplishments/Outcomes (4-10 required)

Plan setup of 311 Call Center
 Establishment of 311 Phone Line
 Initiate development of 311 Knowledgebase
 Development of 311 functionality on City website

2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)

City Strategy
Number

Provide one stop service center for South Bend citizens	1,2
Handle citizen inquiries and requests in a timely manner	1,2
Implement additional NavILine features with department workflows	1,2
Convert additional departments to 311 hotline/knowledgebase	1,2
Create city-wide awareness of 311 Line and objectives of 311	1,2

2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)

Leverage process mapping of city departments and revise workflows to reduce inefficiencies and "paper" workflows
 Utilize City ERP software to promote greater process integration and tracking of customer service
 Centralize citizen calls to allow for enhanced service and response
 Provide significant training for users of computer software to more effectively accomplish their tasks

Key Performance Indicators

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
Customer call wait time	2	efficiency	30s	n/a	47s	40s
Abandoned Call Rate	2	quality	<5%	n/a	10%	<8%
Accommodate high call volume	2	efficiency	200,000	n/a	140,000	160,000
Service Level Quality (client feedback)	2	quality	Good-Excellent	n/a		Good
Service level accuracy	2	effectiveness	TBD	n/a		TBD

Types: output, efficiency, effectiveness, quality, outcome, technology

Information Technology (costs and FTE's also included in the financial summary)

Expenditures	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance Services	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Other Services	-	-	-	-	-	-
Capital	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-

Information Tech. Staffing (FTE's) - - - - -

Explain Significant Information Technology Trends and Changes Below:

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
PERSONNEL SERVICES											
101-0104-413.10-01	REGULAR	0	0	0	0	0	191,760	191,760	101,702	81,768	299,960
LEVEL	TEXT	TEXT AMT									
14BU	NEW BUDGET FOR 2014 - 311 CALL CENTER										
	1 - DIRECTOR 311 CUSTOMER SERVICE (\$60,000 X .50)	30,000									
	6 - 311 CUSTOMER SERVICE LIAISONS (\$41,310 X 6)	247,860									
	1 - PART-TIME CUSTOMER SERVICE LIAISON (\$17/HR X 25HR/WEEK X 2 WEEKS X 26 PAY PERIODS)	22,100									
	TOTAL FTE - 7.13										
	TOTAL POSITIONS - 8	299,960									
101-0104-413.10-04	EXTRA AND OVERTIME	0	0	0	0	0	0	0	213	0	0
101-0104-413.11-01	FICA - REGULAR	0	0	0	0	0	14,670	14,670	7,458	5,987	22,947
LEVEL	TEXT	TEXT AMT									
14BU	WAGES - \$299,960 X 7.65%	22,947									
		22,947									
101-0104-413.11-04	PERF - REGULAR	0	0	0	0	0	19,176	19,176	10,192	8,177	31,120
LEVEL	TEXT	TEXT AMT									
14BU	FULL TIME SALARIES - \$277,860 X 11.2%	31,120									
		31,120									
101-0104-413.11-07	UNEMPLOYMENT COMP	0	0	0	0	0	1,918	1,918	969	879	1,500
LEVEL	TEXT	TEXT AMT									
14BU	SALARIES - \$299,960 X 0.5%	1,500									
		1,500									
101-0104-413.11-08	HEALTH INSURANCE	0	0	0	0	0	41,038	40,880	19,808	15,604	66,316
LEVEL	TEXT	TEXT AMT									
14BU	HEALTH INSURANCE - \$10,112 X 6.5 FTE	65,728									
	LTD INSURANCE - \$90.48 X 6.5 FTE	588									
		66,316									
101-0104-413.11-09	LIFE INSURANCE	0	0	0	0	0	540	540	316	249	780
LEVEL	TEXT	TEXT AMT									
14BU	LIFE INSURANCE - \$120 X 6.5 FTE	780									
		780									
101-0104-413.11-24	CELL PHONE ALLOWANCE	0	0	0	0	0	0	158	70	53	210

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
LEVEL	TEXT										
14BU	CELL PHONE ALLOWANCE \$35 X 12 MONTHS X 50%		210								
			210								
<hr/>											
*	PERSONNEL SERVICES	0	0	0	0	0	269,102	269,102	140,728	112,716	422,833
	SUPPLIES										
	101-0104-413.21-02 PRINT SHOP	0	0	0	0	0	500	500	0	0	1,000
LEVEL	TEXT										
14BU	ESTIMATED EXPENDITURES		1,000								
			1,000								
	101-0104-413.21-03 C.S. - OFFICE SUPPLIES	0	0	0	0	0	1,500	200	33	33	500
LEVEL	TEXT										
14BU	ESTIMATED EXPENDITURES		500								
			500								
	101-0104-413.21-04 OTHER - OFFICE SUPPLIES	0	0	0	0	0	0	1,300	2,587	1,241	16,355
LEVEL	TEXT										
14BU	RELOCATE TO NEW FACILITY		10,000								
	TELEPHONE EQUIPMENT		6,355								
			16,355								
	101-0104-413.21-05 SMALL OFFICE EQUIPMENT	0	0	0	0	0	500	500	265	265	500
	101-0104-413.22-60 COMPUTER SUPPLIES	0	0	0	0	0	0	0	0	0	5,200
LEVEL	TEXT										
14BU	4 COMPUTERS AND MONITORS		4,000								
	OFFICE 365 SOFTWARE		1,200								
			5,200								
	101-0104-413.22-61 PROMOTIONAL SUPPLIES	0	0	0	0	0	0	0	804	0	0
<hr/>											
*	SUPPLIES	0	0	0	0	0	2,500	2,500	3,689	1,540	23,555
	OTHER SERVICES & CHARGES										
	101-0104-413.31-06 OTHER PROFESSIONAL SVC	0	0	0	0	0	0	250	0	0	0
	101-0104-413.31-72 GIS ALLOCATION	0	0	0	0	0	0	0	0	0	10,297
LEVEL	TEXT										
14BU	2014 FIXED COST ALLOCATION #6 (NEW FOR 2014)		10,297								
	GIS ADM FEE										
			10,297								
	101-0104-413.32-21 TRAVEL - MILEAGE	0	0	0	0	0	1,000	900	0	0	500

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
			1,471								
101-0104-413.39-70	EDUCATION & TRAINING	0	0	0	0	0	2,500	2,500	0	0	2,000
LEVEL	TEXT		TEXT AMT								
14BU	ANNUAL CONFERENCE - DIRECTOR AND LIASAN		2,000								
			2,000								
* OTHER SERVICES & CHARGES		0	0	0	0	0	28,500	28,500	3,156	657	33,689
	CAPITAL										
101-0104-413.43-01	FURNITURE AND FIXTURES	0	0	0	0	0	10,000	10,000	0	0	0
101-0104-413.43-03	OFFICE EQUIPMENT	0	0	0	0	0	10,000	10,000	0	0	0
* CAPITAL		0	0	0	0	0	20,000	20,000	0	0	0
** 311 CALL CENTER		0	0	0	0	0	320,102	320,102	147,573	114,913	480,077

**City of South Bend, Indiana
2014 General Fund Budget Departmental Summary**

Department Name Administration & Finance **Fund Number** 101-0401

Department Description & Purpose Provide financial management and administrative services to City operations including finance and accounting services, human resources, risk management, information technology, benefit administration, and purchasing management.

Description	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014	% Chg
Revenue							
Property Taxes	1,420,029	1,544,883	1,877,678	889,151	2,002,534	124,856	6.6%
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	812	15,991	50	406	80,050	80,000	160000.0%
Transfers In	-	-	-	-	-	-	-
Total Revenue	1,420,841	1,560,874	1,877,728	889,557	2,082,584	204,856	10.9%
Expenditures by Cost Center							
Controller (1 FTE)	100,000	105,000	106,000	56,332	113,819	7,819	7.4%
Finance (7.56 FTE's)	612,341	625,874	838,628	413,100	642,067	(196,561)	-23.4%
Human Resources (4.5 FTE's)	194,000	275,000	285,550	127,427	379,683	94,133	33.0%
Information Technology (8.24 FTE's)	397,000	436,000	448,550	225,328	695,363	246,813	55.0%
Purchasing (1.68 FTE)	70,000	71,000	75,000	37,500	145,902	70,902	94.5%
Performance Management (1 FTE)	-	-	74,000	1,704	86,847	12,847	17.4%
Business Licensing (0 FTE)	47,500	48,000	50,000	28,166	-	(50,000)	-100.0%
	-	-	-	-	-	-	0.0%
	-	-	-	-	-	-	-
Total Cost Center Expenditures	1,420,841	1,560,874	1,877,728	889,557	2,063,681	185,953	9.9%
Expenditures by Account Type							
Salaries & Wages	974,674	1,023,679	1,231,802	546,157	1,379,335	147,533	12.0%
Fringe Benefits	274,496	304,535	387,336	174,844	502,952	115,616	29.8%
Other Personnel costs	11,152	12,850	16,500	8,075	16,660	160	1.0%
Total Personnel	1,260,322	1,341,064	1,635,638	729,076	1,898,947	263,309	16.1%
Supplies	39,760	30,309	50,301	17,433	31,270	(19,031)	-37.8%
Professional Services (31xx)	45,046	117,996	103,748	98,657	71,017	(32,731)	-31.5%
Comm/Transportation(32xx)	11,348	16,596	22,356	12,482	23,350	994	4.4%
Printing & Advertising (33xx)	2,214	5,544	4,140	3,070	6,250	2,110	51.0%
Insurance (34xx)	5,904	6,840	7,320	3,660	4,387	(2,933)	-40.1%
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	17,471	17,421	20,656	7,116	20,194	(462)	-2.2%
Debt Service - Principal	-	-	3,663	-	3,000	(663)	-18.1%
Debt Service - Interest & Fees	-	-	810	-	500	(310)	-38.3%
Other Services & Charges (39xx)	38,512	18,888	29,096	18,063	23,669	(5,427)	-18.7%
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	264	6,216	-	-	-	-	-
Total Service & Charges	120,759	189,501	191,789	143,048	152,367	(39,422)	-20.6%
Capital	-	-	-	-	-	-	-
Total Expenditures by Type	1,420,841	1,560,874	1,877,728	889,557	2,082,584	204,856	10.9%
Net Surplus / (deficit)	-	-	-	-	-	-	-

Staffing (FTE's)	2011 Actual	2012 Actual	2013 Budget	6/30/13 Actual	2014 Budget	Variance 2013-2014
Non-Bargaining	19.00	19.00	21.00	20.00	23.00	2.00
Bargaining	-	-	-	-	-	-
Part-Time /Seasonal/Temporary	0.50	0.50	1.23	1.23	0.98	(0.25)
Total FTE's	19.50	19.50	22.23	21.23	23.98	1.75

Explain Significant Revenue, Expenditure and Staffing Changes Below:

Reduced temporary help to reduce costs as full time staff was hired in 2013 to fill vacant positions. Reduced professional services and travel costs to stay within City budgeting guidelines for 2014. Included \$5,000 for a new vault copier to be purchased in 2014. Established a Performance Management position and activity in 2013 and will continue this activity in 2014. Business License Administrator will be moved to Fund 211 DCI Administration during 2014. \$20,000 has been placed in the budgt for outplacement services for displaced city workers. Two Additional IT employees have been included for the 2014 budget. A Benefits Manager position was added (formerly contractual).

City of South Bend, Indiana 2014 General Fund Budget Departmental Summary

Department Name

Administration & Finance

Fund Number

101-0401

2013 Accomplishments/Outcomes (4-10 required)

- Received 2011 GFOA CAFR award and submitted 2012 CAFR for award consideration by deadline.
- Downloaded year end salary data into the State of Indiana Gateway reporting system.
- Started a finance internship program to assist regular finance staff in their duties and encourage interest in public finance as a profession.
- Implemented Healthy Employee Web portal and a strong wellness program, in partnership with the Parks & Recreation department.
- Conducted employee Lunch and Learn Series to promote wellness and a health lifestyle.
- Continued improvement of the KPI monitoring and reporting program.
- Successfully hosted outreach training for WM/BE on City bidding processes.
- More effective monitoring of unemployment claims with the goal of reducing unwarranted claims.
- Updated employee personnel policies and handbook.
- Accomplished migration of Novell operating system to Microsoft.
- Greater transparency accomplished by providing additional financial reports on the City website (i.e. Controller's Cash Report)

2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)

City Strategy
Number

- Fully implement performance based budgeting and apply for GFOA Distinguished Budget Award	2
- Decrease audit and CAFR preparation time after year end by one month. Complete by May 31st.	2
- Reduce turnaround time on issuing a business license to four days.	1
- Distribute month cash report and monthly financial report in a timely manner	2
- Continue outreach to assist MW/BE businesses to prosper in the South Bend community.	2,3
- Continue to promote purchasing opportunities between MW/BE businesses and City departments.	2,3
- Increase percentage of qualified women and minority hires in all city positions (promote diversity in city employment)	2
- Reduce turnover rate for new hires within the first year of employment with the city	2
- Increase employee participation in the city wellness program to the betterment of the employee and to reduce health costs.	2
- Improve applicant tracking systems to determine the percentage of minority candidates making application and those hired.	2
- Assist in the financial transition to a new management company at the Century Center.	3
- Controller to provide bi-weekly supervision to the manager of the new 311 call accounting center.	1

2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)

- Need to assist and train new fiscal officers at various locations as they become better familiar with City financial systems and procedures
- State Board of Accounts staffing cutbacks and the increasing requirement for more financial preparation work by City accounting staff.
- Need to ensure that funds perform within budgetary guidelines and that revenue is realized and expenditures are within budget.
- Need to reach out to minority and women candidates to encourage city employment especially in leadership positions.
- Continuing need for training in new information technologies for maximum productivity.
- Continuing refinement of performance management system to realize the best results for the City.

Key Performance Indicators

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
- GFOA CAFR/Budget Award	2	Quality	1/1	1/0	1/0	1/1
- SBOA audit findings	2	Quality	0	0	5	1
- Fund Cash Report sent by 15th	2	Efficiency	12 months	12	12	12
- City Bond Rating (S&P)	2	Quality	AA+	AA	AA	AA+
- City-Wide Turnover/Percentage	2	Effectiveness	less than 60/5%	71/6.2%	70/6.3%	60/5.4%
- Minority % of City workforce	2	Effectiveness	25% or more	14.9%	15.6%	16.0%
- General Fund reserves %	2	Output	50% or more	43%	43%	45%
- General Fund % of Expenditures	2	Output	96% or less	97%	98%	96%
- Monthly calls to IT help desk	2	Output	1,000 or less	1,200	1,060	1,050
- Number of Purchase Orders issued	2	Output	7900	N/A	7500	7600
- PO's changed from original issue	2	Effectiveness	250	N/A	304	250
- Avg Age of an open Emerg PO	2	Effectiveness	55	N/A	60	55
- MBE/WBE Supp Stat of Quotes Offer	3	Effectiveness	N/A	N/A	N/A	Set Baseline
- MBE/WBE Supp Stat of POs Iss'd	3	Effectiveness	N/A	N/A	Set Baseline	10% increase

Types: output, efficiency, effectiveness, quality, outcome, technology

Information Technology (costs and FTE's also included in the financial summary)

Expenditures	2011	2012	2013	6/30/13 Actual	2014	Variance 2013-2014
	Actual	Actual	Amended Budget		Proposed Budget	
Personnel	387,000	416,000	426,550	214,238	675,363	248,813
Supplies	-	-	-	-	-	-
Maintenance Services	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Other Services	10,000	20,000	22,000	11,000	20,000	(2,000)
Capital	-	-	-	-	-	-
Total Expenditures	397,000	436,000	448,550	225,238	695,363	246,813
Information Tech. Staffing (FTE's)	5.00	6.00	6.00	6.00	8.24	2.24

Explain Significant Information Technology Trends and Changes Below:

The Administration & Finance Department pays for the salary, fringe benefits, training and related operating costs of the Information Technology group. The costs of computer hardware, software and maintenance agreements are generally paid from the County Option Income Tax Fund 404.

**City of South Bend, Indiana
2014 General Fund Budget Departmental Summary**

Department Name

Administration & Finance

Fund Number **101-0401**

Five-Year Capital Improvement Plan

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	Replacement Capital							
1	Accounts Payable Copier	Cash	5,000	-	-	-	-	5,000
2	Administrative & Finance Copier	Lease	-	-	-	15,000	-	15,000
3	New carpeting for the office	Cash	-	10,000	-	-	-	10,000
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	Project Capital							
18			-	-	-	-	-	-
19			-	-	-	-	-	-
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	Total		5,000	10,000	-	15,000	-	30,000
	Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital							

Justification:

1 Replacement of copier based on age. Current copier is eight years old. A basic copier is needed.
 2 Replacement of copier based on age. A high end copier is needed because of high useage and the need to produce financial and other reports.
 3 Replacement of carpeting in the office which is spotty and is showing its age. The current carpeting is a possible safety issue.

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
PERSONNEL SERVICES											
101-0401-415.10-01	REGULAR	872,039	800,955	807,815	954,550	999,180	1,154,142	1,152,602	641,834	515,199	1,369,335
LEVEL	TEXT	TEXT AMT									
14BU	CITY CONTROLLER (2013 LEVEL - NO INCREASE)	96,390									
	DEPUTY CITY CONTROLLER	80,000									
	DIRECTOR CITY FINANCE	70,359									
	PERFORMANCE IMPROVEMENT MANAGER	68,979									
	ACCOUNTS PAYABLE SUPERVISOR	45,309									
	ACCOUNTS PAYABLE TECHNICIAN (ADMINISTRATOR)	33,029									
	PAYROLL SUPERVISOR (ADMINISTRATOR)	40,305									
	ACCOUNTING ASSISTANT	40,305									
	ADMINISTRATIVE ASSISTANT II	38,547									
	FINANCIAL SPECIALIST SENIOR	51,044									
	DIRECTOR HUMAN RESOURCES	83,234									
	TALENT MANAGER	61,200									
	DIRECTOR INFORMATION TECHNOLOGY	90,515									
	SYSTEM SPECIALIST IV	62,432									
	SYSTEM SPECIALIST IV	62,432									
	SYSTEM SPECIALIST III PROMOTE SYSTEM SPECIALIST IV	62,432									
	SYSTEM SPECIALIST II PROMOTE SYSTEM SPECIALIST III	55,858									
	PURCHASING MANAGER	62,432									
	SYSTEM SPECIALIST II	51,531									
	DIVERSITY COMPLIANCE OFFICER (32 HOURS)	42,432									
	HR PART TIME CLERICAL (20 HOURS)	11,138									
	BENEFITS MANAGER (NEW)	55,000									
	SYSTEM SPECIALIST IV - DATABASE ADMINISTRATOR (NEW)	62,432									
	SYSTEM SPECIALIST I - HELP DESK (NEW)	42,000									
	BUSINESS LICENSE ADMINISTRATOR -MOVED TO FUND 211 AND TITLE CHANGED TO BUSINESS LICENSE COORDINATOR ETE - 23.2 NUMBER OF POSITIONS - 24	1,369,335									
101-0401-415.10-03	SEASONAL & INTERNS	0	0	234	674	20,457	15,200	78,200	39,586	30,598	10,000
LEVEL	TEXT	TEXT AMT									
14BU	IT INTERN - 500 HOURS X \$10.00 PER HOUR	5,000									
	FINANCE INTERN - 500 HOURS X \$10.00 PER HOUR	5,000									
	ETE - .48	10,000									
101-0401-415.10-04	EXTRA AND OVERTIME	455	87	2,796	5,344	4,042	6,000	1,000	428	360	1,000
LEVEL	TEXT	TEXT AMT									
14BU	ESTIMATED OVERTIME FOR NON-EXEMPT EMPLOYEES DURING CAFR AND BUDGET SEASONS	1,000									
		1,000									

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
			2,400								
101-0401-415.39-70	EDUCATION & TRAINING	10,246	14,927	8,139	6,365	7,004	9,000	14,290	10,077	9,982	10,300
LEVEL	TEXT		TEXT AMT								
14BU	GFOA ANNUAL CONFERENCE		2,500								
	SUNGUARD ANNUAL CONFERENCE		2,500								
	PAYROLL CONTINUING EDUCATION		500								
	IACT BUDGET SEMINARS		300								
	STATE BOARD OF ACCOUNTS TRAINING		500								
	ON LINE CONSULTING		2,000								
	PURDUE ROAD SCHOOL		400								
	OTHER		1,600								
			10,300								
101-0401-415.39-89	MISC CHARGES & SERVICES	80,265	20,705	70,738	1,390	2,419	0	6,837	6,181	6,181	2,000
LEVEL	TEXT		TEXT AMT								
14BU	DIVERSITY MEETING COSTS		1,000								
	OTHER COSTS		1,000								
			2,000								
* OTHER SERVICES & CHARGES		364,254	145,127	205,011	120,495	183,285	168,683	191,789	160,068	143,049	152,367
CAPITAL											
101-0401-415.42-07	NEIGHBORHOOD PROGRAMS	5,840	0	0	0	0	0	0	0	0	0
* CAPITAL		5,840	0	0	0	0	0	0	0	0	0
OTHER USES											
101-0401-415.50-02	INTER-FUND OPER. TRANSFRS	3,000	0	0	0	0	0	0	0	0	0
101-0401-415.50-05	CITY ADMINISTRATION FEE	417	10,762	508	264	6,216	0	0	0	0	0
LEVEL	TEXT		TEXT AMT								
14BU	NEW ACCOUNT NUMBER USED FOR FIXED ALLOCATION #5 DURING 2013										
* OTHER USES		3,417	10,762	508	264	6,216	0	0	0	0	0
** CONTROLLER		1,621,814	1,242,295	1,253,734	1,420,841	1,560,874	1,824,071	1,877,728	1,091,199	889,557	2,082,584

**City of South Bend, Indiana
2014 General Fund Budget Departmental Summary**

Department Name Human Rights **Fund Number** 101-1008

Department Description & Purpose To account for expenditures to prevent discrimination and to promote human rights.

Description	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014	% Chg
Revenue							
Property Taxes	254,956	275,176	346,237	152,367	368,194	21,957	6.3%
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	-	-	-	242	-	-	-
Transfers In	-	-	-	-	-	-	-
Total Revenue	254,956	275,176	346,237	152,609	368,194	21,957	6.3%
Expenditures by Cost Center							
Investigation	254,956	275,176	346,237	152,609	368,194	21,957	6.3%
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
Total Cost Center Expenditures	254,956	275,176	346,237	152,609	368,194	21,957	6.3%
Expenditures by Account Type							
Salaries & Wages	170,045	174,699	192,537	89,654	202,926	10,389	5.4%
Fringe Benefits	52,735	57,215	64,297	31,272	70,258	5,961	9.3%
Other Personnel costs	-	-	-	-	-	-	-
Total Personnel	222,780	231,914	256,834	120,926	273,184	16,350	6.4%
Supplies	4,099	3,523	3,861	1,537	2,394	(1,467)	-38.0%
Professional Services (31xx)	-	-	1,608	804	306	(1,302)	-81.0%
Comm/Transportation(32xx)	7,657	8,157	7,992	818	7,992	-	0.0%
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	3,924	4,404	4,524	2,262	1,124	(3,400)	-75.2%
Utilities (35xx)	3,578	3,077	5,106	-	5,106	-	0.0%
Repairs & Maintenance (36xx)	12,572	13,527	17,012	5,083	17,598	586	3.4%
Debt Service - Principal	-	-	45,000	20,879	45,000	-	0.0%
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	322	9,470	1,300	300	1,300	-	0.0%
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	24	1,104	-	-	-	-	-
Total Service & Charges	28,077	39,739	82,542	30,146	78,426	(4,116)	-5.0%
Capital	-	-	3,000	-	14,190	11,190	373.0%
Total Expenditures by Type	254,956	275,176	346,237	152,609	368,194	21,957	6.3%
Net Surplus / (deficit)	-	-	-	0	-	-	-

Staffing (FTE's)	2011 Actual	2012 Actual	2013 Budget	6/30/13 Actual	2014 Budget	Variance 2013-2014
Non-Bargaining	4.00	4.00	4.00	4.00	4.00	-
Bargaining	-	-	-	-	-	-
Part-Time /Seasonal/Temporary	-	-	0.48	-	0.75	0.27
Total FTE's	4.00	4.00	4.48	4.00	4.75	0.27

Explain Significant Revenue, Expenditure and Staffing Changes Below:
 The Common Council approved the lease of office space for the Human Rights Department at 319 Niles Avenue beginning in 2012 at a cost of \$3,750 per month or \$45,000 per year. Higher health insurance and PERF retirement rates. Central Services administration fee of \$306 decreased for 2014 by \$1,302 and moved to the professional services account category. The Human Rights Department has two additional employees who are paid from grants in Fund 258. Addition of 1,040 hours is requested for temporary administrative personnel in 2013 for administrative support.

City of South Bend, Indiana 2014 General Fund Budget Departmental Summary

Department Name Human Rights Fund Number 101-1008

2013 Accomplishments/Outcomes (4-10 required)

Hosted the annual Human Rights Fair Housing training and Awards and scholarships totaling 3,500.
 Did Diversity Training for new Police Officers on three separate occasions in South Bend.
 Set up an informational booth at the annual policemen's night out in Howard park.
 Performed a training at the Martin Luther King celebration concerning the Human Rights Commission.
 Set up a meeting with Penny Hughes, Deb Block, Mayor Dave Wood, Dave Thomas, Mike Compton, Laura Wagley, and Lou Ann Hazen to discuss bringing Mishawaka on board as far as the Commission investigating their discrimination cases.
 Successfully placed a fair housing ad on all local movies screens in the area.
 Met contractual obligations for EEOC and HUD.
 Partnered with the Latino radio station, the South Bend Tribune, WUBS and soon with WUBU in an effort to get the word out about Human Rights. Continue to utilize a HUD partnership grant to educate and reach out toward St. Joseph County.

2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)

	City Strategy Number
Keep contractual relationships with the Equal Employment Opportunity Commission and the U S Department of Housing and Urban Development by reaching our case production numbers prior to the end of the contractual period.	1,2
Establish a policy where all cases filed with the Commission must be completed within 180 days or less with an exception for those cases that require legal intervention. Those cases must be completed within 360 days.	1,2
Continue to work with the city of Mishawaka and the County to insure that all of the citizens of Saint Joseph County are insured of equal opportunity. Get the Commission compensated for investigating the additional cases from those areas.	1,2,3
Through education and outreach make a staid effort to assist Respondents work with the commission. We will also make complainants more aware of how the Commission works and why it works the way that it does creating a better process.	1,2
Challenge Staff as well as the Commissioners to find better venues to train , investigate, conciliate, mediate and resolve issues in an efficient manner. Find ways to reward innovation and new ideas non monetary as well as monetary.	2

2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)

Eliminating discrimination in our community while continually maintaining enough resources to keep the Commission effective and a valued part of the community.
 Valuing Diversity in our community and teaching others the benefits of a diverse community. Getting others to realize that diversity strengthens our community through inclusion of all types of people. All races, colors, sexes, sexual orientations, national origins, differently abled as well as all religions and political affiliations.
 Utilize the commission's new office as a means to continue to work with various groups to further educate our community on equal rights. We must make effective use of all media during this transition. We must also make effective use of any down time.
 Maintaining our contract numbers with the Equal Employment Opportunity Commission and the U S Department of Housing and Urban Development when the number of actual charges filed is decreasing. Determining whether the number of charges are decreasing due to the Commission's success in iradicating discriminatory prejudices and behavior.

Key Performance Indicators

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
Number of trainings performed.	1,2	output	6	6	8	8
Number of Housing Trainings	1,2	output	6	8	8	8
Number of cases investigated	1,2	output	100	106	104	104
Number of inquiries handled	1,2	effectiveness	100	107	100	100
Number of probable causes	1,2	outcome	10	8	10	10
Number of No Causes	1,2	outcome, effect	86	77	80	80
Number of total inquiries handled in the city as well as St. Joseph County	1,2	effectiveness	1200	1007	1000	1000

Types: output, efficiency, effectiveness, quality, outcome, technology

Information Technology (costs and FTE's also included in the financial summary)

Expenditures	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance Services	3,648	2,592	2,724	1,362	3,310	586
Professional Services	-	-	-	-	-	-
Other Services	-	-	-	-	-	-
Capital	-	-	-	-	14,190	14,190
Total Expenditures	3,648	2,592	2,724	1,362	17,500	14,776

Information Tech. Staffing (FTE's) - - - - -

Explain Significant Information Technology Trends and Changes Below:

File Bound Software package would allow Human Rights to push towards a paperless environment. Access could be granted to view a file, while still maintaining its confidential nature.

**City of South Bend, Indiana
2014 General Fund Budget Departmental Summary**

Department Name

Fund Number

Five-Year Capital Improvement Plan

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
1	Replacement Capital		-	-	-	-	-	-
2			-	-	-	-	-	-
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
18	Project Capital							
18	Copier /fax/e-mail/printer	Lease	-	-	8,000	-	-	8,000
19	File Bound Software Package	Cash	14,190	-	-	-	-	14,190
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
Total			14,190	-	8,000	-	-	22,190

Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital

Justification:

1 In an effort to continue to spend the City's money in the most efficient manner, File Bound would allow the Commission to continue towards a paperless
2 environment. We would be able to allow others to have access to only the information that they would need to see without jeopardizing the
3 confidentiality on the entire file. We would be able to send EEOC documents or allow them access to a given file without sending the entire file. We would
4 store confidential information until it was time to destroy same. The director could view an investigator's file without physically touching it. We already have
5 the capability with TEAPOTS from HUD. Again, a legal request to obtain access to documents could be approved and given with actually providing the
6 paperwork. If the entity making the request wanted copies of the documents that they wanted to see, they could copy or print only that information from any
7 given file. Information could actually be stored in a cloud.

8
9 Needed to run an efficient office as well as conduct efficient trainings within the community.

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
PERSONNEL SERVICES											
101-1008-415.10-01	REGULAR	197,069	189,464	166,401	170,045	174,699	182,537	182,537	110,380	89,654	187,326
LEVEL	TEXT	TEXT AMT									
14BU	1 DIRECTOR HUMAN RIGHTS (8.4% INCREASE)	60,000									
	1 INVESTIGATOR V	44,633									
	1 INVESTIGATOR IV	42,550									
	1 INVESTIGATOR III	40,143									
		187,326									
101-1008-415.10-03	SEASONAL & INTERNS	0	0	0	0	0	10,000	10,000	0	0	15,600
LEVEL	TEXT	TEXT AMT									
14BU	NEW - SECRETARY (20 HOURS/WEEK) @\$10.00/HR	10,400									
	NEW - SECRETARY (10 HOURS/WEEK) @\$10.00/HR	5,200									
	FTE - .75	15,600									
101-1008-415.10-05	TEMPORARY SERVICES	974	272	0	0	0	0	0	0	0	0
LEVEL	TEXT	TEXT AMT									
14BU	TEMPORARY SERVICES TO FILL IN DURING TRAINING										
101-1008-415.11-01	FICA - REGULAR	14,749	14,077	12,477	12,773	13,127	14,729	14,729	8,244	6,698	15,524
LEVEL	TEXT	TEXT AMT									
14BU	TOTAL WAGES \$202,926 X 7.65%	15,524									
		15,524									
101-1008-415.11-04	PERF - REGULAR	11,995	10,615	10,360	11,903	15,287	18,254	18,254	11,038	8,965	20,981
LEVEL	TEXT	TEXT AMT									
14BU	TOTAL WAGES \$187,326 X 11.20%	20,981									
		20,981									
101-1008-415.11-07	UNEMPLOYMENT COMP	0	1,224	15,346	855	1,775	1,825	1,825	922	836	1,015
LEVEL	TEXT	TEXT AMT									
14BU	TOTAL WAGES \$202,926 X .5%	1,015									
		1,015									
101-1008-415.11-08	GROUP INSURANCE - HEALTH	41,885	30,736	19,262	26,724	26,546	29,009	29,009	18,166	14,533	32,258
LEVEL	TEXT	TEXT AMT									
14BU	LONG-TERM DISABILITY:										
	4 EMP. X \$3.77 X 24 PAY PERIODS	362									
	HEALTH INS/FAMILY COVERAGE:										
	3 EMP. X \$10,112 PER YEAR	30,336									
	HEALTH INS/REBATE:										

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	1 EMP. X \$65 X 24 PAY PERIODS		1,560 32,258								
101-1008-415.11-09	GROUP INSURANCE - LIFE	840	530	480	480	480	480	480	300	240	480
LEVEL	TEXT		TEXT AMT								
14BU	LIFE INSURANCE:										
	4 EMP. X \$5 X 24 PAY PERIODS		480 480								
101-1008-415.11-12	AUTO ALLOWANCE	236	357	0	0	0	0	0	0	0	0
LEVEL	TEXT		TEXT AMT								
14BU	AUTO ALLOWANCE										
101-1008-415.11-18	ELEX. SPENDING ACCOUNT	2,500	2,500	0	0	0	0	0	0	0	0
LEVEL	TEXT		TEXT AMT								
14BU	ELIMINATED										
* PERSONNEL SERVICES		270,248	249,775	224,326	222,780	231,914	256,834	256,834	149,050	120,927	273,184
	SUPPLIES										
101-1008-415.21-01	OFFICIAL RECORDS	300	515	495	275	677	509	509	0	0	509
LEVEL	TEXT		TEXT AMT								
14BU	COURT RECORDERS FOR HEARINGS		509 509								
101-1008-415.21-02	PRINT SHOP	1,885	198	1,626	2,644	1,823	2,352	2,352	1,498	1,302	885
LEVEL	TEXT		TEXT AMT								
14BU	2014 FIXED COST ALLOCATION #5 - PRINT SHOP MATERIALS AND SUPPLIES		385 500 885								
101-1008-415.21-03	CENTRAL STORES - OFFICE	1,319	1,501	983	881	623	1,000	600	235	235	1,000
LEVEL	TEXT		TEXT AMT								
14BU	CLEANING SUPPLIES - MOPS, BROOMS, PAPER TOWELS, OFFICE SUPPLIES - PAPER CLIPS, STAPLES, TABLETS, TONER, GLUE STICKS, TABS, 3 RING BINDERS, POST- IT NOTES		1,000 1,000								
101-1008-415.21-04	OTHER - OFFICE SUPPLIES	0	0	22	299	400	0	400	0	0	0
* SUPPLIES		3,504	2,214	3,126	4,099	3,523	3,861	3,861	1,733	1,537	2,394
	OTHER SERVICES & CHARGES										
101-1008-415.31-71	CENTRAL STORES ALLOCATION	0	0	0	0	0	1,608	1,608	938	804	306

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
			14,190								
*	CAPITAL	0	0	0	0	0	3,000	3,000	0	0	14,190
	OTHER USES										
	101-1008-415.50-05 CITY ADMINISTRATION FEE	62	1,237	36	24	1,104	0	0	0	0	0
*	OTHER USES	62	1,237	36	24	1,104	0	0	0	0	0
**	HUMAN RIGHTS	299,157	279,671	252,273	254,956	275,176	346,237	346,237	190,165	152,609	368,194

**City of South Bend, Indiana
2014 Budget Departmental Summary**

Fund Name Rainy Day Fund **Fund Number** 102

Department Description & Purpose *Fund is used to accumulate cash reserves for unforeseen purposes. The fund receives from time to time certain "catch up" distributions of COIT and EDIT monies from the State that are required to be deposited into this fund. The fund is used for mid-year or year-end advances to other funds that have cash shortages and the advances must be paid back within six months.*

Description	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014	% Chg
Revenue							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	24,477	42,239	52,000	18,541	52,000	-	0.0%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
Total Revenue	24,477	42,239	52,000	18,541	52,000	-	0.0%
Expenditures by Cost Center							
Rainy Day Fund	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Total Cost Center Expenditures	-	-	-	-	-	-	-
Expenditures by Account Type							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
Total Personnel	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-
Professional Services (31xx)	-	-	-	-	-	-	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
Total Service & Charges	-	-	-	-	-	-	-
Capital	-	-	-	-	-	-	-
Total Expenditures by Type	-	-	-	-	-	-	-
Net Surplus / (deficit)	24,477	42,239	52,000	18,541	52,000		
Beginning Cash Balance	8,521,465	8,545,942	8,588,181	8,588,181	8,640,181		
Balance Sheet Adjustments	-	-	-	-	-		
Ending Cash Balance	8,545,942	8,588,181	8,640,181	8,606,722	8,692,181		
Staffing (FTE's)	2011 Actual	2012 Actual	2013 Budget	6/30/13 Actual	2014 Budget	Variance 2013-2014	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
Total FTE's	-	-	-	-	-	-	

Explain Significant Revenue, Expenditure and Staffing Changes Below:
 In 2010, the City received supplemental EDIT and COIT distributions of \$567,001 and \$1,415,439, respectively, that were required to be deposited in the Rainy Day Fund. At December 31, 2011, the Common Council and Mayor approved a short term advance of \$25,000 from the Rainy Day fund to Unemployment Compensation fund to correct a cash shortfall in the fund. This advance was repaid in 2012. No expenditures are budgeted from this fund for 2014.

**City of South Bend, Indiana
2014 Budget Departmental Summary**

Fund Name Rainy Day Fund

Fund Number 102

2013 Accomplishments/Outcomes (4-10 required)

- Continue to accumulate fund reserves for future emergency or unforeseen circumstances.
- Continue to accumulate fund reserves for short-term advances to other city funds.
- Investment fund reserves in the investment program at 1st Source Bank to realize interest earnings.
- Emphasize Rainy Day Fund reserves during bond credit rating discussions to emphasize the fiscal health of the City. Fund reserves are one important factor in determining a credit rating.

2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)

City Strategy
Number

- Maintain fund reserves for emergencies, unforeseen circumstances and short-term liquidity needs

1

2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)

- Continue to maintain cash reserves in this fund.

Key Performance Indicators

Measure	Mayoral Goal	Type	Target	2012 Actual (if available)	2013 Estimated (if available)	2014 Projection
- Cash reserves	2	Output	\$9,000,000	\$8,588,180	\$8,640,181	\$8,692,181
- Interest Earnings	2	Output	\$50,000	\$42,239	\$50,000	\$52,000
- Percent Yield	2	Efficiency	1.0%	.28%	.58%	.60%

Types: output, efficiency, effectiveness, quality, outcome, technology

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
RAINY DAY FUND											
102-0000-315.00-00	ECON/DEV INCOME TAX	978,667	246,974	567,001	0	0	0	0	0	0	0
*		978,667	246,974	567,001	0	0	0	0	0	0	0
102-0000-316.00-00	COUNTY OPTION INC. TAX	2,255,857	512,215	1,415,439	0	0	0	0	0	0	0
*		2,255,857	512,215	1,415,439	0	0	0	0	0	0	0
102-0000-361.00-00	INTEREST ON INVESTMENTS	159,362	26,065	28,532	24,477	42,239	52,000	52,000	20,050	18,541	52,000
LEVEL	TEXT	TEXT AMT									
14BU	ESTIMATED INTEREST EARNINGS ON FUND BALANCES	52,000									
	PER TRENDS	52,000									
*		159,362	26,065	28,532	24,477	42,239	52,000	52,000	20,050	18,541	52,000
**	RAINY DAY FUND	3,393,886	785,254	2,010,972	24,477	42,239	52,000	52,000	20,050	18,541	52,000
***	RAINY DAY FUND	3,393,886	785,254	2,010,972	24,477	42,239	52,000	52,000	20,050	18,541	52,000

**City of South Bend, Indiana
2014 Budget Departmental Summary**

Fund Name Excess Levy Fund Number 103

Department Description & Purpose *Fund used to account for certain property tax distributions deemed restricted by the Indiana DLGF for use in funding current operations. Funds may be transferred to the General Fund other other property tax funds as directed by the DLGF in subsequent fiscal periods and are used to lower current property tax rates.*

Description	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014	% Chg
Revenue							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	261	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
Total Revenue	261	-	-	-	-	-	-
Expenditures by Cost Center							
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Total Cost Center Expenditures	-	-	-	-	-	-	-
Expenditures by Account Type							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
Total Personnel	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-
Professional Services (31xx)	-	-	-	-	-	-	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	219,363	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
Total Service & Charges	219,363	-	-	-	-	-	-
Capital	-	-	-	-	-	-	-
Total Expenditures by Type	219,363	-	-	-	-	-	-
Net Surplus / (deficit)	(219,102)	-	-	-	-	-	-
Beginning Cash Balance	219,102	-	-	-	-	-	-
Balance Sheet Adjustments	-	-	-	-	-	-	-
Ending Cash Balance	-	-	-	-	-	-	-

Staffing (FTE's)	2011 Actual	2012 Actual	2013 Budget	6/30/13 Actual	2014 Budget	Variance 2013-2014
Non-Bargaining	-	-	-	-	-	-
Bargaining	-	-	-	-	-	-
Part-Time /Seasonal/Temporary	-	-	-	-	-	-
Total FTE's	-	-	-	-	-	-

Explain Significant Revenue, Expenditure and Staffing Changes Below:
 The balance in the fund was closed out in 2011 and transferred to the General Fund. It is unlikely that this fund will be needed in the future as the DLGF controls the property tax levy growth and receipts in excess of the approved levy are rare. The property tax levy growth quotient for 2013 is 2.6%, which is computed as the six year average of annual Indiana nonfarm personal income.

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
EXCESS LEVY											
103-0000-360.00-00	MISCELLANEOUS REVENUE	0	0	184,785	0	0	0	0	0	0	0
*		0	0	184,785	0	0	0	0	0	0	0
103-0000-361.00-00	INTEREST ON INVESTMENTS	742	285	395	261	0	0	0	0	0	0
*		742	285	395	261	0	0	0	0	0	0
**	EXCESS LEVY	742	285	185,180	261	0	0	0	0	0	0
***	EXCESS LEVY	742	285	185,180	261	0	0	0	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
EXCESS LEVY											
OTHER USES											
103-0401-415.50-02	INTER-FUND OPER. TRANSFRS	0	0	0	219,363	0	0	0	0	0	0
*	OTHER USES	0	0	0	219,363	0	0	0	0	0	0
**	CONTROLLER	0	0	0	219,363	0	0	0	0	0	0
***	EXCESS LEVY	0	0	0	219,363	0	0	0	0	0	0

**City of South Bend, Indiana
2014 Budget Departmental Summary**

Fund Name Gift, Donation, Bequest Fund Number 217

Department Description & Purpose Account for donations, gifts, or bequeaths for purposes designated by the donor

Description	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014	% Chg
Revenue							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	112	287	150	138	290	140	93.3%
Bond Proceeds	-	-	-	-	-	-	-
Donations	10,744	20,576	7,000	11,269	7,000	-	0.0%
Other Income	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
Total Revenue	10,856	20,863	7,150	11,407	7,290	140	2.0%
Expenditures by Cost Center							
Traffic and Lighting Signs	-	4,259	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Total Cost Center Expenditures	-	4,259	-	-	-	-	-
Expenditures by Account Type							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
Total Personnel	-	-	-	-	-	-	-
Supplies	-	4,259	-	-	-	-	-
Professional Services (31xx)	-	-	-	-	-	-	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
Total Service & Charges	-	-	-	-	-	-	-
Capital	-	-	-	-	-	-	-
Total Expenditures by Type	-	4,259	-	-	-	-	-
Net Surplus / (deficit)	10,856	16,604	7,150	11,407	7,290		
Beginning Cash Balance	35,773	46,629	63,233	63,233	70,383		
Balance Sheet Adjustments	-	-	-	-	-		
Ending Cash Balance	46,629	63,233	70,383	74,640	77,673		
Staffing (FTE's)							
Non-Bargaining	-	-	-	-	-	-	-
Bargaining	-	-	-	-	-	-	-
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	-
Total FTE's	-	-	-	-	-	-	-

Explain Significant Revenue, Expenditure and Staffing Changes Below:
 This fund is used to receive and expend monies received from donations from third parties. Additional appropriations are often submitted to expend donation monies as required. The cash balance at \$74,640 consists of money received for the following purposes: Animal Control (\$53,250), DCI bicycle paths (\$13,441), DCI other (\$7,310) and interest earned (\$639).

City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Gift, Donation, Bequest

Fund Number

217

2013 Accomplishments/Outcomes (4-10 required)

Increase in donations up by 30% from 2011.
All monies donated, used for its intended purpose.
A detailed accounting summary report was created to track donations received and paid by its intended use.

2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)

Account for donations, gifts, or bequeaths for purposes designated by the donor.
Ensure that fund performs within budgetary guidelines.

City Strategy
Number

1,2
1,2

2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)

Lack of citizens donating money, due to a difficult economy.
Educate citizens through communication and transparency, which will promote trust in their government.

Key Performance Indicators

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
- Amount of donations received	2,3	Output	\$7,000	\$20,576	\$13,000	\$7,000
- Money used for purpose intended	2	Effectiveness	100%	100%	100%	100%
- Interest Earned	2	Output	\$350	\$287	\$300	\$290

Types: output, efficiency, effectiveness, quality, outcome, technology

Information Technology (costs and FTE's also included in the financial summary)

Expenditures	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance Services	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Other Services	-	-	-	-	-	-
Capital	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-

Information Tech. Staffing (FTE's)

- - - - -

Explain Significant Information Technology Trends and Changes Below:

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
GIFT, DONATION, BEQUEST											
217-0000-361.00-00	INTEREST ON INVESTMENTS	0	0	102	112	287	150	200	150	138	290
LEVEL	TEXT	TEXT AMT									
14BU	INTEREST EARNED ON FUND BALANCES		290								
			290								
*		0	0	102	112	287	150	200	150	138	290
**	GIFT, DONATION, BEQUEST	0	0	102	112	287	150	200	150	138	290

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
217-1001-367.00-00	DONATION PRIVATE SOURCES	0	0	0	2,500	2,700	0	2,500	2,500	2,500	0
*		0	0	0	2,500	2,700	0	2,500	2,500	2,500	0
**	COMMUNITY DEVELOPMENT	0	0	0	2,500	2,700	0	2,500	2,500	2,500	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
217-1085-367.00-00	DONATION PRIVATE SOURCES	0	0	0	0	10,000	0	0	0	0	0
*		0	0	0	0	10,000	0	0	0	0	0
**	UEA BIKE CAPITAL	0	0	0	0	10,000	0	0	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
217-1201-367.00-00	DONATION PRIVATE SOURCES	0	0	0	0	0	0	7,311	7,310	7,310	0
*		0	0	0	0	0	0	7,311	7,310	7,310	0
**	NEIGHBORHOOD CODE ENF.	0	0	0	0	0	0	7,311	7,310	7,310	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
217-1207-367.00-00	DONATION PRIVATE SOURCES	0	9,589	9,400	8,244	7,876	7,000	7,000	1,459	1,459	7,000
LEVEL	TEXT		TEXT AMT								
14BU	PRIVATE DONATION TO SUPPORT THE ANIMAL SHELTER		7,000								
	INCREASE ESTIMATE BASED ON HISTORICAL TRENDS		7,000								
*		0	9,589	9,400	8,244	7,876	7,000	7,000	1,459	1,459	7,000
**	ANIMAL CONTROL	0	9,589	9,400	8,244	7,876	7,000	7,000	1,459	1,459	7,000
***	GIFT, DONATION, BEQUEST	0	9,589	9,502	10,856	20,863	7,150	17,011	11,419	11,407	7,290

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
GIFT, DONATION, BEQUEST											
SUPPLIES											
217-1085-431.22-30	TRAFFIC/SIGN/OTHER	0	0	0	0	4,259	0	0	0	0	0
*	SUPPLIES	0	0	0	0	4,259	0	0	0	0	0
**	UEA BIKE CAPITAL	0	0	0	0	4,259	0	0	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	OTHER SERVICES & CHARGES										
217-1201-415.39-89	MISC CHARGES & SERVICES	0	0	0	0	0	0	0	1,310	0	0
*	OTHER SERVICES & CHARGES	0	0	0	0	0	0	0	1,310	0	0
**	NEIGHBORHOOD CODE ENF.	0	0	0	0	0	0	0	1,310	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	OTHER SERVICES & CHARGES										
217-1207-415.31-06	OTHER PROFESSIONAL SVCS	0	20,617	0	0	0	0	0	0	0	0
*	OTHER SERVICES & CHARGES	0	20,617	0	0	0	0	0	0	0	0
**	ANIMAL CONTROL	0	20,617	0	0	0	0	0	0	0	0
***	GIFT, DONATION, BEQUEST	0	20,617	0	0	4,259	0	0	1,310	0	0

**City of South Bend, Indiana
2014 Budget Departmental Summary**

Fund Name Business Insurance **Fund Number** 226

Department Description & Purpose Fund is used for expenditures of the City insurance program, including safety and risk management department, property insurance, workers compensation, and general liability coverage.

Description	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014	% Chg
Revenue							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	3,005,286	2,922,356	2,988,576	1,494,288	2,859,690	(128,886)	-4.3%
Interest Earnings	11,068	23,376	26,000	11,646	22,000	(4,000)	-15.4%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	62,294	21,795	18,500	295	17,000	(1,500)	-8.1%
Transfers In	-	-	-	-	-	-	-
Total Revenue	3,078,648	2,967,527	3,033,076	1,506,229	2,898,690	(134,386)	-4.4%
Expenditures by Cost Center							
Safety and Risk Management	187,669	211,288	260,786	96,734	255,233	(5,553)	-2.1%
Liability Coverage	720,973	642,899	1,093,448	452,090	1,028,811	(64,637)	-5.9%
Business Insurance	467,516	419,244	491,693	71,662	572,300	80,607	16.4%
Workers Compensation	926,166	900,040	1,070,000	407,944	1,042,346	(27,654)	-2.6%
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Total Cost Center Expenditures	2,302,324	2,173,471	2,915,927	1,028,430	2,898,690	(17,237)	-0.6%
Expenditures by Account Type							
Salaries & Wages	117,061	121,239	126,974	59,059	132,903	5,929	4.7%
Fringe Benefits	940	1,080	1,320	505	1,320	-	0.0%
Other Personnel costs	36,138	37,437	50,806	20,379	56,684	5,878	11.6%
Total Personnel	154,139	159,756	179,100	79,943	190,907	11,807	6.6%
Supplies	11,678	23,544	22,356	7,270	21,143	(1,213)	-5.4%
Professional Services (31xx)	158,369	63,881	307,428	183,339	238,791	(68,637)	-22.3%
Comm/Transportation(32xx)	6,271	1,913	6,400	1,865	4,000	(2,400)	-37.5%
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	1,170,100	1,196,605	1,318,193	343,753	1,367,800	49,607	3.8%
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	1,670	2,349	5,368	1,217	4,103	(1,265)	-23.6%
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	663,631	578,987	1,052,382	410,190	1,061,946	9,564	0.9%
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	136,466	146,436	-	-	-	-	-
Total Service & Charges	2,136,507	1,990,171	2,689,771	940,364	2,676,640	(13,131)	-0.5%
Capital	-	-	24,700	853	10,000	(14,700)	-59.5%
Total Expenditures by Type	2,302,324	2,173,471	2,915,927	1,028,430	2,898,690	(17,237)	-0.6%
Net Surplus / (deficit)	776,324	794,056	117,149	477,799	-	-	-
Beginning Cash Balance	3,675,068	4,451,392	5,245,484	5,245,484	5,362,633	-	-
Balance Sheet Adjustments	-	36	-	(73)	-	-	-
Ending Cash Balance	4,451,392	5,245,484	5,362,633	5,723,210	5,362,633	-	-
Staffing (FTE's)							
	2011 Actual	2012 Actual	2013 Budget	6/30/13 Actual	2014 Budget	Variance 2013-2014	
Non-Bargaining	3.00	3.00	3.00	3.00	3.00	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
Total FTE's	3.00	3.00	3.00	3.00	3.00	-	

Explain Significant Revenue, Expenditure and Staffing Changes Below:
 The 2014 budget is projected to be a breakeven as this is an internal service fund that receives its primary revenue from an allocation to other city departments. The allocation is based on various criterion including FTE's, liability claims, worker's compensation claims, and the net book value of capital assets. No change in staffing is projected for 2014.

City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Business Insurance

Fund Number

226

2013 Accomplishments/Outcomes (4-10 required)

Reduction of work related injuries by 20% over 2012 injuries
 Reduction of vehicle crash by 30% through proactive approach
 Increase safety training throughout public works and parks to include at least 24 hours per employee per year
 Develop a vehicle crash committee to review all vehicle incidents
 Strengthen relationships with departments equipment purchase process to make recommendations for safety features
 Explore and look into implementing OHSAS 18000/18001 for the cities health and safety standards

2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)

City Strategy Number

Reduction of work related injuries by 10% over 2013 injuries
 Reduction of work related injury cost by 10% over 2013 cost
 Increase the proactive programs for workers safety, workers compensation and training to no less than 30 hours a year per employee
 Move at least 40% of the safety training programs to online and website access
 Develop a discount program for all work related charges that will be equal with all area medical providers
 Centralize all programs (audit, reporting, training tracking and informational) to the same electronic portal

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2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)

With raising health care cost , new workers compensation legislation, and our aging workforce, we need to increase our proactive approach to our safety programs. This will include our commitment to time, money and technology as it is related to safety and risk management.

Key Performance Indicators

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
Amount spent on injuries	2	Outcome	\$300,000	\$426,928	\$215,000	\$350,000
Number of recordable accidents	2	Outcome	40	115	50	60
Amount of loss time due to injuries	2	Efficiency	20 days	88 days	60 days	20 days
Safety Culture	2	Effectiveness	98%	63%	90%	95%

Types: output, efficiency, effectiveness, quality, outcome, technology

Information Technology (costs and FTE's also included in the financial summary)

Expenditures	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance Services	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Other Services	-	-	-	-	-	-
Capital	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-

Information Tech. Staffing (FTE's)

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Explain Significant Information Technology Trends and Changes Below:

**City of South Bend, Indiana
2014 Budget Departmental Summary**

Fund Name Business Insurance

Fund Number 226

Five-Year Capital Improvement Plan

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
Replacement Capital								
1	Laptop Projector	cash	1,200	-	-	-	-	1,200
2	Fit Test computer	cash	-	1,000	-	-	-	1,000
3	Toyota Prius or hybrid equivalent	cash	-	-	-	22,000	-	22,000
4	AWD vehicle	cash	21,000	-	-	-	-	21,000
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
Project Capital								
18	Training computers	cash	2,500	-	-	-	-	2,500
19			-	-	-	-	-	-
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
Total			24,700	1,000	-	22,000	-	47,700
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

Justification:

1 Update Safety and Risk existing projector
 2 Parts for current fit test computer cannot be found
 3 Replacement of current Toyota Prius
 4 AWD vehicle to replace 406
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 18 Training computers for a safety training lab to train all city employees on new and ongoing safety training
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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
LIABILITY INS. PREM. RES.											
226-0000-340.01-00	GENERAL FUND	1,539,886	1,110,749	1,604,281	1,842,540	1,866,960	2,040,984	2,040,984	1,116,969	957,402	1,641,394
LEVEL	TEXT	TEXT AMT									
14BU	2014 ALLOCATIONS TO GENERAL FUND ALLOCATION #7										
	MAYOR	1,162									
	CITY CLERK	995									
	COMMON COUNCIL	1,742									
	ADMINISTRATION/FINANCE	4,387									
	PALAIS ROYALE	10,001									
	MORRIS PERFORMING ARTS CENTER	23,436									
	LEGAL	2,867									
	ENGINEERING	181,468									
	311 CALL CENTER	821									
	HUMAN RIGHTS	1,124									
	CODE ENFORCEMENT	40,094									
	ANIMAL CONTROL	4,548									
	POLICE DEPARTMENT	1,106,148									
	COMMUNICATIONS BUREAU	7,761									
	FIRE DEPARTMENT	254,838									
	ROUNDING	2									
		1,641,394									
226-0000-340.02-00	PARK MAINTENANCE FUND	233,180	214,152	219,248	160,968	191,544	186,360	186,360	108,710	93,180	225,697
LEVEL	TEXT	TEXT AMT									
14BU	2014 FIXED ALLOCATION #7 - PARKS & RECREATION	225,697									
		225,697									
226-0000-340.03-00	MVH FUND	61,810	68,640	77,162	52,044	62,280	73,308	73,308	42,763	36,654	165,714
LEVEL	TEXT	TEXT AMT									
14BU	2014 FIXED ALLOCATION #8:										
	STREET DEPARTMENT	165,714									
		165,714									
226-0000-340.04-00	PARKING GARAGE FUND	27,316	23,440	29,709	3,876	2,988	2,964	2,964	1,729	1,482	7,554
LEVEL	TEXT	TEXT AMT									
14BU	2014 FIXED ALLOCATION #8:										
	PARKING GARAGE - MAIN STREET	985									
	PARKING GARAGE - LEIGHTON PLAZA	3,151									
	PARKING GARAGE - ENFORCEMENT										
	PARKING GARAGE - WAYNE STREET	3,418									
		7,554									
226-0000-340.05-00	CENTURY CENTER FUND	141,067	45,324	49,648	19,080	17,324	19,620	19,620	11,445	9,810	37,835

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	EQUIPMENT SERVICES		30,552								
	CENTRAL STORES		228								
	PRINT SHOP		254								
	RADIO SHOP		424								
	BLDG MAINT		548								
	ENERGY OFFICE		319								
			32,325								
226-0000-340.14-00	HALL OF FAME	1,365	0	0	5,556	4,236	4,176	4,176	2,436	2,088	6,308
LEVEL	TEXT		TEXT AMT								
14BU	2014 FIXED ALLOCATION #7:		6,308								
			6,308								
226-0000-340.15-00	BLACKTHORN GOLF	1,996	4,536	0	5,628	0	0	0	0	0	0
226-0000-340.16-00	COIT - STUDEBAKER MUSEUM	0	0	13,665	30,888	24,840	27,948	27,948	16,303	13,974	6,848
LEVEL	TEXT		TEXT AMT								
14BU	2014 FIXED ALLOCATION #9:		6,848								
			6,848								
226-0000-340.17-00	POLICE/FIRE GRANTS	0	0	0	2,220	0	0	0	0	0	0
226-0000-340.18-00	LOCAL ROAD & STREETS INS	0	0	0	146,292	115,800	0	0	73,605	63,090	0
226-0000-340.19-00	EDIT	0	0	0	936	756	816	816	476	408	0
LEVEL	TEXT		TEXT AMT								
14BU	ALLOCATION ELIMINATED FOR 2014										
226-0000-340.25-00	CUMULATIVE CAPITAL DEVELP	0	0	0	1,176	636	504	504	294	252	0
LEVEL	TEXT		TEXT AMT								
14BU	ALLOCATION ELIMINATED FOR 2014										
226-0000-340.26-00	MINOR FUNDS	0	0	0	912	12	12	12	7	6	394
LEVEL	TEXT		TEXT AMT								
14BU	2014 FIXED ALLOCATION #7:										
	PROJECT RELAF FUND 655		394								
			394								
226-0000-340.27-00	EDDY STREET COMMONS	0	0	0	5,418	0	0	0	0	0	0
226-0000-340.30-00	POLICE LIABILITY	61,210	0	0	0	0	0	0	0	0	0
*		2,613,525	2,016,446	2,563,593	3,005,286	2,922,356	2,988,576	2,988,576	1,743,336	1,494,288	2,859,690
226-0000-360.00-00	MISCELLANEOUS REVENUE	526	1,443	0	197	0	0	0	134	134	0
*		526	1,443	0	197	0	0	0	134	134	0
226-0000-361.00-00	INTEREST ON INVESTMENTS	95,122	21,770	12,954	11,068	23,376	26,000	26,000	12,637	11,646	22,000

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
LEVEL	TEXT		TEXT AMT								
14BU	ESTIMATED INTEREST ON CASH RESERVES IN FUND		22,000								
			22,000								
*		95,122	21,770	12,954	11,068	23,376	26,000	26,000	12,637	11,646	22,000
	226-0000-380.02-20 OTHER DAMAGE REIMBURSEMT	0	4,376	5,033	0	0	0	0	0	0	0
	226-0000-380.10-99 MISC. REIMBURSEMENTS	3,661	335	10,656	11,407	7,288	0	0	161	161	0
*		3,661	4,711	15,689	11,407	7,288	0	0	161	161	0
	226-0000-391.01-00 SALE OF FIXED ASSETS	0	0	0	690	0	1,500	1,500	0	0	0
*		0	0	0	690	0	1,500	1,500	0	0	0
	226-0000-392.00-00 INTER-FUND OPER. TRANSFER	0	0	305,815	0	0	0	0	0	0	0
*		0	0	305,815	0	0	0	0	0	0	0
**	LIABILITY INS. PREM. RES.	2,712,834	2,044,370	2,898,051	3,028,648	2,953,020	3,016,076	3,016,076	1,756,268	1,506,228	2,881,690

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
226-0418-380.10-99	MISC. REIMBURSEMENTS	0	0	0	50,000	14,508	17,000	17,000	0	0	17,000
LEVEL	TEXT	TEXT AMT									
14BU	RAY WOLFENBARGER EXCESSIVE WORKERS COMP	17,000									
	BILLY PELLETIER EXCESSIVE WORKERS COMP	17,000									
*		0	0	0	50,000	14,508	17,000	17,000	0	0	17,000
**	WORKER'S COMPENSATION	0	0	0	50,000	14,508	17,000	17,000	0	0	17,000
***	LIABILITY INS. PREM. RES.	2,712,834	2,044,370	2,898,051	3,078,648	2,967,528	3,033,076	3,033,076	1,756,268	1,506,228	2,898,690

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
LIABILITY INS. PREM. RES.											
OTHER SERVICES & CHARGES											
226-0403-421.31-71	CENTRAL STORES ALLOCATION	0	0	0	0	0	480	480	280	240	480
LEVEL	TEXT	TEXT AMT									
14BU	2013 ALLOCATION #5	480									
		480									

*	OTHER SERVICES & CHARGES	0	0	0	0	0	480	480	280	240	480
PERSONNEL SERVICES											
226-0403-645.10-01	REGULAR	70,175	89,643	113,511	117,061	121,111	126,474	125,874	73,108	58,515	132,903
LEVEL	TEXT	TEXT AMT									
14BU	1 - DIRECTOR, SAFETY AND RISK	58,000									
	1 - SECRETARY III	28,159									
	1 - PUBLIC WORKS SAFETY COORDINATOR	46,744									
		132,903									
226-0403-645.10-04	EXTRA AND OVERTIME	0	0	0	0	128	0	1,100	684	544	0
226-0403-645.11-01	FICA - REGULAR	5,310	6,965	8,961	9,158	9,627	9,676	9,676	5,567	4,477	10,167
LEVEL	TEXT	TEXT AMT									
14BU	REGULAR SALARIES \$132,903 X 7.65%	10,167									
		10,167									
226-0403-645.11-04	PERF - REGULAR	4,204	5,355	7,094	8,194	10,608	12,647	12,647	7,379	5,906	14,885
LEVEL	TEXT	TEXT AMT									
14BU	REGULAR SALARIES \$132,903 X 11.2%	14,885									
		14,885									
226-0403-645.11-07	UNEMPLOYMENT COMP	0	7,791	130-	0	0	1,265	1,265	0	0	665
LEVEL	TEXT	TEXT AMT									
14BU	SALARIES - \$132,903 X 0.5%	665									
		665									
226-0403-645.11-08	GROUP INSURANCE - HEALTH	8,878	11,059	10,506	18,426	16,859	27,087	26,587	12,317	9,826	30,336
LEVEL	TEXT	TEXT AMT									
14BU	HEALTH INSURANCE:										
	3 EMPLOYEES X \$10,112	30,336									
		30,336									
226-0403-645.11-09	GROUP INSURANCE - LIFE	329	280	360	360	343	631	631	215	170	631
LEVEL	TEXT	TEXT AMT									

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
* OTHER SERVICES & CHARGES		7,065	12,227	16,424	22,822	26,539	33,868	34,150	12,066	8,430	32,703
CAPITAL											
226-0403-645.43-02	MOTOR EQUIPMENT	0	0	0	0	0	21,000	22,435	22,435	0	10,000
LEVEL	TEXT										
14BU	ELECTRONIC BREATHING										
226-0403-645.43-08	COMPUTER EQUIP. & NWIWRK.	0	0	0	0	0	3,700	2,265	1,559	853	0
* CAPITAL		0	0	0	0	0	24,700	24,700	23,994	853	10,000
OTHER USES											
226-0403-645.50-05	ADMINISTRATIVE COST	56,779	37,967	33,849	0	1,404	0	0	0	0	0
LEVEL	TEXT										
14BU	TRANSFER IN 2011 TO LIABILITY DEPARTMENT										
* OTHER USES		56,779	37,967	33,849	0	1,404	0	0	0	0	0
OTHER SERVICES & CHARGES											
226-0403-671.31-06	OTHER PROFESSIONAL SVCS.	93,994	56,774	84,552	0	0	0	0	0	0	0
LEVEL	TEXT										
14BU	GIBSON INSURANCE GROUP FEES:										
	WORKER'S COMPENSATION										
	PROPERTY										
	LOSS CONTROL										
	LIABILITY										
	TRANSFER IN 2011 TO BUSINESS INSURANCE DEPARTMENT										
226-0403-671.31-07	WORK. CMP THRD PTY AD FEE	180,500	164,237	165,536	0	0	0	0	0	0	0
LEVEL	TEXT										
14BU	THIRD PARTY ADMINISTRATOR										
	EXCESS FEE										
	TRANSFER IN 2011 TO WORKER COMP DEPARTMENT										
226-0403-671.34-01	WORKMEN'S COMP	201,213	193,577	224,860	970-	0	0	0	0	0	0
LEVEL	TEXT										
14BU	CLAIMS EXCLUDING POLICE & FIRE										
	TRANSFER IN 2011 TO WORKER COMP DEPARTMENT										
226-0403-671.34-02	LIABILITY	310,320	317,744	343,554	0	0	0	0	0	0	0
LEVEL	TEXT										
14BU	PROPERTY INSURANCE										
	CRIME/BONDS										
	MISCELLANEOUS POLICIES										
	TRANSFER IN 2011 TO BUSINESS INSURANCE DEPARTMENT										
226-0403-671.34-20	WORKERS COMP/POLICE FIRE	502,543	233,125	240,899	0	0	0	0	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
LEVEL	TEXT										
14BU	WORK COMP CLAIMS - POLICE/FIRE TRANSFER IN 2011 TO WORKER COMP DEPARTMENT										
	226-0403-671.34-29 W.C. POLICE/FIRE TERM CLM	222,556	252,568	252,758	0	0	0	0	0	0	0
LEVEL	TEXT										
14BU	POLICE/FIRE CLAIMS PRIOR TO 1992 TRANSFER IN 2011 TO WORKER COMP DEPARTMENT										
	226-0403-671.36-03 AUTOMOTIVE EXPENSES	450	456	0	0	0	0	0	0	0	0
	226-0403-671.39-12 PHYSICAL EXAMINATIONS	26,110	28,357	26,564	0	45	0	0	69	0	0
LEVEL	TEXT										
14BU	TRANSFER IN 2011 TO WORKER COMP DEPARTMENT										
	226-0403-671.39-80 CITY DRUG PROGRAM	39,061	54,573	43,283	0	0	0	0	0	0	0
LEVEL	TEXT										
14BU	TRANSFER IN 2011 TO WORKER COMP DEPARTMENT										
*	OTHER SERVICES & CHARGES	1,576,747	1,301,411	1,382,006	970	45	0	0	69	0	0
**	SAFETY/RISK MANAGEMENT	1,734,568	1,481,258	1,580,732	187,669	211,288	260,504	260,786	147,007	96,734	255,233

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
OTHER SERVICES & CHARGES											
226-0412-645.31-70	ADM FEE ALLOCATION	0	0	0	0	0	143,448	143,448	83,678	71,724	78,811
LEVEL	TEXT	TEXT AMT									
14BU	2014 FIXED COST ALLOCATION #1	78,811									
	ADMINISTRATIVE FEE	78,811									

*	OTHER SERVICES & CHARGES	0	0	0	0	0	143,448	143,448	83,678	71,724	78,811
OTHER USES											
226-0412-645.50-05	ADMINISTRATIVE COST	0	0	0	137,436	145,032	0	0	0	0	0

*	OTHER USES	0	0	0	137,436	145,032	0	0	0	0	0
OTHER USES											
226-0412-671.50-02	INTER-FUND OPER. TRANSFRS	0	198,867	0	0	0	0	0	0	0	0

*	OTHER USES	0	198,867	0	0	0	0	0	0	0	0
PERSONNEL SERVICES											
226-0412-672.10-01	REGULAR	23,393	65,304	65,124	0	0	0	0	0	0	0
226-0412-672.11-01	FICA - REGULAR	1,677	4,224	4,287	0	0	0	0	0	0	0
226-0412-672.11-04	PERF - REGULAR	1,403	4,712	4,070	0	0	0	0	0	0	0
226-0412-672.11-08	GROUP INSURANCE - HEALTH	6,432	15,252	10,961	0	0	0	0	0	0	0
226-0412-672.11-09	GROUP INSURANCE - LIFE	110	221	227	0	0	0	0	0	0	0
226-0412-672.11-18	FLEX. SPENDING ACCOUNT	600	950	0	0	0	0	0	0	0	0
226-0412-672.11-22	PARKING ALLOWANCE	250	12	144	0	0	0	0	0	0	0

*	PERSONNEL SERVICES	33,865	90,675	84,813	0	0	0	0	0	0	0
SUPPLIES											
226-0412-672.21-03	OTHER OFFICE SUPPLIES	134	0	0	0	0	0	0	0	0	0

*	SUPPLIES	134	0	0	0	0	0	0	0	0	0
OTHER SERVICES & CHARGES											
226-0412-672.32-03	TRAVEL	0	0	0	1,521	0	0	0	0	0	0
226-0412-672.32-04	TELEPHONE	87	0	0	0	0	0	0	0	0	0

LEVEL	TEXT	TEXT AMT									
14BU	TRANSFER IN 2011 TO LEGAL FEE LIABILITY	246,918									
	226-0412-672.39-01 REFNDG,AWARDS,IMDEMNITIES	246,918	507,209	1,253,927	556,448	454,045	900,000	900,000	608,119	377,713	900,000

LEVEL	TEXT	TEXT AMT									
14BU	ESTIMATED CLAIMS	900,000									
		900,000									
	226-0412-672.39-11 OTHER CONTRACTUALS	50,433	24,556	27,159	25,568	43,822	50,000	50,000	10,841	2,653	50,000

LEVEL	TEXT	TEXT AMT									
14BU	CONTRACTUAL SERVICES ESTIMATE PER MARY ARNDT	40,000									

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	OTHER CONTRACTUAL - ASBESTOS TESTING, ETC.		10,000 50,000								
226-0412-672.39-12	TAKE HOME CARS	18,520	1,186	0	0	0	0	0	0	0	0
*	OTHER SERVICES & CHARGES	315,958	530,579	1,281,086	583,537	497,867	950,000	950,000	618,960	380,366	950,000
**	LIABILITY COVERAGE	349,957	820,121	1,365,899	720,973	642,899	1,093,448	1,093,448	702,638	452,090	1,028,811

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
OTHER SERVICES & CHARGES											
226-0417-672.31-06	OTHER PROFESSIONAL SERV	0	0	0	93,369	63,881	98,500	98,500	59,625	46,375	94,500
LEVEL	TEXT	TEXT AMT									
14BU	GIBSON PROPERTY	31,500									
	OUTSIDE MEDICAL CONSULTANT	10,000									
	GIBSON LOSS PREVENTION	26,500									
	GIBSON WORK COMP	26,500									
		94,500									
226-0417-672.34-02	LIABILITY	0	0	0	374,147	355,363	393,193	393,193	388,846	25,287	477,800
LEVEL	TEXT	TEXT AMT									
14BU	PROPERTY/CRIME/LIQUOR COVERAGES										
	PROPERTY + APPRAISAL CHANGE 329898 + 35000 + 15%	420,000									
	FLOOD 5837	6,300									
	LIQUOR 1778	1,900									
	EDDY ST GARAGE 24888	26,800									
	CRIME 9128	9,800									
	EXCESS BOILER 2,500 (GIBSON SAID INCLUDED IN PROP										
	BONDS	13,000									
		477,800									
*	OTHER SERVICES & CHARGES	0	0	0	467,516	419,244	491,693	491,693	448,471	71,662	572,300
**	BUSINESS INSURANCE	0	0	0	467,516	419,244	491,693	491,693	448,471	71,662	572,300

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
OTHER SERVICES & CHARGES											
226-0418-671.31-07	WORK. CMP THRD PTY AD FEE	0	0	0	65,000	0	65,000	65,000	65,000	65,000	65,000
LEVEL	TEXT	TEXT AMT									
14BU	JWF THIRD PARTY ADMINISTRATOR FEE	65,000									
		65,000									
226-0418-671.34-01	WORKMEN'S COMP	0	0	0	149,042	249,143	220,000	218,000	79,437	73,909	215,346
LEVEL	TEXT	TEXT AMT									
14BU	TEAMSTER/NON-BARGAINING CLAIMS	215,346									
		215,346									
226-0418-671.34-02	LIABILITY	0	0	0	81,232	100,620	105,000	107,000	106,325	106,325	120,000
LEVEL	TEXT	TEXT AMT									
14BU	JWF SPECIALTY (MIDWEST) EXCESSIVE	120,000									
		120,000									
226-0418-671.34-20	WORKERS COMP/POLICE FIRE	0	0	0	277,886	386,586	400,000	400,000	101,106	96,599	400,000
LEVEL	TEXT	TEXT AMT									
14BU	POLICE/FIRE WORK COMP CLAIMS	383,000									
	RAY WOLFENBARGER	17,000									
		400,000									
226-0418-671.34-29	W.C. POLICE/FIRE TERM CLM	0	0	0	287,793	104,893	200,000	200,000	59,181	41,637	150,000
LEVEL	TEXT	TEXT AMT									
14BU	SPECIAL WORKER COMP CLAIMS (MAURICE WOOD)	150,000									
		150,000									
226-0418-671.39-12	PHYSICAL EXAMINATIONS	0	0	0	18,966	12,625	30,000	30,000	17,862	9,838	30,000
LEVEL	TEXT	TEXT AMT									
14BU	POLICE/FIRE PHYSICALS	30,000									
		30,000									
226-0418-671.39-80	CITY DRUG PROGRAM	0	0	0	46,247	46,173	50,000	50,000	31,763	14,637	62,000
LEVEL	TEXT	TEXT AMT									
14BU	DRUG TEST PROGRAM	50,000									
	ADD POLICE & FIRE RANDOM DRUG TESTS	12,000									
		62,000									
* OTHER SERVICES & CHARGES		0	0	0	926,166	900,040	1,070,000	1,070,000	460,674	407,944	1,042,346

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
**	WORKER'S COMPENSATION	0	0	0	926,166	900,040	1,070,000	1,070,000	460,674	407,944	1,042,346
***	LIABILITY INS. PREM. RES.	2,084,525	2,301,379	2,946,631	2,302,324	2,173,471	2,915,645	2,915,927	1,758,790	1,028,430	2,898,690

**City of South Bend, Indiana
2014 Budget Departmental Summary**

Fund Name Human Rights - Federal **Fund Number** 258

Department Description & Purpose *To account for expenditures to prevent discrimination and to promote human rights. Financing is provided by federal grants from the Equal Employment Opportunity Commission and the United States Department of Housing and Urban Development.*

Description	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014	% Chg
Revenue							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	137,710	163,260	199,000	30,450	187,000	(12,000)	-6.0%
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	1,404	2,279	2,100	1,008	2,000	(100)	-4.8%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	15,139	19,409	36,150	13,550	21,700	(14,450)	-40.0%
Transfers In	-	-	-	-	-	-	-
Total Revenue	154,253	184,948	237,250	45,008	210,700	(26,550)	-11.2%
Expenditures by Cost Center							
EEOC Grant	85,604	90,638	99,692	39,562	93,661	(6,031)	-6.0%
HUD Grant	71,329	67,391	88,990	36,968	90,340	1,350	1.5%
HUD Education & Outreach Grant	-	10,519	40,248	10,090	40,000	(248)	-0.6%
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Total Cost Center Expenditures	156,933	168,548	228,930	86,620	224,001	(4,929)	-2.2%
Expenditures by Account Type							
Salaries & Wages	74,182	75,810	80,041	40,575	84,868	4,827	6.0%
Fringe Benefits	21,635	23,407	25,473	12,861	28,033	2,560	10.0%
Other Personnel costs	-	-	-	-	-	-	-
Total Personnel	95,817	99,217	105,514	53,436	112,901	7,387	7.0%
Supplies	2,386	2,288	4,668	1,111	4,550	(118)	-2.5%
Professional Services (31xx)	21,000	26,146	42,039	14,195	40,500	(1,539)	-3.7%
Comm/Transportation(32xx)	12,527	8,392	19,750	4,918	19,750	-	0.0%
Printing & Advertising (33xx)	10,788	9,605	28,000	10,743	28,000	-	0.0%
Insurance (34xx)	12	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	11,013	21,171	27,459	2,217	16,800	(10,659)	-38.8%
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	2,640	-	-	-	-	-	-
Total Service & Charges	57,980	65,314	117,248	32,073	105,050	(12,198)	-10.4%
Capital	750	1,729	1,500	-	1,500	-	0.0%
Total Expenditures by Type	156,933	168,548	228,930	86,620	224,001	(4,929)	-2.2%
Net Surplus / (deficit)	(2,680)	16,400	8,320	(41,612)	(13,301)		
Beginning Cash Balance	472,443	469,763	486,163	486,163	494,483		
Balance Sheet Adjustments	-	-	-	-	-		
Ending Cash Balance	469,763	486,163	494,483	444,551	481,182		
Staffing (FTE's)							
	2011 Actual	2012 Actual	2013 Budget	6/30/13 Actual	2014 Budget	Variance 2013-2014	
Non-Bargaining	2.00	2.00	2.00	2.00	2.00	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	0.12	0.12	0.12	-	
Total FTE's	2.00	2.00	2.12	2.12	2.12	-	

Explain Significant Revenue, Expenditure and Staffing Changes Below:

Received an \$80,000 Education and Outreach grant from the U S Department Of Housing and Urban Development during 2012. Temporary clerical help in the amount of \$5,000 is included in the grant as well as \$5,000 for administration/grant management.

City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Human Rights - Federal

Fund Number

258

2013 Accomplishments/Outcomes (4-10 required)

Successfully completed our contractual relationships with the Equal Employment Opportunity Commission and the U S Department of Housing and Urban Development,
 Successful in obtaining a grant from HUD for education and out reach in housing and LGBT
 Successfully hosted the Indiana Consortium of State and Local Human Rights Agencies Training Conference. The training was in Employment Housing Labor Deptment and LGBT issues.
 The Common Council passed the LGBT ordinance protecting the gay, lesbian, bisexual and transgendered persons.
 The Director received the Drum Major Community Service Award for outstanding community service.
 Passed the Hud audit by quickly responding to inquiries and keeping good records.
 Director Douglas was reappointed to th EEOC FEPA Committee.

2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)

City Strategy
Number

The Commission staff will strive to handle any one that walks in with a potential charge through screening. If it is necessary to take a charge; it could be done at that time rather than have the individual return. Thus better serving our clients.	1,2
Staff will intake all charges in one hour or less. This enables staff to spend more time performing other duties.	1,2
Each investigator will be asked to produce finished cases based on their job title (investigator r 1 -6). The more that is given the more is expected. Our customer can receive a faster resolution to their problem so they can continue their lives.	1,2
The Commission will continue to encourage staff to seek alternative methods of completing every day in tasks in more efficient manner thus improving the productivity in the office. New and innovative ideas are always welcome.	1,2
The Commission will continue to persue county wide status by partnering with the City of Mishawaka and the Col county. This could lead to additional revenue streams.	2

2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)

The Commission's office will be relocating. Staff will need to make a determined effort to get the word out to our customers so they will know how to reach us. We will also have down time that we must work around. Effective use of all media is amust
 Educating the community concerning the new sexual orientation ordinance as well as our other basis covered under our ordinance.
 Partnering with the City of Mishawaka and the county of Saint Joseph in an effort to give all county residents the protection of our human rights ordinance. To increase the Commissions revenue stream at the same time.
 Maintaining our contract numbers with the Equal Employment Opportunity Commission and the U S Department of Housing and Urban Development when our number of actual charges filed is decreasing. Determining whether the number of charges are decreasing due the Commissions success in helping to iridicate discriminatory practices and behavior.

Key Performance Indicators

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
Number of cases investigated.	1,2	output	100	106	104	104
Number of housing trainings	1,2	output	6	8	8	8
Number of trainings performed	1,2	output	6	6	8	8
Number of inquiries handled	1,2	effectiveness	100	107	100	100
Number of probable causes	1,2	quality, outcome	10	8	10	10
Number of no causes	1,2	quality, outcome	86	77	80	80
Number of City & Co inquiries handled	1,2	effectiveness	1200	1007	1000	1000

Types: output, efficiency, effectiveness, quality, outcome, technology

Information Technology (costs and FTE's also included in the financial summary)

Expenditures	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance Services	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Other Services	-	-	-	-	-	-
Capital	558	1,729	1,500	-	1,500	-
Total Expenditures	558	1,729	1,500	-	1,500	-

Information Tech. Staffing (FTE's)

-	-	-	-	-	-
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Explain Significant Information Technology Trends and Changes Below:

**City of South Bend, Indiana
2014 Budget Departmental Summary**

Fund Name Human Rights - Federal

Fund Number 258

Five-Year Capital Improvement Plan

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
Replacement Capital								
1	HUD Grant Computer Equipment	Cash	1,500	-	-	-	-	1,500
2			-	-	-	-	-	-
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
Project Capital								
18			-	-	-	-	-	-
19			-	-	-	-	-	-
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
Total			1,500	-	-	-	-	1,500
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

Justification:

1 Equipment paid by HUD Education and Outreach grant - projector, drop down screen and flat screen television.
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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
258-1008-331.01-01	EEOC GRANT	67,915	61,700	59,350	55,750	53,200	64,000	64,000	30,450	30,450	62,000
LEVEL	TEXT		TEXT AMT								
14BU	FUNDS FROM EEOC GRANT		62,000								
			62,000								
*		67,915	61,700	59,350	55,750	53,200	64,000	64,000	30,450	30,450	62,000
258-1008-361.00-00	INTEREST ON INVESTMENTS	0	1,373	825	751	1,153	1,100	1,100	542	504	1,000
LEVEL	TEXT		TEXT AMT								
14BU	INTEREST EARNINGS ON FUND BALANCES		1,000								
			1,000								
*		0	1,373	825	751	1,153	1,100	1,100	542	504	1,000
258-1008-380.10-16	TRAVEL REIMBURSEMENTS	1,500	1,300	1,400	1,500	1,400	1,200	1,200	0	0	1,300
LEVEL	TEXT		TEXT AMT								
14BU	REIMBURSEMENT FROM EEOC FOR MANDATORY TRAVEL		1,300								
			1,300								
258-1008-380.10-99	MISC. REIMBURSEMENTS	2,400	3,042	3,000	3,500	10,193	14,950	14,950	35	35	2,400
LEVEL	TEXT		TEXT AMT								
14BU	INDIANA CONSORTIUM \$500		2,400								
	1ST SOURCE BANK \$500										
	ST. JOSEPH HOSPITAL \$500										
	SOUTH BEND MEDICAL FOUNDATION \$500										
	REGISTRATION FEES \$400										
			2,400								
*		3,900	4,342	4,400	5,000	11,593	16,150	16,150	35	35	3,700
**	HUMAN RIGHTS	71,815	67,415	64,575	61,501	65,946	81,250	81,250	31,027	30,988	66,700

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
258-1009-331.01-02	FHAP CONTRACT	64,300	46,350	109,730	66,960	60,060	80,000	80,000	0	0	75,000
LEVEL	TEXT		TEXT AMT								
14BU	HUD FHAP CONTRACT		75,000								
			75,000								
258-1009-331.01-03	CDBG	11,583	8,667	15,000	15,000	10,000	15,000	15,000	0	0	10,000
LEVEL	TEXT		TEXT AMT								
14BU	CDBG: SOUTH BEND \$5,000		10,000								
	MISHAWAKA \$5,000										
			10,000								
*		75,883	55,017	124,730	81,960	70,060	95,000	95,000	0	0	85,000
258-1009-361.00-00	INTEREST ON INVESTMENTS	2,617	1,373	781	653	1,126	1,000	1,000	592	504	1,000
LEVEL	TEXT		TEXT AMT								
14BU	INTEREST ON INVESTMENTS		1,000								
			1,000								
*		2,617	1,373	781	653	1,126	1,000	1,000	592	504	1,000
258-1009-380.10-99	MISC. REIMBURSEMENTS	9,464	11,283	8,528	10,139	7,816	20,000	20,000	13,515	13,515	18,000
LEVEL	TEXT		TEXT AMT								
14BU	SPONSORSHIPS/DONATIONS ANNUAL HUMAN RIGHTS DINNER		18,000								
			18,000								
*		9,464	11,283	8,528	10,139	7,816	20,000	20,000	13,515	13,515	18,000
**	PLANNING & NEIGH. DEVELOP	87,964	67,673	134,039	92,752	79,002	116,000	116,000	14,107	14,019	104,000

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
258-1090-331.01-06	HUD OTHER	0	0	0	0	40,000	40,000	40,000	0	0	40,000
LEVEL	TEXT	TEXT AMT									
14BU	NEW U.S. DEPT OF HOUSING AND URBAN DEVELOPMENT (HUD) GRANT IN 2012 - \$80,000.00. TO BE SPENT IN 2012 AND 2013	40,000									
		40,000									
*		0	0	0	0	40,000	40,000	40,000	0	0	40,000
**	HUD GRANT	0	0	0	0	40,000	40,000	40,000	0	0	40,000
***	HUMAN RIGHTS FEDERAL	166,613	135,088	198,614	154,253	184,948	237,250	237,250	45,134	45,007	210,700

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
258-1008-415.21-04	OTHER - OFFICE SUPPLIES	1,159	2,148	1,083	1,639	1,263	1,800	1,918	1,106	1,106	1,800
LEVEL	TEXT		TEXT AMT								
14BU	TONER, PENS, PAPER, TOILET PAPER		1,800								
			1,800								
258-1008-415.21-05	SMALL OFFICE EQUIPMENT	0	0	0	0	295	0	0	0	0	0
*	SUPPLIES	1,159	2,148	1,083	1,639	1,558	1,800	1,918	1,106	1,106	1,800
	OTHER SERVICES & CHARGES										
258-1008-415.31-06	OTHER PROFESSIONAL SVCS	19,630	20,369	20,000	20,000	20,000	20,000	21,539	12,308	10,000	20,000
LEVEL	TEXT		TEXT AMT								
14BU	STAFF ATTORNEY		20,000								
			20,000								
258-1008-415.32-03	TRAVEL	6,386	2,304	7,035	6,282	5,494	0	0	0	0	0
258-1008-415.32-21	TRAVEL - MILEAGE	0	0	0	0	0	1,400	1,400	0	0	1,400
LEVEL	TEXT		TEXT AMT								
14BU	EEOC TRAINING		1,400								
			1,400								
258-1008-415.32-22	TRAVEL - AIRFARE	0	0	0	0	0	1,400	1,400	0	0	1,400
LEVEL	TEXT		TEXT AMT								
14BU	EEOC TRAINING		1,400								
			1,400								
258-1008-415.32-23	TRAVEL - HOTEL	0	0	0	0	0	1,400	2,000	1,916	1,916	1,400
LEVEL	TEXT		TEXT AMT								
14BU	EEOC TRAINING		1,400								
			1,400								
258-1008-415.32-24	TRAVEL - MEALS	0	0	0	0	0	1,400	1,400	287	0	1,400
LEVEL	TEXT		TEXT AMT								
14BU	EEOC TRAINING		1,400								
			1,400								
258-1008-415.32-25	TRAVEL - OTHER	0	0	0	0	0	1,400	800	917	0	1,400
LEVEL	TEXT		TEXT AMT								
14BU	EEOC TRAINING		1,400								
			1,400								
258-1008-415.33-01	OUTSIDE PRINTING SERVICES	279	197	370	463	438	500	500	0	0	500

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
14BU	2012 ADMINISTRATIVE FEE 2012 CENTRAL STORE ALLOCATION										
*	OTHER USES	1,599	1,278	1,113	1,320	0	0	0	0	0	0
**	HUMAN RIGHTS	81,369	76,233	78,094	85,604	90,638	99,574	99,692	49,566	39,563	105,611

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
PERSONNEL SERVICES											
258-1009-415.10-01	REGULAR	38,494	38,517	38,884	41,762	42,685	43,758	43,758	26,777	21,750	44,633
LEVEL	TEXT	TEXT AMT									
14BU	1 INVESTIGATOR V	44,633									
		44,633									
258-1009-415.11-01	FICA - REGULAR	3,064	3,066	3,094	3,314	3,305	3,347	3,347	2,123	1,723	3,414
LEVEL	TEXT	TEXT AMT									
14BU	REGULAR SALARIES \$44,633 X 7.65%	3,414									
		3,414									
258-1009-415.11-04	PERF - REGULAR	2,403	2,311	2,430	2,923	3,735	4,376	4,376	2,678	2,175	4,999
LEVEL	TEXT	TEXT AMT									
14BU	REGULAR SALARIES \$44,633 X 11.20% =	4,999									
		4,999									
258-1009-415.11-07	UNEMPLOYMENT COMP	0	0	0	210	427	438	438	221	201	223
LEVEL	TEXT	TEXT AMT									
14BU	TOTAL WAGES \$44,633 X .5%	223									
		223									
258-1009-415.11-08	GROUP INSURANCE - HEALTH	2,064	1,987	1,951	1,829	1,650	1,651	1,651	1,032	825	1,651
LEVEL	TEXT	TEXT AMT									
14BU	LONG TERM DISABILITY:										
	1 EMP X \$3.77 X 24 PAY PERIODS	91									
	HEALTH INS/REBATE:										
	1 EMP X \$65 X 24 PAY PERIODS	1,560									
		1,651									
258-1009-415.11-09	GROUP INSURANCE - LIFE	168	120	120	120	120	120	120	75	60	120
LEVEL	TEXT	TEXT AMT									
14BU	1 EMP X \$5 X 24 PAY PERIODS	120									
		120									
258-1009-415.11-18	FLEX. SPENDING ACCOUNT	500	500	0	0	0	0	0	0	0	0
LEVEL	TEXT	TEXT AMT									
14BU	FLEX ELIMINATED										
*	PERSONNEL SERVICES	46,693	46,501	46,479	50,158	51,922	53,690	53,690	32,906	26,734	55,040
	SUPPLIES										
258-1009-415.21-04	OTHER - OFFICE SUPPLIES	415	966	819	747	730	1,000	1,000	5	5	1,000

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
14BU	ANNUAL HUMAN RIGHTS DINNER OTHER PROMOTION EXPENSES		8,000 3,000 11,000								
258-1009-415.39-10	SUBSCRIPTIONS	400	400	420	350	300	500	500	0	0	500
LEVEL	TEXT		TEXT AMT								
14BU	HOUSING PUBLICATIONS		500 500								
258-1009-415.39-70	EDUCATION & TRAINING	80	205	350	545	953	500	500	250	250	500
LEVEL	TEXT		TEXT AMT								
14BU	REGISTRATION FEES FOR MISC TRAININGS		500 500								
258-1009-415.39-89	MISC CHARGES & SERVICES	1,154	600	1,154	449	1,714	1,300	1,300	305	305	1,300
LEVEL	TEXT		TEXT AMT								
14BU	MISC CHARGES OR SERVICES		1,300 1,300								
*	OTHER SERVICES & CHARGES	30,915	19,293	27,219	18,546	14,739	34,300	34,300	10,717	10,228	34,300
	CAPITAL										
258-1009-415.43-08	COMPUTER EQUIP. & NETWORK	0	0	0	558	0	0	0	0	0	0
*	CAPITAL	0	0	0	558	0	0	0	0	0	0
	OTHER USES										
258-1009-415.50-05	CITY ADMINISTRATION FEE	2,558	1,254	1,099	1,320	0	0	0	0	0	0
LEVEL	TEXT		TEXT AMT								
14BU	2012 ADMINISTRATIVE FEE 2012 CENTRAL STORE ALLOCATION										
*	OTHER USES	2,558	1,254	1,099	1,320	0	0	0	0	0	0
**	PLANNING & NEIGH. DEVELOP	80,581	68,014	75,616	71,329	67,391	88,990	88,990	43,628	36,968	90,340

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
PERSONNEL SERVICES											
258-1090-415.10-05	TEMPORARY SERVICES	0	0	0	0	0	2,500	2,500	1,031	1,031	2,500
LEVEL	TEXT	TEXT AMT									
14BU	TEMPORARY HELP	2,500									
		2,500									

*	PERSONNEL SERVICES	0	0	0	0	0	2,500	2,500	1,031	1,031	2,500
SUPPLIES											
258-1090-415.21-04	OTHER - OFFICE SUPPLIES	0	0	0	0	0	1,500	1,500	0	0	1,500
LEVEL	TEXT	TEXT AMT									
14BU	TONER, PAPER, BINDING COILS	1,500									
		1,500									
258-1090-415.22-24	OTHER OPERATING SUPPLIES	0	0	0	0	0	250	250	0	0	250
LEVEL	TEXT	TEXT AMT									
14BU	REFRESHMENTS	250									
		250									

*	SUPPLIES	0	0	0	0	0	1,750	1,750	0	0	1,750
OTHER SERVICES & CHARGES											
258-1090-415.31-06	OTHER PROFESSIONAL SVCS	0	0	0	0	5,146	11,500	11,500	6,293	4,195	11,500
LEVEL	TEXT	TEXT AMT									
14BU	PROFESSIONAL SERVICES PARTNERS (PITTMAN, FODAY, RUVALCABA, HENRY, WILLIAMS) INTERPRETERS/SIGNING	10,000									
		1,500									
		11,500									
258-1090-415.32-21	TRAVEL - MILEAGE	0	0	0	0	0	750	750	0	0	750
LEVEL	TEXT	TEXT AMT									
14BU	MILEAGE REIMBURSEMENT	750									
		750									
258-1090-415.33-01	OUTSIDE PRINTING SERVICES	0	0	0	0	690	15,000	15,000	13,196	4,071	15,000
LEVEL	TEXT	TEXT AMT									
14BU	ADVERTISING/PRINTING (RADIO, NEWSPAPER, TV, BROCHURES, THEATRES)	12,500									
	WEBSITE UPDATE - NEW BROCHURS (ENGLISH/SPANISH/ MANDARIN)	2,500									
		15,000									

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
258-1090-415.33-03	PROMOTIONAL	0	0	0	0	261	1,000	1,000	292	0	1,000
LEVEL	TEXT		TEXT AMT								
14BU	PROMOTIONAL ITEMS (PAPER, PENCILS, PENS)		1,000								
			1,000								
258-1090-415.39-70	EDUCATION & TRAINING	0	0	0	0	0	3,500	3,500	0	0	3,500
LEVEL	TEXT		TEXT AMT								
14BU	EDUCATIONAL ACTIVITIES - OUTREACH WORKSHOPS AND TRAINING SEMINARS		3,500								
			3,500								
258-1090-415.39-89	MISC CHARGES & SERVICES	0	0	0	0	2,693	2,500	2,748	793	793	2,500
LEVEL	TEXT		TEXT AMT								
14BU	ADMINISTRATION/GRANT MANAGEMENT		2,500								
			2,500								
* OTHER SERVICES & CHARGES		0	0	0	0	8,790	34,250	34,498	20,574	9,059	34,250
CAPITAL											
258-1090-415.43-08	COMPUTER EQUIP. & NETWORK	0	0	0	0	1,729	1,500	1,500	304	0	1,500
LEVEL	TEXT		TEXT AMT								
14BU	EQUIPMENT PURCHASES - PROJECTOR, LARGE, DROP DOWN SCREEN, LARGE FLAT SCREEN TV		1,500								
			1,500								
* CAPITAL		0	0	0	0	1,729	1,500	1,500	304	0	1,500
** HUD GRANT		0	0	0	0	10,519	40,000	40,248	21,909	10,091	40,000
*** HUMAN RIGHTS FEDERAL		161,950	144,247	153,710	156,933	168,548	228,564	228,930	115,103	86,621	235,951

**City of South Bend, Indiana
2014 Budget Departmental Summary**

Fund Name Hall of Fame Debt Service **Fund Number** 313

Department Description & Purpose *To accumulate monies for the payment of Redevelopment Authority bonds issued to refinance bonds issued for construction of the College Football Hall of Fame. Financing is to be provided by an annual property tax levy, auto excise taxes, commercial vehicle excise taxes and PILOT transfers from the water and wastewater utilities.*

Description	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014	% Chg
Revenue							
Property Taxes	1,549,954	1,133,205	1,118,460	693,822	1,115,126	(3,334)	-0.3%
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	107,203	74,139	67,861	33,662	67,350	(511)	-0.8%
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	88,695	98,940	71,468	35,734	85,640	14,172	19.8%
Transfers In	4,289	-	-	-	-	-	-
Total Revenue	1,750,141	1,306,284	1,257,789	763,218	1,268,116	10,327	0.8%
Expenditures by Cost Center							
Football Hall of Fame Debt Service	1,405,000	1,330,465	1,268,000	633,500	1,268,116	116	0.0%
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
Total Cost Center Expenditures	1,405,000	1,330,465	1,268,000	633,500	1,268,116	116	0.0%
Expenditures by Account Type							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
Total Personnel	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-
Professional Services (31xx)	-	-	-	-	-	-	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	940,000	1,180,000	1,115,000	555,000	1,125,000	10,000	0.9%
Debt Service - Interest & Fees	465,000	150,465	153,000	78,500	143,116	(9,884)	-6.5%
Other Services & Charges (39xx)	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
Total Service & Charges	1,405,000	1,330,465	1,268,000	633,500	1,268,116	116	0.0%
Capital	-	-	-	-	-	-	-
Total Expenditures by Type	1,405,000	1,330,465	1,268,000	633,500	1,268,116	116	0.0%
Net Surplus / (deficit)	345,141	(24,181)	(10,211)	129,718	-		
Beginning Cash Balance	253,480	598,621	574,440	574,440	564,229		
Balance Sheet Adjustments	-	-	-	-	-		
Ending Cash Balance	598,621	574,440	564,229	704,158	564,229		
Staffing (FTE's)	2011 Actual	2012 Actual	2013 Budget	6/30/13 Actual	2014 Budget	Variance 2013-2014	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
Total FTE's	-	-	-	-	-	-	

Explain Significant Revenue, Expenditure and Staffing Changes Below:

In 2011, the Hall of Fame bonds were refunded in order to reduce future debt service payments and the related special property tax levy. The property tax rate in this fund is adjusted annually by the DLGF to cover future debt service payments. Beginning in 2011, property in lieu of taxes paid by the Wastewater and Water utilities was received in this fund. This revenue further reduces the property tax levy needed in this fund. The Hall of Fame Bond outstanding principal balance was \$4,160,000 at August 1, 2013 and the final payment is due February 1, 2018.

**City of South Bend, Indiana
2014 Budget Departmental Summary**

Fund Name

Hall of Fame Debt Service

Fund Number

313

2013 Accomplishments/Outcomes (4-10 required)

- In 2011, the Hall of Fame Bonds were refunded, effective in 2012, to reduce future debt service payments.
- Pay debt service payments on a timely basis, due February 1 and August 1.
- Allocate property in lieu of taxes (PILOT) on a monthly basis from the Wastewater and Water utility funds.

2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)

City Strategy
Number

- Minimize the property tax levy required to fund debt service payments
- Pay semi-annual debt service payments on a timely basis.

3
2

2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)

- Property tax revenue is typically received twice per year, in June and December. Because of the timing of debt service payments, the Hall of Fame Debt Service Fund will have a negative cash balance during certain times of the year.

Key Performance Indicators

Measure	Mayoral Goal	Type	Target	2012 Actual (if available)	2013 Estimated (if available)	2014 Projection
- Bond Payments Made/% Timely	2	Output	2/100%	2/100%	2/100%	2/100%
- HOF Property Tax Levy	3	Efficiency	.0600% or less	.0509%	.0599%	.0600%
- Cash Reserves	2	Output	\$500,000	\$574,440	\$564,229	\$564,229

Types: output, efficiency, effectiveness, quality, outcome, technology

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
HALL OF FAME DEBT SERVICE											
313-0000-311.00-00	GENERAL PROPERTY TAX	360,682	1,208,935	1,516,487	1,549,954	1,133,205	1,118,460	1,118,460	693,822	693,822	1,115,126
LEVEL	TEXT	TEXT AMT									
14BU	2012/2013 LEVY - \$1,341,608	1,115,126									
	AMOUNT ADJUSTED TO COVER DEBT SERVICE PAYMENTS										
	DUE BY THE DLGF - JUNE 2013 COLLECTION \$693,822	1,115,126									
313-0000-311.20-00	PROPERTY TAXES-PRIOR YEAR	0	1,153,122	28,034-	0	0	0	0	0	0	0
*		360,682	2,362,057	1,488,453	1,549,954	1,133,205	1,118,460	1,118,460	693,822	693,822	1,115,126
313-0000-312.02-00	AUTO EXCISE	81,372	73,187	76,329	95,883	62,786	69,000	56,507	27,975	27,975	56,000
LEVEL	TEXT	TEXT AMT									
14BU	ESTIMATE FOR 2014 BASED ON TRENDS	56,000									
		56,000									
313-0000-312.03-00	COMMERCIAL VEHICLE TAX	12,510	11,110	11,142	11,320	11,353	11,350	11,354	5,687	5,687	11,350
LEVEL	TEXT	TEXT AMT									
14BU	ESTIMATED AMOUNTS PER TRENDS	11,350									
		11,350									
*		93,882	84,297	87,471	107,203	74,139	80,350	67,861	33,662	33,662	67,350
313-0000-338.00-00	PILOT TRANSFERS IN	0	0	0	88,695	93,040	71,468	71,468	41,690	35,734	85,640
LEVEL	TEXT	TEXT AMT									
14BU	PILOT ALLOCATION #3	85,640									
		85,640									
*		0	0	0	88,695	93,040	71,468	71,468	41,690	35,734	85,640
313-0000-360.00-00	MISCELLANEOUS REVENUE	0	0	0	0	5,900	0	0	0	0	0
*		0	0	0	0	5,900	0	0	0	0	0
313-0000-392.00-00	INTER-FUND OPER. TRANSFER	0	0	0	4,289	0	0	0	0	0	0
*		0	0	0	4,289	0	0	0	0	0	0
**	HALL OF FAME DEBT SERVICE	454,564	2,446,354	1,575,924	1,750,141	1,306,284	1,270,278	1,257,789	769,174	763,218	1,268,116

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
***	HALL OF FAME DEBT SERVICE	454,564	2,446,354	1,575,924	1,750,141	1,306,284	1,270,278	1,257,789	769,174	763,218	1,268,116

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
HALL OF FAME DEBT SERVICE											
OTHER SERVICES & CHARGES											
313-0401-472.37-02	CAPITAL LEASE PAYMENTS	1,401,500	1,403,500	1,405,500	1,405,000	1,329,715	0	0	0	0	0
LEVEL	TEXT	TEXT AMT									
14BU	NEW ACCOUNTS USED FOR 2013	TEXT AMT									
313-0401-472.38-01	PRINCIPAL	0	0	0	0	0	1,115,000	1,115,000	1,115,000	555,000	1,125,000
LEVEL	TEXT	TEXT AMT									
14BU	2011 HALL OF FAME BOND REFUNDING	TEXT AMT									
	2/1/14	560,000									
	8/1/14	565,000									
	FINAL PAYMENT DUE 2/1/18, PRINCIPAL BALANCE OF \$5,285,000 AT 12/31/13	1,125,000									
313-0401-472.38-02	INTEREST	12,014	0	0	0	0	152,778	152,250	153,000	78,500	137,616
LEVEL	TEXT	TEXT AMT									
14BU	2011 HALL OF FAME BOND REFUNDING INTEREST	TEXT AMT									
	2/1/14	71,048									
	8/1/14	66,568									
		137,616									
313-0401-472.38-03	PAYING AGENT FEES	0	2,500	0	0	750	2,500	750	0	0	5,500
LEVEL	TEXT	TEXT AMT									
14BU	ESTIMATED TRUSTEE FEE	2,500									
	CONTINGENCY IF LEASE RENTAL DIFFERS FROM STATED DEBT SERVICE PAYMENT	3,000									
		5,500									
*	OTHER SERVICES & CHARGES	1,413,514	1,406,000	1,405,500	1,405,000	1,330,465	1,270,278	1,268,000	1,268,000	633,500	1,268,116
**	CONTROLLER	1,413,514	1,406,000	1,405,500	1,405,000	1,330,465	1,270,278	1,268,000	1,268,000	633,500	1,268,116
***	HALL OF FAME DEBT SERVICE	1,413,514	1,406,000	1,405,500	1,405,000	1,330,465	1,270,278	1,268,000	1,268,000	633,500	1,268,116

**City of South Bend, Indiana
2014 Budget Departmental Summary**

Fund Name Professional Sports Development **Fund Number** 377

Department Description & Purpose To account for Hotel / Motel Tax and Professional Sports Development tax revenues dedicated towards the College Football Hall of Fame, Century Center, Coveleski Stadium and other uses.

Description	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014	% Chg
Revenue							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	903,345	1,210,915	600,000	297,215	600,000	-	0.0%
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	3,415	5,025	6,500	1,867	4,000	(2,500)	-38.5%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	49,690	88,023	81,301	41,646	74,228	(7,073)	-8.7%
Transfers In	-	-	-	-	-	-	-
Total Revenue	956,450	1,303,963	687,801	340,728	678,228	(9,573)	-1.4%
Expenditures by Cost Center							
Hall of Fame Operations	500,000	489,152	-	-	-	-	-
Coveleski Stadium Debt Service	395,423	776,408	776,671	388,348	765,746	(10,925)	-1.4%
Century Center Capital Fund	100,000	100,000	100,000	100,000	100,000	-	0.0%
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Total Cost Center Expenditures	995,423	1,365,560	876,671	488,348	865,746	(10,925)	-1.2%
Expenditures by Account Type							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
Total Personnel	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-
Professional Services (31xx)	-	-	-	-	-	-	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	285,000	580,000	595,000	295,000	605,000	10,000	1.7%
Debt Service - Interest & Fees	110,423	196,408	181,671	93,348	160,746	(20,925)	-11.5%
Other Services & Charges (39xx)	-	-	-	-	-	-	-
Grants & Subsidies	500,000	489,152	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	100,000	100,000	100,000	100,000	100,000	-	0.0%
Total Service & Charges	995,423	1,365,560	876,671	488,348	865,746	(10,925)	-1.2%
Capital	-	-	-	-	-	-	-
Total Expenditures by Type	995,423	1,365,560	876,671	488,348	865,746	(10,925)	-1.2%
Net Surplus / (deficit)	(38,973)	(61,597)	(188,870)	(147,620)	(187,518)		
Beginning Cash Balance	1,141,392	1,102,419	1,040,822	1,040,822	851,952		
Balance Sheet Adjustments	-	-	-	-	-		
Ending Cash Balance	1,102,419	1,040,822	851,952	893,202	664,434		
Staffing (FTE's)							
	2011 Actual	2012 Actual	2013 Budget	6/30/13 Actual	2014 Budget	Variance 2013-2014	
Non-Bargaining	-	-	-	-	-	-	-
Bargaining	-	-	-	-	-	-	-
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	-
Total FTE's	-	-	-	-	-	-	-

Explain Significant Revenue, Expenditure and Staffing Changes Below:
 The 2013 budget reflected the elimination of the hotel/motel tax revenue of \$489,152 received in this fund and passed through to the College Football Hall of Fame. The debt service in the PSDA fund is for the 2010 Coveleski Stadium bonds. Final payment on the bonds is due January 15, 2019. The 2013 budget also includes a \$100,000 transfer to the Century Center Capital Fund. This is the same amount since 2006. PSDA tax revenue is distributed by the State of Indiana on a monthly basis. The revenue is derived from the collection of state income taxes, local income taxes and sales taxes at venues in the PSDA area (i.e. Coveleski Stadium, Century Center, Morris Performing Arts Center).

**City of South Bend, Indiana
2014 Budget Departmental Summary**

Fund Name

Professional Sports Development

Fund Number

377

2013 Accomplishments/Outcomes (4-10 required)

- Payment of semi-annual debt service payments on time to the bond trustee.
- Proper filing and receipt of 45% interest rebate check due under these bonds (subject to 8.7% federal sequester starting in 2013)
- Century Center Board of Mangers approved a multi-year capital improvement plan for the facility.

2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)

**City Strategy
Number**

- Pay semi-annual debt service for the 2010 Coveleski Stadium bonds on time.
- Process claims to receive the interest rebate check from the Internal Revenue Service
- Monitor Century Center capital improvement plans to ensure the PSDA money is being used properly.

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2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)

- Payments from the State of Indiana of PSDA revenue are sometimes erratic and are delayed because of the State fiscal cycle.
- The PSDA tax revenue has not been sufficient to cover the debt service payments and capital transfer and has resulted in the use of cash reserves. Cash reserves as still sufficient, however, and exceed the city target of 20% of expenditures.

Key Performance Indicators

Measure	Mayoral Goal	Type	Target	2012 Actual (if available)	2013 Estimated (if available)	2014 Projection
- Bond payments made	2	Output	2	2	2	2
- Percent of bond payment timely	2	Effectiveness	100%	100%	100%	100%
- Century Center CIP Updated	3	Output	1	1	1	1
- Ending Cash Reserves	2	Output	\$173,149 (20%)	\$1,040,822 (119%)	\$851,952 (97%)	\$664,434 (78%)
- Cash Reserves % of Expenditures	2	Output				

Types: output, efficiency, effectiveness, quality, outcome, technology

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
PROF.SPORTS DEVLOP (PSDF)											
377-0000-317.00-00	HOTEL/MOTEL TAX	589,620	530,137	521,800	494,325	489,152	0	0	0	0	0
LEVEL	TEXT	TEXT AMT									
14BU	HOTEL/MOTEL TAX ELIMINATED FOR 2012. THIS WAS A PASS THROUGH REVENUE TO THE HALL OF FAME WHICH MOVED FROM SOUTH BEND AT THE END OF 2011										
*		589,620	530,137	521,800	494,325	489,152	0	0	0	0	0
377-0000-335.10-00	PROF SPORTS DEV AREA	396,873	617,304	640,760	409,020	721,763	600,000	600,000	332,477	297,215	600,000
LEVEL	TEXT	TEXT AMT									
14BU	PSDA REVENUE FROM SALES AND INCOME TAX WITHHELD IN THE ALLOCATION AREA. AMOUNTS BASED ON REVENUE TRENDS. COVELESKI STADIUM, CENTURY CENTER, MPAC, AND STUDEBAKER NATIONAL MUSEUM ARE INCLUDED IN THE SOUTH BEND PSDA DISTRICT.	600,000									
*		396,873	617,304	640,760	409,020	721,763	600,000	600,000	332,477	297,215	600,000
377-0000-360.00-00	MISCELLANEOUS REVENUE	0	0	0	49,690	88,023	81,301	81,301	77,851	41,646	74,228
LEVEL	TEXT	TEXT AMT									
14BU	2010 COVELESKI STADIUM BONDS 45% INTEREST REBATE										
	1/15/13 PAYMENT LESS 8.7% SEQUESTER	38,023									
	7/15/13 PAYMENT LESS 8.7% SEQUESTER	36,205									
		74,228									
*		0	0	0	49,690	88,023	81,301	81,301	77,851	41,646	74,228
377-0000-361.00-00	INTEREST ON INVESTMENTS	17,892	4,878	3,669	3,415	5,025	6,500	6,500	2,023	1,867	4,000
*		17,892	4,878	3,669	3,415	5,025	6,500	6,500	2,023	1,867	4,000
**	PROF.SPORTS DEVLOP (PSDF)	1,004,385	1,152,319	1,166,229	956,450	1,303,963	687,801	687,801	412,351	340,728	678,228
***	PROF.SPORTS DEVLOP (PSDF)	1,004,385	1,152,319	1,166,229	956,450	1,303,963	687,801	687,801	412,351	340,728	678,228

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
PROF.SPORTS DEVLOP (PSDF)											
OTHER SERVICES & CHARGES											
377-0401-452.38-01	PRINCIPLE	0	0	0	285,000	580,000	595,000	595,000	595,000	295,000	605,000
LEVEL	TEXT	TEXT AMT									
14BU	2010 COVELESKI STADIUM BOND PRINCIPAL										
	DUE 1/15/14	300,000									
	DUE 7/15/14	305,000									
	PRINCIPAL BALANCE 12/31/13 - \$3,520,000										
	FINAL PRINCIPAL PAYMENT DUE 1/15/19	605,000									
377-0401-452.38-02	INTEREST	0	0	0	110,423	195,608	180,671	180,671	180,670	92,548	159,746
LEVEL	TEXT	TEXT AMT									
14BU	2010 COVELESKI STADIUM BONDS INTEREST										
	DUE 1/15/14	82,873									
	DUE 7/15/14	76,873									
	GROSS INTEREST DUE, WILL RECEIVE 45% TAX REBATE ON INTEREST PAID AS THESE ARE RECOVERY ZONE ECONOMIC DEVELOPMENT BONDS	159,746									
377-0401-452.38-03	PAYING AGENT FEES	0	0	0	0	800	1,000	1,000	800	800	1,000
LEVEL	TEXT	TEXT AMT									
14BU	ESTIMATED PAYING AGENT FEES	1,000									
		1,000									
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*	OTHER SERVICES & CHARGES	0	0	0	395,423	776,408	776,671	776,671	776,470	388,348	765,746
	OTHER USES										
	377-0401-452.50-02 INTER-FUND OPER. TRANSFRS	200,000	200,000	200,000	0	0	0	0	0	0	0
	377-0401-452.50-14 HOTEL/MOTEL	589,620	530,137	521,800	494,325	489,152	0	0	0	0	0
	377-0401-452.50-15 PROF. SPORTS DEV - HOF	0	35,958	0	5,675	0	0	0	0	0	0
	377-0401-452.50-16 PRF. SP DEV - CENTURY CEN	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
LEVEL	TEXT	TEXT AMT									
14BU	CENTURY CENTER ANNUAL CAPITAL CONTRIBUTION DEPOSITED INTO CAPITAL BANK ACCOUNT \$100,000 PROPOSED, SAME AS PRIOR YEARS \$100,000 PER YEAR AMOUNT SINCE 2006 AMOUNT PAID TO FUND 671 - CENTURY CENTER CAPITAL	100,000									
		100,000									
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*	OTHER USES	889,620	866,095	821,800	600,000	589,152	100,000	100,000	100,000	100,000	100,000

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
**	CONTROLLER	889,620	866,095	821,800	995,423	1,365,560	876,671	876,671	876,470	488,348	865,746

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	OTHER SERVICES & CHARGES										
377-1101-452.36-01	BUILDINGS	0	0	16,774	0	0	0	0	0	0	0
*	OTHER SERVICES & CHARGES	0	0	16,774	0	0	0	0	0	0	0
**	PARK MAINTENANCE	0	0	16,774	0	0	0	0	0	0	0
***	PROF.SPORTS DEVLOP (PSDF)	889,620	866,095	838,574	995,423	1,365,560	876,671	876,671	876,470	488,348	865,746

**City of South Bend, Indiana
2014 Budget Departmental Summary**

Fund Name	County Option Income Tax fund				Fund Number	404	
Department Description & Purpose	<i>Fund is used to account for 0.6% local option income tax charged in St. Joseph County. Distributions are made monthly by State of Indiana based on certified tax levies. Fund used for debt service, certain organization grants and operational subsidies, capital expenditures, information technology and other uses as deemed by the Mayor and Council.</i>						
Description	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014	% Chg
Revenue							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	7,097,462	8,610,742	7,846,940	3,923,470	7,925,409	78,469	1.0%
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	37,973	69,195	80,000	31,843	75,000	(5,000)	-6.3%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	1,088,377	764,028	805,932	266,490	549,376	(256,556)	-31.8%
Transfers In	-	-	-	-	-	-	-
Total Revenue	8,223,812	9,443,965	8,732,872	4,221,803	8,549,785	(183,087)	-2.1%
Expenditures by Cost Center							
Debt Service	1,992,513	2,266,108	2,178,168	1,278,265	1,882,726	(295,442)	-13.6%
Information Technology	719,323	1,147,049	2,519,667	1,174,534	2,441,471	(78,196)	-3.1%
Grants/Subsidies	290,000	342,386	389,197	132,568	316,116	(73,081)	-18.8%
Telephone	692,954	500,064	420,000	217,049	450,000	30,000	7.1%
Street Lights Electricity	1,211,501	1,273,489	1,350,000	737,772	1,475,000	125,000	9.3%
Building Maintenance	317,046	381,500	387,000	394,909	400,000	13,000	3.4%
Transfer - Curb & Sidewalk Program	240,000	481,992	676,882	676,882	723,176	46,294	6.8%
Potawatomi Greenhouse	146,595	1,128,283	-	-	-	-	-
Police & Fire Gasoline	-	20,507	1,123,808	535,030	1,100,000	(23,808)	-2.1%
Capital/Other	532,540	783,031	214,193	3,501	467,451	253,258	118.2%
Total Cost Center Expenditures	6,142,472	8,324,409	9,258,915	5,150,510	9,255,940	(2,975)	0.0%
Expenditures by Account Type							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
Total Personnel	-	-	-	-	-	-	-
Supplies	5,179	18,683	1,140,918	624,007	1,248,000	107,082	9.4%
Professional Services (31xx)	227,014	74,232	735,742	316,816	976,105	240,363	32.7%
Comm/Transportation(32xx)	692,954	500,064	420,000	217,049	450,000	30,000	7.1%
Printing & Advertising (33xx)	1,029	2,374	3,000	993	3,000	-	0.0%
Insurance (34xx)	30,888	24,840	27,948	13,974	6,848	(21,100)	-75.5%
Utilities (35xx)	1,211,501	1,273,489	1,350,000	737,772	1,475,000	125,000	9.3%
Repairs & Maintenance (36xx)	581,472	917,877	1,055,621	768,110	1,246,969	191,348	18.1%
Debt Service - Principal	1,592,673	2,265,108	1,719,856	1,053,548	1,792,112	72,256	4.2%
Debt Service - Interest & Fees	399,840	1,000	458,312	224,717	418,933	(39,379)	-8.6%
Other Services & Charges (39xx)	301,486	169,087	147,877	145,739	302,181	154,304	104.3%
Grants & Subsidies	290,000	342,386	389,197	132,568	316,116	(73,081)	-18.8%
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	240,000	481,992	-	-	-	-	-
Other Financing Uses (50xx)	-	470,976	676,882	676,882	723,176	46,294	6.8%
Total Service & Charges	5,568,857	6,523,425	6,984,435	4,288,168	7,710,440	726,005	10.4%
Capital	568,436	1,782,301	1,133,562	238,335	297,500	(836,062)	-73.8%
Total Expenditures by Type	6,142,472	8,324,409	9,258,915	5,150,510	9,255,940	(2,975)	0.0%
Net Surplus / (deficit)	2,081,340	1,119,556	(526,043)	(928,707)	(706,155)		
Beginning Cash Balance	12,126,103	14,207,443	15,327,002	15,327,002	14,800,959		
Balance Sheet Adjustments	-	3	-	-	-		
Ending Cash Balance	14,207,443	15,327,002	14,800,959	14,398,295	14,094,804		
Staffing (FTE's)	2011 Actual	2012 Actual	2013 Budget	6/30/13 Actual	2014 Budget	Variance 2013-2014	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
Total FTE's	-	-	-	-	-	-	

Explain Significant Revenue, Expenditure and Staffing Changes Below:

On April 16, 2012, an additional COIT distribution was received in the amount of \$918,438 as the result of a State of Indiana accounting error during 2011 and has been reflected in the 2012 amended revenue budget. 2013 subsidies are to the SBRMA (\$65,000) and Studebaker National Museum (\$251,116). County building maintenance costs increased for 2014. Information technology costs have been paid from the COIT fund in recent years. Gasoline costs of \$1,100,000 for police and fire have been included for 2014. Electricity costs have increased for 2014.

City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

County Option Income Tax fund

Fund Number

404

2013 Accomplishments/Outcomes (4-10 required)

- Funds used to complete projects are completed in a timely manner.
- Continue to earn interest on available cash balance.
- Adequate cash reserves maintained.
- Implementation of a new Microsoft Office 365 platform and move away from the current Novell GroupWise platform.
- Continued to replace employee computers and equipment.

2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)

City Strategy
Number

- Maintain fund reserves as the reserves are important for preserving the City credit rating
- Fund performs within budgetary guidelines.
- Properly account for Local Option Income Tax received from State.
- Police Department vehicle lease payment included in fund for 2014 (formerly in CCD Fund 406)

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2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)

- Spending \$706,155 in cash reserves in the 2014 budget - still maintain strong cash reserves in the fund.
- Tax revenue estimates from the DLGF are sometimes changing and inconsistent. A DLGF revenue estimate for 2013 is expected to be received in August or September.
- In recent years, General Fund costs have been transferred to COIT because of limited property tax revenue due to circuit breaker caps.

Key Performance Indicators

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
- Web site visits (per year)	1,2	output	660,000	676,000	660,000	660,000
- Helpdesk tickets	1,2	output	5,000	3,000	4,800	5,000
- Call to IT main line	1,2	output	12,000	18,000	12,000	12,000
- System availability - Downtime %	1,2	Effectiveness	99.9%	99.9%	99.9%	99.9%

Types: output, efficiency, effectiveness, quality, outcome, technology

Information Technology (costs and FTE's also included in the financial summary)

Expenditures	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014
Personnel	-	-	-	-	-	-
Supplies	5,179	18,683	17,110	88,977	148,000	130,890
Maintenance Services	264,426	304,777	663,408	367,988	841,547	178,139
Professional Services	23,296	-	100,000	-	341,000	241,000
Other Services	-	473,026	471,226	235,738	485,105	13,879
Capital	426,422	350,563	1,267,923	481,830	625,819	(642,104)
Total Expenditures	719,323	1,147,049	2,519,667	1,174,533	2,441,471	(78,196)

Information Tech. Staffing (FTE's)

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Explain Significant Information Technology Trends and Changes Below:

**City of South Bend, Indiana
2014 Budget Departmental Summary**

Fund Name

County Option Income Tax fund

Fund Number

404

Five-Year Capital Improvement Plan

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
Replacement Capital								
1	Computers ("computer refresh")	Cash	100,000	130,000	130,000	130,000	130,000	620,000
2	Network Printers	Cash	10,000	10,000	10,000	10,000	10,000	50,000
3	Time Clock Replacements	Cash	6,000	3,000	3,000	3,000	3,000	18,000
4	Network Cabling	Cash	5,000	-	-	-	-	5,000
5	ERP migration	Cash	-	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
Project Capital								
18	Fiber Redundancy	Cash	42,000	-	-	-	-	42,000
19	Sungard Public Sector	Cash	-	150,040	2,040	2,040	2,040	156,160
20	Hand Held Work Orders	Cash	-	-	-	-	-	-
21	City Source Mobile App	Cash	-	12,000	12,000	-	-	24,000
22	Misc. Hardware	Cash	-	-	-	-	-	-
23	Mobile Connectivity	Cash	25,000	-	-	-	-	25,000
24	Add'l Drives for Storage Area Network	Cash	-	120,000	-	-	-	120,000
25	Misc. Software	Cash	-	-	-	-	-	-
26	Microsoft Office 365 Software	Cash	-	116,481	-	-	-	116,481
27	Laserfiche Avante Upgrade	Cash	49,000	-	-	-	-	49,000
28	Wireless Phase 4	Cash	42,000	-	-	-	-	42,000
29	Quatred Mobile Code Enforcement	Cash	45,000	-	-	-	-	45,000
30	Quatred Mobile Work Orders	Cash	40,000	-	-	-	-	40,000
31	Vantage Point Viewer	Cash	25,000	-	-	-	-	25,000
32	Enterprise Fax Server	Cash	17,500	-	-	-	-	17,500
33	Mobile 311 Application	Cash	12,000	-	-	-	-	12,000
34			-	-	-	-	-	-
Total			418,500	1,541,521	1,157,040	1,145,040	1,145,040	5,407,141

Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital

Justification:

1 2014 reduction in ERP Phase I request to balance the 2014 COIT Fund buget.

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Fiber redundancy is to eliminate single points of failure within the system.
 19 Sungard public sector- starting to make the move to OneSolution (total re-write of the current software). Adding building permits, code, etc.
 20 Hand Held Work Orders- Ruggedized field devices with a mogile version of work orders.
 21 City Source mobile app- smart phone app for reporting potholes, graffiti, etc. Workes with contact management
 22 Add'l drives for SAN- running out of storage space
 23 Office 365 software- Licenses for Office 365

City of South Bend
County Option Income Tax Fund Revenue - 2008 to 2014

<i>Fund Name</i>	<i>2008 Actual</i>	<i>2009 Actual</i>	<i>2010 Actual</i>	<i>2011 Actual</i>	<i>2012 Actual</i>	<i>2013 Amended Budget</i>	<i>2014 Proposed Budget</i>	<i>2013-2014 Percent Change</i>
<i>COIT Fund</i>								
County Option Income Tax	6,192,452	8,302,694	7,648,824	7,097,462	8,610,742	7,846,940	7,925,409	1.00%
Computer Maintenance Allocation	0	0	0	387,168	367,908	386,328	397,918	3.00%
Interest on Investments	143,484	44,237	50,033	37,973	69,068	80,000	75,000	-6.25%
UDAG Principal Income	0	0	0	471,576	200,451	268,146	0	-100.00%
Anchor Principal and Interest	38,958	33,327	129,210	36,458	35,625	36,458	36,458	0.00%
Telephone Reimbursement	0	0	0	193,175	154,284	115,000	115,000	0.00%
Other Revenue	130,092	4,798	0	0	5,887	0	0	#DIV/0!
Total COIT Fund Revenue	6,504,986	8,385,056	7,828,067	8,223,812	9,443,965	8,732,872	8,549,785	-2.10%

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
C.O.I.T.											
404-0000-316.00-00	COUNTY OPTION INC. TAX	6,192,452	8,302,694	7,648,824	7,097,462	8,610,742	7,691,991	7,846,940	4,577,381	3,923,470	7,925,409
LEVEL	TEXT	TEXT AMT									
14BU	2013 ESTIMATE PLUS 1% AMOUNTS RECEIVED FROM ST. JOSEPH COUNTY ON A MONTHLY BASIS. DLGF WILL CERTIFY AMOUNTS IN AUGUST	7,925,409									
		6,192,452	8,302,694	7,648,824	7,097,462	8,610,742	7,691,991	7,846,940	4,577,381	3,923,470	7,925,409
*		6,192,452	8,302,694	7,648,824	7,097,462	8,610,742	7,691,991	7,846,940	4,577,381	3,923,470	7,925,409
404-0000-360.00-00	MISCELLANEOUS REVENUE	38,958	33,327	129,210	36,458	35,625	36,458	36,458	17,500	17,500	36,458
LEVEL	TEXT	TEXT AMT									
14BU	ANCHOR PRINCIPAL ANCHOR INTEREST	33,333 3,125 36,458									
		38,958	33,327	129,210	36,458	35,625	36,458	36,458	17,500	17,500	36,458
*		38,958	33,327	129,210	36,458	35,625	36,458	36,458	17,500	17,500	36,458
404-0000-361.00-00	INTEREST ON INVESTMENTS	143,484	44,237	50,033	37,973	69,068	80,000	80,000	34,343	31,843	75,000
LEVEL	TEXT	TEXT AMT									
14BU	ESTIMATED INTEREST ON FUND BALANCES	75,000 75,000									
404-0000-361.02-00	OTHER INTEREST	0	4,798	0	0	127	0	0	0	0	0
*		143,484	49,035	50,033	37,973	69,195	80,000	80,000	34,343	31,843	75,000
404-0000-380.10-13	TELEPHONE	0	0	0	193,149	154,284	115,000	115,000	65,546	55,826	115,000
LEVEL	TEXT	TEXT AMT									
14BU	ESTIMATED TELEPHONE REIMBURSEMENTS FROM OTHER DEPARTMENTS AND AGENCIES - MOVED FROM GENERAL FUND TO COIT FUND IN 2010	115,000 115,000									
404-0000-380.10-80	COMPUTER MAINTENANCE	0	0	0	387,168	367,908	386,328	386,328	225,358	193,164	397,918
LEVEL	TEXT	TEXT AMT									
14BU	I.T. ALLOCATION FIXED FEE CHARGED TO DEPTS I.T. REVENUE AND EXPENDITURES MOVED FROM FUND 406 TO FUND 404 FIXED ALLOCATION #2	397,918									

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
			397,918								
404-0000-380.10-99	MISC. REIMBURSEMENTS	0	0	0	26	5,760	0	0	0	0	0
*		0	0	0	580,343	527,952	501,328	501,328	290,904	248,990	512,918
404-0000-392.00-00	INTER-FUND OPER. TRANSFER	130,092	0	0	0	0	0	0	0	0	0
*		130,092	0	0	0	0	0	0	0	0	0
404-0000-399.02-06	PRINCIPAL INCOME	0	0	0	471,576	200,451	268,146	268,146	0	0	0
LEVEL	TEXT		TEXT AMT								
14EU	NOT BEING MADE BY THE UDAG FUND										
*		0	0	0	471,576	200,451	268,146	268,146	0	0	0
**	C.O.I.T.	6,504,986	8,385,056	7,828,067	8,223,812	9,443,965	8,577,923	8,732,872	4,920,128	4,221,802	8,549,785
***	C.O.I.T.	6,504,986	8,385,056	7,828,067	8,223,812	9,443,965	8,577,923	8,732,872	4,920,128	4,221,802	8,549,785

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
C.O.I.T.											
OTHER SERVICES & CHARGES											
404-0401-415.31-06	OTHER PROFESSIONAL SVCS	101,387	11,000	37,941	81,866	6,935	0	0	0	0	0
404-0401-415.37-02	CAPITAL LEASE PAYMENTS	3,056,823	2,309,926	1,747,918	1,721,272	1,658,275	0	0	0	35,000	0
404-0401-415.37-03	OFFICE SPACE	0	0	40,000	0	40,000	45,000	45,000	40,000	40,000	45,000
LEVEL	TEXT	TEXT AMT									
14BU	ST JOSEPH COUNTY PROSECUTOR/FAMILY JUSTICE CENTER - METRO HOMICIDE - SPECIAL VICTIM UNIT (\$40,000 PAID IN 2010 AND 2011) BPW AGREEMENT APPROVED 10/18/12. SOUTH BEND PAYS \$40,000 PER YEAR FOR FIVE YEARS. 2013-2017 ST. JOE COUNTY PAYS \$45,000 PER YEAR FOR THE SAME TIME PERIOD OTHER COSTS	40,000 5,000 45,000									
404-0401-415.37-11	CAPITAL LEASE PRINCIPAL	0	0	0	0	0	1,202,373	1,202,373	1,028,839	496,873	1,314,413
LEVEL	TEXT	TEXT AMT									
14BU	2001 LEIGHTON PLAZA LEASE - TRANSP DUE 6/30/14 = \$88,849 DUE 12/30/14 = \$91,514 2010 PUBLIC WORKS CENTER REFUND- \$525,000 X 87.7% 2012 POLICE/FIRE RENOVATION - \$1,120,000 X 25% 2006 MAIN ST./COLFAX GARAGE LEASE - TRANSP DUE 3/15/14 = \$55,288 DUE 9/15/14 = \$56,670 2005 ANCHOR PROJECT SERIES A DUE 6/30/14 = \$33,333 DUE 12/31/14 = \$33,333 2011 CENTURY CENTER BOND REFUNDING (25%) DUE 2/1/14 = \$220,000 DUE 8/1/14 = \$220,000 BALANCE PAID IN FUND 407 2014 ESTIMATE POLICE VEHICLE AND EQUIPMENT LEASE \$1,088,000 COST - ONE PAYMENT IN 2014	180,363 460,425 280,000 111,958 66,667 110,000 105,000 1,314,413									
404-0401-415.37-12	CAPITAL LEASE INTEREST	0	0	0	0	0	389,056	389,056	336,376	177,494	365,734
LEVEL	TEXT	TEXT AMT									
14BU	2001 LEIGHTON PLAZA LEASE - TRANSP DUE 6/30/14 = \$11,151 DUE 12/30/14 = \$8,486 2010 PUBLIC WORKS CENTER REFUND - \$145,626 X 87.7% 2012 POLICE/FIRE REFUNDING - \$446,010 X 25% 2006 MAIN ST./COLFAX GARAGE LEASE - TRANSP	19,637 127,714 111,503									

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	DUE 3/15/14 = \$44,712		88,042								
	DUE 9/15/14 = \$43,330										
	2005 ANCHOR PROJECT SERIES A		1,250								
	DUE 6/30/14 = \$833.33										
	DUE 12/31/14 = \$416.67										
	2011 CENTURY CENTER BOND REFUNDING (25%)		11,588								
	DUE 2/1/14 = \$24,275										
	DUE 8/1/14 = \$22,075										
	BALANCE PAID IN FUND 407										
	2014 ESTIMATE POLICE VEHICLE AND EQUIPMENT LEASE		6,000								
	\$1,087,000 COST - ONE PAYMENT IN 2014										
			365,734								
404-0401-415.38-03	PAYING AGENT FEES	2,000	2,000	0	0	1,000	2,000	2,000	0	0	2,000
LEVEL	TEXT		TEXT AMT								
14BU	ESTIMATED PAYING AGENT FEES		2,000								
			2,000								
404-0401-415.39-30	GRANTS AND SUBSIDIES	0	43,500	0	0	16,474	0	3,526	0	0	0
404-0401-415.39-60	ELECTION EXPENSE	57,018	0	0	0	0	0	0	0	0	0
404-0401-415.39-82	DEMOLITION & CLEARANCE	0	0	0	0	38,240	0	0	0	0	0
404-0401-415.39-89	MISC CHARGES & SERVICES	0	0	70,739	0	0	1,721	1,721	0	0	0
*	OTHER SERVICES & CHARGES	3,217,228	2,366,426	1,896,598	1,803,138	1,760,924	1,640,150	1,643,676	1,405,215	749,367	1,727,147
	CAPITAL										
404-0401-415.42-01	LAND IMPROVEMENTS	629,139	109,935	23,996	0	0	0	0	0	0	0
404-0401-415.42-02	BUILDING IMPROVEMENTS	2,066	0	0	0	0	0	0	0	0	0
404-0401-415.42-07	NEIGHBORHOOD PROGRAMS	129,101	18,719	0	225-	6,203	0	9,079	0	0	0
404-0401-415.42-09	LINCOLN WAY WEST	11,777	0	0	0	0	0	0	0	0	0
404-0401-415.42-11	WESTERN AVE	26,737	0	0	0	0	0	0	0	0	0
404-0401-415.42-12	SOUTH GATEWAY	680	0	0	0	0	0	0	0	0	0
404-0401-415.42-15	AFTER SCHOOL CLUB	0	0	0	470-	0	0	0	0	0	0
404-0401-415.43-02	MOTOR EQUIPMENT	12,000	0	0	0	0	0	0	0	0	0
LEVEL	TEXT		TEXT AMT								
14BU	MOWING CONTRACT - PARKS - USED PICK UP TRUCK		12,000								
			12,000								
404-0401-415.43-07	PARK EQUIPMENT	71,967	0	0	0	0	0	0	0	0	0
*	CAPITAL	883,467	128,654	23,996	695-	6,203	0	9,079	0	0	0
**	CONTROLLER	4,100,695	2,495,080	1,920,594	1,802,443	1,767,127	1,640,150	1,652,755	1,405,215	749,367	1,727,147

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
OTHER SERVICES & CHARGES											
404-0408-453.39-30	GRANTS AND SUBSIDIES	0	0	65,000	65,000	65,000	65,000	65,000	0	0	65,000
LEVEL	TEXT	TEXT AMT									
14BU	SOUTH BEND REGIONAL MUSEUM OF ART GRANT	65,000									
	SAME AMOUNT AS IN 2011 AND 2012										
	(BUDGETED IN GENERAL FUND IN 2009 AND PRIOR)	65,000									
404-0408-453.39-89	MISC. CHARGES & SERVICES	0	65,000	0	0	0	0	0	0	0	0
*	OTHER SERVICES & CHARGES	0	65,000	65,000	65,000	65,000	65,000	65,000	0	0	65,000
**	ART ASSOCIATION	0	65,000	65,000	65,000	65,000	65,000	65,000	0	0	65,000

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
OTHER SERVICES & CHARGES											
404-0409-453.34-02	LIABILITY INSURANCE	0	0	13,665	30,888	24,840	27,948	27,948	16,303	13,974	6,848
LEVEL	TEXT	TEXT AMT									
14BU	2014 FIXED COST ALLOCATION #7 LIABILITY INSURANCE - STUDEBAKER (FORMELY PAID IN GENERAL FUND IN 2009 AND PRIOR)	6,848									
404-0409-453.39-30	GRANTS AND SUBSIDIES	0	114,667	172,000	225,000	241,750	246,385	246,385	167,590	128,193	251,116
LEVEL	TEXT	TEXT AMT									
14BU	STUDEBAKER MUSEUM SUBSIDY - CONTRACT MANAGEMENT CONTRACT AMENDMENT APPROVED BY COUNCIL 12/12/11 CONTRACT RENEWAL FOR FIVE YEARS - 2011 TO 2015 COMPENSATION NEGOTIATED ANNUALLY, 2% INCREASE FOR 2012, MIN OF \$225,000 PER YEAR, 2% INCREASE 2014 MAINTENANCE RESERVE FUND - MATCHING CITY AMOUNT FIVE YEARS - 2012 TO 2016	241,116									
		10,000									
		251,116									
*	OTHER SERVICES & CHARGES	0	114,667	185,665	255,888	266,590	274,333	274,333	183,893	142,167	257,964
**	STUDEBAKER MUSEUM	0	114,667	185,665	255,888	266,590	274,333	274,333	183,893	142,167	257,964

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	OTHER SERVICES & CHARGES										
404-0602-431.36-09	BRIDGE REPAIR	0	0	0	0	231,600	0	0	0	0	0
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*	OTHER SERVICES & CHARGES	0	0	0	0	231,600	0	0	0	0	0
	CAPITAL										
404-0602-431.42-01	LAND IMPROVEMENTS	0	0	0	0	308,190	0	0	0	0	0
404-0602-431.42-02	BUILDINGS	0	0	0	0	3,630	0	45,380	45,380	45,380	0
404-0602-431.43-01	FURNITURE AND FIXTURES	0	0	0	0	0	0	14,861	14,861	14,861	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
*	CAPITAL	0	0	0	0	311,820	0	60,241	60,241	60,241	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
**	ENGINEERING	0	0	0	0	543,420	0	60,241	60,241	60,241	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
OTHER SERVICES & CHARGES											
404-0617-431.31-06	OTHER PROFESSIONAL SVCS	0	0	0	121,852	67,297	150,000	164,766	98,359	81,328	150,000
LEVEL	TEXT	TEXT AMT									
14BU	GOVERNMENTAL RELATIONS - FEDERAL	90,000									
	GOVERNMENTAL RELATIONS - STATE	60,000									
		150,000									
404-0617-431.32-04	TELEPHONE	0	0	0	692,954	500,064	420,000	420,000	292,119	217,049	450,000
LEVEL	TEXT	TEXT AMT									
14BU	CITY TELEPHONE COSTS - FORMERLY PAID IN ENGINEERING #101-0602-431-32-04 IN 2010 COSTS NOT INCLUDING LEASE/PURCHASE COSTS TO KEY BANK THAT ARE BUDGETED IN A PRINCIPAL AND INTEREST ACCOUNT - 2014 ESTIMATE PER A/P MANAGER	450,000									
		450,000									
404-0617-431.33-03	PROMOTIONAL	0	0	0	1,029	2,374	3,000	3,000	1,116	993	3,000
LEVEL	TEXT	TEXT AMT									
14BU	RECYCLING FEES	3,000									
		3,000									
404-0617-431.35-01	ELECTRIC	0	0	0	1,211,501	1,273,489	1,350,000	1,350,000	859,224	737,772	1,475,000
LEVEL	TEXT	TEXT AMT									
14BU	STREET LIGHTS AND SIGNALS ELECTRICITY - AEP FORMERLY PAID FROM ENGINEERING #101-0602-431-35-01 IN 2010 AND PRIOR YEARS	1,475,000									
		1,475,000									
404-0617-431.36-01	BUILDINGS	0	0	0	317,046	381,500	387,000	387,000	394,909	394,909	400,000
LEVEL	TEXT	TEXT AMT									
14BU	BUILDING MAINTENANCE FOR COUNTY-CITY BLDG PAID TO ST. JOSEPH COUNTY FORMERLY PAID ENGINEERING #101-0602-431-36-01 IN 2010 AND PRIOR YEARS. PAID ONCE PER YEAR FOR THE PRIOR FISCAL YEAR. PAID \$394,909 IN 2013 COUNTY WORKING WITH CITY TO CONTROL COSTS OTHER COUNTY CITY MAINTENANCE COSTS	394,909									
		5,091									
		400,000									
404-0617-431.36-05	OTHER EQUIPMENT	0	0	0	0	0	5,213	5,213	5,213	5,213	5,422
LEVEL	TEXT	TEXT AMT									
14BU	JOHNSON CONTROLS - LED LEASE #51 - ANNUAL	5,422									

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	FORMERLY #404-0401-415-39-89 IN 2010 PAID \$78,488 IN 2013. ST. JOE COUNTY ANNUAL WEIGHTS AND MEASURES FEE FORMERLY ENGINEERING #101-0602-431-36-01 IN 2010 PAID \$49,380 IN 2013 CITY WORKING WITH COUNTY TO CONTROL COSTS		50,000								
			130,000								
*	OTHER SERVICES & CHARGES	0	0	0	2,834,488	2,854,513	2,661,698	2,676,464	1,997,008	1,783,333	2,941,182
**	UTILITIES & SERVICES	0	0	0	2,834,488	2,854,513	2,661,698	2,676,464	1,997,008	1,783,333	2,941,182

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	OTHER USES										
404-0619-431.50-02	INTER-FUND OPER. TRANSFERS	0	0	0	240,000	481,992	676,882	676,882	676,882	676,882	723,176
LEVEL	TEXT		TEXT AMT								
14BU	TRANSFER TO MVH FUND 202 TO COVER CURB AND SIDEWALK PROGRAM BUDGET FOR 2014 (202-0619):		723,176								
			723,176								
*	OTHER USES	0	0	0	240,000	481,992	676,882	676,882	676,882	676,882	723,176
**	CURB/SIDEWALK PILOT	0	0	0	240,000	481,992	676,882	676,882	676,882	676,882	723,176

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
SUPPLIES											
404-0672-415.21-04	OTHER - OFFICE SUPPLIES	0	0	0	0	0	0	0	0	0	17,000
LEVEL	TEXT	TEXT AMT									
14BU	UPS BATTERY REFRESH	17,000									
		17,000									
404-0672-415.21-05	SMALL OFFICE EQUIPMENT	0	0	0	5,179	18,683	15,000	17,110	91,575	88,977	131,000
LEVEL	TEXT	TEXT AMT									
14BU	NETWORK CABLING	5,000									
	MISCELLANEOUS SOFTWARE	10,000									
	TIME CLOCK REPLACEMENTS	6,000									
	COMPUTER RELACEMENTS - 60 DESKTOPS / 25 LAPTOPS	100,000									
	MISCELLANEOUS NETWORK PRINTERS	10,000									
		131,000									
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*	SUPPLIES	0	0	0	5,179	18,683	15,000	17,110	91,575	88,977	148,000
	OTHER SERVICES & CHARGES										
404-0672-415.31-04	ACCOUNTING	0	0	0	23,296	0	50,000	50,000	0	0	61,000
LEVEL	TEXT	TEXT AMT									
14BU	SUNGARD USER GROUP ASSOCIATION - TRAINING	9,000									
	SUNGARD TRAINING	10,000									
	SQL TRAINING	42,000									
		61,000									
404-0672-415.31-06	OTHER PROFESSIONAL SVCS	0	0	0	0	0	0	90,000	0	0	280,000
LEVEL	TEXT	TEXT AMT									
14BU	ERP REPLACEMENT - INVESTIGATION PHASE	200,000									
	NETWORK INFRASTRUCTURE & SECURITY REVIEW	50,000									
	CONNECTIVITY TO SJC	20,000									
	CODE FOR AMERICA	10,000									
		280,000									
404-0672-415.31-70	ADM FEE ALLOCATION	0	0	0	0	0	470,976	470,976	274,736	235,488	485,105
LEVEL	TEXT	TEXT AMT									
14BU	2014 ALLOCATION FEE #1 IT PERSONNEL COSTS	485,105									
	AMOUNT EQUALS SALARIES, FRINGE BENEFITS, TRAINING										
	COSTS OF IT DEPARTMENT PAID IN GENERAL FUND										
		485,105									
404-0672-415.36-04	COMPUTER EQUIPMENT	0	0	0	264,426	304,777	469,161	623,408	385,414	367,988	841,547
LEVEL	TEXT	TEXT AMT									

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
404-0672-415.39-10	SUBSCRIPTIONS	0	0	0	0	2,050	0	250	250	250	0
*	OTHER SERVICES & CHARGES CAPITAL	0	0	0	353,563	372,668	1,329,297	1,573,794	990,733	932,046	1,995,971
404-0672-415.43-03	OFFICE EQUIPMENT	0	0	0	0	12,093	0	0	0	0	0
404-0672-415.43-08	COMPUTER EQUIP. & NETWORK	0	0	0	360,581	272,629	791,755	928,763	153,511	153,511	297,500

LEVEL	TEXT	TEXT AMT									
14BU	FIBER REDUNDANCY										
	COUNTY CITY BUILDING		22,000								
	CENTRAL SERVICES		12,000								
	WATER WORKS OLIVE ST.		8,000								
	LASERFICHE AVANTE UPGRADE		49,000								
	WIRELESS (PHASE 4)		42,000								
	QUATRED MOBILE CODE ENFORCEMENT		45,000								
	QUATRED MOBILE WORK ORDERS		40,000								
	VANTAGE POINT VIEWER		25,000								
	ENTERPISE FAX SERVER		17,500								
	MOBILE CONNECTIVITY		25,000								
	MOBILE 311 APPLICATION		12,000								
			297,500								
*	CAPITAL OTHER USES	0	0	0	360,581	284,722	791,755	928,763	153,511	153,511	297,500
	404-0672-415.50-05 CITY ADMINISTRATION FEE	0	0	0	0	470,976	0	0	0	0	0

LEVEL	TEXT	TEXT AMT									
14BU	ALLOCATION #1 ADMINISTRATION FEE MOVED TO NEW ACCOUNT 404-0672-415.31-70 FOR 2013										
*	OTHER USES	0	0	0	0	470,976	0	0	0	0	0
**	INFORMATION TECHNOLOGY	0	0	0	719,323	1,147,049	2,136,052	2,519,667	1,235,819	1,174,534	2,441,471

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
SUPPLIES											
404-0801-421.22-01	CENTRAL SERVICE GASOLINE	0	0	0	0	0	897,371	897,371	447,814	434,138	900,000
LEVEL	TEXT	TEXT AMT									
14BU	2014 POLICE DEPARTMENT GASOLINE	900,000									
	TRANSFERRED FROM GENERAL FUND 101-081-421-22-01										
	IN 2012 AND PRIOR YEARS	900,000									
<hr/>											
*	SUPPLIES	0	0	0	0	0	897,371	897,371	447,814	434,138	900,000
CAPITAL											
404-0801-421.43-02	MOTOR EQUIPMENT	0	0	1,080,666	18,495	0	0	0	0	0	0
404-0801-421.43-06	POLICE EQUIPMENT	0	0	0	0	20,507	0	0	0	0	0
404-0801-421.43-08	COMP EQUIP & NETWORK	0	0	0	0	0	0	34,483	34,483	24,547	0
<hr/>											
*	CAPITAL	0	0	1,080,666	18,495	20,507	0	34,483	34,483	24,547	0
<hr/>											
**	POLICE	0	0	1,080,666	18,495	20,507	897,371	931,854	482,297	458,685	900,000

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
SUPPLIES											
404-0901-422.22-01	CENTRAL SERVICE GASOLINE	0	0	0	0	0	226,437	226,437	118,022	100,892	200,000
LEVEL	TEXT	TEXT AMT									
14BU	2014 FIRE DEPARTMENT GASOLINE	200,000									
	TRANSFERRED FROM GENERAL FUND 101-0901-422-22-01										
	IN 2012 AND PRIOR YEARS	200,000									

*	SUPPLIES	0	0	0	0	0	226,437	226,437	118,022	100,892	200,000

**	FIRE DEPT	0	0	0	0	0	226,437	226,437	118,022	100,892	200,000

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
OTHER SERVICES & CHARGES											
404-1001-460.39-30	GRANTS AND SUBSIDIES	170,524	128,960	4,843	16,780	19,162	0	74,286	4,375	4,375	0
404-1001-460.39-46	NORTHEAST NEIGH. CTR.	18,750	0	0	0	0	0	0	0	0	0
404-1001-460.39-79	NEIGHBORHOOD PARTNERSHIPS	62,078	0	0	0	0	0	0	0	0	0
*	OTHER SERVICES & CHARGES	251,352	128,960	4,843	16,780	19,162	0	74,286	4,375	4,375	0
CAPITAL											
404-1001-460.41-01	LAND	65,708	57,872	11,861	18,282	0	0	100,996	36	36	0
404-1001-460.42-09	LINCOLNWAY WEST CORRIDOR	129,829	0	0	0	0	0	0	0	0	0
404-1001-460.42-11	WESTERN AVENUE	126,396	0	0	0	0	0	0	0	0	0
404-1001-460.42-12	SOUTH GATEWAY CORRIDOR	110,262	0	0	0	0	0	0	0	0	0
404-1001-460.42-13	FORTAGE AVENUE	29,391	0	0	0	0	0	0	0	0	0
404-1001-460.42-14	MIAMI STREET CORRIDOR	92,475	5,960	0	0	0	0	0	0	0	0
404-1001-460.44-05	STREETSCAPES	837	628,678	4,622	25,178	30,766	0	0	0	0	0
404-1001-460.44-96	WEED & SEED	0	100,000	500	0	0	0	0	0	0	0
*	CAPITAL	554,898	792,510	16,983	43,460	30,766	0	100,996	36	36	0
**	COMMUNITY DEVELOPMENT	806,250	921,470	21,826	60,240	49,928	0	175,282	4,411	4,411	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	OTHER SERVICES & CHARGES										
404-1002-460.31-02	ENGINEERING	0	93,748	252	0	0	0	0	0	0	0
404-1002-460.39-82	DEMOLITION & CLEARANCE	15,572	0	0	0	0	0	0	0	0	0
*	OTHER SERVICES & CHARGES	15,572	93,748	252	0	0	0	0	0	0	0
	CAPITAL										
404-1002-460.41-01	LAND	683,558	37,354	6,318	0	0	0	0	0	0	0
404-1002-460.41-02	BUILDINGS	55,330	21,164	1,200,800	0	0	0	0	0	0	0
*	CAPITAL	738,888	58,518	1,207,118	0	0	0	0	0	0	0
	OTHER USES										
404-1002-460.50-03	INTERFUND LOAN TRANSFER	0	0	2,700,000	0	0	0	0	0	0	0
*	OTHER USES	0	0	2,700,000	0	0	0	0	0	0	0
**	ECONOMIC DEVELOPMENT	754,460	152,266	3,907,370	0	0	0	0	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
CAPITAL											
404-1104-452.42-02	BUILDINGS	27,210	353,405	9,410	0	0	0	0	0	0	0
*	CAPITAL	27,210	353,405	9,410	0	0	0	0	0	0	0
**	POTAWATOMI ZOO	27,210	353,405	9,410	0	0	0	0	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	CAPITAL										
404-1106-452.42-02	BUILDINGS	0	0	18,049	146,595	1,128,283	0	0	0	0	0
*	CAPITAL	0	0	18,049	146,595	1,128,283	0	0	0	0	0
**	POTAWATOMI GREENHOUSE	0	0	18,049	146,595	1,128,283	0	0	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	OTHER SERVICES & CHARGES										
404-1203-415.31-06	OTHER PROFESSIONAL SVCS	0	30,657	0	0	0	0	0	0	0	0
*	OTHER SERVICES & CHARGES	0	30,657	0	0	0	0	0	0	0	0
**	CODE HEARING OFFICER	0	30,657	0	0	0	0	0	0	0	0
***	C.O.I.T.	6,465,660	4,132,545	7,208,580	6,142,472	8,324,409	8,577,923	9,258,915	6,163,788	5,150,510	9,255,940

**City of South Bend, Indiana
2014 Budget Departmental Summary**

Fund Name Cumulative Capital Development **Fund Number** 406

Department Description & Purpose *Account for expenditures relating to the purchase or lease of capital improvements in the City. In recent years, this fund has been used to lease replacement police vehicles and related equipment. Financing is provided by property tax revenues, auto excise tax, commercial vehicle tax, and payment in lieu of taxes (PILOT).*

Description	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014	% Chg
Revenue							
Property Taxes	540,454	517,710	530,000	253,553	477,722	(52,278)	-9.9%
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	43,514	38,122	34,271	19,926	40,400	6,129	17.9%
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	1,769	3,808	4,000	1,747	3,500	(500)	-12.5%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	45,140	43,768	46,054	23,239	46,894	840	1.8%
Transfers In	-	-	-	-	-	-	-
Total Revenue	630,877	603,408	614,325	298,465	568,516	(45,809)	-7.5%
Expenditures by Cost Center							
Police Dept. Vehicle Leases	466,990	569,869	874,716	352,798	722,935	(151,781)	-17.4%
Police Dept. Vehicle Purchase	-	19,364	36,000	-	-	(36,000)	-100.0%
Administrative Allocations	1,224	636	504	252	-	(504)	-100.0%
Information Technology	32,684	-	-	-	-	-	-
Office Supplies & Furnishings	640	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
Total Cost Center Expenditures	501,538	589,869	911,220	353,050	722,935	(188,285)	-20.7%
Expenditures by Account Type							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
Total Personnel	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-
Professional Services (31xx)	-	-	-	-	-	-	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	1,176	636	504	252	-	(504)	-100.0%
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	294,187	531,042	808,477	333,823	685,082	(123,395)	-15.3%
Debt Service - Interest & Fees	172,802	38,827	66,239	18,975	37,853	(28,386)	-42.9%
Other Services & Charges (39xx)	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	48	-	-	-	-	-	-
Total Service & Charges	468,213	570,505	875,220	353,050	722,935	(152,285)	-17.4%
Capital	33,325	19,364	36,000	-	-	(36,000)	-100.0%
Total Expenditures by Type	501,538	589,869	911,220	353,050	722,935	(188,285)	-20.7%
Net Surplus / (deficit)	129,339	13,539	(296,895)	(54,585)	(154,419)		
Beginning Cash Balance	692,890	822,229	835,768	835,768	538,873		
Balance Sheet Adjustments	-	-	-	-	-		
Ending Cash Balance	822,229	835,768	538,873	781,183	384,454		
Staffing (FTE's)	2011 Actual	2012 Actual	2013 Budget	6/30/13 Actual	2014 Budget	Variance 2013-2014	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
Total FTE's	-	-	-	-	-	-	

Explain Significant Revenue, Expenditure and Staffing Changes Below:
 The fund is used primarily to lease/purchase replacement of 40-50 police vehicles and related equipment per year. Lease terms are for a five year period. The source of funding is primarily a dedicated property tax rate that is determined by the DLGF. Other sources of funding include auto excise tax, commercial vehicle excise tax and city payment in lieu of taxes from the wastewater and water utilities. Interest rates on capital leases have been ranging from 1-2% in recent years. In 2010, this fund was used for information technology costs but these costs were transferred to the COIT fund in 2011 and thereafter. No police vehicle leases are included in this fund for 2014 and are in COIT Fund 404.

City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Cumulative Capital Development

Fund Number

406

2013 Accomplishments/Outcomes (4-10 required)

- Continue to earn interest on available cash balance.
- Adequate cash reserves maintained.
- Capital lease payments are made in a timely matter.
- Submitted requests for capital financing proposals to ten pre-qualified companies and received six proposals with the low interest of 1.22% from PNC Equipment Finance.

2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)

City Strategy
Number

- Fund performs within budgetary guidelines.
- Properly account for property tax revenues, auto excise tax and commercial vehicle tax received from State.
- No new leases for 2014. Plan to build back up cash reserves in 2015 and in future years.

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2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)

- Property tax revenues distributions are in June and December. Cash flow issue.
- The property tax rate is fixed by the DLGF and does not increase based on the State growth quotient.
- Cash reserves have been decreasing in this fund due to declining property tax revenue. Cash reserves are still expected to exceed the City target of 25% of expenditures at December 31, 2014.
- A police vehicle and equipment lease for 2014 was not included in this fund and has been included in COIT Fund 404.

Key Performance Indicators

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
- Cash Reserves	2	Output	\$228,000	\$835,768	\$538,873	\$384,454
- Police vehicles replaced	2	Output	40-50 per yr	48	42	0
- Lease payments/% on time	2	Output/Efficiency	9/100%	8/100%	8/100%	8/100%
- Property Tax Rate	2	Efficiency	>.0500%	.0328%	.0328%	.0328%
- Financing quotes requested/received	2	Output	10/10	10/7	10/6	0
- Interest Rate on Capital Lease	2	Efficiency	<1.5%	1.695%	1.22%	0
- Cash Reserves % of Expenditures	2	Output	>25%	141%	59%	53%

Types: output, efficiency, effectiveness, quality, outcome, technology

Information Technology (costs and FTE's also included in the financial summary)

Expenditures	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance Services	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Other Services	-	-	-	-	-	-
Capital	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-

Information Tech. Staffing (FTE's)

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Explain Significant Information Technology Trends and Changes Below:

City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Cumulative Capital Development

Fund Number

406

Five-Year Capital Improvement Plan

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	Replacement Capital							
1	Police vehicles & related equipment	Lease	-	1,200,000	1,200,000	1,200,000	1,200,000	4,800,000
2	Police street crime unit vehicles	Cash	-	36,000	36,000	36,000	36,000	144,000
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5	Not funded for 2014 in Fund 406. See COIT Fund 404							
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	Project Capital							
18			-	-	-	-	-	-
19			-	-	-	-	-	-
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	Total		-	1,236,000	1,236,000	1,236,000	1,236,000	4,944,000
	Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital							

Justification:

- 1 Lease purchase approximately 40 to 50 replacement police vehicles and related equipment per year.
- 2 Purchase replacement street crimes vehicles (SOS) as needed for cash.

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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
CUMULATIVE CAPITAL DEVEL											
406-0000-311.00-00	GENERAL PROPERTY TAX	291,600	739,635	604,214	540,454	517,710	530,000	530,000	253,553	253,553	477,722
LEVEL	TEXT	TEXT AMT									
14BU	2012/PAY 2013 ABSTRACT - \$490,122 X 1.026 X 95% COLLECTIONS = \$477,722 ASSUMES 95% COLLECTION RATE AND A 2.6% STATE-WIDE GROWTH FACTOR	477,722									
406-0000-311.20-00	PROPERTY TAXES-PRIOR YEAR	0	681,198	17,151-	0	0	0	0	0	0	0
*		291,600	1,420,833	587,063	540,454	517,710	530,000	530,000	253,553	253,553	477,722
406-0000-312.01-00	FINANCIAL INSTITUTIONS	2,203	286	0	0	0	0	0	0	0	0
406-0000-312.02-00	AUTO EXCISE	52,310	44,776	38,846	33,442	28,658	32,000	25,072	15,318	15,318	31,000
LEVEL	TEXT	TEXT AMT									
14BU	ESTIMATE BASED ON TRENDS	31,000 31,000									
406-0000-312.03-00	COMMERCIAL VEHICLE TAX	14,679	12,125	10,734	10,072	9,464	10,072	9,199	4,608	4,608	9,400
LEVEL	TEXT	TEXT AMT									
14BU	ESTIMATE PER TRENDS	9,400 9,400									
*		69,192	57,187	49,580	43,514	38,122	42,072	34,271	19,926	19,926	40,400
406-0000-338.00-00	PILOT TRANSFERS IN	0	0	0	45,140	43,768	46,054	46,054	26,865	23,027	46,894
LEVEL	TEXT	TEXT AMT									
14BU	NEW ALLOCATION BASED ON RESPECTIVE TAX RATES OF WATER AND WASTEWATER. FORMERLY ALL DEPOSITED IN THE GENERAL FUND. FIXED ALLOCATION #3	46,894 46,894									
*		0	0	0	45,140	43,768	46,054	46,054	26,865	23,027	46,894
406-0000-360.00-00	MISCELLANEOUS REVENUE	0	0	0	0	0	0	0	212	212	0
*		0	0	0	0	0	0	0	212	212	0
406-0000-361.00-00	INTEREST ON INVESTMENTS	37,124	7,373	3,267	1,769	3,808	4,000	4,000	1,876	1,747	3,500

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
LEVEL	TEXT	TEXT AMT									
14BU	INTEREST EARNED ON FUND BALANCES		3,500								
			3,500								
*		37,124	7,373	3,267	1,769	3,808	4,000	4,000	1,876	1,747	3,500
	406-0000-380.02-20 OTHER DAMAGE REIMBURSEMT	70,000	0	0	0	0	0	0	0	0	0
	406-0000-380.10-80 COMPUTER MAINTENANCE	116,742	129,708	124,434	0	0	0	0	0	0	0
LEVEL	TEXT	TEXT AMT									
14BU	2011 INFORMATION TECHNOLOGY FEE ALLOCATION NEW ALLOCATION METHODOLOGY FOR 2010 INCLUDING ALLOCATIONS TO GENERAL FUND DEPARIMENTS REVENUE MOVED TO FUND 404 FOR 2011										
	406-0000-380.10-99 MISC. REIMBURSEMENTS	4,030	1,212	808	0	0	0	0	0	0	0
*		190,772	130,920	125,242	0	0	0	0	0	0	0
**	CUMULATIVE CAPITAL DEVEL	588,688	1,616,313	765,152	630,877	603,408	622,126	614,325	302,432	298,465	568,516
***	CUMULATIVE CAPITAL DEVEL	588,688	1,616,313	765,152	630,877	603,408	622,126	614,325	302,432	298,465	568,516

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
406-0401-415.43-01	FURNITURE AND FIXTURES	1,132	0	0	0	0	0	0	0	0	0
406-0401-415.43-02	MOTOR EQUIPMENT	0	0	0	0	19,364	0	0	0	0	0
406-0401-415.43-03	OFFICE EQUIPMENT	0	0	27,143	640	0	0	0	0	0	0
406-0401-415.43-06	POLICE EQUIPMENT	0	0	0	0	0	36,000	36,000	0	0	0
406-0401-415.43-08	COMPUTER EQUIP. & NETWORK	136,423	84,914	333,341	32,685	0	0	0	0	0	0
406-0401-415.43-09	MATERIAL & EQUIPMENT	43,248	13,661	0	0	0	0	0	0	0	0
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*	CAPITAL	185,681	98,575	360,484	33,325	19,364	36,000	36,000	0	0	0
	OTHER USES										
406-0401-415.50-05	CITY ADMINISTRATION FEE	0	0	0	48	0	0	0	0	0	0
LEVEL	TEXT	TEXT AMT									
14BU	FIXED ALLOCATION #8										
	MOVED TO A/C# 406-0401-415.34-02										
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*	OTHER USES	0	0	0	48	0	0	0	0	0	0
-----		-----		-----		-----		-----		-----	
**	CONTROLLER	1,334,069	1,243,751	1,394,776	501,538	589,869	911,220	911,220	353,092	353,050	722,935

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
CAPITAL											
406-0801-421.43-02	MOTOR EQUIPMENT	136,514	8,367	0	0	0	0	0	0	0	0
406-0801-421.43-09	MATERIAL & EQUIPMENT	40,492	0	0	0	0	0	0	0	0	0
*	CAPITAL	177,006	8,367	0	0	0	0	0	0	0	0
**	POLICE	177,006	8,367	0	0	0	0	0	0	0	0
***	CUMULATIVE CAPITAL DEVEL	1,542,014	1,252,118	1,394,776	501,538	589,869	911,220	911,220	353,092	353,050	722,935

**City of South Bend, Indiana
2014 Budget Departmental Summary**

Fund Name	Cumulative Capital Improvement				Fund Number	407	
Department Description & Purpose	Account for state cigarette tax distribution revenue, hotel/motel tax and South Bend School Corporation contractual revenue used for Century Center related debt service.						
Description	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014	% Chg
Revenue							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	459,544	418,323	408,990	129,108	409,000	10	0.0%
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	36	15	100	85	150	50	50.0%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	25,000	30,900	25,000	-	25,000	-	0.0%
Transfers In	-	-	-	-	-	-	-
Total Revenue	484,580	449,238	434,090	129,193	434,150	60	0.0%
Expenditures by Cost Center							
Century Center Debt Service	594,000	402,277	367,575	184,875	364,762	(2,813)	-0.8%
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
Total Cost Center Expenditures	594,000	402,277	367,575	184,875	364,762	(2,813)	-0.8%
Expenditures by Account Type							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
Total Personnel	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-
Professional Services (31xx)	-	-	-	-	-	-	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	425,000	356,250	326,250	161,250	330,000	3,750	1.1%
Debt Service - Interest & Fees	169,000	46,027	41,325	23,625	34,762	(6,563)	-15.9%
Other Services & Charges (39xx)	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
Total Service & Charges	594,000	402,277	367,575	184,875	364,762	(2,813)	-0.8%
Capital	-	-	-	-	-	-	-
Total Expenditures by Type	594,000	402,277	367,575	184,875	364,762	(2,813)	-0.8%
Net Surplus / (deficit)	(109,420)	46,961	66,515	(55,682)	69,388		
Beginning Cash Balance	160,178	50,758	97,719	97,719	164,234		
Balance Sheet Adjustments	-	-	-	-	-		
Ending Cash Balance	50,758	97,719	164,234	42,037	233,622		
Staffing (FTE's)	2011 Actual	2012 Actual	2013 Budget	6/30/13 Actual	2014 Budget	Variance 2013-2014	
Non-Bargaining	-	-	-	-	-	-	-
Bargaining	-	-	-	-	-	-	-
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	-
Total FTE's	-	-	-	-	-	-	-

Explain Significant Revenue, Expenditure and Staffing Changes Below:

Beginning in 2012, Fund 407 pays for 75% of the 2011 Century Center Bond refunding with 25% paid by the COIT Fund. Cigarette tax money is down and fund 407 cash reserves have been declining for several years. The fund received hotel/motel taxes in the amount of \$150,000 per year. The fund cash flow position has improved during 2012 and 2013. The Century Center bonds were refunded during 2011 and this has resulted in significant interest savings. The principal balance on the bonds is \$2,070,000 at December 31, 2013 and the final payment is due February 1, 2018.

**City of South Bend, Indiana
2014 Budget Departmental Summary**

Fund Name Cumulative Capital Improvement

Fund Number 407

2013 Accomplishments/Outcomes (4-10 required)

State distributions received are recorded in a timely manner.
Debt service payments for Century Center are paid on time.

2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)

Ensure that fund performs within budgetary guidelines.
Account for state cigarette tax distribution, hotel/motel tax and SBSCS revenue used for Century Center debt service
Exceed target cash reserve requirement of 25% of expenditures at June 30 and December 31.

City Strategy
Number

2
2
2

2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)

Receive state tax distributions without delay from State.
Declining revenue in cigarette tax money has resulted in a the payment of 25% of the 2011 Century Center bond refunding from the COIT Fund.
Cash position expected to improve during 2014.

Key Performance Indicators

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
- Positive cash balance	2	Output	> \$91,000	\$97,719	\$164,234	\$233,622
- Cash reserves % of expenditures	2	Output	> 25%	27%	45%	64%
- Debt service payments on time	2	Effectiveness	2/2	2/2	2/2	2/2

Types: output, efficiency, effectiveness, quality, outcome, technology

Information Technology (costs and FTE's also included in the financial summary)

Expenditures	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance Services	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Other Services	-	-	-	-	-	-
Capital	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-

Information Tech. Staffing (FTE's) - - - - -

Explain Significant Information Technology Trends and Changes Below:

None. Fund is not used for IT expenditures.

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
CUMULATIVE CAPITAL IMPROV											
407-0000-317.00-00	HOTEL/MOTEL TAX	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	0	150,000
LEVEL	TEXT	TEXT AMT									
14BU	HOTEL/MOTEL TAX CONTRIBUTION	150,000									
	PER ST. JOSEPH COUNTY HOTEL/MOTEL TAX BOARD										
	SAME AMOUNT AS IN PRIOR YEARS	150,000									
*		150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	0	150,000
407-0000-335.04-00	CIGAR. TAX DIST.-C.C.I.F.	350,534	330,517	315,603	309,544	268,323	253,000	258,990	129,108	129,108	259,000
LEVEL	TEXT	TEXT AMT									
14BU	CIGARETTE TAX DISTRIBUTIONS FROM STATE OF INDIANA	259,000									
	ON A SEMI-ANNUAL BASIS. PER CAPITA FORMULA.										
	ESTIMATE BASED ON TRENDS										
	LOWER PER CAPITA ESTIMATE AND 2010 CENSUS.										
	DISTRIBUTIONS RECEIVED IN JUNE AND DECEMBER	259,000									
*		350,534	330,517	315,603	309,544	268,323	253,000	258,990	129,108	129,108	259,000
407-0000-360.00-00	MISCELLANEOUS REVENUE	0	0	0	0	5,900	0	0	0	0	0
*		0	0	0	0	5,900	0	0	0	0	0
407-0000-361.00-00	INTEREST ON INVESTMENTS	0	57	45	36	15	100	100	85	85	150
LEVEL	TEXT	TEXT AMT									
14BU	ESTIMATED INTEREST EARNED ON FUND BALANCES	150									
		150									
*		0	57	45	36	15	100	100	85	85	150
407-0000-362.00-00	RENTAL OF PROPERTY	50,000	50,000	50,000	25,000	25,000	25,000	25,000	0	0	25,000
LEVEL	TEXT	TEXT AMT									
14BU	SOUTH BEND COMMUNITY SCHOOL CORPORATION	25,000									
	AMOUNT REDUCED FROM \$50,000 TO \$25,000										
	AMOUNT PAID TO SCHOOL CORPORATION OF \$25,000 FROM										
	ART MUSUEM ELIMINATED	25,000									

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
*		50,000	50,000	50,000	25,000	25,000	25,000	25,000	0	0	25,000
**	CUMULATIVE CAPITAL IMPROV	550,534	530,574	515,648	484,580	449,238	428,100	434,090	279,193	129,193	434,150
***	CUMULATIVE CAPITAL IMPROV	550,534	530,574	515,648	484,580	449,238	428,100	434,090	279,193	129,193	434,150

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
CUMULATIVE CAPITAL IMPROV											
OTHER SERVICES & CHARGES											
407-0401-415.37-07	CENTURY CENTER RENTS	565,610	584,936	592,378	594,000	402,277	367,575	0	0	0	0
407-0401-415.37-11	CAPITAL LEASE PRINCIPAL	0	0	0	0	0	0	326,250	326,250	161,250	330,000
LEVEL	TEXT	TEXT AMT									
14BU	2011 CENTURY CENTER REFUNDING BONDS (75%)										
	DUE 2/1/14 \$220,000 X .75	165,000									
	DUE 8/1/14 \$220,000 X .75	165,000									
	REFUNDING OF 2001/1994 CENTURY CENTER BONDS TO ACHIEVE LOWER DEBT SERVICE PAYMENTS FINAL PAYMENT DUE 2/1/18	330,000									
407-0401-415.37-12	CAPITAL LEASE INTEREST	0	0	0	0	0	0	41,325	41,325	23,625	34,762
LEVEL	TEXT	TEXT AMT									
14BU	2011 CENTURY CENTER REFUNDING BONDS (75%)										
	DUE 2/1/14 \$24,275 X .75	18,206									
	DUE 8/1/14 \$22,075 X .75	16,556									
		34,762									
*	OTHER SERVICES & CHARGES	565,610	584,936	592,378	594,000	402,277	367,575	367,575	367,575	184,875	364,762
**	CONTROLLER	565,610	584,936	592,378	594,000	402,277	367,575	367,575	367,575	184,875	364,762
***	CUMULATIVE CAPITAL IMPROV	565,610	584,936	592,378	594,000	402,277	367,575	367,575	367,575	184,875	364,762

**City of South Bend, Indiana
2014 Budget Departmental Summary**

Fund Name	Economic Development Income Tax fund				Fund Number	408	
Department Description & Purpose	<i>Fund is used to account for 0.4% local option income tax revenue. Distributions are made monthly from the State of Indiana based on certified tax levies. Fund used for debt service, economic development, capital expenditures benefiting economic development, street department operations, grants/subsidies and general infrastructure maintenance.</i>						
Description	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014	% Chg
Revenue							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	7,300,866	9,068,785	8,177,352	4,088,676	8,259,126	81,774	1.0%
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	150,000	150,000	150,000	-	150,000	-	0.0%
Interest Earnings	22,135	45,531	50,000	21,182	45,000	(5,000)	-10.0%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	475,566	409,160	354,660	424,625	354,660	-	0.0%
Transfers In	-	-	-	-	-	-	-
Total Revenue	7,948,567	9,673,476	8,732,012	4,534,483	8,808,786	76,774	0.9%
Expenditures by Cost Center							
Transfer - DCI Administration	1,504,259	1,527,146	1,717,519	858,760	1,794,383	76,864	4.5%
Debt Service	1,904,043	1,901,453	1,913,539	954,551	1,925,783	12,244	0.6%
Transfer - CSO Plan Improvements	3,300,000	1,300,000	-	-	-	-	-
Transfer - Street Dept Operations	-	1,940,000	2,700,000	1,350,000	1,866,582	(833,418)	-30.9%
Transfer - Building Services Fund	-	-	-	-	2,306,560	2,306,560	-
Grants & Subsidies	403,722	515,179	562,100	205,626	637,000	74,900	13.3%
Code Enforcement (Vacant/Aband)	-	420,147	1,056,716	147,515	-	(1,056,716)	-100.0%
CED Capital Projects	1,197,532	247,449	-	-	-	-	-
Police Department (auto repair)	-	-	700,628	293,705	200,705	(499,923)	-71.4%
Diversity Program	-	67,747	66,136	8,424	52,773	-	-
Miracle Park Study	59,598	34,138	106,263	12,262	-	-	-
Public Works Capital Projects	103,934	48,590	-	-	-	-	-
Other	1,391	67,478	110,478	3,866	25,000	(85,478)	-77.4%
Total Cost Center Expenditures	8,474,479	8,069,327	8,933,379	3,834,708	8,808,786	(4,967)	-0.1%
Expenditures by Account Type							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
Total Personnel	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-
Professional Services (31xx)	163,532	214,192	252,590	20,685	52,773	(199,817)	-79.1%
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	7,384	25,000	3,458	25,000	-	0.0%
Insurance (34xx)	936	756	816	408	-	(816)	-100.0%
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	700,628	293,705	200,705	(499,923)	-71.4%
Debt Service - Principal	1,485,000	1,715,000	1,610,000	795,000	1,683,000	73,000	4.5%
Debt Service - Interest & Fees	419,043	186,453	303,539	159,551	242,783	(60,756)	-20.0%
Other Services & Charges (39xx)	455	420,147	1,056,716	147,515	-	(1,056,716)	-100.0%
Grants & Subsidies	403,722	686,741	562,100	205,626	637,000	74,900	13.3%
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	4,804,259	4,767,146	4,417,519	2,208,760	5,967,525	1,550,006	35.1%
Other Financing Uses (50xx)	-	-	-	-	-	-	-
Total Service & Charges	7,276,947	7,997,819	8,928,908	3,834,708	8,808,786	(120,122)	-1.3%
Capital	1,197,532	71,508	4,471	-	-	(4,471)	-100.0%
Total Expenditures by Type	8,474,479	8,069,327	8,933,379	3,834,708	8,808,786	(124,593)	-1.4%
Net Surplus / (deficit)	(525,912)	1,604,149	(201,367)	699,775	-	-	-
Beginning Cash Balance	8,906,173	8,380,261	9,984,321	9,984,321	9,782,954	-	-
Balance Sheet Adjustments	-	(89)	-	90	-	-	-
Ending Cash Balance	8,380,261	9,984,321	9,782,954	10,684,186	9,782,954	-	-
Staffing (FTE's)	2011 Actual	2012 Actual	2013 Budget	6/30/13 Actual	2014 Budget	Variance 2013-2014	
Non-Bargaining	-	-	-	-	-	-	-
Bargaining	-	-	-	-	-	-	-
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	-
Total FTE's	-	-	-	-	-	-	-

Explain Significant Revenue, Expenditure and Staffing Changes Below:

The debt service payments are for the 2009 Morris Performing Arts Center bonds and the 2006 CEDIT Leighton Plaza bonds. The 2014 transfers are to the DCI Administration Fund 211 (\$1,794,383), MVH Fund 202 (\$1,866,582) and Building Services (\$2,306,506). 2014 proposed grants/subsidies include DTSB (\$250,000), Chamber of Commerce BRE (\$65,000), NNRO (\$75,000), Grow SJC (\$150,000), Enfocas (\$40,000), and Historic Preservation (\$25,000). The 2014 budget transfers the vacant & abandoned building program from the EDIT Fund to the Loss Recovery Fund. The 2014 budget is balanced with revenue equal to expenditures.

City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Economic Development Income Tax fund

Fund Number

408

2013 Accomplishments/Outcomes (4-10 required)

- Continue to earn interest on invested cash balance.
- Funds used for debt service payments made in timely manner.
- Adequate cash reserves maintained.
- Monthly EDIT distributions from Saint Joseph County are on schedule.

2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)

City Strategy
Number

- Successfully collect and account for local option income tax distributed by the County on a monthly basis
- Fund performs within budgetary guidelines.
- Maintain cash reserves in excess of City target reserve policy of 50% of annual expenditures (fund reserves reviewed by bond rating agencies and the source of repayment for certain bonds)

2
2
2

2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)

- Often difficult to estimate future CEDIT revenue as it is determined and certified by the DLGF. The DLGF estimate for 2014 is expected to be received in August or September, 2013.
- Additional MVH gas tax funding of \$833,418 anticipated for 2014 results in a reduced EDIT transfer to MVH Fund 202 of \$833,418
- EDIT transfer of \$2,306,5060 for 2014 to the new Building Services Fund 600 in lieu of General Fund support.

Key Performance Indicators

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
- Maintain Cash Reserves	2	Output	\$4,404,393	\$9,984,411	\$9,782,954	\$9,782,954
- Interest Earned	2	Output	\$50,000	\$45,531	\$50,000	\$45,000
- Cash Reserves % of Expenditures	2	Output	>50%	124%	111%	111%
- Debt Service Paid/% Paid On Time	2	Output/Effect.	4/100%	4/100%	4/100%	4/100%

Types: output, efficiency, effectiveness, quality, outcome, technology

Information Technology (costs and FTE's also included in the financial summary)

Expenditures	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance Services	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Other Services	-	-	-	-	-	-
Capital	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-

Information Tech. Staffing (FTE's)

- - - - -

Explain Significant Information Technology Trends and Changes Below:

None. Fund not used for information technology.

City of South Bend
Economic Development Income Tax Fund Revenue - 2008 to 2014

<i>Fund Name</i>	<i>2008 Actual</i>	<i>2009 Actual</i>	<i>2010 Actual</i>	<i>2011 Actual</i>	<i>2012 Actual</i>	<i>2013 Amended Budget</i>	<i>2014 Proposed Budget</i>	<i>2013-2014 Percent Change</i>
<i>EDIT Fund</i>								
Economic Development Income Tax	3,997,997	3,843,912	9,090,415	7,300,866	9,068,785	8,177,352	8,259,126	1.00%
Leighton Common Area Fees	300,000	150,000	150,000	150,000	150,000	150,000	150,000	0.00%
Interest on Investments	32,231	9,600	18,952	22,135	45,531	50,000	45,000	-10.00%
TJX Job Target Penalty Fee	0	0	0	0	354,660	354,660	354,660	0.00%
Family Dollar Land Sale	0	0	0	475,565	54,500	0	0	0.00%
Other Revenue	0	56,500	70,821	0	0	0	0	0.00%
Total EDIT Fund Revenue	4,330,228	4,060,012	9,330,188	7,948,566	9,673,476	8,732,012	8,808,786	0.88%

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
EDIT											
408-0000-315.00-00	ECON/DEV INCOME TAX	3,997,997	3,843,912	9,090,415	7,300,866	9,068,785	8,324,626	8,177,352	4,770,122	4,088,676	8,259,126
LEVEL	TEXT	TEXT AMT									
14BU	2013 ESTIMATE PLUS 1% AMOUNTS PAID BY ST. JOSEPH COUNTY ON A MONTHLY BASIS. DLGF TO CERTIFY AMOUNTS IN AUGUST.	8,259,126									
		8,259,126									
*		3,997,997	3,843,912	9,090,415	7,300,866	9,068,785	8,324,626	8,177,352	4,770,122	4,088,676	8,259,126
408-0000-361.00-00	INTEREST ON INVESTMENTS	32,231	9,600	18,952	22,135	45,531	50,000	50,000	22,980	21,182	45,000
LEVEL	TEXT	TEXT AMT									
14BU	INTEREST ON INVESTMENTS ON FUND BALANCES	45,000									
		45,000									
*		32,231	9,600	18,952	22,135	45,531	50,000	50,000	22,980	21,182	45,000
408-0000-369.00-00	COMMON AREA FEES	300,000	150,000	150,000	150,000	150,000	150,000	150,000	0	0	150,000
LEVEL	TEXT	TEXT AMT									
14BU	LEIGHTON PLAZA COMMON AREA FEES GROUND LEASE BETWEEN MEMORIAL HOSPITAL AND SOUTH BEND REDEVELOPMENT COMMISSION FOR THE PERIOD 11/15/97 THROUGH 11/15/47. PAYMENT DUE FOR 2007 AND THEREAFTER IS \$150,000 PER YEAR	150,000									
		150,000									
*		300,000	150,000	150,000	150,000	150,000	150,000	150,000	0	0	150,000
408-0000-380.10-99	MISC. REIMBURSEMENTS	0	0	39,974	0	0	0	0	0	0	0
*		0	0	39,974	0	0	0	0	0	0	0
408-0000-392.00-00	INTER-FUND OPER. TRANSFER	0	56,500	30,847	0	0	0	0	0	0	0
*		0	56,500	30,847	0	0	0	0	0	0	0
**	EDIT	4,330,228	4,060,012	9,330,188	7,473,001	9,264,316	8,524,626	8,377,352	4,793,102	4,109,857	8,454,126

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
408-1001-341.20-00	DIVERSITY REG FEES	0	0	0	0	0	0	0	300	300	0
*		0	0	0	0	0	0	0	300	300	0
408-1001-350.10-00	JOB TARGET PENALTY FEE	0	0	0	0	354,660	354,660	354,660	354,660	354,660	354,660
LEVEL	TEXT	TEXT AMT									
14BU	AJ WRIGHT/TUX TAX PENALTY FEES DUE THE CITY	354,660									
	\$354,660 PER YEAR FOR NINE YEARS										
	\$3,191,940 TOTAL. 2012 THROUGH 2020	354,660									
*		0	0	0	0	354,660	354,660	354,660	354,660	354,660	354,660
408-1001-391.05-02	LAND	0	0	0	475,565	54,500	0	0	0	0	0
*		0	0	0	475,565	54,500	0	0	0	0	0
**	COMMUNITY DEVELOPMENT	0	0	0	475,565	409,160	354,660	354,660	354,960	354,960	354,660

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
408-1201-380.10-99	MISC. REIMBURSEMENTS	0	0	0	0	0	0	0	69,665	69,665	0
*		0	0	0	0	0	0	0	69,665	69,665	0
**	NEIGHBORHOOD CODE ENF.	0	0	0	0	0	0	0	69,665	69,665	0
***	EDIT	4,330,228	4,060,012	9,330,188	7,948,566	9,673,476	8,879,286	8,732,012	5,217,727	4,534,483	8,808,786

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
LEVEL	TEXT		TEXT AMT								
14BU	ESTIMATED PAYING AGENT FEES - US BANK		1,000								
			1,000								
	408-0401-415.39-30 GRANTS AND SUBSIDIES	624,490	457,229	409,700	403,722	515,179	400,000	391,925	220,376	168,126	530,000
LEVEL	TEXT		TEXT AMT								
14BU	GROW SJC ECONOMIC DEV PROGRAM - 2014 TO 2017		150,000								
	CHAMBER OF COMMERCE BRE POSITION		65,000								
	DOWNTOWN SOUTH BEND, INC. (DTSB)		250,000								
	ENFORCUS MICHIANA BUSINEES FELLOWS - 2014 PROGRAM (SUPPORT OF ONE TEAM MEMBER OUT OF SEVEN TO WORK ON PROJECTS FOR DIVERSE ORGANIZATIONS IN SOUTH BEND. ENGINEERS, SCIENTISTS AND IT PROFESSIONALS WHO HAVE EXPERIENCE IN THE ESTEEM PROGRAM AT NOTRE DAME)		40,000								
	COMMUNITY OUTREACH - OTHER CIVIC ORGANIZATIONS		25,000								
			530,000								
*	OTHER SERVICES & CHARGES	2,849,247	2,421,881	2,315,652	2,307,765	2,520,536	2,313,539	2,341,795	2,134,590	1,122,678	2,455,783
	OTHER USES										
	408-0401-415.50-02 INTER-FUND OPER. TRANSFRS	612,589	498,509	1,100,000	1,504,259	1,527,146	1,717,519	1,717,519	1,288,139	858,760	1,794,383
LEVEL	TEXT		TEXT AMT								
14BU	DEPT OF COMMUNITY INVESTMENT ADMINISTRATION ANNUAL OPERATING SUBSIDY TO FUND 211 2014 OPERATING TRANSFER, PER DCI BUDGET REQUEST ACCOUNT #211-1001-392-00-00		1,794,383								
			1,794,383								
*	OTHER USES	612,589	498,509	1,100,000	1,504,259	1,527,146	1,717,519	1,717,519	1,288,139	858,760	1,794,383
**	CONTROLLER	3,461,836	2,920,390	3,415,652	3,812,024	4,047,682	4,031,058	4,059,314	3,422,729	1,981,437	4,250,166

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
CAPITAL											
408-0602-431.42-01	LAND IMPROVEMENTS	0	0	0	0	48,590	0	0	0	0	0
408-0602-431.42-03	STREETS AND ALLEYS	72,603	70,841	8,012	0	0	0	4,471	0	0	0
*	CAPITAL	72,603	70,841	8,012	0	48,590	0	4,471	0	0	0
**	ENGINEERING	72,603	70,841	8,012	0	48,590	0	4,471	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
OTHER USES											
408-0607-431.50-02	INTER-FUND OPER. TRANSFRS	0	0	0	0	1,940,000	2,700,000	2,700,000	2,700,000	1,350,000	1,866,582
LEVEL	TEXT	TEXT AMT									
14BU	TRANSFER TO MVH FUND 202 TO COVER OPERATING EXPENDITURES OF STREET DEPARTMENT AND PAVING DOWNWARD PRESSURE ON MVH FUND 202 DUE TO DECLINING GAS TAXES. INCREASEE FROM \$1,940,000 IN 2012 TO \$2,700,000 IN 2013 AND 2014. TRANSFER TO ACCOUNT NO. 202-0000-392-00-00 DECREASE TRANSFER IN 2014 DUE TO ADDITIONAL MVH GAS TAX ROAD FUNDING PER BUILD INDIANA COUNCIL	2,700,000									
		833,418-									
		1,866,582									
*	OTHER USES	0	0	0	0	1,940,000	2,700,000	2,700,000	2,700,000	1,350,000	1,866,582
**	STREET	0	0	0	0	1,940,000	2,700,000	2,700,000	2,700,000	1,350,000	1,866,582

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	OTHER SERVICES & CHARGES										
408-0621-415.31-02	ENGINEERING	0	0	0	103,814	8,403	0	69,535	0	0	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
*	OTHER SERVICES & CHARGES	0	0	0	103,814	8,403	0	69,535	0	0	0
	CAPITAL										
408-0621-415.42-05	SEWER REHABILITATION	0	0	0	120	22,918	0	0	0	0	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
*	CAPITAL	0	0	0	120	22,918	0	0	0	0	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
**	SEWER DEPARTMENT	0	0	0	103,934	31,321	0	69,535	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	OTHER USES										
408-0658-415.50-02	INTER-FUND OPER. TRANSFERS	0	0	0	3,300,000	1,300,000	0	0	0	0	0
LEVEL	TEXT	TEXT AMT									
14BU	TRANSFER TO SEWER CAPITAL FUND 642 FOR SEWER CSO/STORMWATER PROJECTS - WAS \$1.30 MILLION IN 2012. REDUCE TO ZERO FOR 2013 DUE TO BOND MONEY AND CASH RESERVES IN FUND 642										
*	OTHER USES	0	0	0	3,300,000	1,300,000	0	0	0	0	0
**	CSO PLAN IMPROVEMENTS	0	0	0	3,300,000	1,300,000	0	0	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	OTHER SERVICES & CHARGES										
408-0801-421.36-03	AUTOMOTIVE EQUIPMENT	0	0	0	0	0	700,628	700,628	356,581	293,705	200,705
LEVEL	TEXT	TEXT AMT									
14BU	POLICE AUTO REPAIR COSTS TRANSFERRED FROM THE GENERAL FUND 101-0801-421-36-03		200,705								
			200,705								
*	OTHER SERVICES & CHARGES	0	0	0	0	0	700,628	700,628	356,581	293,705	200,705
**	POLICE	0	0	0	0	0	700,628	700,628	356,581	293,705	200,705

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
OTHER SERVICES & CHARGES											
408-1001-460.31-06	OTHER PROF SERVICES	0	0	0	0	67,747	66,136	66,136	9,859	8,424	52,773
LEVEL	TEXT	TEXT AMT									
14BU	TRINAL, INC. DIVERSITY COMPLIANCE OFFICER CONTRACT	50,773									
	2012 - \$67,400.00, 2013 - \$66,136.00,										
	2014 - \$50,773.00, TOTAL 3 YRS - \$184,309.00										
	OTHER DIVERSITY PROGRAM MEETING COSTS	2,000									
		52,773									
408-1001-460.33-01	OUTSIDE PRINTING SERVICE	0	0	0	0	7,384	25,000	25,000	5,558	3,458	25,000
LEVEL	TEXT	TEXT AMT									
14BU	MARKETING MATERIALS FOR SB NEIGHBORHOODS	25,000									
		25,000									
408-1001-460.34-02	LIABILITY INSURANCE	0	0	0	936	756	816	816	476	408	0
LEVEL	TEXT	TEXT AMT									
14BU	LIABILITY INSURANCE ALLOCATION ELIMINATED FOR 2014										
408-1001-460.39-25	REBUILDING TOGETHER	45,000	0	0	0	0	0	0	0	0	0
LEVEL	TEXT	TEXT AMT									
14BU	REBUILDING TOGETHER PROGRAM										
	APPROPRIATION REQUEST ELIMINATED FOR 2013										
408-1001-460.39-30	GRANTS AND SUBSIDIES	360,894	165,750	11,753	0	119,562	82,000	119,500	75,000	37,500	82,000
LEVEL	TEXT	TEXT AMT									
14BU	SB HOUSING AUTHORITY/ST. JOE COUNTY HEALTH DEPT	7,000									
	LEAD PAINT GRANT - 2012 - \$7,000, 2013 - \$7,000										
	2014 - \$7,000. PER MAYOR PETE LETTER 1/18/12										
	NNRO FUNDING PARTNER CONTRIBUTION	75,000									
		82,000									
408-1001-460.39-58	HISTORIC PRESERVATION	25,000	12,500	25,000	0	52,000	25,000	25,000	0	0	25,000
LEVEL	TEXT	TEXT AMT									
14BU	HISTORIC PRESERVATION COMMISSION GRANT	25,000									
	COMPILE SURVEY DATA, EDUCATE PROPERTY OWNERS,										
	CONDUCT LOCAL HISTORIC REVIEW OF FERALLY-FUNDED										
	PROJECTS, DEVELOP AND PROMOTE AUTO/BIKE TOUR.										
	\$27,000 FOR 2012 PER CONTRACT INCLUDES ONE-TIME										
	AMOUNT FOR BIKE PROMOTION.										
	2014 AMOUNT THE SAME AS PRIOR YEARS										
		25,000									
408-1001-460.39-89	MISC CHARGES & SERVICES	0	0	0	455	0	0	0	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
*	OTHER SERVICES & CHARGES	430,894	178,250	36,753	1,391	247,449	198,952	236,452	90,893	49,790	184,773
	CAPITAL										
	408-1001-460.41-01 LAND	0	0	488,268	0	0	0	0	0	0	0
	408-1001-460.42-01 LAND IMPROVEMENTS	0	0	0	1,197,532	0	0	0	0	0	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
*	CAPITAL	0	0	488,268	1,197,532	0	0	0	0	0	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
**	COMMUNITY DEVELOPMENT	430,894	178,250	525,021	1,198,923	247,449	198,952	236,452	90,893	49,790	184,773

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	OTHER SERVICES & CHARGES										
408-1100-452.31-06	OTHER PROFESSIONAL SVCS	0	0	0	59,598	34,138	0	106,263	17,718	12,262	0
*	OTHER SERVICES & CHARGES	0	0	0	59,598	34,138	0	106,263	17,718	12,262	0
**	ADMINISTRATION	0	0	0	59,598	34,138	0	106,263	17,718	12,262	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
PERSONNEL SERVICES											
408-1106-452.10-03	PART-TIME STAFF	0	17,425	0	0	0	0	0	0	0	0
408-1106-452.11-01	FICA - REGULAR	0	1,333	0	0	0	0	0	0	0	0
*	PERSONNEL SERVICES	0	18,758	0	0	0	0	0	0	0	0
SUPPLIES											
408-1106-452.22-24	OPERATION/MAINT. SUPPLIES	21,785	8,999	888	0	0	0	0	0	0	0
408-1106-452.23-20	SMALL TOOLS & EQUIPMENT	6,634	363	0	0	0	0	0	0	0	0
*	SUPPLIES	28,419	9,362	888	0	0	0	0	0	0	0
OTHER SERVICES & CHARGES											
408-1106-452.39-89	CONTRACT SERVICES/CHARGES	0	14,027	0	0	0	0	0	0	0	0
*	OTHER SERVICES & CHARGES	0	14,027	0	0	0	0	0	0	0	0
CAPITAL											
408-1106-452.43-07	PARK EQUIPMENT	3,924	0	0	0	0	0	0	0	0	0
*	CAPITAL	3,924	0	0	0	0	0	0	0	0	0
**	POTAWATOMI GREENHOUSE	32,343	42,147	888	0	0	0	0	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
OTHER SERVICES & CHARGES											
408-1201-415.39-89	MISC CHARGES & SERVICES	0	0	0	0	420,147	1,000,000	1,056,716	179,890	147,515	0
LEVEL	TEXT	TEXT AMT									
14BU	VACANT AND ABANDONED BUILDINGS APPROPRIATION MOVED TO LOSS RECOVERY FUND, 227-1201-415-39-89 FOR 2014 BUDGET										
*	OTHER SERVICES & CHARGES	0	0	0	0	420,147	1,000,000	1,056,716	179,890	147,515	0
	OTHER USES										
	408-1201-415.50-02 INTER-FUND OPER. TRANSFRS	0	0	0	0	0	0	0	0	0	2,306,560
LEVEL	TEXT	TEXT AMT									
14BU	TRANSFER TO FUND 600 FOR 2014. NEW TRANSFER TO COVER THE COSTS OF THE CODE ENFORCEMENT AND ANIMAL CONTROL DEPARTEMENTS WHICH HAVE BEEN CONSOLIDATED WITH THE BUILDING DEPARTMENT IN FUND 600 FOR 2014.	2,306,560									
*	OTHER USES	0	0	0	0	0	0	0	0	0	2,306,560
**	NEIGHBORHOOD CODE ENF.	0	0	0	0	420,147	1,000,000	1,056,716	179,890	147,515	2,306,560
***	EDIT	4,053,464	3,257,589	3,949,573	8,474,479	8,069,327	8,630,638	8,933,379	6,767,811	3,834,708	8,808,786

City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name	Employee Benefits				Fund Number	711	
Department Description & Purpose	<i>Fund is used to account for expenditures of the employee benefit programs offered to full time City employees and to Police and Fire retirees, including healthcare, dental and vision, EE flexible benefits, life insurance, and short and long term disability.</i>						
Description	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014	% Chg
Revenue							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	11,247,932	10,855,113	11,937,800	6,002,334	13,385,150	1,447,350	12.1%
Interest Earnings	27,732	42,730	40,600	16,201	32,000	(8,600)	-21.2%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	-	177,461	210,500	210,498	1,300	(209,200)	-99.4%
Transfers In	-	-	-	-	-	-	-
Total Revenue	11,275,664	11,075,304	12,188,900	6,229,033	13,418,450	1,229,550	10.1%
Expenditures by Cost Center							
Health Insurance Program	11,572,529	12,500,734	13,348,829	6,311,595	14,483,463	1,134,634	8.5%
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Total Cost Center Expenditures	11,572,529	12,500,734	13,348,829	6,311,595	14,483,463	1,134,634	8.5%
Expenditures by Account Type							
Salaries & Wages	-	-	-	-	4,000	4,000	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	326	326	-
Total Personnel	-	-	-	-	4,326	4,326	-
Supplies	22,853	20,460	24,444	4,409	17,875	(6,569)	-26.9%
Professional Services (31xx)	162,433	229,410	481,085	286,731	751,262	270,177	56.2%
Comm/Transportation(32xx)	3,217	1,367	4,000	316	4,300	300	7.5%
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	11,193,569	12,067,486	12,837,300	6,019,593	13,701,200	863,900	6.7%
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	1,493	1,255	2,000	546	4,500	2,500	125.0%
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	188,964	180,756	-	-	-	-	-
Total Service & Charges	11,549,676	12,480,274	13,324,385	6,307,186	14,461,262	1,136,877	8.5%
Capital	-	-	-	-	-	-	-
Total Expenditures by Type	11,572,529	12,500,734	13,348,829	6,311,595	14,483,463	1,134,634	8.5%
Net Surplus / (deficit)	(296,865)	(1,425,430)	(1,159,929)	(82,562)	(1,065,013)		
Beginning Cash Balance	9,150,486	8,853,621	7,428,191	7,428,191	6,268,262		
Balance Sheet Adjustments	-	-	-	-	-		
Ending Cash Balance	8,853,621	7,428,191	6,268,262	7,345,629	5,203,249		
Staffing (FTE's)	2011 Actual	2012 Actual	2013 Budget	6/30/13 Actual	2014 Budget	Variance 2013-2014	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	0.16	0.16	
Total FTE's	-	-	-	-	0.16	0.16	

Explain Significant Revenue, Expenditure and Staffing Changes Below:

Part time assistant for the summer months. Loss projected in 2014 in Self Insurance fund. Cash reserves projected at December 31, 2014 of \$5,203,249 are 36% of expenditures (target minimum of 25%).

**City of South Bend, Indiana
2014 Budget Departmental Summary**

Fund Name Employee Benefits

Fund Number 711

2013 Accomplishments/Outcomes (4-10 required)

Introduction of the Wellness Portal to track wellness credits to fulfill quarterly requirements of participation. Portal includes educational material and courses.
Increased participation in the Smoking Cessation Program due to increased employee awareness through City website communication.
Introduction of the "Healthy City" newsletter.
Introduction of Plan 3 Dental plan to correct out-of-network discrepancies.

2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)

City Strategy
Number

Reduce employee health claims due to emphasis placed on wellness.	1
Decrease manual input of employee benefit maintenance through integration with outside provider networks.	3
Conduct annual training with payroll clerks in certain areas of benefits to better assist employees in their department.	6
Complete integration of HR system to Naviline to eliminate using 2 systems to set-up employee benefits.	3
Conduct eligibility audit of employee medical coverage elections to ensure spouses/dependents are eligible for a potential savings in healthcare costs.	1, 2
Continued employee and supervisor training in areas of employee benefits including FMLA, PERF, flex and other related benefits.	2

2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)

Implementation of on-line open enrollment in an effort to decrease paperwork and reduce errors in enrollment.
Improvement of Dental/Vision package to increase employee satisfaction of plan design

Key Performance Indicators

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
Employee Participation in Wellness Prt	2	Effectiveness	100%	90%	95%	98%
Lunch-n-Learn Seminar attendance	2	Effectiveness	1000	876	800	900
Dental/Vision participants	2	Quality	1000	807	781	900

Types: output, efficiency, effectiveness, quality, outcome, technology

Information Technology (costs and FTE's also included in the financial summary)

Expenditures	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance Services	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Other Services	-	-	-	-	-	-
Capital	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-

Information Tech. Staffing (FTE's) - - - - -

Explain Significant Information Technology Trends and Changes Below:

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
SELF FUNDED EMPLOYEE BENE											
711-0000-361.00-00	INTEREST ON INVESTMENTS	169,758	50,616	34,807	27,732	42,730	40,600	40,600	17,575	16,201	32,000
LEVEL	TEXT	TEXT AMT									
14BU	ANNUAL INTEREST - ANNUALIZE 2013	32,000									
		32,000									
*		169,758	50,616	34,807	27,732	42,730	40,600	40,600	17,575	16,201	32,000
711-0000-380.10-99	MISC. REIMBURSEMENTS	1,589	12,577	20	0	823	0	210,500	210,498	210,498	1,300
LEVEL	TEXT	TEXT AMT									
14BU	DAVE RAMSEY	1,000									
	FITBITS	300									
		1,300									
*		1,589	12,577	20	0	823	0	210,500	210,498	210,498	1,300
711-0000-395.10-02	EMPLOYEE-HEALTH	1,786,176	1,736,707	1,287,921	1,102,358	1,076,134	1,174,800	1,174,800	813,108	647,844	1,451,000
LEVEL	TEXT	TEXT AMT									
14BU	ALL EMPLOYEES	1,451,000									
	ANNUALIZE PLUS 12%	1,451,000									
711-0000-395.10-04	DENTAL AND VISION PLAN	324,541	309,804	446,503	380,448	379,946	419,500	419,500	279,813	223,515	491,700
LEVEL	TEXT	TEXT AMT									
14BU	EMPLOYEE DEDUCTIONS	491,700									
	ANNUALIZE PLUS 10%	491,700									
711-0000-395.10-05	ADDITIONAL FLEX	197,211	204,904	256,695	309,548	281,628	286,500	286,500	173,671	139,181	301,000
LEVEL	TEXT	TEXT AMT									
14BU	EMPLOYEE FLEX SPENDING	301,000									
	5% INCREASE OVER 2013 BUDGET	301,000									
711-0000-395.10-06	DEPENDENT CARE	47,087	38,197	36,786	36,054	40,266	40,300	40,300	26,037	20,830	42,300
LEVEL	TEXT	TEXT AMT									
14BU	EMPLOYEE DEPENDENT CARE	42,300									
	5% INCREASE	42,300									

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
711-0000-395.20-12	FIRE-EMPLOYER	0	1,829,436	1,549,562	0	0	0	0	0	0	0
711-0000-395.20-13	POLICE-EMPLOYER	0	1,830,828	1,568,588	0	0	0	0	0	0	0
711-0000-395.20-50	POLICE SINGLE	275,837	0	0	0	0	0	0	0	0	0
711-0000-395.20-51	POLICE FAMILY	1,988,794	0	0	0	0	0	0	0	0	0
711-0000-395.20-52	POLICE REBATE	6,900	7,919	8,357	0	0	0	0	0	0	0
711-0000-395.20-53	FIRE SINGLE	221,158	0	0	0	0	0	0	0	0	0
711-0000-395.20-54	FIRE FAMILY	2,086,571	0	0	0	0	0	0	0	0	0
711-0000-395.20-55	FIRE REBATE	9,084	7,445	8,097	0	0	0	0	0	0	0
711-0000-395.20-56	TM & NB SINGLE	930,351	0	0	0	0	0	0	0	0	0
711-0000-395.20-57	TM & NB FAMILY	4,149,482	0	0	0	0	0	0	0	0	0
711-0000-395.20-58	TM & NB REBATE	31,795	26,098	24,016	0	0	0	0	0	0	0
711-0000-395.20-59	CROSSING GUARD SINGLE	85,186	61,632	0	0	0	0	0	0	0	0
711-0000-395.20-60	CROSSING GUARD REBATE	4,258	2,044	0	0	0	0	0	0	0	0
711-0000-395.20-63	EMPLOYEE FRINGE	0	219	0	0	0	0	0	0	0	0
*		14,118,689	12,469,373	9,589,172	11,247,932	10,855,113	11,937,800	11,937,800	7,467,533	6,002,334	13,385,150
711-0000-396.01-00	SPECIFIC STOP LOSS	0	0	0	0	176,638	0	0	0	0	0
*		0	0	0	0	176,638	0	0	0	0	0
**	SELF FUNDED EMPLOYEE BENE	14,290,036	12,532,566	9,623,999	11,275,664	11,075,304	11,978,400	12,188,900	7,695,606	6,229,033	13,418,450
***	SELF FUNDED EMPLOYEE BENE	14,290,036	12,532,566	9,623,999	11,275,664	11,075,304	11,978,400	12,188,900	7,695,606	6,229,033	13,418,450

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
SELF FUNDED EMPLOYEE BENE PERSONNEL SERVICES											
711-0401-671.10-01	REGULAR	29,968	10,106	10,200	0	0	0	0	0	0	0
LEVEL	TEXT	TEXT AMT									
14BU	ZERO DOLLARS NOW IN FIXED ALLOCATION #1	TEXT AMT									
711-0401-671.10-03	SEASONAL & INTERNS	0	0	0	0	0	0	0	0	0	4,000
LEVEL	TEXT	TEXT AMT									
14BU	PERSONNEL FOR DAY CARE	4,000									
		4,000									
711-0401-671.11-01	FICA - REGULAR	2,259	761	763	0	0	0	0	0	0	306
LEVEL	TEXT	TEXT AMT									
14BU	FICA FOR DAY CARE PERSONNEL	306									
		306									
711-0401-671.11-04	PERF - REGULAR	1,798	606	637	0	0	0	0	0	0	0
LEVEL	TEXT	TEXT AMT									
14BU	ZERO DOLLARS BUDGETED NOW IN FIXED ALLOCATION #1	TEXT AMT									
711-0401-671.11-07	UNEMPLOYMENT COMP	0	0	0	0	0	0	0	0	0	20
LEVEL	TEXT	TEXT AMT									
14BU	4000 * .005	20									
		20									
711-0401-671.11-08	GROUP INSURANCE - HEALTH	2,886	2,104	1,443	0	0	0	0	0	0	0
711-0401-671.11-09	GROUP INSURANCE - LIFE	108	30	30	0	0	0	0	0	0	0
711-0401-671.11-18	FLEXIBLE SPENDING	0	125	0	0	0	0	0	0	0	0
LEVEL	TEXT	TEXT AMT									
14BU	ELIMINATED IN 2010-NOW IN FIXED ALLOCATION #1	TEXT AMT									
711-0401-671.11-22	PARKING ALLOWANCE	0	150	150	0	0	0	0	0	0	0
LEVEL	TEXT	TEXT AMT									
14BU	ZERO DOLLARS BUDGETED-NOW IN FIXED ALLOCATION #1	TEXT AMT									
*	PERSONNEL SERVICES	37,019	13,882	13,223	0	0	0	0	0	0	4,326
	SUPPLIES										
711-0401-671.21-02	STATIONERY & PRINTING	4,327	0	4,327	3,876	4,322	3,444	3,444	2,023	1,736	500
LEVEL	TEXT	TEXT AMT									
14BU	2014 FIXED ALLOCATION # 5:	TEXT AMT									
	CITY PRINT SHOP FOR WELLNESS	500									
		500									

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
			1,000								
711-0401-671.39-11	DUES & MEMBERSHIPS	50	50	0	0	0	0	0	0	0	0
LEVEL	TEXT		TEXT AMT								
14BU	ZERO DOLLARS BUDGETED-NOW IN FIXED ALLOCATION #1										
711-0401-671.39-39	BANK FEES	0	87	24	0	0	0	0	0	0	0
LEVEL	TEXT		TEXT AMT								
14BU	ZERO DOLLARS BUDGETED-NOW IN FIXED ALLOCATION #1										
711-0401-671.39-70	EDUCATION & TRAINING	0	500	0	1,493	475	0	0	0	0	0
LEVEL	TEXT		TEXT AMT								
14BU	ZERO DOLLARS BUDGETED-NOW IN FIXED ALLOCATION #1										
711-0401-671.39-89	OTHER SERVICES & CHARGES	4,958	0	0	0	0	0	0	0	0	0
LEVEL	TEXT		TEXT AMT								
14BU	ZERO DOLLARS BUDGETED-NOW IN FIXED ALLOCATION #1										
*	OTHER SERVICES & CHARGES	10,183,459	10,887,255	9,837,225	11,360,712	12,299,518	13,324,092	13,324,385	7,596,445	6,307,187	14,461,262
	OTHER USES										
711-0401-671.50-05	ADMINISTRATIVE COST	304,037	213,720	177,841	188,964	180,756	0	0	0	0	0
LEVEL	TEXT		TEXT AMT								
14BU	ACCOUNT NO LONGER USED										
*	OTHER USES	304,037	213,720	177,841	188,964	180,756	0	0	0	0	0
**	CONTROLLER	10,528,842	11,114,857	10,032,616	11,572,529	12,500,734	13,348,536	13,348,829	7,601,763	6,311,595	14,483,463
***	SELF FUNDED EMPLOYEE BENE	10,528,842	11,114,857	10,032,616	11,572,529	12,500,734	13,348,536	13,348,829	7,601,763	6,311,595	14,483,463

**City of South Bend, Indiana
2014 Budget Departmental Summary**

Fund Name Unemployment Compensation Fund **Fund Number** 713

Department Description & Purpose Established effective January 1, 2012, the fund is used to account for the payment of City unemployment claims. Revenue source is an unemployment fee charged to operating units of City operations. The fund is an Internal Service fund that is used to benefit other city funds and departments and is designed to recover costs.

Description	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014	% Chg
Revenue							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	217,401	274,939	341,250	156,406	236,398	(104,852)	-30.7%
Interest Earnings	81	101	200	249	500	300	150.0%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
Total Revenue	217,482	275,040	341,450	156,655	236,898	(104,552)	-30.6%
Expenditures by Cost Center							
Unemployment Compensation	226,891	187,378	262,963	36,791	220,750	(42,213)	-16.1%
Administrative Expenses	-	5,688	4,284	2,142	7,224	2,940	68.6%
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Total Cost Center Expenditures	226,891	193,066	267,247	38,933	227,974	(39,273)	-14.7%
Expenditures by Account Type							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	226,891	187,378	262,963	36,791	220,750	(42,213)	-16.1%
Total Personnel	226,891	187,378	262,963	36,791	220,750	(42,213)	-16.1%
Supplies	-	-	-	-	-	-	-
Professional Services (31xx)	-	-	4,284	2,142	7,224	2,940	68.6%
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	5,688	-	-	-	-	-
Total Service & Charges	-	5,688	4,284	2,142	7,224	2,940	68.6%
Capital	-	-	-	-	-	-	-
Total Expenditures by Type	226,891	193,066	267,247	38,933	227,974	(39,273)	-14.7%
Net Surplus / (deficit)	(9,409)	81,974	74,203	117,722	8,924		
Beginning Cash Balance	-	15,591	72,565	72,565	146,768		
Balance Sheet Adjustments	25,000	(25,000)	-	-	-		
Ending Cash Balance	15,591	72,565	146,768	190,287	155,692		
Staffing (FTE's)							
	2011 Actual	2012 Actual	2013 Budget	6/30/13 Actual	2014 Budget	Variance 2013-2014	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
Total FTE's	-	-	-	-	-	-	

Explain Significant Revenue, Expenditure and Staffing Changes Below:
The Unemployment Compensation Fund is an Internal Service Fund used to pay claims. The fund charges a premium to departments of 1% of payroll and is intended to break even. At December 31, 2011, the Rainy Day Fund advanced the Unemployment Compensation Fund \$25,000 and this amount has been paid back in 2012. Unemployment claims are reviewed by the Human Resources Department. A goal of the fund is to maintain cash reserves of 20% of annual expenditures for unusual future claims. Rate reduced to .5% for the 2014 budget. Cash reserves have increase during 2012 and 2013 due to low claims paid.

**City of South Bend, Indiana
2014 Budget Departmental Summary**

Fund Name

Unemployment Compensation Fund

Fund Number

713

2013 Accomplishments/Outcomes (4-10 required)

- An Excel data base for claims paid was started to track claims by employee and department.
- A monthly allocation journal entry is used to charge departments for their share of fund revenue.
- Unemployment compensation rates charged to departments were reduced by 25% in May, 2013 and another 25% in July, 2013 due to low claims paid.

2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)

**City Strategy
Number**

- Conduct training sessions with managers at departments with high unemployment claims (i.e. Parks & Recreation) to seek ways to manage claims better and reduce costs.
- Continue to contest unwarranted unemployment claims with the Indiana Department of Workforce Development.

2

2

2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)

- Unemployment claims are volatile. The City of South Bend is a "reimbursing employer" for claims paid as opposed to many private companies that are charged a payroll taxes. In a sense, the City of South Bend is self-insured for unemployment claims.
- Unemployment claims paid during 2013 have been low and significantly less than revenue received. This has allowed the City to reduce the rate charged to departments to .5% for 2014.

Key Performance Indicators

Measure	Mayoral Goal	Type	Target	2012 Actual (if available)	2013 Estimated (if available)	2014 Projection
- Unemployment claims - total filed	2	Output	<70	78	80	70
- Unemployment claims - approved	2	Effectiveness	<40	75	60	40
- Percent of claims approved	2	Effectiveness	57%	75%	n/a	57%
- Cash Reserves % of Expenditures	2	Output	>20%	38%	55%	68%

Types: output, efficiency, effectiveness, quality, outcome, technology

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
UNEMPLOYMENT COMP FUND											
713-0000-361.00-00	INTEREST ON INVESTMENTS	0	0	0	81	101	200	200	281	249	500
LEVEL	TEXT	TEXT AMT									
14BU	ESTIMATED INTEREST EARNINGS BASED ON RECENT TRENDS AND HIGHER CASH BALANCES	500									

*		0	0	0	81	101	200	200	281	249	500
713-0000-395.20-02	EMPLOYER	0	0	0	217,401	274,939	341,250	341,250	172,403	156,406	236,398
LEVEL	TEXT	TEXT AMT									
14BU	2014 DEPARTMENT COSTS FOR UNEMPLOYMENT PER DEPARTMENT BUDGETS - ALLOCATION #14										
	MAYOR	2,227									
	CITY CLERK	1,121									
	COMMON COUNCIL	857									
	ADMINISTRATION/FINANCE	5,920									
	MORRIS PAC	2,450									
	PALAIS ROYALE	877									
	CITY ATTORNEY	3,481									
	ENGINEERING	4,628									
	TRAFFIC & LIGHTING - MOVED TO MVH FUND										
	POLICE DEPARTMENT	25,000									
	COMMUNICATIONS CENTER	3,500									
	POLICE - PS LOIT	3,750									
	FIRE DEPARTMENT	25,000									
	FIRE - PS LOIT	3,750									
	HUMAN RIGHTS	931									
	CODE ENFORCEMENT	6,414									
	JUNK VEHICLE	378									
	ANIMAL CONTROL	3,039									
	PARKS - ADMINISTRATION	2,872									
	PARKS - MAINTENANCE	11,056									
	PARKS - GOLF	3,476									
	PARKS - RECREATION	7,225									
	PARKS - ZOO	5,834									
	MVH - STREET DEPARTMENT	25,819									
	MVH - CURB & SIDEWALK	2,828									
	RECREATION FUND	2,102									
	CED	7,281									
	CS - EQUIPMENT SERVICES	7,603									
	CS - BUILDING MAINTENANCE	438									
	CS - CENTRAL STORES	286									
	CS - PRINT SHOP	249									

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	CS - RADIO SHOP		748								
	HUMAN RIGHTS FUND - EEOC		183								
	HUMAN RIGHTS FUND - HUD		223								
	BUILDING DEPARTMENT		3,263								
	SOLID WASTE		6,340								
	WATER WORKS		16,201								
	SEWER INSURANCE		896								
	SEWER DEPARTMENT		18,322								
	SEWER CONCRETE CREW		1,893								
	WASTEWATER		13,065								
	ORGANIC RESOURCES		1,658								
	PROJECT RELEAF		593								
	PARKS - GRAFFITI REMOVAL		313								
	CS - ENERGY OFFICE		826								
	311 CALL CENTER		1,482								
	REDUCE RATE FROM 1% TO .5% FOR 2014		236,398								
*		0	0	0	217,401	274,939	341,250	341,250	172,403	156,406	236,398
**	UNEMPLOYMENT COMP FUND	0	0	0	217,482	275,040	341,450	341,450	172,684	156,655	236,898
***	UNEMPLOYMENT COMP FUND	0	0	0	217,482	275,040	341,450	341,450	172,684	156,655	236,898

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
UNEMPLOYMENT COMP FUND											
PERSONNEL SERVICES											
713-0401-671.11-07	UNEMPLOYMENT COMP	0	0	0	226,891	187,378	262,963	262,963	42,193	36,791	220,750
LEVEL	TEXT	TEXT AMT									
14BU	UNEMPLOYMENT INTERNAL SERVICE FUND SET UP STARTING IN 2011 - ALLOCATION CHARGED TO DEPARTMENTAL BUDGETS - ALL UC CLAIMS PAID FROM FUND 713 REDUCE BUDGET FOR 2014 DUE TO FAVORABLE CLAIMS HISTORY	220,750									

*	PERSONNEL SERVICES	0	0	0	226,891	187,378	262,963	262,963	42,193	36,791	220,750
OTHER SERVICES & CHARGES											
713-0401-671.31-70	ADM FEE ALLOCATION	0	0	0	0	0	4,284	4,284	2,499	2,142	7,224
LEVEL	TEXT	TEXT AMT									
14BU	2014 FIXED COST ALLOCATION #1 ADMINISTRATIVE FEE	7,224									

*	OTHER SERVICES & CHARGES	0	0	0	0	0	4,284	4,284	2,499	2,142	7,224
OTHER USES											
713-0401-671.50-05	ADMINISTRATIVE COST	0	0	0	0	5,688	0	0	0	0	0
LEVEL	TEXT	TEXT AMT									
14BU	NEW ACCOUNT FOR 2013	-----									
*	OTHER USES	0	0	0	0	5,688	0	0	0	0	0
**	CONTROLLER	0	0	0	226,891	193,066	267,247	267,247	44,692	38,933	227,974
***	UNEMPLOYMENT COMP FUND	0	0	0	226,891	193,066	267,247	267,247	44,692	38,933	227,974