

**City of South Bend, Indiana  
2014 General Fund Budget Departmental Summary**

**Department Name** Morris Performing Arts Center **Fund Number** 101-0404

**Department Description & Purpose** Operating expenses of the Morris Performing Arts Center, the premier performing arts center in this region of the country. Morris PAC provides improved quality of life to City citizens, serves as an economic catalyst in the City, and fosters historic preservation of landmark City venues.

Description	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014	% Chg
<b>Revenue</b>							
Property Taxes	233,283	143,800	151,800	(70,632)	160,170	8,370	5.5%
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	645,614	764,371	876,000	528,002	876,000	-	0.0%
Interest Earnings	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	-	5,696	6,000	4,266	6,000	-	0.0%
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>878,897</b>	<b>913,867</b>	<b>1,033,800</b>	<b>461,636</b>	<b>1,042,170</b>	<b>8,370</b>	<b>0.8%</b>
<b>Expenditures by Cost Center</b>							
Morris Performing Arts Center	878,897	913,867	1,033,800	461,636	1,042,170	8,370	0.8%
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>878,897</b>	<b>913,867</b>	<b>1,033,800</b>	<b>461,636</b>	<b>1,042,170</b>	<b>8,370</b>	<b>0.8%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	408,358	447,949	463,485	225,909	499,967	36,482	7.9%
Fringe Benefits	6,672	161,150	180,441	88,760	202,921	22,480	12.5%
Other Personnel costs	144,521	7,437	8,208	3,677	8,208	-	0.0%
<b>Total Personnel</b>	<b>559,551</b>	<b>616,536</b>	<b>652,134</b>	<b>318,346</b>	<b>711,096</b>	<b>58,962</b>	<b>9.0%</b>
<b>Supplies</b>	<b>16,259</b>	<b>21,118</b>	<b>30,346</b>	<b>10,710</b>	<b>30,898</b>	<b>552</b>	<b>1.8%</b>
Professional Services (31xx)	-	-	996	498	2,237	1,241	124.6%
Comm/Transportation(32xx)	23,093	21,538	34,287	11,376	29,250	(5,037)	-14.7%
Printing & Advertising (33xx)	37,362	24,499	47,588	28,175	35,000	(12,588)	-26.5%
Insurance (34xx)	60,456	41,016	34,188	17,094	23,436	(10,752)	-31.4%
Utilities (35xx)	114,970	113,399	136,000	54,282	123,250	(12,750)	-9.4%
Repairs & Maintenance (36xx)	57,166	61,332	86,037	17,705	75,154	(10,884)	-12.6%
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	9,824	10,889	12,224	3,449	11,850	(374)	-3.1%
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	216	3,540	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>303,087</b>	<b>276,213</b>	<b>351,320</b>	<b>132,579</b>	<b>300,177</b>	<b>(51,144)</b>	<b>-14.6%</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures by Type</b>	<b>878,897</b>	<b>913,867</b>	<b>1,033,800</b>	<b>461,636</b>	<b>1,042,170</b>	<b>8,370</b>	<b>0.8%</b>
<b>Net Surplus / (deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(0)</b>	<b>(0)</b>		
<b>Staffing (FTE's)</b>							
Non-Bargaining	9.60	9.60	10.60	10.60	10.60	-	-
Bargaining	-	-	-	-	-	-	-
Part-Time /Seasonal/Temporary	2.00	2.00	2.00	2.00	2.00	-	-
<b>Total FTE's</b>	<b>11.60</b>	<b>11.60</b>	<b>12.60</b>	<b>12.60</b>	<b>12.60</b>	<b>-</b>	<b>-</b>

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**

Increased overall personell costs due to increases in the employee benefits (PERF 1.2% and Health 12% increases) - In January 2013, the titles and wages were adjusted for three staff per the salary Ordinance and per budget available funds. The actual amount paid is less than the maximum allowed by the Salary Ordinance.

- In 2013 we had two Blockbuster events: Wicked and Jersey Boys, both with 16 performances each. Revenue very positive. Cannot guarantee similar Blockbusters in 2014.

## City of South Bend, Indiana 2014 General Fund Budget Departmental Summary

Department Name

**Morris Performing Arts Center**

Fund Number

**101-0404**

**2013 Accomplishments/Outcomes (4-10 required)**

- Ranked in Top 100 theatres worldwide by Pollstar Magazine  
 - Awarded 2013 "Prime Site Award" by Facilities Magazine  
 - Awarded 2013 South Bend Tribune "Readers Choice Award" for "Favorite Entertainment/Live Performance Theater"  
 - Live filming of "Celtic Woman" production and audience at the Morris on 04/08/13 for the 2014 PBS and television specials to be broadcasted around the world which will highlight the Morris located in South Bend.  
 -Successful "Wicked" record 16 performances at the Morris 5/8/13 to 05/19/13 with a total of 36,418 tickets issued grossing \$2,704,235 and setting a new sales record. Tickets sold in St. Joe County equaled 16,804; outside St. Joe County was 19,614 from many states. Of the total tickets sold, 28,435 had Indiana zip codes; 4,231 had Michigan zip codes and 395 had Illinois zip codes. Approximately 75 actors, cast and crew, stayed in local hotels for 16 nights and generated over 1,000 room nights. There were 13 semi-trucks carrying scenery, costumes, sound equipment and merchandise. Local expenditures of cast and crew, marketing, production and venue staffing are estimated to be over \$200,000. Union Stage hands and musicians came from the surrounding area, including Kalamazoo, Michigan and Chicago, to work. According to the local restaurants the increase in food and beverage sales ranged from 25% to 40 % during this show.  
 -77 shows booked in 2012 compared to the number of shows booked at comparable size theaters (see below KPI's)  
 The Economic Impact has been shown to increase every year - In 2012 at \$10.5 million.

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

**City Strategy  
Number**

- To build upon success and book a wide variety of events  
 - To be the premier performing arts center in this region and provide a safe and well-maintained historical facility  
 - To be recognized as one of the best theater rental venues worldwide based on the number of gross tickets sold annually  
 - To strive to increase the positive economic impact the Morris currently has on the downtown South Bend

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**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

Booking major national acts at the Morris is a challenge because the number of similar competing venues across the country exceeds the number of major acts on the road to play them. Times have changed from when regional promoters called looking to book shows. Now, a select number of promoters want the best possible deals for booking major acts. Booking deals are more complicated and venues across the country are being asked to assume some financial risk of the show as well as guarantee money to the artist and a split of the profits. Venues are being asked to do a lot more and take more financial risk than in years past.  
 Morris staff are even more proactive in soliciting events by attending national and regional conferences to meet with promoters and by regular phone and email contact with promoters and tour managers. Morris staff hand out fold-over business cards highlighting Morris event marketing support which is included in venue rental such as show messages on electronic marquee and lobby monitors, posters and signage designated and printed, website, fan club email blasts, social media/Facebook and Twitter promo, event fliers designated and printed and strip ads in various publications. The Morris documented success brings about a ever increasing Economic Impact on the city of over \$10.5 million yearly. This will repeat itself if additional Blockbuster events are able to be booked.

**Key Performance Indicators**

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
-No. of gross tickets issued annually	2	outcome	135000	110,561*	120000	127500
- No of shows booked	2	outcome	90	77**	80	86
- * Estimate of 35% of tickets issued went outside St. Joseph County						
- ** 2012 Comparisons with other similar size theaters:						
- Embassy Theater in Fort Wayne, IN (2440 seats)--44 events booked						
- Warner Theater in Erie, PA (2200 seats) -- 50 events booked						
- Rialto Theater in Joliet, IL (1900 seats) -- 40 events booked						
- Star Plaza in Merrillville, IN (3400 seats) -- 55 events booked						
- INB Performing Arts Center in Spokane, WA -- 55 events booked						
- Capitol Theater in Wheeling, WV -- 62 events booked						
-Industry Ranking-Pollstar Magazine	2	Outcome	Top 50	68	68	50
Based on theatre comparison, we are the Benchmark for other venues!						

Types: output, efficiency, effectiveness, quality, outcome, technology

**Information Technology (costs and FTE's also included in the financial summary)**

Expenditures	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance Services	5,549	7,174	7,500	2,000	5,500	(2,000)
Professional Services	-	-	-	-	-	-
Other Services	-	-	-	-	-	-
Capital	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>5,549</b>	<b>7,174</b>	<b>7,500</b>	<b>2,000</b>	<b>5,500</b>	<b>(2,000)</b>

Information Tech. Staffing (FTE's)

18.00      18.00      19.00      19.00      19.00

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**Explain Significant Information Technology Trends and Changes Below:**

Theatre success is heavily linked to Technology: Ticket sales through Facebook, Print at Home Tickets, a Morris App, scanning ticket ability and Mobile ticket sales - and we do it all.

## City of South Bend, Indiana 2014 General Fund Budget Departmental Summary

Department Name Morris Performing Arts Center

Fund Number 101-0404

**Five-Year Capital Improvement Plan**

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1			-	-	-	-	-	-
2			-	-	-	-	-	-
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18			-	-	-	-	-	-
19			-	-	-	-	-	-
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		-	-	-	-	-	-

Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital

**Justification:**

1 The Morris Performing Arts Center has its own Improvement funding through Fund 416 - CIF - a \$1.00 surcharge is attached to each sold ticket for any CONTROLL  
 2 performance taking place in the Morris PAC.  
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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
*	OTHER USES	526	2,158	2,458	216	3,540	0	0	0	0	0
**	MORRIS PAC	839,292	884,145	820,438	878,897	913,867	1,005,216	1,033,800	575,574	461,636	1,042,170
***	GENERAL FUND	839,292	884,145	820,438	878,897	913,867	1,005,216	1,033,800	575,574	461,636	1,042,170
		839,292	884,145	820,438	878,897	913,867	1,005,216	1,033,800	575,574	461,636	1,042,170



## City of South Bend, Indiana 2014 General Fund Budget Departmental Summary

Department Name

Palais Royale

Fund Number

101-0405

**2013 Accomplishments/Outcomes (4-10 required)**

BOW 2013 Award - "Best of Weddings" for "Reception & Ceremony Site" by WWW.TheKnot.com  
 Award Winner - "Best Meeting Site for Small Groups" by Northwest Indiana Business Quarterly Magazine  
 - Successful third annual Easter Sunday Brunch - serviced 356 attendees  
 - Successful fourth annual Mother's Day Brunch - serviced 214 attendees  
 - Number one venue Sought by Notre Dame Basilica brides in 2013

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

City Strategy  
Number

- To build upon successes and book a wide variety of events
- To be the premier banquet/meeting facility in this region for all events demanding superior service, fine dining and well-maintained historical atmosphere
- To strive to increase the positive economic impact the Palais Royale currently has on downtown South Bend

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**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

- Booking weekday events at the Palais Royale remains challenge because competitors have free parking lots on their premises
- The new renovated Morris Inn located at the University of Notre Dame is seen as a competitor for Notre Dame Basilica wedding receptions as guests can book hotel rooms at that location. Staff are collaborating with DoubleTree Hotel staff to negotiate special room rates to help entice new clients to hold events at the Palais Royale.

**Key Performance Indicators**

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
- No. of events booked	2	Outcome	90	72	80	86
- F&B Commission Earned	2	Outcome	\$160,000	\$123,791	\$150,000	\$150,000

Types: output, efficiency, effectiveness, quality, outcome, technology

**Information Technology (costs and FTE's also included in the financial summary)**

Expenditures	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance Services	3,228	3,410	3,500	2,331	4,500	1,000
Professional Services	-	-	-	-	-	-
Other Services	-	-	-	-	-	-
Capital	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>3,228</b>	<b>3,410</b>	<b>3,500</b>	<b>2,331</b>	<b>4,500</b>	<b>1,000</b>

Information Tech. Staffing (FTE's)

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**Explain Significant Information Technology Trends and Changes Below:**

EventBooking, Meeting Matrix - specialized software

**City of South Bend, Indiana  
2014 General Fund Budget Departmental Summary**

Department Name

Fund Number

**Five-Year Capital Improvement Plan**

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
<b>Replacement Capital</b>								
1	Repair & Refinish Hardwood Floor	Cash	15,000	-	-	-	-	15,000
2	Curtain Replacement	Cash	15,000	-	-	-	-	15,000
3	Masonry Repairs (Exterior)	Cash	10,000	-	-	-	-	10,000
4	Miscellaneous	Cash	-	25,000	25,000	25,000	25,000	100,000
5	Decorative Trash Can Replacement	Cash	-	5,000	-	-	-	5,000
6	Electrical Lighting / AV upgrades	Cash	-	10,000	-	-	-	10,000
7	Coat Rack Replacement	Cash	-	-	3,000	-	-	3,000
8	Cleaning Equipment	Cash	-	-	6,000	-	-	6,000
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
<b>Project Capital</b>								
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19			-	-	-	-	-	-
20			-	-	-	-	-	-
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22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
<b>Total</b>			<b>40,000</b>	<b>40,000</b>	<b>34,000</b>	<b>25,000</b>	<b>25,000</b>	<b>164,000</b>
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

- 1 Maintenance and repair of the ballroom floor
- 2 Replace worn and age-faded curtains in the windows and stage of the ballroom
- 3 Repair weather damaged outdoor building tiles
- 4 Miscellaneous items - as needed
- 5 Replace damaged trash can covers
- 6 Replace broken and add new electrical supply quad boxes and purchase AV Equipment that's become outdated
- 7 Replace used and damaged racks
- 8 Replace antiquated floor buffer

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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
GENERAL FUND											
PERSONNEL SERVICES											
101-0405-453.10-01	REGULAR	172,052	122,714	109,698	114,512	133,979	143,135	143,135	85,605	69,352	154,978
LEVEL	TEXT		TEXT AMT								
14BU	1 EXECUTIVE DIRECTOR-MORRIS PAC AT X.40		36,000								
	MAINTENANCE MANAGER AT X.40		22,170								
	DIRECTOR OF MGTG & PROMOTIONS AT X.40		21,024								
	DIRECTOR OF FINANCIAL SERVICES AT X.40		22,960								
	1 ASSISTANT FACILITY OPERATIONS MANAGER X 80%		26,856								
	1 EVENT SERVICE TECHNICIAN I		25,968								
	FULL TIME SALARIED - 2.6, FT HOURLY - 1		154,978								
101-0405-453.10-04	EXTRA AND OVERTIME	487	0	0	0	0	0	0	0	0	0
101-0405-453.10-05	TEMPORARY SERVICES	301	1,982	0	338	0	2,000	2,000	0	0	1,000
LEVEL	TEXT		TEXT AMT								
14BU	TEMPORARY SERVICES		1,000								
			1,000								
101-0405-453.10-09	PERMANENT PART TIME	0	0	0	0	0	25,000	25,000	7,754	7,379	25,000
LEVEL	TEXT		TEXT AMT								
14BU	PART-TIME FRONT DESK		25,000								
			25,000								
101-0405-453.11-01	FICA - REGULAR	12,631	9,290	8,044	8,670	10,181	12,863	12,863	6,959	5,726	13,769
LEVEL	TEXT		TEXT AMT								
14BU	REGULAR SALARIES \$154,978 X 7.65%		11,856								
	PART-TIME/TEMPORARY \$25,000 X 7.65%		1,913								
			13,769								
101-0405-453.11-04	PERF - REGULAR	10,389	7,201	6,856	8,016	11,723	14,313	14,313	8,561	6,935	17,357
LEVEL	TEXT		TEXT AMT								
14BU	REGULAR SALARIES \$154,977 X 11.2%		17,357								
			17,357								
101-0405-453.11-07	UNEMPLOYMENT COMP	0	7,771	646	1,151	1,444	1,681	1,681	723	656	900
LEVEL	TEXT		TEXT AMT								
14BU	REGULAR WAGES - \$154,977 X .5%		775								
	PART-TIME/TEMPORARY - \$25,000 X .5%		125								
			900								
101-0405-453.11-08	GROUP INSURANCE - HEALTH	42,124	26,301	14,297	18,418	19,284	23,582	23,582	15,196	11,312	34,661













CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
*	OTHER SERVICES & CHARGES	220,804	211,072	175,977	144,735	134,098	195,924	220,526	102,863	79,623	200,769
	CAPITAL										
	101-0405-453.43-08 THEATER EQUIPMENT	8,558	1,728	5,000	0	5,056	30,400	30,400	0	0	15,000
	TEXT		TEXT AMT								
	14BU CURTAIN REPLACEMENT		15,000								
			15,000								
*	CAPITAL	8,558	1,728	5,000	0	5,056	30,400	30,400	0	0	15,000
	OTHER USES										
	101-0405-453.50-05 ADMINISTRATIVE COST	234	1,321	280	96	720	0	0	0	0	0
*	OTHER USES	234	1,321	280	96	720	0	0	0	0	0
**	PALAIS ROYALE BALLROOM	483,346	403,142	328,956	305,476	327,142	467,198	492,830	237,588	190,277	498,410
***	GENERAL FUND	483,346	403,142	328,956	305,476	327,142	467,198	492,830	237,588	190,277	498,410
		483,346	403,142	328,956	305,476	327,142	467,198	492,830	237,588	190,277	498,410

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

**Fund Name** Parks and Recreation **Fund Number** 201

**Department Description & Purpose** *Provide comprehensive, affordable, leisure, opportunities through high quality programs, parks, facilities, green spaces and diverse community resources. Fund accounts for operating revenues and expense of the parks and recreation division.*

Description	2011	2012	2013	6/30/13	2014	Variance	% Chg
	Actual	Actual	Amended Budget	Actual	Proposed Budget		
<b>Revenue</b>							
Property Taxes	7,613,760	7,824,056	7,800,000	3,943,985	7,430,898	(369,102)	-4.7%
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	612,994	576,126	533,081	309,952	596,878	63,797	12.0%
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	3,002,006	3,102,206	3,278,789	1,481,669	3,390,144	111,355	3.4%
Interest Earnings	8,467	14,802	10,000	7,510	13,000	3,000	30.0%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	627,632	758,195	740,459	365,187	759,487	19,028	2.6%
Transfers In	124,194	-	-	-	-	-	-
<b>Total Revenue</b>	<b>11,989,053</b>	<b>12,275,385</b>	<b>12,362,329</b>	<b>6,108,303</b>	<b>12,190,407</b>	<b>(171,922)</b>	<b>-1.4%</b>
<b>Expenditures by Cost Center</b>							
Administration	1,162,945	1,241,368	1,160,278	579,775	1,496,628	336,350	29.0%
Maintenance	5,156,323	5,262,895	5,651,698	2,585,061	4,823,237	(828,461)	-14.7%
Golf	1,666,407	1,723,757	1,619,936	825,167	1,524,104	(95,832)	-5.9%
Recreation	1,556,576	1,633,777	2,058,335	887,105	2,102,191	43,856	2.1%
Potawatomi Zoo	2,024,052	2,047,397	2,213,702	967,809	2,323,951	110,249	5.0%
Greenhouse	57,715	27,864	86,865	26,968	54,432	(32,433)	-37.3%
Graffiti Abatement Program	134,608	75,787	101,649	39,218	99,340	(2,309)	-2.3%
Community Svc Block Grant	-	-	-	-	-	-	-
Youth Engagement	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>11,758,626</b>	<b>12,012,845</b>	<b>12,892,463</b>	<b>5,911,103</b>	<b>12,423,883</b>	<b>(468,580)</b>	<b>-3.6%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	5,550,682	5,698,043	5,984,671	2,688,343	6,033,490	48,819	0.8%
Fringe Benefits	1,617,163	30,619	1,971,043	906,530	2,068,816	97,773	5.0%
Other Personnel costs	21,343	1,714,960	36,220	12,549	28,995	(7,225)	-19.9%
<b>Total Personnel</b>	<b>7,189,188</b>	<b>7,443,622</b>	<b>7,991,934</b>	<b>3,607,422</b>	<b>8,131,301</b>	<b>139,367</b>	<b>1.7%</b>
<b>Supplies</b>	<b>1,552,836</b>	<b>1,565,065</b>	<b>1,556,880</b>	<b>909,265</b>	<b>1,509,818</b>	<b>(47,062)</b>	<b>-3.0%</b>
Professional Services (31xx)	24,559	22,430	221,048	118,626	396,540	175,492	79.4%
Comm/Transportation(32xx)	98,294	89,725	81,368	37,986	90,110	8,742	10.7%
Printing & Advertising (33xx)	31,313	32,731	41,568	15,713	37,402	(4,166)	-10.0%
Insurance (34xx)	160,728	191,544	186,360	93,180	225,697	39,337	21.1%
Utilities (35xx)	613,179	587,485	629,200	348,536	578,650	(50,550)	-8.0%
Repairs & Maintenance (36xx)	438,289	396,486	350,247	137,056	339,464	(10,783)	-3.1%
Debt Service - Principal	95,692	244,745	273,179	135,966	301,217	28,038	10.3%
Debt Service - Interest & Fees	-	-	16,227	8,737	12,128	(4,099)	-25.3%
Other Services & Charges (39xx)	424,717	486,902	552,714	348,495	504,056	(48,658)	-8.8%
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	186,278	187,607	190,500	-	190,500	-	0.0%
Other Financing Uses (50xx)	201,756	204,408	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>2,274,805</b>	<b>2,444,063</b>	<b>2,542,411</b>	<b>1,244,295</b>	<b>2,675,764</b>	<b>133,353</b>	<b>5.2%</b>
<b>Capital</b>	<b>741,790</b>	<b>560,095</b>	<b>801,238</b>	<b>150,121</b>	<b>107,000</b>	<b>(694,238)</b>	<b>-86.6%</b>
<b>Total Expenditures by Type</b>	<b>11,758,619</b>	<b>12,012,845</b>	<b>12,892,463</b>	<b>5,911,103</b>	<b>12,423,883</b>	<b>(468,580)</b>	<b>-3.6%</b>
<b>Net Surplus / (deficit)</b>	<b>230,434</b>	<b>262,540</b>	<b>(530,134)</b>	<b>197,200</b>	<b>(233,476)</b>		
Beginning Cash Balance	4,379,483	4,611,791	4,873,821	4,873,821	4,343,687		
Balance Sheet Adjustments	1,873	(510)	-	8,318	-		
<b>Ending Cash Balance</b>	<b>4,611,791</b>	<b>4,873,821</b>	<b>4,343,687</b>	<b>5,079,339</b>	<b>4,110,211</b>		
<b>Staffing (FTE's)</b>							
Non-Bargaining	56.00	56.00	58.00	58.00	58.00	-	
Bargaining	59.00	59.00	57.00	53.00	55.00	(2.00)	
Part-Time /Seasonal/Temporary	70.10	76.04	76.15	57.16	72.98	(3.18)	
<b>Total FTE's</b>	<b>185.10</b>	<b>191.04</b>	<b>191.15</b>	<b>168.16</b>	<b>185.98</b>	<b>(5.18)</b>	

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**

The property tax revenue estimate has dropped significantly. This has been offset somewhat by an anticipated increase in Zoo revenues, based on recent results. Fees allocated for city services rose dramatically for this budget year. In order to meet these challenges, two full time positions have been eliminated and line items for supplies and services have been decreased. The golf lease for the gps golf cart units will expire in 2014 resulting in savings of \$60,000 over 2013.

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name **Parks and Recreation** Fund Number **201**

### 2013 Accomplishments/Outcomes (4-10 required)

- Installed new splash pad in partnership with the Community Foundation
- O'Brien Fitness Center contracting with St. Joseph County and Silver Sneakers
- The role and membership of the South Bend Parks Foundation is expanding
- Maintain CAPRA Accreditation
- Develop five year plan for the City Cemetery
- Develop five year master plan for Park Department and Potawatomi Zoo
- Completion of third year of the Active Youth Initiative
- "Prescription to Play" program administered as part of the Active Youth Initiative with local physicians

### 2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)

	City Strategy Number
AZA reaccreditation for Potawatomi Zoo and filling of leadership position	1,2
Land acquisition for Miracle Park	2,3
Park Bond for park development and improvements	2,3
Generate \$5 million in user fees and misc. revenue	2
Park attendance at all facilities – one million	1
Maintain CAPRA standards	1, 2
Install and train staff to use Contact Management and Facilities Management/Work Orders	2
Maintain current mowing cycles through out City of South Bend	2
Replace the Howard Park Ice Rink and Newman Center with new facilities	2
Expand partnerships and sponsorships in areas of marketing, programs, and facility development	2

### 2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)

- Staff training to improve internal/ external communications and overall productivity.
- Survey assessments will continue to grow and provide more analytical information
- Severe shortage of needed capital funding to be addressed in part with consideration of a park bond
- Continued emphasis regarding youth violence, education, and life skills, while facilitating strategies with local schools and support agencies is a mission driven objective at the Recreation Centers.
- Reduction in property tax revenue will force the Department to spend less on programming and maintenance. Partnerships and sponsorships will have to play a larger role in 2014.
- Sustainable park programming in areas of recreation and special events.
- Implementing vacant land maintenance program that will have adequate funding to reduce overall mowing cost by central mowing crews.

### Key Performance Indicators

Measure	Mayoral Goal	Type	2016	2012	2013	2014
			Long Term Goal	Actual (if available)	Estimated (if available)	Target
Revenue from Fee Based Programs	GG	Output	\$5,000,000	\$3,867,554	\$3,110,000	\$4,250,000
Attendance at Fee Based Programs	GG	Output	875,000	741,829	750,000	800,000
Customer Satisfaction Survey (0-5)	GG	Quality	4.8	4.70	4.75	4.75
Volunteer Hours	GG	Outcome	25,000 hrs	15,700 hrs	20,000 hrs	22,000 hrs
Park Maintenance- Acres Mowed	BE,GG	Output	9,500	10,000	8,771	9,000
Park Maint- Cost per Acre Mowed	GG	Efficiency	\$11.25	\$11.78	\$11.78	\$11.50
Skilled Trades Work Orders Completec	GG	Output	1,400	1,350	1,332	1,350
Avg Cost per Work Order	GG	Efficiency	\$250	\$296	\$280	\$260
Forestry Jobs Completed	BE, GG	Output	5,200	5,923	5,160	5,175
Centralized Mowing- Acres Mowed	BE, GG	Output	3,500	1,414	3,000	3,300
Centralized Mowing- Cost per Acre Mowed	BE, GG	Efficiency	\$8.70	\$8.81	\$8.81	\$8.75
Summer Playground/Lunch Attendance	GG	Outcome	28,000	27,466	25,000	25,000
Recreation Program Attendance	GG	Outcome	400,000	397,281	350,000	380,000
Staff Training Hours	GG	Outcome	3,400	3,119	3,300	3,300

Types: output, efficiency, effectiveness, quality, outcome, technology

### Information Technology (costs and FTE's also included in the financial summary)

Expenditures	2013				2014 Proposed Budget	Variance 2013-2014
	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual		
Personnel	75,514	81,399	77,402	42,184	80,437	3,034
Supplies	unk	unk		unk		-
Maintenance Services	unk	unk		unk	-	-
Professional Services	unk	unk		unk	-	-
Other Services	18,797	36,420	38,244	19,122	30,000	(8,244)
Capital	38,102	30,186	38,922	36,218	-	(38,922)
<b>Total Expenditures</b>	<b>132,413</b>	<b>148,005</b>	<b>154,568</b>	<b>97,524</b>	<b>110,437</b>	<b>(44,132)</b>
Information Tech. Staffing (FTE's)	1.71	1.74	1.63	1.75	1.63	-

### Explain Significant Information Technology Trends and Changes Below:

Accomplishments: Maintain end user satisfaction with Parks I.T. support for over 100 users located at over 14 different sites, oversee the web site/online P.O.S. ,implementing work orders and facility management, Opportunities: Learn new technology to enable our users to be more productive in their tasks and allow them to better serve our customers. Challenges: Meeting end user demands at current staffing level due to continually evolving technologies such as AD conversion, Office 2010 implementation, VOIP problems, unique software upgrades, etc. Because of the pace of this technology, it is difficult to dedicate the resources from an already strained budget to keep up. Dedicating the personnel to maintain the presence in

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

**Parks and Recreation**

Fund Number **201**

**Five-Year Capital Improvement Plan**

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1	Park Equipment	Cash		-	-	6,000	15,000	21,000
2	Motor Vehicles	Cash	107,000	296,000	320,000	320,000	305,000	1,348,000
3	Park Repair & Upgrade	Cash		190,000	110,000	55,000	205,000	560,000
4								-
5								-
6								-
7								-
8								-
9								-
10								-
11								-
12								-
13								-
14								-
15								-
16								-
17								-
	<b>Project Capital</b>							
18	Misc Building Repair & Upgrade	Cash		250,000	50,000	50,000	50,000	400,000
19	Center Repair & Upgrade	Cash		267,000	225,000	315,000	455,000	1,262,000
20								-
21								-
22								-
23								-
24								-
25								-
26								-
27								-
28								-
29								-
30								-
31								-
32								-
33								-
34								-
	<b>Total</b>		<b>107,000</b>	<b>1,003,000</b>	<b>705,000</b>	<b>746,000</b>	<b>1,030,000</b>	<b>3,591,000</b>
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

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4 Replacement of three older pick up trucks  
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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008	2009	2010	2011	2012	2013		2014	
		ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	6/30/13 ACTUAL	BUDGET
			660							
*	PERSONNEL SERVICES SUPPLIES	889,834	898,065	850,547	902,959	918,374	761,894	761,894	403,287	809,156
	201-1100-452.21-02 STATIONERY & PRINTING	1,747	519	295	2,768	603	3,460	3,460	1,416	3,448
LEVEL	TEXT		TEXT AMT							
14BU	2014 FIXED COST ALLOCATION #5 - PRINT SHOP MATERIALS AND SUPPLIES		2,498							
			950							
			3,448							
	201-1100-452.21-03 CENTRAL STORES - OFFICE	5,208	5,654	6,354	2,724	3,520	6,450	6,450	1,612	4,000
	201-1100-452.21-04 OTHER -OFFICE SUPPLIES	4,237	4,229	4,922	6,628	8,655	7,000	7,051	4,866	9,000
	201-1100-452.21-05 SMALL OFFICE EQUIPMENT	0	0	0	265	0	0	0	0	30,000
LEVEL	TEXT		TEXT AMT							
14BU	COMPUTERS AND IT SUPPLIES AND EQUIPMENT		30,000							
			30,000							
	201-1100-452.22-05 UNIFORMS	0	474	0	1,009	1,842	3,100	4,304	1,174	2,945
LEVEL	TEXT		TEXT AMT							
14BU	UNIFORMS FOR PARK POLICE- FULL AND PART TIME		2,945							
			2,945							
	201-1100-452.22-23 RECREATION SUPPLIES	0	0	0	0	62	0	0	0	0
	201-1100-452.22-24 OPERATION/MAINT. SUPPLIES	2,748	1,954	3,514	6,860	6,882	7,500	7,886	4,465	24,125
LEVEL	TEXT		TEXT AMT							
14BU	MISC COMPUTER, OTHER SUPPLIES		7,125							
	WATER TANK (REPLACE #398)		7,000							
	PLAYGROUND MULCH		10,000							
			24,125							
	201-1100-452.23-01 BUILDING MATERIALS	0	0	0	0	0	0	0	0	20,000
LEVEL	TEXT		TEXT AMT							
14BU	DOOR AND WINDOW REPLACEMENTS		10,000							
	PLUMBING UPGRADES		10,000							
	UPGRADES THAT DON'T QUALIFY AS CAPITAL		20,000							
	201-1100-452.23-20 SMALL TOOLS & EQUIPMENT	0	0	0	0	0	0	0	0	7,000
LEVEL	TEXT		TEXT AMT							
14BU	SMALL TOOLS AND EQUIPMENT FOR GROUNDS MAINT. DOESN'T QUALIFY AS CAPITAL PURCHASE		7,000							





CITY OF SOUTH BEND 2014 BUDGET

LEVEL	ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
14BU	2- 2X4 PICKUP (REPLACE #345, 393)		0	50,000 82,000	0	0	0	0	0	0	0	25,000
	201-1100-452.43-07 PARK EQUIPMENT		0	0	0	0	0	0	0	0	0	0
	2- RIDING MOWERS FOR GROUNDS MAINTENANCE, ZTR		11,515	20,819	20,333	27,132	28,896	0	0	0	0	0
	201-1100-452.43-08 COMPUTER EQUIP. & NETWORK		11,515	0	0	0	0	0	0	0	0	0
*	CAPITAL		11,515	0	0	0	0	0	0	0	0	107,000
	OTHER USES		28,738	20,819	20,333	27,132	28,896	0	0	0	0	0
	201-1100-452.50-05 ADMINISTRATIVE COST		28,738	20,819	20,333	27,132	28,896	0	0	0	0	0
*	OTHER USES		1,275,468	1,206,840	1,154,913	1,162,939	1,241,368	1,155,534	1,160,278	695,376	579,775	1,496,628
**	ADMINISTRATION		1,275,468	1,206,840	1,154,913	1,162,939	1,241,368	1,155,534	1,160,278	695,376	579,775	1,496,628

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
PERSONNEL SERVICES											
201-1101-452.10-01 REGULAR		463,373	461,818	419,937	419,227	413,751	411,458	411,458	272,876	221,492	465,517
LEVEL	TEXT	TEXT AMT									
14BU	1 PARK MAINTENANCE SUPERINTENDENT (TITLE CHANGE)		61,500								
	1 PARK GROUNDS MANAGER (TITLE CHANGE)		57,996								
	1 FACILITIES MANAGER (TITLE CHANGE)		57,996								
	-1 SUPERINTENDENT III (PROMOTION TO SUPT IV)										
	1 SUPERINTENDENT IV		51,000								
	-1 SUPERINTENDENT III (PROMOTION TO SUPT IV)										
	1 SUPERINTENDENT IV		51,000								
	1 FORESTER (TITLE CHANGE)		55,751								
	1 SUPERINTENDENT III		48,447								
	1 FOREMAN V		44,389								
	-1 OFFICE MANAGER (PROMOTION TO ADMIN ASSIST I)										
	1 ADMINISTRATIVE ASSISTANT I		37,438								
			465,517								
201-1101-452.10-02 HOURLY		1,459,697	1,405,616	1,261,072	1,260,172	1,286,678	1,376,464	1,376,464	798,589	648,667	1,327,332
LEVEL	TEXT	TEXT AMT									
14BU	1 ELECTRICIAN (\$20.17/HR)		41,954								
	2 ARBORIST II (\$20.17/HR)		83,907								
	2 PLUMBER IV (\$20.17/HR)		83,907								
	1 CONSTRUCTION MAINT./CARPENTER III (\$20.17/HR)		41,954								
	-1 CONSTRUCTION MAINT./CARPENTER III (REDUCTION)										
	1 BUILDING & STRUCTURAL MAINTENANCE II (\$20.17/HR)		41,954								
	1 CONSTRUCTION MAINT./CARPENTER II (\$19.45/HR)		40,456								
	1 CONSTRUCTION MAINT./MASON (\$19.45/HR)		40,456								
	1 BUILDING & STRUCTURAL MAINTENANCE (\$19.45/HR)		40,456								
	2 JOB LEADER (\$19.07/HR)		79,331								
	1 HEAVY EQUIPMENT OPERATOR II (\$18.56/HR)		38,605								
	3 ARBORIST I (\$18.56/HR)		115,814								
	2 MECHANIC IV (\$18.32/HR)		76,211								
	1 PAINTER IV (\$18.32/HR)		38,106								
	6 GROUP LEADER (\$17.85/HR)		222,768								
	1 ARBORIST/WEED CONTROL (\$17.85/HR)		37,128								
	1 ATHLETIC FIELD MAINTENANCE (\$16.90/HR)		35,152								
	2 EQUIPMENT OPERATOR II (\$16.72/HR)		69,555								
	1 POSITION ELIMINATED										
	1 OPERATOR I (\$16.24/HR)		33,779								
	4 HEAD CUSTODIAN (\$16.08/HR)		133,786								
	1 BUILDING MAINTENANCE- CUSTODIAN & LABORER (\$15.41/HR)		32,053								
			1,327,332								
201-1101-452.10-03 PART-TIME STAFF		283,940	297,459	319,221	354,639	387,946	376,220	376,220	214,381	127,143	345,580
LEVEL	TEXT	TEXT AMT									

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
14BU	SEASONAL EMPLOYEES-										
	ATHLETIC FIELD MAINTENANCE		32,000								
	COVELESKI MAINTENANCE		5,500								
	EAST RACE MAINTENANCE		10,300								
	FORESTRY		7,060								
	KENNEDY POOL MAINTENANCE		4,320								
	CENTRALIZED MOWING (CITY OWNED PROPERTIES)		80,000								
	PLAZA MAINTENANCE		12,500								
	POTAWATOMI POOL MAINTENANCE		7,500								
	GROUNDS MAINTENANCE (PARK PROPERTIES)		176,400								
	SKILLED TRADES		10,000								
			345,580								
201-1101-452.10-04	OVERTIME	57,091	46,574	50,469	44,263	45,622	77,300	77,300	31,954	19,254	62,000
LEVEL	TEXT		TEXT AMT								
14BU	OVERTIME FOR FULL AND PART TIME		62,000								
			62,000								
201-1101-452.10-05	TEMPORARY SERVICES	0	0	0	0	0	0	0	3,302	3,302	0
201-1101-452.10-09	PERMANENT PART TIME	10,150	7,855	8,664	11,989	12,850	12,500	12,500	8,372	6,712	13,000
LEVEL	TEXT		TEXT AMT								
14BU	FORESTRY SECRETARY- 0.60 FTE		13,000								
			13,000								
201-1101-452.11-01	FICA - REGULAR	170,492	164,244	155,063	157,592	162,237	172,426	172,426	98,397	75,857	169,327
LEVEL	TEXT		TEXT AMT								
14BU	ALL SALARIES		169,327								
	\$2,213,428 X 7.65% =		169,327								
201-1101-452.11-04	PERF - REGULAR	118,315	114,587	107,238	119,737	152,169	186,522	186,522	109,824	88,517	207,743
LEVEL	TEXT		TEXT AMT								
14BU	REGULAR, HOURLY. OVERTIME SALARIES		207,743								
	\$1,854,848 X 11.2%=		207,743								
201-1101-452.11-07	UNEMPLOYMENT COMP	16,309	77,188	69,805	11,069	22,515	22,539	22,539	11,557	10,484	11,067
LEVEL	TEXT		TEXT AMT								
14BU	ESTIMATED UNEMPLOYMENT COMPENSATION FOR MAINTENANCE DIVISION BASED ON 0.5% OF PAYROLL		11,067								
			11,067								
201-1101-452.11-08	GROUP INSURANCE - HEALTH	450,971	382,696	275,379	322,324	316,001	373,792	373,792	218,773	174,712	392,613





CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008	2009	2010	2011	2012	2013		2013	2014	
		ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	Y-T-D ACTUAL	6/30/13 ACTUAL	BUDGET
* PERSONNEL SERVICES SUPPLIES		3,075,438	3,004,447	2,684,354	2,718,827	2,821,522	3,031,486	3,031,486	1,781,994	1,386,772	3,015,449
201-1101-452.21-02	STATIONERY & PRINTING	392	137	540	1,090	1,217	1,649	1,649	841	719	1,665
LEVEL	TEXT		TEXT AMT								
14BU	2014 FIXED COST ALLOCATION #5 - PRINT SHOP MATERIALS AND SUPPLIES		1,000								
			665								
			1,665								
201-1101-452.21-03	CENTRAL STORES - OFFICE	1,175	1,233	1,574	293	267	1,250	1,250	200	200	380
201-1101-452.21-04	OTHER -OFFICE SUPPLIES	1,401	578	726	3,259	3,128	3,500	3,500	1,060	1,005	3,325
201-1101-452.21-05	SMALL OFFICE EQUIPMENT	0	98	0	4,477	5,464	0	0	14,863	14,863	0
201-1101-452.22-01	CENTRAL SERVICE GASOLINE	238,653	148,933	178,783	234,942	238,004	203,500	203,500	123,532	98,667	194,500
LEVEL	TEXT		TEXT AMT								
14BU	56,377 GALLONS X \$3.45 PER GALLON		194,500								
			194,500								
201-1101-452.22-05	UNIFORMS	21,180	20,327	21,825	18,018	13,217	0	0	4,785	4,785	0
LEVEL	TEXT		TEXT AMT								
14BU	SHOP RAGS, FLOOR MATS FOR PUBLIC AREAS, MOVED TO 39-89										
			296	447	289	304	500	500	68	68	475
		452	628	714	878	367	1,000	1,000	0	0	970
201-1101-452.22-15	OTHER - CLEANING SUPPLIES										
201-1101-452.22-20	C.S.- MEDICAL/SAFETY	2,454									
LEVEL	TEXT		TEXT AMT								
14BU	REGULAR SUPPLIES		2,100								
			2,100								
201-1101-452.22-21	HOUSEHOLD,LAUNDRY,CLEAN	0	0	0	0	582	0	0	0	0	0
201-1101-452.22-22	OTHER - MEDICAL/SAFETY	0	0	0	9	22	0	0	0	0	0
201-1101-452.22-24	OPERATION/MAINT. SUPPLIES	107,744	77,614	81,690	121,062	110,709	106,600	110,957	81,786	65,414	101,583
LEVEL	TEXT		TEXT AMT								
14BU	REGULAR SUPPLIES		106,600								
			106,600								
201-1101-452.22-25	PLANTS CHEM. SEED & FERT.	8,633	12,112	11,975	14,255	13,575	20,250	22,842	6,232	4,469	18,750
201-1101-452.22-99	GAS OTHER	2,677	3,078	9,769	606	1,760	4,400	4,400	846	784	2,905
LEVEL	TEXT		TEXT AMT								
14BU	897 GALLONS X \$3.45 PER GALLON		3,000								
			3,000								
201-1101-452.23-01	BUILDING MATERIALS	53,261	37,756	48,525	41,255	43,486	50,500	65,571	50,721	45,795	47,975
201-1101-452.23-10	REPAIR PARTS	35,501	29,097	31,145	36,243	38,581	42,800	42,857	25,864	19,216	39,575

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
LEVEL TEXT			TEXT AMT								
14BU REGULAR			40,000								
			40,000								
201-1101-452.23-20	SMALL TOOLS & EQUIPMENT	16,538	9,848	7,589	30,646	26,374	23,250	25,291	11,302	5,881	22,448
201-1101-452.23-99	REPAIR & MAINT. MATERIALS	44,922	54,368	87,553	73,614	79,517	77,100	81,123	66,464	59,038	73,345
*	SUPPLIES	534,983	396,103	482,855	580,936	576,574	536,299	564,440	388,564	320,903	507,896
	OTHER SERVICES & CHARGES										
201-1101-452.31-06	OTHER PROFESSIONAL SVCS	0	0	14,420	0	0	0	0	0	0	0
201-1101-452.31-70	ADM FEE ALLOCATION	0	0	0	0	0	89,688	89,688	52,318	44,844	150,657
LEVEL TEXT			TEXT AMT								
14BU ADMINISTRATIVE FEE--			150,657								
			150,657								
201-1101-452.31-71	CENTRAL STORES ALLOCATION	0	0	0	0	0	444	444	259	222	11,789
LEVEL TEXT			TEXT AMT								
14BU 2014 FIXED COST ALLOCATION #4			11,789								
	CENTRAL STORES		11,789								
201-1101-452.32-01	FREIGHT	0	103	0	0	0	0	0	0	0	0
201-1101-452.32-02	POSTAGE	3,979	1,885	1,463	1,572	1,148	3,300	3,300	275	271	2,090
201-1101-452.32-03	TRAVEL-PARK DEPARTMENT	686	91	975	74	505	0	0	0	0	0
201-1101-452.32-04	TELEPHONE	51,206	39,607	38,171	44,392	39,929	24,000	24,000	18,388	15,057	27,360
LEVEL TEXT			TEXT AMT								
14BU VOIP- 89 PHONES @ \$20/MO X 12 MONTHS			21,360								
	NON VOIP PHONES/HOT SPOTS		6,000								
			27,360								
201-1101-452.32-05	OTHER COMM/TRANS	8,477	8,095	7,839	6,477	9,222	9,750	9,750	7,231	4,827	11,050
LEVEL TEXT			TEXT AMT								
14BU BUILDING ALARMS			9,750								
			9,750								
201-1101-452.32-22	TRAVEL - AIRFARE	0	0	0	0	0	700	700	0	0	0
201-1101-452.32-23	TRAVEL - HOTEL	0	0	0	0	0	1,000	1,000	72	72	500
201-1101-452.32-24	TRAVEL - MEALS	0	0	0	0	0	500	500	45	45	500
201-1101-452.32-25	TRAVEL - OTHER	0	0	0	0	0	0	0	53	53	0
201-1101-452.33-01	PROMOTIONAL SUPPLIES	0	0	810	435	448	0	0	346	346	0
201-1101-452.33-02	PUBLICATION LEGAL NOTICE	649	0	0	0	142	400	400	0	0	380
201-1101-452.33-03	PROMOTIONAL - PARK DEPT.	69	0	297	2,500	0	0	0	0	0	0
201-1101-452.35-01	ELECTRIC	226,971	239,507	250,681	268,124	264,538	250,000	250,000	163,552	136,370	260,000



CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
201-1101-452.39-03	PAYING AGENT FEES	1,500	1,500	1,850	0	0	0	0	0	0	0
201-1101-452.39-01	REFUNDS, AWARDS, INDEMNITIES	7	0	10	0	0	0	0	0	0	0
201-1101-452.39-10	SUBSCRIPTIONS-RFC	55	155	210	252	0	0	0	0	0	0
201-1101-452.39-11	DUES	1,600	1,085	0	1,116	126	1,940	1,940	63	63	1,847
201-1101-452.39-70	EDUCATION & TRAINING	2,497	1,193	6,442	3,042	3,139	7,610	7,610	868	438	3,325
LEVEL	TEXT										
14BU	FORESTRY TRAINING AND EDUCATION		2,500								
	OTHER TRAINING		1,000								
			3,500								
201-1101-452.39-89	CONTRACT SERVICES/CHARGES	128,914	121,244	114,521	180,665	186,422	140,700	143,268	223,771	178,639	133,815
LEVEL	TEXT										
14BU	PERFORMANCE PLUS- JANITORIAL SERVICES		22,000								
	JOY JOHNS- VARIOUS PARKS AND LOCATIONS		24,300								
	HAVEL BROS-COVELESKI STADIUM MAINTENANCE		14,000								
	SAFETY KLEEN- HAZARDOUS WASTE REMOVAL		2,000								
	CEMETERY MAINTENANCE		39,500								
	MISC VENDORS- REPAIRS AND SERVICES		38,900								
			140,700								
*	OTHER SERVICES & CHARGES	1,195,132	1,041,297	1,208,894	1,128,165	1,218,496	1,241,966	1,244,534	831,424	727,266	1,289,892
	CAPITAL										
201-1101-452.42-01	LAND IMPROVEMENTS	441,219	6,372	124,409	377,604	182,246	122,500	122,500	28,250	28,250	0
201-1101-452.42-02	BUILDINGS	250,041	8,531	59,547	135,839	157,240	168,000	192,461	35,654	35,654	0
201-1101-452.43-02	MOTOR EQUIPMENT	109,112	0	60,590	27,735	90,093	167,000	167,000	36,330	21,590	0
201-1101-452.43-03	OFFICE EQUIPMENT	38,067	5,164	0	1,046	0	0	0	0	0	0
201-1101-452.43-07	PARK EQUIPMENT	152,764	3,030	31,450	25,904	104,752	0	13,970	13,970	13,970	0
201-1101-452.43-08	COMPUTER EQUIP. & NETWORK	0	0	48,591	62,331	25,764	30,000	38,922	8,922	8,922	0
201-1101-452.43-10	MISCELLANEOUS EQUIPMENT	0	0	66,499	0	0	266,385	266,385	41,735	41,735	0
*	CAPITAL	991,203	23,097	391,086	630,459	560,095	753,885	801,238	164,861	150,120	0
	OTHER USES										
201-1101-452.50-02	INTER-FUND OPER. TRANSFERS	10,000	10,000	7,500	10,000	0	10,000	10,000	0	0	10,000
LEVEL	TEXT										
14BU	NON-REVERTING FEES MAINTENANCE - TRANSFER TO FUND 405		10,000								
			10,000								
201-1101-452.50-05	ADMINISTRATIVE COST	136,004	94,942	67,998	87,936	86,208	0	0	0	0	0
*	OTHER USES	146,004	104,942	75,498	97,936	86,208	10,000	10,000	0	0	10,000

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
**	PARK MAINTENANCE	5,942,760	4,569,886	4,842,687	5,156,323	5,262,895	5,573,636	5,651,698	3,166,843	2,585,061	4,823,237

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
PERSONNEL SERVICES											
201-1102-452.10-01	REGULAR	259,372	261,302	280,488	276,144	271,423	266,367	266,367	165,697	131,994	271,519
LEVEL	TEXT	TEXT AMT									
14BU	1 DIRECTOR GOLF OPERATIONS	59,295									
	1 CLUB PRO MUNICIPAL GOLF COURSE	47,311									
	1 CLUB PRO MUNICIPAL GOLF COURSE	47,311									
	0.5 GOLF COURSE/RINK MANAGER (SHARED WITH RECREATION DIVISION)	26,334									
	1 GREENSKEEPER	42,821									
	1 SUPERINTENDENT III	48,447									
		271,519									
201-1102-452.10-02	HOURLY	167,951	171,330	147,515	142,311	144,519	148,596	148,596	90,755	73,609	113,901
LEVEL	TEXT	TEXT AMT									
14BU	2 MECHANIC IV (\$18.32/HR)	76,211									
	1 ASST. GREENS SUPT. (\$18.12/HR)	37,690									
	-1 ASST. GREENS SUPT. (REDUCTION IN WORKFORCE)	113,901									
201-1102-452.10-03	PART-TIME STAFF	238,885	218,151	244,281	257,203	270,699	263,080	263,080	145,617	90,430	262,728
LEVEL	TEXT	TEXT AMT									
14BU	STUDEBAKER: MAINTENANCE STAFF	15,750									
	PRO SHOP STAFF	15,950									
	ERSKINE: MAINTENANCE STAFF	40,756									
	PRO SHOP STAFF	38,850									
	CONCESSIONS	33,515									
	ELEEL: MAINTENANCE STAFF	43,020									
	PRO SHOP STAFF	41,132									
	CONCESSIONS	33,755									
		262,728									
201-1102-452.10-04	OVERTIME	11,095	10,306	8,482	12,665	10,609	10,000	10,000	9,259	6,032	10,000
LEVEL	TEXT	TEXT AMT									
14BU	OVERTIME FOR FULL TIME AND PART TIME	10,000									
		10,000									
201-1102-452.10-09	PERMANENT PART TIME	25,780	25,875	11,700	0	0	0	0	0	0	0
201-1102-452.11-01	FICA - REGULAR	52,594	50,912	52,006	51,447	52,088	52,635	52,635	30,531	22,366	50,348
LEVEL	TEXT	TEXT AMT									
14BU	ALL SALARIES	50,348									
	\$658,147 X 7.65%=	50,348									









CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
201-1102-452.37-12	CAPITAL LEASE INTEREST	0	0	0	0	0	0	0	0	0	256
LEVEL	TEXT		TEXT AMT								
14BU	NORTHLAND CAPITAL- GPS UNITS- LAST PWT 4/14		256								
			256								
201-1102-452.39-10	SUBSCRIPTIONS-REC	1,361	850	1,079	971	1,314	1,560	1,560	680	680	1,560
201-1102-452.39-11	DUES	0	436	0	0	0	0	0	0	0	0
201-1102-452.39-38	BAD DEBT/UNCOLLECT NSF CK	13	0	0	185	0	0	0	0	0	0
201-1102-452.39-39	BANK CREDIT CARD CHARGES	16,198	16,396	17,890	15,377	17,572	18,000	18,000	9,786	6,732	18,000
201-1102-452.39-70	EDUCATION & TRAINING	790	770	470	535	861	800	800	0	0	800
201-1102-452.39-89	CONTRACT SERVICES/CHARGES	115,289	120,055	117,902	112,606	122,594	120,200	120,457	80,323	61,261	39,200
LEVEL	TEXT		TEXT AMT								
14BU	GPS MAINTENANCE AGREEMENT		7,200								
	POS SOFTWARE MAINTENANCE AGREEMENT		2,850								
	JOY JOHNS		1,500								
	SAFETY KLEEN- HAZARDOUS WASTE REMOVAL		2,500								
	IRRIGATION COMPUTER SOFTWARE MAINTENANCE AGREEMENT		3,450								
	VARIOUS REPAIRS AND SERVICES- VENDORS UNKNOWN		21,700								
			39,200								
*	OTHER SERVICES & CHARGES	241,541	243,153	225,577	221,190	235,838	257,489	257,746	154,890	124,100	212,796
	CAPITAL										
201-1102-452.43-09	GOLF COURSE EQUIPMENT	0	0	0	39,075	0	0	0	0	0	0
*	CAPITAL	0	0	0	39,075	0	0	0	0	0	0
	OTHER USES										
201-1102-452.50-02	INTER-FUND OPER. TRANSFRS	94,516	80,162	77,529	69,964	71,226	70,000	70,000	0	0	70,000
LEVEL	TEXT		TEXT AMT								
14BU	GOLF NON-REVERTING FEES - TRANSFER TO FUND 405		70,000								
			70,000								
201-1102-452.50-05	ADMINISTRATIVE COST	51,639	34,992	31,266	30,372	30,504	0	0	0	0	0
*	OTHER USES	146,155	115,154	108,795	100,336	101,730	70,000	70,000	0	0	70,000
**	GOLF COURSES	1,745,186	1,634,170	1,637,850	1,666,408	1,723,757	1,619,517	1,619,936	1,056,092	825,167	1,524,104









CITY OF SOUTH BEND 2014 BUDGET

LEVEL	ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
14BU	ATHLETICS CENTERS			1,250								
	REC ADMINISTRATION			700								
	SPECIAL EVENTS			1,764								
	MARGETING & PROMOTION			2,400								
				35,522								
	201-1103-452.39-01 REFNDS,AWARDS,IMDEMNITIES		0	150	492	130	0	500	500	52	0	200
	201-1103-452.39-10 SUBSCRIPTIONS-REC		0	297	220	100	178	1,830	1,830	428	290	1,211
	201-1103-452.39-11 DUES		0	0	0	120	95	0	0	0	0	0
	201-1103-452.39-38 BAD DEBT/UNCOLLECT NSF CK		0	0	0	50	0	0	0	0	0	0
	201-1103-452.39-39 BANK CREDIT CARD CHARGES		5,264	5,815	6,592	7,255	7,882	7,500	7,500	6,209	5,152	8,000
	201-1103-452.39-70 EDUCATION & TRAINING		390	0	0	0	297	500	500	0	0	1,000
	201-1103-452.39-89 CONTRACT SERVICES/CHARGES		24,862	19,220	25,364	38,008	57,727	68,112	68,292	51,370	41,384	64,437
LEVEL	TEXT											
14BU	AQUATICS			10,205								
	ATHLETICS			200								
	CENTERS			9,100								
	REC ADMINISTRATION			2,000								
	REC PROGRAMS			1,000								
	SPECIAL EVENTS			41,932								
				64,437								
	201-1103-452.39-99 MILEAGE REIMBURSEMENT		1,369	1,532	2,074	2,526	4,025	0	0	119	84	0
*	OTHER SERVICES & CHARGES		38,230	30,693	38,682	51,282	75,195	138,750	139,281	89,377	71,730	172,682
	OTHER USES											
	201-1103-452.50-02 INTER-FUND OPER. TRANSFRS		12,050	11,204	10,754	11,314	12,362	15,500	15,500	0	0	15,500
LEVEL	TEXT											
14BU	NON-REVERTING FEES - TRSFR TO FUND 405 - ICE RINK			6,500								
	NON-REVERTING FEES - TRSFR TO FUND 405 - EAST RACE			9,000								
				15,500								
	201-1103-452.50-05 ADMINISTRATIVE COST		34,857	27,158	21,542	21,588	23,124	0	0	0	0	0
*	OTHER USES		46,907	38,362	32,296	32,902	35,486	15,500	15,500	0	0	15,500
**	RECREATION		1,465,682	1,296,866	1,327,959	1,556,578	1,633,777	2,040,112	2,058,335	1,196,026	887,105	2,102,191







CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
201-1104-452.11-11	TOOL ALLOWANCE	869	637	325	323	0	325	325	325	325	325
LEVEL TEXT			TEXT AMT								
14BU	TOOL ALLOWANCE PER TEAMSTERS CONTRACT: 1 @ \$325		325								
			325								
201-1104-452.11-12	AUTO ALLOWANCE	0	0	0	3,250	4,200	6,000	6,000	0	0	0
201-1104-452.11-18	FLEX. SPENDING ACCOUNT	8,110	9,000	0	0	0	0	0	0	0	0
201-1104-452.11-24	CELL PHONE ALLOWANCE	0	0	0	35	945	1,260	1,260	490	420	1,260
LEVEL TEXT			TEXT AMT								
14BU	3 EMPLOYEES		1,260								
			1,260								
201-1104-452.11-99	OTHER FRINGE BENEFITS	435	765	1,800	1,680	1,800	1,800	1,800	1,480	0	1,800
LEVEL TEXT			TEXT AMT								
14BU	EMPLOYER RETIREMENT CONTRIBUTION FOR TEAMSTERS		1,800								
			1,800								
-----											
*	PERSONNEL SERVICES SUPPLIES	1,099,287	1,210,446	1,188,877	1,282,641	1,310,626	1,464,246	1,464,246	789,216	617,305	1,566,218
201-1104-452.21-02	STATIONERY & PRINTING	625	679	820	973	1,200	1,614	1,614	969	801	1,628
LEVEL TEXT			TEXT AMT								
14BU	2014 FIXED COST ALLOCATION #5 - PRINT SHOP MATERIALS AND SUPPLIES		878								
			750								
			1,628								
201-1104-452.21-03	CENTRAL STORES - OFFICE	1,710	1,272	1,080	496	133	500	500	277	277	500
201-1104-452.21-04	OTHER -OFFICE SUPPLIES	1,629	2,276	2,191	2,915	2,772	3,150	3,150	952	862	3,000
201-1104-452.22-01	CENTRAL SERVICE GASOLINE	3,663	1,181	2,123	4,193	3,253	3,105	3,105	1,452	1,196	3,105
LEVEL TEXT			TEXT AMT								
14BU	900 GALLONS X \$3.45 PER GALLON		3,105								
			3,105								
201-1104-452.22-05	UNIFORMS	5,901	5,831	5,393	2,479	2,786	2,500	2,500	2,530	1,808	2,500
201-1104-452.22-06	ZOO FEED	95,425	103,733	100,058	121,214	117,987	115,000	125,987	85,557	64,746	115,000
LEVEL TEXT			TEXT AMT								
14BU	INCREASE TO COVER THE ADDITION OF CHIMPS AND PRICE INCREASES IN COMMODITIES		115,000								
			115,000								
201-1104-452.22-15	OTHER - CLEANING SUPPLIES	641	988	1,990	882	0	2,000	2,000	0	0	0



CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
		4,720									
201-1104-452.32-21	TRAVEL - MILEAGE	0	0	0	0	0	0	0	127	127	0
201-1104-452.32-22	TRAVEL - AIRFARE	0	0	0	0	0	3,000	3,000	0	0	3,000
201-1104-452.32-23	TRAVEL - HOTEL	0	0	0	0	0	3,000	3,000	2,174	1,230	3,000
201-1104-452.32-24	TRAVEL - MEALS	0	0	0	0	0	1,000	1,000	589	589	1,000
201-1104-452.32-25	TRAVEL - OTHER	0	0	0	0	0	0	0	510	510	0
201-1104-452.33-01	PROMOTIONAL SUPPLIES	2,514	1,011	354	3,292	386	1,500	1,500	1,069	703	1,500
201-1104-452.35-01	ELECTRIC	49,409	54,493	55,459	67,767	68,096	62,000	62,000	49,339	42,727	67,000
201-1104-452.35-02	GAS	70,918	55,121	27,959	41,483	33,548	45,000	45,000	27,272	26,186	40,000
201-1104-452.35-03	TRASH REMOVAL	8,224	1,390	1,862	1,194	2,863	2,000	2,000	0	0	2,000
201-1104-452.35-04	WATER	0	0	0	454	475	0	0	0	0	0
201-1104-452.36-02	OFFICE EQUIPMENT	1,388	1,649	1,237	2,140	1,093	2,700	2,700	1,643	1,643	2,000
201-1104-452.36-03	AUTOMOTIVE EQUIPMENT	4,302	3,040	5,903	3,919	6,062	8,000	8,000	4,114	2,645	6,500
201-1104-452.36-10	EXTERMINATING	2,844	2,985	2,984	3,282	3,702	3,000	3,000	850	850	3,000
201-1104-452.39-01	REFNDS,AWARDS,IMDENTITIES	899	8,490	6,684	8,156	8,410	6,000	6,000	2,526	1,166	6,000
201-1104-452.39-10	SUBSCRIPTIONS-REC	6,725	10,510	2,042	2,653	281	0	0	35	35	0
201-1104-452.39-11	DUES	1,624	0	6,342	10,718	8,763	10,600	10,600	1,370	1,370	10,600
201-1104-452.39-38	BAD DEBT/UNCOLLECT NSF CK	112	0	0	234	236	0	0	0	0	0
201-1104-452.39-39	BANK CREDIT CARD CHARGES	7,252	8,716	10,013	10,650	11,345	10,000	10,000	6,579	4,012	12,000
201-1104-452.39-70	EDUCATION & TRAINING	2,923	2,164	2,460	2,820	2,622	3,000	3,850	1,898	900	3,000
201-1104-452.39-71	EDUCATIONAL SERVICES	1,718	1,630	57	320	0	0	0	734	414	0
201-1104-452.39-89	CONTRACT SERVICES/CHARGES	13,761	12,331	10,070	15,593	10,621	26,250	26,250	7,926	6,507	18,200
LEVEL TEXT			TEXT AMT								
14BU	VARIOUS REPAIRS AND SERVICES- VENDORS TO BE DETERMINED AS NEEDED		18,200								
			18,200								
*	OTHER SERVICES & CHARGES	221,634	202,022	164,501	218,082	198,121	251,446	252,296	155,496	130,139	276,762
	OTHER USES										
201-1104-452.50-02	INTER-FUND OPER. TRANSFRS	101,267	93,617	92,520	95,000	104,019	95,000	95,000	0	0	95,000
LEVEL TEXT			TEXT AMT								
14BU	NON-REVERTING FEES ZOO - TRANSFER TO FUND 405 (FORMERLY ACCOUNT NO. 201-1104-347-01-81)		95,000								
			95,000								
201-1104-452.50-05	ADMINISTRATIVE COST	42,500	34,188	30,676	33,120	33,744	0	0	0	0	0
LEVEL TEXT			TEXT AMT								
14BU	2012 ADMINISTRATIVE FEE		32,760								
	2012 CENTRAL STORES ALLOCATION		984								
			33,744								
*	OTHER USES	143,767	127,805	123,196	128,120	137,763	95,000	95,000	0	0	95,000

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
**	POTAWATOMI ZOO	1,783,170	1,866,637	1,788,728	2,024,054	2,047,397	2,196,799	2,213,702	1,247,187	967,809	2,323,951

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET	
PERSONNEL SERVICES												
201-1106-452.10-02	HOURLY	65,716	30,689	0	0	0	0	0	0	0	0	
201-1106-452.10-03	PART-TIME STAFF	22,554	4,401	0	0	0	0	0	0	0	0	
201-1106-452.10-04	OVERTIME	2,247	2,025	0	0	0	0	0	0	0	0	
201-1106-452.10-09	PERMANENT PART TIME	5,250	2,524	0	0	0	0	0	0	0	0	
201-1106-452.11-01	FICA - REGULAR	7,265	3,402	0	0	0	0	0	0	0	0	
201-1106-452.11-04	PERF - REGULAR	4,176	1,961	0	0	0	0	0	0	0	0	
201-1106-452.11-07	UNEMPLOYMENT COMP	0	552	5,992	0	0	0	0	0	0	0	
201-1106-452.11-08	GROUP INSURANCE - HEALTH	13,697	4,500	0	0	0	0	0	0	0	0	
201-1106-452.11-09	GROUP INSURANCE - LIFE	327	110	0	0	0	0	0	0	0	0	
201-1106-452.11-18	FLEX. SPENDING ACCOUNT	389	1,000	0	0	0	0	0	0	0	0	
201-1106-452.11-24	CELL PHONE ALLOWANCE	0	140	0	0	0	0	0	0	0	0	
201-1106-452.11-99	OTHER FRINSE BENEFITS	215	320	0	0	0	0	0	0	0	0	
-----												
* PERSONNEL SERVICES		121,836	51,624	5,992	0	0	0	0	0	0	0	
SUPPLIES												
201-1106-452.22-05	UNIFORMS	500	530	70	0	0	0	0	0	0	0	
201-1106-452.22-24	OPERATION/MAINT. SUPPLIES	365	0	0	0	0	0	0	0	0	0	
201-1106-452.22-25	PLANTS CHEM. SEED & FERT.	2,535	1,614	0	0	0	0	0	0	0	0	
201-1106-452.23-20	SMALL TOOLS & EQUIPMENT	498	0	0	0	0	0	0	0	0	0	
201-1106-452.23-99	REPAIR & MAINT. MATERIALS	750	2,652	337	645	0	750	750	0	0	750	
-----												
* SUPPLIES		4,648	4,796	407	645	0	750	750	0	0	750	
OTHER SERVICES & CHARGES												
201-1106-452.31-70	ADM FEE ALLOCATION	0	0	0	0	0	1,956	1,956	1,141	978	2,258	
-----												
LEVEL TEXT			TEXT AMT									
14BU	2014 FIXED COST ALLOCATION #1		2,258									
	ADMINISTRATIVE FEE		2,258									
-----												
201-1106-452.32-05	OTHER COMM/TRANS	480	923	624	624	624	624	624	312	312	624	
201-1106-452.35-01	ELECTRIC	850	916	6,323	6,298	4,634	8,400	8,400	3,490	3,480	7,000	
-----												
LEVEL TEXT			TEXT AMT									
14BU	BUILDING AND NOTRE DAME COMPUTER FOD		8,400									
			8,400									
-----												
201-1106-452.35-02	GAS	81,816	70,385	36,050	46,939	16,299	60,000	60,000	14,665	14,607	20,000	
-----												
LEVEL TEXT			TEXT AMT									
14BU	HEATING FOR YEAR		20,000									
			20,000									
-----												
201-1106-452.35-03	TRASH REMOVAL	1,193	1,252	1,354	1,602	1,733	1,800	1,800	1,095	934	1,800	
201-1106-452.36-10	EXTERMINATING	557	544	0	0	80	0	0	40	40	0	
201-1106-452.39-01	REFNDS, AWARDS, IMDEMNITIES	100	1,000	0	0	0	0	0	0	0	0	
201-1106-452.39-89	CONTRACT SERVICES/CHARGES	793	984	2,451	0	2,562	10,000	13,335	7,066	6,618	22,000	

CITY OF SOUTH BEND 2014 BUDGET

LEVEL	TEXT	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
14BU	OTHER REPAIRS AND SERVICES TO MAINTAIN BUILDING			TEXT AMT								
	STIPEND TO BOTANICAL SOCIETY			7,000								
				15,000								
				22,000								
*	OTHER SERVICES & CHARGES		85,789	76,004	46,802	55,463	25,932	82,780	86,115	27,809	26,968	53,682
	OTHER USES											
	201-1106-452.50-05 ADMINISTRATIVE COST		0	3,084	4,110	1,608	1,932	0	0	0	0	0
LEVEL	TEXT			TEXT AMT								
14BU	2012 ADMINISTRATIVE FEE			1,932								
				1,932								
*	OTHER USES		0	3,084	4,110	1,608	1,932	0	0	0	0	0
**	POTAWATOMI GREENHOUSE		212,273	135,508	57,311	57,716	27,864	83,530	86,865	27,809	26,968	54,432



CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
PERSONNEL SERVICES											
201-1107-452.10-03	PART-TIME STAFF	0	0	208,226	0	0	0	0	0	0	0
201-1107-452.10-04	OVERTIME	0	0	382-	0	0	0	0	0	0	0
201-1107-452.11-01	FICA - REGULAR	0	0	15,900	0	0	0	0	0	0	0
201-1107-452.11-07	UNEMPLOYMENT COMP	0	0	1,141	0	0	0	0	0	0	0
-----											
*	PERSONNEL SERVICES	0	0	224,885	0	0	0	0	0	0	0
-----											
**	COMMUNITY SVC BLOCK GRANT	0	0	224,885	0	0	0	0	0	0	0
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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
14BU	LIFE: 1 EMPLOYEES \$5 X 24 PAY PERIODS		120								
			120								
*	PERSONNEL SERVICES	0	0	0	50,957	66,752	78,323	78,323	41,839	34,043	82,220
	SUPPLIES										
201-1108-452.21-02	STATIONERY & PRINTING	0	0	0	117	6	120	120	70	60	122
LEVEL	TEXT		TEXT AMT								
14BU	2014 FIXED COST ALLOCATION #5		122								
	PRINT SHOP		122								
201-1108-452.22-01	CENTRAL SERVICE GASOLINE	0	0	0	0	0	5,000	5,000	0	0	0
LEVEL	TEXT		TEXT AMT								
14BU	1,500 GAL @ \$3.35/GAL		5,000								
			5,000								
201-1108-452.22-24	OPERATION/MAINT. SUPPLIES	0	0	0	10,365	7,384	9,000	9,000	5,281	3,860	9,000
201-1108-452.22-25	PLANTS CHEM. SEED & FERT.	0	0	0	0	1,249	5,000	5,000	116	116	2,500
201-1108-452.22-99	GAS OTHER	0	0	0	0	0	1,000	1,000	0	0	1,000
201-1108-452.23-10	REPAIR PARTS	0	0	0	326	0	0	0	0	0	0
201-1108-452.23-20	SMALL TOOLS & EQUIPMENT	0	0	0	587	396	500	500	0	0	1,000
*	SUPPLIES	0	0	0	11,395	9,035	20,620	20,620	5,467	4,036	13,622
	OTHER SERVICES & CHARGES										
201-1108-452.31-70	ADM FEE ALLOCATION	0	0	0	0	0	1,956	1,956	1,141	978	2,748
LEVEL	TEXT		TEXT AMT								
14BU	2014 FIXED COST ALLOCATION #1		2,748								
	ADMINISTRATIVE FEE		2,748								
201-1108-452.32-04	TELEPHONE	0	0	0	0	0	750	750	230	143	750
201-1108-452.32-24	TRAVEL - MEALS	0	0	0	0	0	0	0	18	18	0
*	OTHER SERVICES & CHARGES	0	0	0	0	0	2,706	2,706	1,389	1,139	3,498
	CAPITAL										
201-1108-452.43-02	MOTOR EQUIPMENT	0	0	0	46,880	0	0	0	0	0	0
201-1108-452.43-07	PARK EQUIPMENT	0	0	0	22,681	0	0	0	0	0	0
201-1108-452.43-08	COMPUTER EQUIP. & NETWORK	0	0	0	2,695	0	0	0	0	0	0
*	CAPITAL	0	0	0	72,256	0	0	0	0	0	0
**	GRAFFITI REMOVAL	0	0	0	134,608	75,787	101,649	101,649	48,695	39,218	99,340
***	PARK DEPARTMENT FUND	12,424,539	10,709,907	11,034,333	11,758,626	12,012,845	12,770,777	12,892,463	7,438,028	5,911,104	12,423,883

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
12,424,539		10,709,907	11,034,333	11,758,626	12,012,845	12,770,777	12,892,463	7,438,028	5,911,104	12,423,883	

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

<b>Fund Name</b>	<b>Recreation Nonreverting Operating Fund</b>				<b>Fund Number</b>	<b>203</b>	
<b>Department Description &amp; Purpose</b>	Fund accounts for programs and events that are self supporting through user fees or sponsorships and donations.						
<b>Description</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Amended Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Proposed Budget</b>	<b>Variance 2013-2014</b>	<b>% Chg</b>
<b>Revenue</b>							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	986,996	992,189	1,632,943	510,126	1,400,592	(232,351)	-14.2%
Interest Earnings	2,006	3,332	4,000	1,622	4,000	-	0.0%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	34,633	44,314	-	74,851	45,000	45,000	-
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>1,023,635</b>	<b>1,039,835</b>	<b>1,636,943</b>	<b>586,599</b>	<b>1,449,592</b>	<b>(187,351)</b>	<b>-11.4%</b>
<b>Expenditures by Cost Center</b>							
Recreation Nonreverting Operating Fd	1,066,476	977,654	1,560,777	352,573	1,476,089	(84,688)	-5.4%
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>1,066,476</b>	<b>977,654</b>	<b>1,560,777</b>	<b>352,573</b>	<b>1,476,089</b>	<b>(84,688)</b>	<b>-5.4%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	436,172	451,957	622,994	162,083	574,409	(48,585)	-7.8%
Fringe Benefits	30,013	33,918	45,215	14,065	39,218	(5,997)	-13.3%
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>466,185</b>	<b>485,875</b>	<b>668,209</b>	<b>176,148</b>	<b>613,627</b>	<b>(54,582)</b>	<b>-8.2%</b>
<b>Supplies</b>	<b>226,854</b>	<b>178,685</b>	<b>288,211</b>	<b>75,892</b>	<b>272,426</b>	<b>(15,785)</b>	<b>-5.5%</b>
Professional Services (31xx)	-	-	28,864	12,132	46,708	17,844	61.8%
Comm/Transportation(32xx)	13,772	18,773	70,572	5,913	70,091	(481)	-0.7%
Printing & Advertising (33xx)	34,698	53,770	98,323	11,803	100,888	2,565	2.6%
Insurance (34xx)	72	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	142,323	175,899	287,598	70,755	273,349	(14,249)	-5.0%
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	161,930	26,160	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>352,795</b>	<b>274,602</b>	<b>485,357</b>	<b>100,603</b>	<b>491,036</b>	<b>5,679</b>	<b>1.2%</b>
<b>Capital</b>	<b>20,642</b>	<b>38,492</b>	<b>119,000</b>	<b>-</b>	<b>99,000</b>	<b>(20,000)</b>	<b>-16.8%</b>
<b>Total Expenditures by Type</b>	<b>1,066,476</b>	<b>977,654</b>	<b>1,560,777</b>	<b>352,643</b>	<b>1,476,089</b>	<b>(84,688)</b>	<b>-5.4%</b>
<b>Net Surplus / (deficit)</b>	<b>(42,841)</b>	<b>62,181</b>	<b>76,166</b>	<b>233,956</b>	<b>(26,497)</b>		
Beginning Cash Balance	650,723	607,882	670,063	670,063	746,229		
Balance Sheet Adjustments	-	-	-	(850)	1,069		
<b>Ending Cash Balance</b>	<b>607,882</b>	<b>670,063</b>	<b>746,229</b>	<b>903,169</b>	<b>720,801</b>		
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	1.00	1.00	1.00	1.00	1.00	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	24.70	25.20	36.70	17.40	31.97	(4.73)	
<b>Total FTE's</b>	<b>25.70</b>	<b>26.20</b>	<b>37.70</b>	<b>18.40</b>	<b>32.97</b>	<b>(4.73)</b>	

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
Part time FTEs are base on estimates of the number of employees needed to run the programs. Two fewer trips are being planned by the Howard Park Senior Center. The Rock Program, an alcohol and tobacco avoidance program, was funded through state grants that have been eliminated. The capital budget was reduced because of improvements and upgrades made to the Belleville Softball Complex over the years.

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Recreation Nonreverting Operating Fund

Fund Number

203

**2013 Accomplishments/Outcomes (4-10 required)**

The Third Annual Blues & Ribs Fest was held at Coveleski Park  
 The 2013 ASA Men's Major National Softball Tournament will be held again at Belleville Park. This is one of the country's top softball tournament  
 The East Race Waterway celebrates its 30th anniversary  
 The St. Joseph County Wellness program has chosen the O'Brien Fitness Center as a component of their program  
 The Silver Sneakers Program for senior citizens has begun at the O'Brien Fitness Center

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

City Strategy  
Number

Receive the bid for the ASA Men's Major National Softball Tournament  
 Sustain membership and revenues of the O'Brien Fitness Center through the addition of the Silver Sneakers program and the St. Joseph County Wellness Program.  
 Expand usage of Park facilities by City Wellness participants  
 Expand training opportunities for staff to promote efficiencies through best practices in the field.  
 Expand the ability of the Marketing Division to promote events and activities through donations and sponsors

**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

The significant challenge with this fund is always to maintain its sustainability as a user fee based enterprise.  
 The surplus revenues allow staff training and education that would otherwise be unaffordable. In order to maintain profitability, staff need to be more efficient in their programs.  
 The pursuit of grants, donors, and sponsors of events and programs is important to the overall sustainability of this fund.

**Key Performance Indicators**

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
River City Basketball Lg Players	2,3	Outcome	650	604	600	620
Softball League Teams	2,3	Outcome	240	235	235	235
Daddy-Daughter Dance	2,3	Outcome	1200	1070	1100	1200
Kid's Triathlon	2,3	Outcome	350	327	330	335
Rec Center Attendance	2,3	Outcome	112500	112112	112300	112400
Pool Attendance	2,3	Outcome	15000	13232	11000	14000

Types: output, efficiency, effectiveness, quality, outcome, technology

**Information Technology (costs and FTE's also included in the financial summary)**

Expenditures	2013				2014 Proposed Budget	Variance 2013-2014
	2011 Actual	2012 Actual	Amended Budget	6/30/13 Actual		
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance Services	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Other Services	-	-	-	-	-	-
Capital	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-

Information Tech. Staffing (FTE's)

-

**Explain Significant Information Technology Trends and Changes Below:**

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Recreation Nonreverting Operating Fund

Fund Number

203

### Five-Year Capital Improvement Plan

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1	O'Brien Center Fitness Eqpt	Cash	65,000	20,000	20,000	20,000	20,000	145,000
2								
3								
4								
5								
6								
7								
8								
9								
10								
11								
12								
13								
14								
15								
16								
17								
	<b>Project Capital</b>							
18	Belleville Softball Field Impvmts	Cash	34,000	20,000	20,000	20,000	20,000	114,000
19								
20								
21								
22								
23								
24								
25								
26								
27								
28								
29								
30								
31								
32								
33								
34								
	<b>Total</b>		<b>99,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>259,000</b>
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

1 Replacement/addition of O'Brien Fitness Center equipment as needed.

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18 Major repairs/improvements of Belleville fields

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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	RECREATION-NONREVERTING	0	0	1,520	0	0	0	0	0	0	0
	CAPITAL	0	0	1,520	0	0	0	0	0	0	0
*	CAPITAL	0	0	1,520	0	0	0	0	0	0	0
**	PARK MAINTENANCE	0	0	1,520	0	0	0	0	0	0	0









CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	REC CENTERS		100								
			6,297								
203-1103-452.32-22	TRAVEL - AIRFARE	0	0	0	0	0	20,850	20,850	3,986	0	21,000
LEVEL	TEXT		TEXT AMT								
14BU	AQUATICS		1,000								
	ATHLETICS		3,500								
	CENTERS		10,200								
	REC ADMINISTRATION		3,200								
	PROGRAMS		2,400								
	SPECIAL EVENTS		700								
			21,000								
203-1103-452.32-23	TRAVEL - HOTEL	0	0	0	0	0	25,230	25,230	3,603	3,603	24,530
LEVEL	TEXT		TEXT AMT								
14BU	AQUATICS		950								
	ATHLETICS		3,600								
	CENTERS		12,650								
	REC ADMINISTRATION		4,030								
	PROGRAMS		2,600								
	SPECIAL EVENTS		700								
			24,530								
203-1103-452.32-24	TRAVEL - MEALS	0	0	0	0	0	10,312	10,312	667	667	11,475
LEVEL	TEXT		TEXT AMT								
14BU	AQUATICS		500								
	ATHLETICS		2,200								
	CENTERS		4,130								
	REC ADMINISTRATION		2,985								
	PROGRAMS		1,260								
	SPECIAL EVENTS		400								
			11,475								
203-1103-452.32-25	TRAVEL - OTHER	0	0	0	0	0	1,918	1,918	230	230	2,088
LEVEL	TEXT		TEXT AMT								
14BU	AQUATICS		50								
	ATHLETICS		1,200								
	CENTERS		310								
	REC ADMINISTRATION		100								
	PROGRAMS		400								
	SPECIAL EVENTS		28								
			2,088								
203-1103-452.33-01	PROMOTIONAL SUPPLIES	0	321	18	56	0	1,500	1,500	0	0	1,500

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
203-1103-452.33-02	PUBLICATION LEGAL NOTICE	0	0	19	0	174	0	0	0	0	0
203-1103-452.33-03	PROMOTIONAL - PARK DEPT.	37,961	29,637	26,232	34,642	53,596	96,823	96,823	38,047	11,807	99,388
LEVEL	TEXT										
14BU	ATHLETICS										
	CENTERS										
	REC ADMINISTRATION										
	PROGRAMS										
	SPECIAL EVENTS										
	TEXT AMT										
	7,100										
	700										
	23,500										
	22,788										
	45,300										
	99,388										
203-1103-452.34-02	LIABILITY INSURANCE	0	0	0	72	0	0	0	0	0	0
203-1103-452.39-01	REFNDS, AWARDS, IMDEMNITIES	1,524	5,914	9,052	26,659	12,617	10,000	10,000	6,670	4,758	10,000
203-1103-452.39-10	SUBSCRIPTIONS-REC	7,149	6,027	7,454	6,669	5,345	0	0	3,052	208	0
203-1103-452.39-11	DUES	0	1,260	160	0	1,080	12,620	12,620	0	0	14,805
LEVEL	TEXT										
14BU	AQUATICS										
	ATHLETICS										
	CENTERS										
	REC ADMINISTRATION										
	PROGRAMS										
	SPECIAL EVENTS										
	TEXT AMT										
	700										
	5,965										
	4,400										
	1,020										
	2,435										
	285										
	14,805										
203-1103-452.39-38	BAD DEBT/UNCOLLECT NSF CK	534	0	0	291	837	0	0	0	0	0
203-1103-452.39-70	EDUCATION & TRAINING	8,626	647	9,816	5,368	12,196	18,811	18,811	503	503	18,043
LEVEL	TEXT										
14BU	AQUATICS										
	ATHLETICS										
	CENTERS										
	REC ADMINISTRATION										
	PROGRAMS										
	SPECIAL EVENTS										
	TEXT AMT										
	1,200										
	1,770										
	4,470										
	4,765										
	5,010										
	828										
	18,043										
203-1103-452.39-89	CONTRACT SERVICES/CHARGES	132,330	103,627	102,049	101,919	142,411	246,167	246,167	106,878	65,286	230,501
LEVEL	TEXT										
14BU	ATHLETICS										
	CENTERS										
	REC ADMINISTRATION										
	PROGRAMS										
	SPECIAL EVENTS										
	TEXT AMT										
	36,332										
	47,525										
	9,450										
	24,589										
	112,605										
	230,501										
203-1103-452.39-99	MILEAGE REIMBURSEMENT	2,052	262	1,393	1,417	1,413	0	0	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

LEVEL	ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013		2014 BUDGET
								ORIGINAL BUDGET	AMENDED BUDGET	
*		OTHER SERVICES & CHARGES	212,181	158,280	173,345	190,865	248,442	485,357	485,357	491,036
		CAPITAL								
	203-1103-452.42-01	LAND IMPROVEMENTS	26,820	22,651	17,474	0	0	40,000	40,000	34,000
LEVEL	TEXT	TEXT AMT								
14BU	BELLEVILLE SOFTBALL FIELD IMPROVEMENTS	34,000								
		34,000								
	203-1103-452.43-03	OFFICE EQUIPMENT	0	2,529	0	1,642	0	0	0	0
	203-1103-452.43-07	PARK EQUIPMENT	37,064	40,000	59,085	19,000	38,492	79,000	79,000	65,000
LEVEL	TEXT	TEXT AMT								
14BU	OBERLIN FITNESS CENTER EQUIPMENT	65,000								
		65,000								
*		CAPITAL	63,884	65,180	76,559	20,642	38,492	119,000	119,000	99,000
		OTHER USES								
	203-1103-452.50-02	INTER-FUND OPER. TRANSFRS	0	0	0	7,400	0	0	0	0
	203-1103-452.50-05	ADMINISTRATIVE COST	30,568	22,763	24,487	154,530	26,160	0	0	0
*		OTHER USES	30,568	22,763	24,487	161,930	26,160	0	0	0
**		RECREATION	1,070,495	1,048,560	1,021,854	1,066,476	977,654	1,554,059	1,560,777	1,476,089
***		RECREATION-NONREVERTING	1,070,495	1,048,560	1,023,374	1,066,476	977,654	1,554,059	1,560,777	1,476,089
			1,070,495	1,048,560	1,023,374	1,066,476	977,654	1,554,059	1,560,777	1,476,089



## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

East Race Waterway fund

Fund Number

271

**2013 Accomplishments/Outcomes (4-10 required)**

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

City Strategy  
Number

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**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

**Key Performance Indicators**

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target

Types: output, efficiency, effectiveness, quality, outcome, technology

**Information Technology (costs and FTE's also included in the financial summary)**

Expenditures	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance Services	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Other Services	-	-	-	-	-	-
Capital	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-

Information Tech. Staffing (FTE's)

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**Explain Significant Information Technology Trends and Changes Below:**



## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

East Race Waterway fund

Fund Number

271

**Five-Year Capital Improvement Plan**

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1				-	-	-	-	-
2								
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18			-	-	-	-	-	-
19			-	-	-	-	-	-
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		-	-	-	-	-	-
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
EASTRACE WATERWAY											
SUPPLIES											
271-1101-452.22-24	OPERATION/MAINT. SUPPLIES	0	0	0	9,843	8,009	0	346	0	0	10,000
LEVEL	TEXT										
14BU	EAST RACE RAFT REPLACEMENT	TEXT AMT									
		10,000									
		10,000									
*	SUPPLIES	0	0	0	9,843	8,009	0	346	0	0	10,000
CAPITAL											
271-1101-452.43-07	PARK EQUIPMENT	0	1,275	0	0	0	0	0	0	0	0
*	CAPITAL	0	1,275	0	0	0	0	0	0	0	0
OTHER USES											
271-1101-452.50-05	ADMINISTRATIVE COST	231	228	204	72	0	0	0	0	0	0
LEVEL	TEXT										
14BU	2012 ADMINISTRATIVE FEE	TEXT AMT									
	2012 CENTRAL STORES FEE										
*	OTHER USES	231	228	204	72	0	0	0	0	0	0
**	PARK MAINTENANCE	231	1,503	204	9,915	8,009	0	346	0	0	10,000
***	EASTRACE WATERWAY	231	1,503	204	9,915	8,009	0	346	0	0	10,000
		231	1,503	204	9,915	8,009	0	346	0	0	10,000



## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Morris PAC / Palais Royale Marketing

Fund Number

273

**2013 Accomplishments/Outcomes (4-10 required)**

This fund is used to support our need for Ticket Envelopes and Ticket Stock, and reduces expenses and support our local sponsors.

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

City Strategy  
Number

To continue raising funds to help assist with promoting both buildings, the Morris PAC and Palais Royale

2

**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

The Challenge is to continue with sponsorships.

**Key Performance Indicators**

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target

Types: output, efficiency, effectiveness, quality, outcome, technology

**Information Technology (costs and FTE's also included in the financial summary)**

Expenditures	2011 Actual	2012 Actual	2013		2014 Proposed Budget	Variance 2013-2014
			Amended Budget	6/30/13 Actual		
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance Services	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Other Services	-	-	-	-	-	-
Capital	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-

Information Tech. Staffing (FTE's)

- - - - -

**Explain Significant Information Technology Trends and Changes Below:**

No allocation for this fund

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Morris PAC / Palais Royale Marketing

Fund Number

273

### Five-Year Capital Improvement Plan

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1			-	-	-	-	-	-
2			-	-	-	-	-	-
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18			-	-	-	-	-	-
19			-	-	-	-	-	-
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		-	-	-	-	-	-
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

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CITY OF SOUTH BEND 2014 BUDGET

LEVEL	TEXT	ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008	2009	2010	2011	2012	2013	2013	2013	2014	
				ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	Y-T-D ACTUAL	6/30/13 ACTUAL	BUDGET
			MORRIS & PALAIS MARKETING										
			OTHER SERVICES & CHARGES										
		273-0404-415.33-01	OUTSIDE PRINTING SERVICES	2,764	3,253	4,405	0	0	8,100	8,149	4,012	2,049	8,100
			TEXT AMT										
			PRINTING AND ADVERTISING TICKET ENVELOPES, TICKETS		8,100								
					8,100								
*			OTHER SERVICES & CHARGES	2,764	3,253	4,405	0	0	8,100	8,149	4,012	2,049	8,100
			OTHER SERVICES & CHARGES										
		273-0404-453.31-06	OTHER PROFESSIONAL SVCS	0	11,500	10,200	0	0	0	0	0	0	0
		273-0404-453.39-89	MISC. CHARGES & SERVICES	0	0	0	0	0	2,000	2,000	2,000	2,000	0
*			OTHER SERVICES & CHARGES	0	11,500	10,200	0	0	0	2,000	2,000	2,000	0
**			MORRIS PAC	2,764	14,753	14,605	0	0	8,100	10,149	6,012	4,049	8,100
***			MORRIS & PALAIS MARKETING	2,764	14,753	14,605	0	0	8,100	10,149	6,012	4,049	8,100
				2,764	14,753	14,605	0	0	8,100	10,149	6,012	4,049	8,100

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

<b>Fund Name</b>	<b>Coveleski Stadium</b>				<b>Fund Number</b>	<b>401</b>	
<b>Department Description &amp; Purpose</b>	<i>Fund accounts for capital projects for Coveleski Stadium</i>						
<b>Description</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Amended Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Proposed Budget</b>	<b>Variance 2013-2014</b>	<b>% Chg</b>
<b>Revenue</b>							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	262	327	500	58	500	-	0.0%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>262</b>	<b>327</b>	<b>500</b>	<b>58</b>	<b>500</b>	<b>-</b>	<b>0.0%</b>
<b>Expenditures by Cost Center</b>							
Coveleski Stadium	14,991	56,162	2,002	-	-	(2,002)	-100.0%
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>14,991</b>	<b>56,162</b>	<b>2,002</b>	<b>-</b>	<b>-</b>	<b>(2,002)</b>	<b>-100.0%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>-</b>	<b>4,985</b>	<b>2,002</b>	<b>-</b>	<b>-</b>	<b>(2,002)</b>	<b>-100.0%</b>
Professional Services (31xx)	-	-	-	-	-	-	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	264	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	7,464	33,462	1,538	-	-	(1,538)	-100.0%
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	3,030	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>10,758</b>	<b>33,462</b>	<b>1,538</b>	<b>-</b>	<b>-</b>	<b>(1,538)</b>	<b>-100.0%</b>
<b>Capital</b>	<b>4,233</b>	<b>17,715</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures by Type</b>	<b>14,991</b>	<b>56,162</b>	<b>3,540</b>	<b>-</b>	<b>-</b>	<b>(3,540)</b>	<b>-100.0%</b>
<b>Net Surplus / (deficit)</b>	<b>(14,729)</b>	<b>(55,835)</b>	<b>(3,040)</b>	<b>58</b>	<b>500</b>		
Beginning Cash Balance	97,322	82,593	26,758	26,758	23,718		
Balance Sheet Adjustments	-	-	-	-	-		
<b>Ending Cash Balance</b>	<b>82,593</b>	<b>26,758</b>	<b>23,718</b>	<b>26,816</b>	<b>24,218</b>		
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
 This fund's revenues are derived through payments by the Team's owner as proscribed in the Stadium Lease Agreement. For several years, the amount has been reduced to \$75,000 per year. Traditionally, this amount has been deposited in fund 201, Parks Special Revenue. Revenues in excess of \$75,000 were deposited in this fund. No expenditures are budgeted in this fund for 2014.

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Coveleski Stadium

Fund Number

401

**2013 Accomplishments/Outcomes (4-10 required)**

- Ownership changed from the South Bend Baseball Club, LLC to Swing Batter, LLC owned by Andrew Berlin of Chicago.
- Major improvements were done to the stadium and surrounding area to enhance the fan's experience.
- These improvements were funded by the City and Swing Batter, LLC

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

City Strategy  
Number

**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

- Because this fund is dedicated to capital improvements at Coveleski Stadium, it is important to increase revenues into it.
- Additional or alternate funding sources need to be determined in order to fund the capital improvements necessary to maintain the stadium's Infrastructure.
- Ideally, increased attendance will provide additional revenues in future years.

**Key Performance Indicators**

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
Attendance	GG, ED	Outcome	300,000	112,795	225,000	250,000

Types: output, efficiency, effectiveness, quality, outcome, technology

**Information Technology (costs and FTE's also included in the financial summary)**

Expenditures	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance Services	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Other Services	-	-	-	-	-	-
Capital	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-

Information Tech. Staffing (FTE's)

- - - - -

**Explain Significant Information Technology Trends and Changes Below:**



**City of South Bend, Indiana  
2014 Budget Departmental Summary**

Fund Name Coveleski Stadium

Fund Number 401

**Five-Year Capital Improvement Plan**

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
<b>Replacement Capital</b>								
1	Maintenance and Equipment	Cash	-	30,000	13,000	7,000	13,000	63,000
2	Replace Concourse Lighting	Cash	-	-	-	-	-	-
3	Replace Boiler	Cash	-	175,000	-	-	-	175,000
4	Replace Elevator	Cash	-	-	170,000	-	-	170,000
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
<b>Project Capital</b>								
18	New Batting Cages	Cash	-	-	250,000	-	-	250,000
19	Reseal Masonry	Cash	-	-	-	63,400	-	63,400
20	Miscellaneous Plumbing, Irrigation Rep	Cash	-	-	-	80,000	-	80,000
21	Landscaping	Cash	-	-	-	-	30,000	30,000
22	Exterior Lighting Upgrade	Cash	-	-	-	-	25,000	25,000
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
<b>Total</b>			-	<b>205,000</b>	<b>433,000</b>	<b>150,400</b>	<b>68,000</b>	<b>856,400</b>
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

1 These expenditures are necessary as part to the current maintenance plan and to maintain the equipment and infrastructure of the facility.  
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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET	
COVELESKI STADIUM												
SUPPLIES												
401-0401-452.22-24	OPERATION/MAINT. SUPPLIES	0	0	0	0	0	0	2,002	0	0	0	
401-0401-452.23-20	SMALL TOOLS & EQUIPMENT	0	0	0	0	4,985	0	0	0	0	0	
*	SUPPLIES	0	0	0	0	4,985	0	2,002	0	0	0	
OTHER SERVICES & CHARGES												
401-0401-452.34-02	LIABILITY INSURANCE	0	0	0	264	0	0	0	0	0	0	
401-0401-452.36-01	BUILDINGS	0	0	0	7,464	0	0	0	0	0	0	
401-0401-452.39-89	CONTRACT SERVICES/CHARGES	0	0	0	3,030	0	0	0	0	0	0	
*	OTHER SERVICES & CHARGES	0	0	0	10,758	0	0	0	0	0	0	
CAPITAL												
401-0401-452.42-01	LAND IMPROVEMENTS	46,194	0	0	0	0	0	0	0	0	0	
401-0401-452.42-02	BUILDINGS	7,029	56,605	9,790	0	0	0	0	0	0	0	
401-0401-452.43-07	PARK EQUIPMENT	0	0	0	4,233	0	0	0	0	0	0	
401-0401-452.43-10	MISCELLANEOUS EQUIPMENT	8,597	6,683	0	0	17,715	0	0	0	0	0	
*	CAPITAL	61,820	63,288	9,790	4,233	17,715	0	0	0	0	0	
OTHER USES												
401-0401-452.50-02	INTER-FUND OPER. TRANSFERS	0	75,000	0	0	0	0	0	0	0	0	
*	OTHER USES	0	75,000	0	0	0	0	0	0	0	0	
**	CONTROLLER	61,820	138,288	9,790	14,991	22,700	0	2,002	0	0	0	

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	OTHER SERVICES & CHARGES										
401-1101-452.36-01	BUILDINGS	0	0	0	0	33,462	0	1,538	0	0	0
*	OTHER SERVICES & CHARGES	0	0	0	0	33,462	0	1,538	0	0	0
**	PARK MAINTENANCE	0	0	0	0	33,462	0	1,538	0	0	0
***	COVELESKI STADIUM	61,820	138,288	9,790	14,991	56,162	0	3,540	0	0	0
		61,820	138,288	9,790	14,991	56,162	0	3,540	0	0	0

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

<b>Fund Name</b>	<b>Park Nonreverting Capital fund</b>				<b>Fund Number</b>	<b>405</b>	
<b>Department Description &amp; Purpose</b>	Fund accounts for capital improvement projects for park venues, including picnic facilities, forestry, East Race, Howard Park Ice Rink, City Golf Courses, and Potawatomi Zoo. Funding provided by user fees collected in Fund 201 and transferred to this fund.						
<b>Description</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Amended Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Proposed Budget</b>	<b>Variance 2013-2014</b>	<b>% Chg</b>
<b>Revenue</b>							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	1,020	1,772	2,200	928	2,200	-	0.0%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	64,221	16,223	3,000	10,459	3,000	-	0.0%
Transfers In	185,450	185,747	198,300	-	190,500	(7,800)	-3.9%
<b>Total Revenue</b>	<b>250,691</b>	<b>203,742</b>	<b>203,500</b>	<b>11,387</b>	<b>195,700</b>	<b>(7,800)</b>	<b>-3.8%</b>
<b>Expenditures by Cost Center</b>							
Park Maintenance	2,917	16,128	9,000	10,105	9,000	-	0.0%
Golf Courses	66,515	75,496	103,031	27,853	72,800	(30,231)	-29.3%
Recreation	-	-	-	-	-	-	-
Potawatomi Zoo	151,520	86,763	105,285	27,216	95,000	(10,285)	-9.8%
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>220,952</b>	<b>178,387</b>	<b>217,316</b>	<b>65,174</b>	<b>176,800</b>	<b>(40,516)</b>	<b>-18.6%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>67,389</b>	<b>48,090</b>	<b>13,816</b>	<b>52,707</b>	<b>-</b>	<b>(13,816)</b>	<b>-100.0%</b>
Professional Services (31xx)	-	-	-	-	-	-	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	168	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	16,855	12,735	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	4,276	1,770	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>21,299</b>	<b>14,505</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital</b>	<b>132,264</b>	<b>115,792</b>	<b>203,500</b>	<b>12,467</b>	<b>176,800</b>	<b>(26,700)</b>	<b>-13.1%</b>
<b>Total Expenditures by Type</b>	<b>220,952</b>	<b>178,387</b>	<b>217,316</b>	<b>65,174</b>	<b>176,800</b>	<b>(40,516)</b>	<b>-18.6%</b>
<b>Net Surplus / (deficit)</b>	<b>29,739</b>	<b>25,355</b>	<b>(13,816)</b>	<b>(53,787)</b>	<b>18,900</b>		
Beginning Cash Balance	437,291	467,030	492,385	492,385	478,569		
Balance Sheet Adjustments	-	-	-	-	-		
<b>Ending Cash Balance</b>	<b>467,030</b>	<b>492,385</b>	<b>478,569</b>	<b>438,598</b>	<b>497,469</b>		
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
 Funding for this fund is through a portion of user fees from various venues and must be dedicated to that particular venue. These are picnic sites at Potawatomi and Rum Village Parks, Forestry, the East Race Waterway, Howard Park Ice Rink, the golf courses, and Potawatomi Zoo. Revenues are dependent on attendance at the various locations.

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

**Park Nonreverting Capital fund**

Fund Number

**405**

**2013 Accomplishments/Outcomes (4-10 required)**

- Improvements to Zoo to get ready for reaccreditation in 2014
- Replace obsolete irrigation heads at Erskine Golf Course
- Additional greens roller for golf courses
- Continue to implement Elbel master plan for course
- Continue to upgrade forestry equipment and plant stock

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

**City Strategy  
Number**

- Provide additional revenue for major repairs and equipment for designated facilities and operations

GG

**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

- The additional revenue provided by this fund is increasingly more significant due to the dwindling capital provided from the Parks Special Revenue fund due to decreasing property tax revenues. Because the revenues in this fund are based on attendance, it is important to offer the public a quality entertainment choice for their dollar.

**Key Performance Indicators**

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
Elbel Golf Course- Customer Service Index (CSI)	GG	Quality	4.25	n/a	3.93	4.0
Erskine Golf Course- CSI	GG	Quality	4.0	n/a	3.8	4.0
Nonreverting Golf Revenue	GG	Outcome	90,000	71,226	72,000	75,000
Potawatomi Zoo Nonreverting Revenue	GG	Outcome	120,000	104,019	105,000	110,000
East Race Waterway Nonreverting Revenue	GG	Outcome	6,000	6,377	5,000	5,000
Howard Park Ice Rink Nonreverting Revenue	GG	Outcome	6000	4,125	4,500	5,000

Types: output, efficiency, effectiveness, quality, outcome, technology

**Information Technology (costs and FTE's also included in the financial summary)**

Expenditures	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance Services	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Other Services	-	-	-	-	-	-
Capital	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-

Information Tech. Staffing (FTE's)      -      -      -      -      -

**Explain Significant Information Technology Trends and Changes Below:**

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

Fund Name

**Park Nonreverting Capital fund**

Fund Number

**405**

**Five-Year Capital Improvement Plan**

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
<b>Replacement Capital</b>								
1	Forestry Equipment and Plantings	Cash	9,000	9,000	9,000	9,000	9,000	45,000
2	Golf Equipment	Cash	42,800	50,000	50,000	50,000	50,000	242,800
3	Zoo Equipment	Cash	10,000	10,000	10,000	10,000	10,000	50,000
4	Veterinary Equipment	Cash	10,000	10,000	10,000	10,000	10,000	50,000
5	Zoo Concessions and Giftshop Eqpt	Cash	5,000	5,000	5,000	5,000	5,000	25,000
6								-
7								-
8								-
9								-
10								-
11								-
12								-
13								-
14								-
15								-
16								-
17								-
<b>Project Capital</b>								
18	Zoo Exhibit Improvements	Cash	70,000	70,000	70,000	70,000	70,000	350,000
19	Golf Course/Clubhouse Upgrades	Cash	30,000	50,000	50,000	50,000	50,000	230,000
20								-
21								-
22								-
23								-
24								-
25								-
26								-
27								-
28								-
29								-
30								-
31								-
32								-
33								-
34								-
<b>Total</b>			<b>176,800</b>	<b>204,000</b>	<b>204,000</b>	<b>204,000</b>	<b>204,000</b>	<b>992,800</b>
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

- 1 Replacement of Forestry equipment and purchase of plant stock for tree nursery.
- 2 Replacement of golf maintenance equipment as needed
- 3 Replacement of Zoo maintenance equipment as needed
- 4 Replacement of veterinary equipment as recommended by staff veterinarian
- 5 Replacement of Zoo Concessions and Giftshop equipment as needed

- 18 Major Repairs and Upgrades to Zoo infrastructure and buildings
- 19 Major Repairs and Upgrades to golf course and buildings

CITY OF SOUTH BEND 2014 BUDGET

LEVEL	TEXT	ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008	2009	2010	2011	2012	2013	2013	2013	2013	2014
				ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	Y-T-D ACTUAL	6/30/13 ACTUAL	BUDGET
			PARK NONREVERTING CAPITAL										
			SUPPLIES										
		405-1101-452.22-24	OPERATION/MAINT. SUPPLIES	0	0	10,728	2,749	4,500	0	0	0	5,303	0
		405-1101-452.22-25	PLANTS CHEM. SEED & FERT.	0	0	3,151	0	4,691	0	0	0	4,801	0
		*	SUPPLIES	0	0	13,879	2,749	9,191	0	0	0	10,104	0
			OTHER SERVICES & CHARGES										
		405-1101-452.34-02	LIABILITY INSURANCE	0	0	0	168	0	0	0	0	0	0
		405-1101-452.39-01	REFUNDS, AWARDS, IMDEMNITIES	15	45	22	0	0	0	0	0	40	0
		*	OTHER SERVICES & CHARGES	15	45	22	168	0	0	0	0	40	0
			CAPITAL										
		405-1101-452.42-01	LAND IMPROVEMENTS	0	0	0	0	6,937	0	0	0	0	0
		405-1101-452.43-03	OFFICE EQUIPMENT	0	0	2,471	0	0	0	0	0	0	0
		405-1101-452.43-07	PARK EQUIPMENT	21,389	9,716	0	0	0	9,000	9,000	9,000	0	9,000
			TEXT AMT										
14BU	NURSERY STOCK				5,000								
	FORESTRY EQUIPMENT				4,000								
					9,000								
*	CAPITAL			21,389	9,716	2,471	0	6,937	9,000	9,000	9,000	0	9,000
**	PARK MAINTENANCE			21,404	9,761	16,372	2,917	16,128	9,000	9,000	9,000	10,144	9,000





CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET	
SUPPLIES												
405-1104-452.21-04	OTHER -OFFICE SUPPLIES	0	0	587	0	0	0	0	0	0	0	
405-1104-452.21-05	SMALL OFFICE EQUIPMENT	0	0	254	168	707	0	0	0	0	0	
405-1104-452.22-24	OPERATION/MAINT. SUPPLIES	0	0	8,282	35,071	19,235	0	6,820	27,229	21,014	0	
405-1104-452.23-99	REPAIR & MAINT. MATERIALS	0	0	3,893	8,598	13,280	0	3,465	9,718	6,202	0	
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*	SUPPLIES	0	0	13,016	43,837	33,222	0	10,285	36,947	27,216	0	
OTHER SERVICES & CHARGES												
405-1104-452.36-01	BUILDINGS	0	0	3,504	0	0	0	0	0	0	0	
405-1104-452.36-09	LAND IMPROVEMENTS	0	0	0	0	5,952	0	0	0	0	0	
405-1104-452.39-89	CONTRACT SERVICES/CHARGES	0	0	0	4,276	1,770	0	0	0	0	0	
-----												
*	OTHER SERVICES & CHARGES	0	0	3,504	4,276	7,722	0	0	0	0	0	
CAPITAL												
405-1104-452.42-01	LAND IMPROVEMENTS	0	0	48,630	0	0	73,000	73,000	0	0	73,000	
TEXT AMT												
LEVEL	TEXT											
14BU	ZOO EXHIBIT IMPROVEMENTS		68,000									
	ZOO WALKWAY PAVING		5,000									
			73,000									
-----												
405-1104-452.42-02	BUILDINGS	47,024	53,661	34,500	72,607	6,865	0	0	0	0	0	
405-1104-452.43-03	OFFICE EQUIPMENT	9,463	214	4,404	0	0	0	0	0	0	0	
-----												
LEVEL	TEXT											
14BU	OFFICE EQUIPMENT		3,000									
			3,000									
-----												
405-1104-452.43-07	PARK EQUIPMENT	63,793	79,971	7,857	30,800	38,954	22,000	22,000	85-	0	22,000	
TEXT AMT												
LEVEL	TEXT											
14BU	CONCESSIONS EQUIPMENT		5,000									
	VETERINARY EQUIPMENT		10,000									
	SIGNAGE		2,000									
	GIFTSHOP EQUIPMENT		5,000									
			22,000									
-----												
*	CAPITAL	120,280	133,846	95,391	103,407	45,819	95,000	95,000	85-	0	95,000	
-----												
**	POTAWATOMI ZOO	120,280	133,846	111,911	151,520	86,763	95,000	105,285	36,862	27,216	95,000	
-----												
***	PARK NONREVERTING CAPITAL	247,420	237,633	193,488	220,952	178,387	203,500	217,316	75,250	65,174	176,800	
		247,420	237,633	193,488	220,952	178,387	203,500	217,316	75,250	65,174	176,800	

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
MORRIS CIVIC IMPROVEMENT											
SUPPLIES											
416-0404-453.22-24	OTHER OPERATING SUPPLIES	0	0	0	513	6,274	0	0	0	0	0
416-0404-453.23-20	SMALL TOOLS & EQUIPMENT	0	0	0	0	0	25,500	25,500	2,656	1,243	14,700
TEXT AMT											
	MISC. & UNEXPECTED REPAIRS/IMPROVEMENTS		10,000								
	DECORATIVE TRASH CAN REPLACEMENTS		4,000								
	WARDFROE STEAMERS		700								
			14,700								
-----											
*	SUPPLIES	0	0	0	513	6,274	25,500	25,500	2,656	1,243	14,700
OTHER SERVICES & CHARGES											
416-0404-453.31-06	OTHER PROFESSIONAL SVCS	0	20,501	15,000	0	0	0	0	0	0	0
416-0404-453.34-02	LIABILITY INSURANCE	0	0	0	60	0	0	0	0	0	0
416-0404-453.36-01	BUILDING SERVICES	0	0	13,198	29,970	3,460	5,000	5,080	4,741	4,741	0
416-0404-453.39-89	MISC. CHARGES & SERVICES	31,501	4,929	13,969	20,926	14,407	10,000	15,890	7,204	7,204	23,000
TEXT AMT											
	DECORATIVE PAINTING		5,000								
	MISCELLANEOUS/UNEXPECTED SERVICES		10,000								
	SECURITY SYSTEM UPGRADE		8,000								
			23,000								
-----											
*	OTHER SERVICES & CHARGES	31,501	25,430	42,167	50,956	17,867	15,000	20,970	11,945	11,945	23,000
CAPITAL											
416-0404-453.42-02	BUILDINGS	5,970	23,675	0	0	0	0	0	0	0	0
TEXT AMT											
	REPLACE WORN CARPET THROUGH OUT THE BUILDING		30,000								
	DECORATIVE PAINTING		5,000								
	STAGE FLOOR SANDING AND REFINISHING		5,000								
			40,000								
-----											
416-0404-453.43-08	THEATER EQUIPMENT	13,902	1,090	0	0	0	0	0	0	0	0
416-0404-453.43-09	MATERIAL AND EQUIPMENT	6,764	0	0	8,329	0	0	0	0	0	15,500
TEXT AMT											
	STAGE/DOCK REPAIRS:		5,000								
	LOADING DOCK DOOR REPAIRS		4,000								
	ORCHESTRA SHELL REPAIRS		6,500								
	REGGING REPAIRS		15,500								
-----											
*	CAPITAL	26,636	24,765	0	8,329	0	0	0	0	0	15,500

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

<b>Fund Name</b>	<b>Morris Performing Arts Center Capital</b>				<b>Fund Number</b>	<b>416</b>	
<b>Department Description &amp; Purpose</b>	Fund established for the purpose of renovating, remodeling, or otherwise improving the facilities and / or service to the patrons at the Morris Performing Arts Center.						
<b>Description</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Amended Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Proposed Budget</b>	<b>Variance 2013-2014</b>	<b>% Chg</b>
<b>Revenue</b>							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	84,288	85,904	100,000	60,759	100,000	-	0.0%
Interest Earnings	1,503	1,997	1,500	863	1,500	-	0.0%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>85,791</b>	<b>87,901</b>	<b>101,500</b>	<b>61,622</b>	<b>101,500</b>	<b>-</b>	<b>0.0%</b>
<b>Expenditures by Cost Center</b>							
Morris PAC Capital Improvement	120,683	172,417	72,666	19,738	53,200	(19,466)	-26.8%
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>120,683</b>	<b>172,417</b>	<b>72,666</b>	<b>19,738</b>	<b>53,200</b>	<b>(19,466)</b>	<b>-26.8%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>513</b>	<b>6,274</b>	<b>25,500</b>	<b>1,243</b>	<b>14,700</b>	<b>(10,800)</b>	<b>-42.4%</b>
Professional Services (31xx)	-	-	-	-	-	-	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	60	3,460	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	29,970	-	5,080	4,741	13,000	7,920	155.9%
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	20,926	14,407	15,890	7,204	10,000	(5,890)	-37.1%
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>50,956</b>	<b>17,867</b>	<b>20,970</b>	<b>11,945</b>	<b>23,000</b>	<b>2,030</b>	<b>9.7%</b>
<b>Capital</b>	<b>69,214</b>	<b>148,276</b>	<b>26,196</b>	<b>6,550</b>	<b>15,500</b>	<b>(10,696)</b>	<b>-40.8%</b>
<b>Total Expenditures by Type</b>	<b>120,683</b>	<b>172,417</b>	<b>72,666</b>	<b>19,738</b>	<b>53,200</b>	<b>(19,466)</b>	<b>-26.8%</b>
<b>Net Surplus / (deficit)</b>	<b>(34,892)</b>	<b>(84,516)</b>	<b>28,834</b>	<b>41,885</b>	<b>48,300</b>		
Beginning Cash Balance	515,676	480,784	396,268	396,268	425,102		
Balance Sheet Adjustments	-	-	-	-	-		
<b>Ending Cash Balance</b>	<b>480,784</b>	<b>396,268</b>	<b>425,102</b>	<b>438,153</b>	<b>473,402</b>		
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
 There is no Staffing for this Surcharge Fund.  
 The funds in this account are received from a per sold ticket surcharge. Expenditures are tied to renovating, remodeling, or otherwise improving the facilities and/or service to the patrons of the Morris Performing Arts Center.

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

**Morris Performing Arts Center Capital**

Fund Number

**416**

**2013 Accomplishments/Outcomes (4-10 required)**

- Finished replacing all of the windows and doors in the Grand Lobby
- Received the Southold Preservation Award Nomination for "Historic Restoration" Grand Lobby Entrance Doors, Windows, Lower Level Restrooms
- Remodeled the bathrms in the Lower Level (in the Bistro) of the Morris Performing Arts Center
- Received the Michiana Area Construction Industry Advancement Fund (MACIAF) "Excellence in Construction Award for Interior/Municipal"
- Received the Southold Preservation Award Nomination for Historic Preservation Original 1921 North Exterior Brick Wall
- Received the Chamber of Commerce of Saint Joseph County Salute to Business Capital Investment Award for Continued Investment in the community

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

City Strategy  
Number

- To continue maintaining our Magnificant and Historical Building

2

**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

- One of the chalanges of attracting more acts / performances depends on our marketability and availability of house equipment to be up to date.

**Key Performance Indicators**

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2014 Estimated (if available)	2014 Target
- Fund Reimbursement	2	Outcome	\$100,000	\$84,288	\$100,000	\$100,000
- Maintaining Industry Ranking	2	To continue to be on the first 100 venues worldwide				

Types: output, efficiency, effectiveness, quality, outcome, technology

**Information Technology (costs and FTE's also included in the financial summary)**

Expenditures	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance Services	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Other Services	-	-	-	-	-	-
Capital	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-

Information Tech. Staffing (FTE's)

- - - - -

**Explain Significant Information Technology Trends and Changes Below:**

There is no staffing for this fund, hence, no charges

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

**Morris Performing Arts Center Capital**

Fund Number

**416**

### Five-Year Capital Improvement Plan

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
<b>Replacement Capital</b>								
1	Stage/Dock Repairs	Cash	15,500	-	-	-	-	15,500
2	Curtain Track Replacement	Cash	-	15,000	-	-	-	15,000
3	To replace the Fire Curtain Control Sys	Cash	-	-	14,000	-	-	14,000
4	Miscellaneous items, as needed	Cash	-	-	-	35,000	35,000	70,000
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
<b>Project Capital</b>								
18			-	-	-	-	-	-
19			-	-	-	-	-	-
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
<b>Total</b>			<b>15,500</b>	<b>15,000</b>	<b>14,000</b>	<b>35,000</b>	<b>35,000</b>	<b>114,500</b>
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

- 1 Stage/Dock repairs - upgrade and repair the Loading Dock, Orchestra Shell, Rigging Equipment
- 2 To replace the outdated Track
- 3 To replace the Fire Curtain Control System
- 4 Miscellaneous, as needed

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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	CAPITAL										
416-0404-901.42-02	BUILDINGS	0	0	0	55,000	148,276	0	10,118	0	0	0
416-0404-901.43-03	OFFICE EQUIPMENT	0	0	0	5,885	0	0	0	0	0	0
416-0404-901.43-08	THEATER EQUIPMENT	0	0	0	0	0	0	16,078	15,828	6,550	0
*	CAPITAL	0	0	0	60,885	148,276	0	26,196	15,828	6,550	0
**	MORRIS PAC	58,137	50,195	42,167	120,683	172,417	40,500	72,666	30,429	19,738	53,200
***	MORRIS CIVIC IMPROVEMENT	58,137	50,195	42,167	120,683	172,417	40,500	72,666	30,429	19,738	53,200
		58,137	50,195	42,167	120,683	172,417	40,500	72,666	30,429	19,738	53,200

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

<b>Fund Name</b>	<b>Palais Royale Historic Preservation</b>				<b>Fund Number</b>	<b>450</b>	
<b>Department Description &amp; Purpose</b>	Fund established for continuing historic preservation, maintenance, and repair of the Palais Royale, an historic landmark in downtown South Bend listed since 1984 on the National Register of Historic Places, and contiguous to the Morris Performing Arts Center.						
<b>Description</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Amended Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Proposed Budget</b>	<b>Variance 2013-2014</b>	<b>% Chg</b>
<b>Revenue</b>							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	14,202	11,866	16,000	5,396	16,000	-	0.0%
Interest Earnings	118	247	125	129	125	-	0.0%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>14,320</b>	<b>12,113</b>	<b>16,125</b>	<b>5,525</b>	<b>16,125</b>	<b>-</b>	<b>0.0%</b>
<b>Expenditures by Cost Center</b>							
Palais Royale Historic Preservation Fu	3,983	-	-	-	10,000	10,000	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>3,983</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Professional Services (31xx)	3,983	-	-	-	-	-	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	10,000	10,000	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>3,983</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures by Type</b>	<b>3,983</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>
<b>Net Surplus / (deficit)</b>	<b>10,337</b>	<b>12,113</b>	<b>16,125</b>	<b>5,525</b>	<b>6,125</b>		
Beginning Cash Balance	35,854	46,191	58,304	58,304	74,429		
Balance Sheet Adjustments	-	-	-	-	-		
<b>Ending Cash Balance</b>	<b>46,191</b>	<b>58,304</b>	<b>74,429</b>	<b>63,829</b>	<b>80,554</b>		
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
 There is no staffing for this Historical Preservation Fund.  
 This fund is created by adding a 2% charge for the rental of the building and on Gross Receipts for catering charges.  
 Maintenance / repairs are needed to maintain the historical nature of the building.

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Palais Royale Historic Preservation

Fund Number

450

**2013 Accomplishments/Outcomes (4-10 required)**

- Continuing to maintain the beauty and Historical nature of the building

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

City Strategy  
Number

- To continue maintaining our Magnificent and Historical Building

2

**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

Challenge is to maintain the Historic nature of this facility. The funds collected allow us to help support this challenge.

**Key Performance Indicators**

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
- Fund Reimbursement	2	Outcome	\$16,000	\$14,320	\$15,000	\$16,000
- Maintaining the Historical Facility	2	Quality				

Types: output, efficiency, effectiveness, quality, outcome, technology

**Information Technology (costs and FTE's also included in the financial summary)**

Expenditures	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance Services	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Other Services	-	-	-	-	-	-
Capital	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-

Information Tech. Staffing (FTE's)

- - - - -

**Explain Significant Information Technology Trends and Changes Below:**

There is no staffing or special technology needed needed to maintain this fund.



## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Fund Number

**Five-Year Capital Improvement Plan**

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1			-	-	-	-	-	-
2			-	-	-	-	-	-
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18			-	-	-	-	-	-
19			-	-	-	-	-	-
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		-	-	-	-	-	-
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

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CITY OF SOUTH BEND 2014 BUDGET

LEVEL	ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
		PALAIS HISTORIC PRESV FUN										
		OTHER SERVICES & CHARGES										
	450-0405-453.31-06	OTHER PROFESSIONAL SVCS	0	3,967	7,258	3,983	0	0	0	0	0	0
	450-0405-453.36-01	BUILDING SERVICES	0	0	0	0	0	0	0	0	0	10,000
		TEXT AMT										
		10,000										
		10,000										
*		OTHER SERVICES & CHARGES	0	3,967	7,258	3,983	0	0	0	0	0	10,000
**		PALAIS ROYALE BALLROOM	0	3,967	7,258	3,983	0	0	0	0	0	10,000
***		PALAIS HISTORIC PRESV FUN	0	3,967	7,258	3,983	0	0	0	0	0	10,000
		MISC. REPAIRS AND MAINTENANCE AS NEEDED	0	3,967	7,258	3,983	0	0	0	0	0	10,000

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

<b>Fund Name</b>	<b>Century Center</b>				<b>Fund Number</b>	<b>670</b>	
<b>Department Description &amp; Purpose</b>	Century Center is Convention Center aimed at attracting local and regional meetings, special events, trade shows, conventions, and banquets. Century Center receives funding from charges for services, rental income, hotel/motel taxes and other sources.						
<b>Description</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Amended Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Proposed Budget</b>	<b>Variance 2013-2014</b>	<b>% Chg</b>
<b>Revenue</b>							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	1,413,436	1,313,436	1,313,436	1,313,436	1,313,436	-	0.0%
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	1,372,911	1,345,234	1,621,910	672,677	3,251,462	1,629,552	100.5%
Interest Earnings	1,839	228	360	228	-	(360)	-100.0%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>2,788,186</b>	<b>2,658,898</b>	<b>2,935,706</b>	<b>1,986,341</b>	<b>4,564,898</b>	<b>1,629,192</b>	<b>55.5%</b>
<b>Expenditures by Cost Center</b>							
Century Center	2,678,401	2,395,957	2,935,706	1,402,375	3,138,532	202,826	6.9%
Food & Beverage	-	-	-	-	1,426,366	1,426,366	-
Transfer to Capital Fund 671	-	1,344,057	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>2,678,401</b>	<b>3,740,014</b>	<b>2,935,706</b>	<b>1,402,375</b>	<b>4,564,898</b>	<b>1,629,192</b>	<b>55.5%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	1,130,568	1,130,300	1,234,445	667,703	2,003,851	769,406	62.3%
Fringe Benefits	395,125	348,623	416,182	194,425	447,024	30,842	7.4%
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>1,525,693</b>	<b>1,478,923</b>	<b>1,650,627</b>	<b>862,128</b>	<b>2,450,875</b>	<b>800,248</b>	<b>48.5%</b>
<b>Supplies</b>	<b>58,726</b>	<b>51,528</b>	<b>54,875</b>	<b>936</b>	<b>476,400</b>	<b>421,525</b>	<b>768.2%</b>
Professional Services (31xx)	132,569	138,732	156,169	75,702	558,786	402,617	257.8%
Comm/Transportation(32xx)	52,775	36,378	42,780	17,819	43,000	220	0.5%
Printing & Advertising (33xx)	39,713	58,083	44,055	31,102	45,000	945	2.1%
Insurance (34xx)	56,354	54,398	52,740	37,193	115,200	62,460	118.4%
Utilities (35xx)	276,928	271,458	269,499	187,714	277,000	7,501	2.8%
Repairs & Maintenance (36xx)	69,962	65,553	34,070	44,761	116,088	82,018	240.7%
Debt Service - Principal	3,743	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	280,201	240,904	301,891	145,020	67,520	(234,371)	-77.6%
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	1,344,057	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>912,245</b>	<b>2,209,563</b>	<b>901,204</b>	<b>539,311</b>	<b>1,222,594</b>	<b>321,390</b>	<b>35.7%</b>
<b>Capital</b>	<b>181,737</b>	<b>-</b>	<b>329,000</b>	<b>-</b>	<b>415,029</b>	<b>86,029</b>	<b>26.1%</b>
<b>Total Expenditures by Type</b>	<b>2,678,401</b>	<b>3,740,014</b>	<b>2,935,706</b>	<b>1,402,375</b>	<b>4,564,898</b>	<b>1,629,192</b>	<b>55.5%</b>
<b>Net Surplus / (deficit)</b>	<b>109,785</b>	<b>(1,081,116)</b>	<b>-</b>	<b>583,966</b>	<b>-</b>	<b>-</b>	<b>-</b>
Beginning Cash Balance	1,798,707	1,949,264	901,198	901,198	901,197	-	-
Balance Sheet Adjustments	40,772	33,050	(1)	93,863	-	-	-
<b>Ending Cash Balance</b>	<b>1,949,264</b>	<b>901,198</b>	<b>901,197</b>	<b>1,579,027</b>	<b>901,197</b>	<b>-</b>	<b>-</b>
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	16.00	16.00	17.00	18.00	23.00	6.00	
Bargaining	6.00	6.00	5.00	4.00	5.00	-	
Part-Time /Seasonal/Temporary	2.50	2.50	3.50	3.50	33.00	29.50	
<b>Total FTE's</b>	<b>24.50</b>	<b>24.50</b>	<b>25.50</b>	<b>25.50</b>	<b>61.00</b>	<b>35.50</b>	

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
 SMG assumed management of the Century Center effective July 1, 2013. Food and beverage operations are included in the new management contract with SMG and gross revenue and expenditures are reflected in the 2014 proposed budget. In the past, the City received a net commission on food and beverage operations. The City liability insurance allocation increased for 2014 based on the net book value of the Century Center building. Estimated net income from operations of \$415,029 during 2014 will be available for capital expenditures.

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Century Center

Fund Number

670

**Continued: Explain Significant Revenue, Expenditure and Staffing Changes Below:**

Significant revenue changes can be seen because of food and beverage coming in-house instead of a third party vendor. Based on the addition of food and beverage coming in house; we anticipate revenue growth in all operating revenue line items.  
Significant expense changes can be seen in the overall personnel and other expense category. In 2013, with SMG taking over management, we will see an increase of personnel and other supplies expense because food and beverage being completed in-house.  
Utility savings are expected due to a relamping project that was completed in 2013.  
Three expense line items with increases compared to the 2013 budget are Professional Services, Insurance and Repair and Maintenance. The increase in Professional Services is based on food and beverage. The increase in Insurance is due to Workmens Comp. The increase in R+C36repair and Maintenance is due to food and beverage being completed in-house which requires us to take on responsibility for the kitchen maintenance and repairs.

**2013 Accomplishments/Outcomes (4-10 required)**

A new management company (SMG) assumed responsibility for the facility effective July 1, 2013.  
More comprehensive approach with the City on facility capital plan.  
Created South Bend Alliance.  
Year to date direct event income up 13% over prior year  
Year to date net loss down 10% over prior year  
Implemented an electronic customer survey with E-Autofeedback.

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

City Strategy  
Number

Increase bookings in the year for future years	3
Continued focus on yield management assessment opportunities	3
Improve client/customer relations through streamlined communication objectives	3
Decrease year over year net operating loss	1
Create partnership opportunities for self promoted events	3
Food and Beverage profit of 30%	3
Increase convention business potential with current and future improvements	3

**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

Additional opportunities with industry partners, including DoubeTree, DTSB, CVB and others  
Obtain new advertising/sponsorship with local/regional vendors  
Focus on decreasing dependency on short term booking cycle

**Key Performance Indicators**

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
Service to Rent Ratio	3	Efficiency	40%	31%	28%	27%
Gross Revenue per Square Foot	3	Effectiveness	Inc. over prior yr	10.52	12.18	\$12.30
Utility Expense per Square Foot	3	Efficiency	Less than \$2.15	\$1.12	\$1.37	\$1.17
Net Income to Operating Revenue	3	Effectiveness	50%	42%	43%	45%
Customer Service Results	3	Quality	5.0	4.62	4.69	4.73

Types: output, efficiency, effectiveness, quality, outcome, technology

**Information Technology (costs and FTE's also included in the financial summary)**

Expenditures	2011 Actual	2012 Actual	2013		2014 Proposed Budget	Variance 2013-2014
			Amended Budget	6/30/13 Actual		
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance Services	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Other Services	-	-	-	-	-	-
Capital	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-

Information Tech. Staffing (FTE's)      -      -      -      -      -      -

**Explain Significant Information Technology Trends and Changes Below:**

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Century Center

Fund Number

670

### Five-Year Capital Improvement Plan

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
<b>Replacement Capital</b>								
1	Riding Vacuum Cleaner	Cash	-	15,500	-	-	-	15,500
2	Pipe and Draping	Cash	-	-	21,000	-	-	21,000
3	Bendix Theater seating replacement	Cash	-	-	112,000	-	-	112,000
4	Air Wall Fabric replacement	Cash	-	-	30,000	-	-	30,000
5	Loading dock platform & dock plates	Cash	-	-	25,000	-	-	25,000
6	Office furniture upgrades	Cash	-	-	-	55,000	-	55,000
7	Furniture and enhancements for public	Cash	-	-	-	25,000	-	25,000
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
<b>Project Capital</b>								
18	Lighting	Cash	415,000	-	-	-	-	415,000
19	Roof replacement	Cash	-	1,100,000	-	-	-	1,100,000
20	Masonry repairs	Cash	-	171,000	-	-	-	171,000
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
<b>Total</b>			<b>415,000</b>	<b>1,286,500</b>	<b>188,000</b>	<b>80,000</b>	<b>-</b>	<b>1,969,500</b>
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

- 1 Riding Vacuum Cleaner - to be more efficient in upkeep of the building.
- 2 Pipe and Draping - current inventory of pipe and drape is insufficient for business levels.
- 3 Bendix Theater seating replacement - many chairs broken.
- 4 Air Wall Fabric replacement - end of life cycle.
- 5 Loading dock platform & dock plates - to create more efficiency in the loading dock area.
- 6 Office furniture upgrades - majority of furniture are original.
- 7 Furniture and enhancements for public - to update appearances for clients.
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- 18 Lighting - to update the dimming system and lamps in the Suites, Bendix Theater, Recital Hall and Great Hall.
- 19 Roof Repair - Replacement of roofs where tenting and splitting has taken place.
- 20 Masonry repairs - repair work to concrete beams and covering of beams and sidewalk repair needed.
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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
CENTURY CENTER											
PERSONNEL SERVICES											
670-0406-645.10-01	REGULAR	1,418,622	1,313,112	1,173,848	1,044,146	1,024,335	1,099,471	1,099,471	577,675	577,675	1,160,666
LEVEL	TEXT	TEXT AMT									
14BU	ALL FULL TIME BASED ON 2.5% WAGE INCREASE	1,160,666									
	TOTAL FTE - 24										
	1 - GENERAL MANAGER										
	1 - RECEPTIONIST										
	1 - ADMIN ASSISTANT										
	1 - HR DESIGNEE										
	1 - DIRECTOR OF FINANCE										
	1 - STAFF ACCOUNTANT										
	1 - DIRECTOR OF SALES										
	3 - SALES MANAGERS										
	1 - DIRECTOR OF EVENT SERVICES										
	4 - SET UP EMPLOYEES										
	1 - HOUSEKEEPER										
	2 - EVENT MANAGERS										
	1 - DIRECTOR OF OPERATIONS										
	1 - IT MANAGER										
	2 - ENGINEERS										
	2 - GUEST SERVICES OFFICERS	1,160,666									
670-0406-645.10-02	HOURLY	1,386	0	0	0	0	0	0	0	0	0
LEVEL	TEXT	TEXT AMT									
14BU	EXPENSES MOVED TO PERMANENT PART TIME										
	670-0406-645.10-03 SEASONAL & INTERNS	778	0	0	0	0	0	0	0	0	0
	670-0406-645.10-05 TEMPORARY SERVICES	9,659	16,009	15,602	20,795	19,971	14,376	14,376	18,964	18,350	25,000
LEVEL	TEXT	TEXT AMT									
14BU	TEMPORARY/CONTRACT SERVICES USED FOR EVENT HOUSEKEEPING AND SECURITY	25,000									
670-0406-645.10-09	PERMANENT PART TIME	87,305	61,476	53,467	65,627	47,165	66,027	66,027	22,482	22,482	65,000
LEVEL	TEXT	TEXT AMT									
14BU	BASED ON BUSINESS VOLUME, INCLUDES HOSTESS PARKING ATTENDANTS, SECURITY, AND GROUNDS	65,000									
		65,000									
670-0406-645.10-11	EMPLOYEE BONUSES	0	0	0	0	38,829	54,571	54,571	49,196	49,196	46,781
LEVEL	TEXT	TEXT AMT									
14BU	BASED ON ELIGIBLE EMPLOYEES BONUS POTENTIAL	46,781									















CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	ENTERTAINMENT PERMIT, LIQUOR LICENSE, ELEVATOR PERMITS		13,000								
670-0406-645.39-70	EDUCATION & TRAINING	4,791	6,181	5,909	1,265	5,774	4,225	4,225	4,640	4,640	15,500
LEVEL	TEXT		TEXT AMT								
14BU	STAFF AND SALES TRAINING		6,000								
	MEETINGS AND CONFERENCES		9,500								
			15,500								
670-0406-645.39-88	EMPLOYEE GOOD & WELFARE	0	0	0	0	0	0	0	0	0	4,000
LEVEL	TEXT		TEXT AMT								
14BU	NEW ACCOUNT FOR 2014		4,000								
			4,000								
670-0406-645.39-89	MISC CHARGES & SERVICES	217,895	106,389	209,097	263,736	210,623	279,506	279,506	134,855	125,208	0
LEVEL	TEXT		TEXT AMT								
14BU	BROKEN OUT INTO INDIVIDUAL ACCOUNTS PER SMG WORKSHEET										
*	OTHER SERVICES & CHARGES CAPITAL	1,147,939	834,764	1,062,326	912,245	865,506	901,205	901,205	568,736	539,311	1,034,873
670-0406-645.42-02	BUILDINGS	0	51,621	317,999	14,838	0	308,000	308,000	0	0	415,029
LEVEL	TEXT		TEXT AMT								
14BU	RESIDUAL NET EXCESS BUDGETED TO CAPITAL		415,029								
			415,029								
670-0406-645.43-01	FURNITURE AND FIXTURES	0	0	0	13,736	0	0	0	0	0	0
670-0406-645.43-08	COMPUTER EQUIP. & NWIRK.	0	0	3,700	53,316	0	21,000	21,000	0	0	0
670-0406-645.43-09	MATERIALS & EQUIPMENT	0	19,172	41,164	99,847	0	0	0	0	0	0
*	CAPITAL OTHER USES	0	70,793	362,863	181,737	0	329,000	329,000	0	0	415,029
670-0406-645.50-02	INTER-FUND OPER. TRANSFRS	0	0	0	0	1,344,057	0	0	0	0	0
*	OTHER USES	0	0	0	0	1,344,057	0	0	0	0	0
**	CENTURY CENTER	3,191,987	2,831,792	3,176,845	2,678,401	3,740,014	2,935,707	2,935,707	1,434,744	1,402,375	3,138,532



CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
14BU	BASED ON 23.5% OF GROSS FOOD AND BEVERAGE		399,990								
		0	399,990	0	0	0	0	0	2,025	0	14,471
670-0420-645.22-71	PAPER & DISPOSABLES										
LEVEL	TEXT AMT										
14BU	BASED ON 0.9% OF GROSS FOOD AND BEVERAGE		14,471								
		0	14,471	0	0	0	0	0	1,905	0	3,889
670-0420-645.22-72	LINEN & DECOR										
LEVEL	TEXT AMT										
14BU	BASED ON 0.2% OF GROSS FOOD AND BEVERAGE		3,889								
		0	3,889	0	0	0	0	0			
-----											
*	SUPPLIES	0	0	0	0	0	0	0	17,919	0	422,600
	OTHER SERVICES & CHARGES										
670-0420-645.31-06	OTHER PROFESSIONAL SVCS								105	0	110,663
LEVEL	TEXT AMT										
14BU	SAVOR MANAGEMENT FEE		110,663								
	BASED ON 6.5% OF GROSS FOOD AND BEVERAGE		110,663								
670-0420-645.31-70	ADM FEE ALLOCATION										
LEVEL	TEXT AMT										
14BU	BASED ON 1.5% OF GROSS FOOD AND BEVERAGE		25,538						0	0	25,538
		0	25,538	0	0	0	0	0	0	0	3,000
670-0420-645.32-21	TRAVEL - MILEAGE										
LEVEL	TEXT AMT										
14BU	BASED ON 0.2% OF GROSS FOOD AND BEVERAGE		3,000								
		0	3,000	0	0	0	0	0	0	0	10,494
670-0420-645.34-01	WORKMEN'S COMP										
670-0420-645.34-05	LIABILITY - OTHER										
LEVEL	TEXT AMT										
14BU	BASED ON 0.7% OF GROSS FOOD AND BEVERAGE		11,918						0	0	11,918
		0	11,918	0	0	0	0	0	0	0	11,918
670-0420-645.36-01	BUILDINGS										
LEVEL	TEXT AMT										
14BU	CONTRACTED SERVICES		12,088						5,745	0	12,088
		0	12,088	0	0	0	0	0	5,745	0	12,088

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	BASED ON 0.7% OF GROSS FOOD AND BEVERAGE		12,088								
670-0420-645.39-39	CREDIT CARD CHARGES	0	0	0	0	0	0	0	0	0	13,620
LEVEL	TEXT		TEXT AMT								
14BU	BASED ON 0.8% OF GROSS FOOD AND BEVERAGE		13,620								
			13,620								
670-0420-645.39-48	LICENSES & PERMITS	0	0	0	0	0	0	0	1,635	0	400
LEVEL	TEXT		TEXT AMT								
14BU	LICENSES AND FEES		400								
			400								
*	OTHER SERVICES & CHARGES	0	0	0	0	0	0	0	7,485	0	187,721
**	FOOD & BEVERAGE	0	0	0	0	0	0	0	25,404	0	1,426,366
***	CENTURY CENTER	3,191,987	2,831,792	3,176,845	2,678,401	3,740,014	2,935,707	2,935,707	1,460,148	1,402,375	4,564,898
		3,191,987	2,831,792	3,176,845	2,678,401	3,740,014	2,935,707	2,935,707	1,460,148	1,402,375	4,564,898



**City of South Bend, Indiana  
2014 Budget Departmental Summary**

<b>Fund Name</b>	<b>Century Center Capital</b>				<b>Fund Number</b>	<b>671</b>	
<b>Department Description &amp; Purpose</b>	Century Center Capital fund is to be used for purchasing capital assets to be used at the Century Center to improve and maintain attractiveness and effectiveness of the building. Effective January 1, 2012, a separate Century Center Capital Fund was established to provide greater accountability and transparency for capital purchases.						
<b>Description</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Amended Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Proposed Budget</b>	<b>Variance 2013-2014</b>	<b>% Chg</b>
<b>Revenue</b>							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	100,000	100,000	100,000	100,000	-	0.0%
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	-	365	500	135	500	-	0.0%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	-	-	575,000	-	-	(575,000)	-100.0%
Transfers In	-	1,344,057	-	-	-	-	-
<b>Total Revenue</b>	-	<b>1,444,422</b>	<b>675,500</b>	<b>100,135</b>	<b>100,500</b>	<b>(575,000)</b>	<b>-85.1%</b>
<b>Expenditures by Cost Center</b>							
Century Center Capital	-	169,545	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	-	<b>169,545</b>	-	-	-	-	-
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	-	-	-	-	-	-	-
<b>Supplies</b>	-	-	-	-	-	-	-
Professional Services (31xx)	-	-	-	-	-	-	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	-	-	-	-	-	-	-
<b>Capital</b>	-	<b>169,545</b>	-	-	-	-	-
<b>Total Expenditures by Type</b>	-	<b>169,545</b>	-	-	-	-	-
<b>Net Surplus / (deficit)</b>	-	<b>1,274,877</b>	<b>675,500</b>	<b>100,135</b>	<b>100,500</b>		
Beginning Cash Balance	-	-	1,274,877	1,274,877	1,703,607		
Balance Sheet Adjustments	-	-	(246,770)	-	-		
<b>Ending Cash Balance</b>	-	<b>1,274,877</b>	<b>1,703,607</b>	<b>1,375,012</b>	<b>1,804,107</b>		
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
<b>Total FTE's</b>	-	-	-	-	-	-	

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
 Capital expenditures of \$849,000 is budgeted in 2014 from funds received from the Hotel/Motel Tax Board. For 2014, capital spending in the amount of \$415,029 from net income is budgeted in Fund 671 - Century Center Operations. A separate Century Center capital bank account is maintained at Key Bank. The new management company, SMG, made a capital contribution to the fund of \$575,000 on August 13, 2013. An appropriation request of \$246,770 to spend some of this money on critical items for food and beverage operations has been submitted to the Common Council. Century Center has requested \$849,000 in hotel/motel capital spending for 2014 which is expended directly by the County.

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Century Center Capital

Fund Number

671

**2013 Accomplishments/Outcomes (4-10 required)**

Received a capital contribution of \$575,000 from SMG Corporation to be used for capital items at the facility. A portion of this money (\$246,770) is being submitted for appropriation in 2013 for critical items of food and beverage operations and kitchen repairs.

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

City Strategy  
Number

Review and update of capital plan and priorities  
Use County hotel/motel tax money wisely for important capital expenditures.

1  
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**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

Limited revenue streams flowing to this fund from PSDA Tax in the amount of \$100,000 per year. Other funding for capital provided by Century Center operations, County hotel/motel tax funds and tax increment financing funds (if available) budgeted to be \$849,000.

**Key Performance Indicators**

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
Maintain an adequate cash balance in line with board vision	1	Efficiency	Board Review	\$1,274,877	\$1,703,607	\$1,804,107

Types: output, efficiency, effectiveness, quality, outcome, technology

**Information Technology (costs and FTE's also included in the financial summary)**

Expenditures	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance Services	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Other Services	-	-	-	-	-	-
Capital	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-

Information Tech. Staffing (FTE's)

- - - - -

**Explain Significant Information Technology Trends and Changes Below:**

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Century Center Capital

Fund Number

671

### Five-Year Capital Improvement Plan

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1	Flooring Replacement - Convention Ha	Hotel/Motel	175,000	-	-	-	-	175,000
2	Carpet replacement - Suites 1-15	Hotel/Motel	50,000	-	-	-	-	50,000
3	Lock & Key replacement	Hotel/Motel	20,000	-	-	-	-	20,000
4	Ceiling tiles replacement - Lower Level	Hotel/Motel	158,000	-	-	-	-	158,000
5	Parking lot paving and striping	Hotel/Motel	18,000	-	-	-	-	18,000
6	Skylights glass replacement	Hotel/Motel	25,000	-	-	-	-	25,000
7	Radios	Hotel/Motel	7,000	-	-	-	-	7,000
8	IT and AV Equipment	Hotel/Motel	60,000	-	-	-	-	60,000
9	Tables	Hotel/Motel	74,000	-	-	-	-	74,000
10	Staging	Hotel/Motel	50,000	-	-	-	-	50,000
11	Dance Floor	Hotel/Motel	72,000	-	-	-	-	72,000
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14	Hotel/motel tax money is appropriated in a separate							
15	County fund.							
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18	Passenger Elevator Modernization	Hotel/Motel	65,000	-	-	-	-	65,000
19	Skywalk support columns & concrete re	Hotel/Motel	75,000	-	-	-	-	75,000
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		<b>849,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>849,000</b>
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

- 1 Convention Hall flooring - Carpet has reached the end of its life cycle; looking to replace with durable product
- 2 Carpet has reached the end of its life cycle; looking to replace with durable carpet product.
- 3 Lock & Key replacement - to increase security of the building.
- 4 Ceiling tiles replacement - Lower Level - will improve aesthetics.
- 5 Parking Lot Restriping and Resealing - Parking lot has significant wear and needs to be restriped and resealed.
- 6 Skylights glass replacements - to get all glass to match existing
- 7 Radios - need to come up on technology
- 8 IT and AV Equipment - need to update technology.
- 9 Tables - end of life cycle.
- 10 Staging - end of life cycle.
- 11 Dance Floor - end of life cycle.
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- 18 Elevator Repair - Passenger elevator needs to be brought up to ANSI code.
- 19 Skywalk Support Repairs - Repair work to concrete beams and covering of beams and sidewalk repair needed.
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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
CENTURY CENTER CAPITAL											
CAPITAL											
671-0406-645.42-02	BUILDINGS	0	0	0	0	35,060	0	0	0	0	0
671-0406-645.43-01	FURNITURE AND FIXTURES	0	0	0	0	134,485	0	0	0	0	0
*	CAPITAL	0	0	0	0	169,545	0	0	0	0	0
**	CENTURY CENTER	0	0	0	0	169,545	0	0	0	0	0
***	CENTURY CENTER CAPITAL	0	0	0	0	169,545	0	0	0	0	0

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

<b>Fund Name</b>	<b>City Cemetery Trust</b>				<b>Fund Number</b>	<b>730</b>	
<b>Department Description &amp; Purpose</b>	Fund is used to maintain the City Cemetery						
<b>Description</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Amended Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Proposed Budget</b>	<b>Variance 2013-2014</b>	<b>% Chg</b>
<b>Revenue</b>							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	118	202	250	89	250	-	0.0%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>118</b>	<b>202</b>	<b>250</b>	<b>89</b>	<b>250</b>	<b>-</b>	<b>0.0%</b>
<b>Expenditures by Cost Center</b>							
City Cemetery	-	-	15,000	-	10,000	(5,000)	-33.3%
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>-</b>	<b>-</b>	<b>15,000</b>	<b>-</b>	<b>10,000</b>	<b>(5,000)</b>	<b>-33.3%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Professional Services (31xx)	-	-	-	-	-	-	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>15,000</b>	<b>-</b>	<b>10,000</b>	<b>(5,000)</b>	<b>-33.3%</b>
<b>Total Expenditures by Type</b>	<b>-</b>	<b>-</b>	<b>15,000</b>	<b>-</b>	<b>10,000</b>	<b>(5,000)</b>	<b>-33.3%</b>
<b>Net Surplus / (deficit)</b>	<b>118</b>	<b>202</b>	<b>(14,750)</b>	<b>89</b>	<b>(9,750)</b>		
Beginning Cash Balance	40,792	40,910	41,112	41,112	26,362		
Balance Sheet Adjustments	-	-	-	-	-		
<b>Ending Cash Balance</b>	<b>40,910</b>	<b>41,112</b>	<b>26,362</b>	<b>41,201</b>	<b>16,612</b>		
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

City Cemetery Trust

Fund Number

730

**2013 Accomplishments/Outcomes (4-10 required)**

Began digitizing cemetery records, 100 year old maps of burial plots restored by Notre Dame, GIS overlay of plots for interactive website developed.  
20,000 records digitized and made part of searchable database.

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

City Strategy  
Number

Applying for grant to continue digitizing all records  
Go live with searchable map similar to Arlington National Cemetery's  
Implement Council's five year project to restore the cemetery.

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**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

Designate funding for long term resoration and rehabilitation of cemetery infrastructure with a focus on repair of headstones and markers, security of area.  
Much attention has been brought to the condition of the cemetery through the efforts of staff and elected officials. The public has been educated to the prominent citizens of our city and nation that are buried there.

**Key Performance Indicators**

Measure	Mayoral Goal	Type	Target	2012 Actual (if available)	2013 Estimated (if available)	2014 Projection
Repair of Headstones	GG	Outcome	400	n/a	150	200

Types: output, efficiency, effectiveness, quality, outcome, technology

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

City Cemetery Trust

Fund Number

730

### Five-Year Capital Improvement Plan

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1			-	-	-	-	-	-
2			-	-	-	-	-	-
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18	Repair of Headstones	Cash	10,000	-	-	-	-	10,000
19			-	-	-	-	-	-
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		<b>10,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,000</b>
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

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18 Restore the entry way to the cemetery.

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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
CITY CEMETERY TRUST FUND											
SUPPLIES											
730-0000-452.22-24	OPERATION/MAINT. SUPPLIES	0	0	0	0	0	0	0	3,197	0	0
*	SUPPLIES	0	0	0	0	0	0	0	3,197	0	0
CAPITAL											
730-0000-452.43-07	PARK EQUIPMENT	0	1,500	0	0	0	15,000	15,000	0	0	10,000
LEVEL	TEXT										
14BU	CEMETERY IMPROVEMENTS	TEXT AMT									
		10,000									
		10,000									
*	CAPITAL	0	1,500	0	0	0	15,000	15,000	0	0	10,000
**	CITY CEMETERY TRUST FUND	0	1,500	0	0	0	15,000	15,000	3,197	0	10,000
***	CITY CEMETERY TRUST FUND	0	1,500	0	0	0	15,000	15,000	3,197	0	10,000
		0	1,500	0	0	0	15,000	15,000	3,197	0	10,000