



2020 BUDGET PRESENTATION

DEPARTMENT OF COMMUNITY INVESTMENT

SEPTEMBER 18, 2019

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Common Council 2020 Budget Hearings

*Department of Community Investment
September 18, 2019*



Community Investment Mission

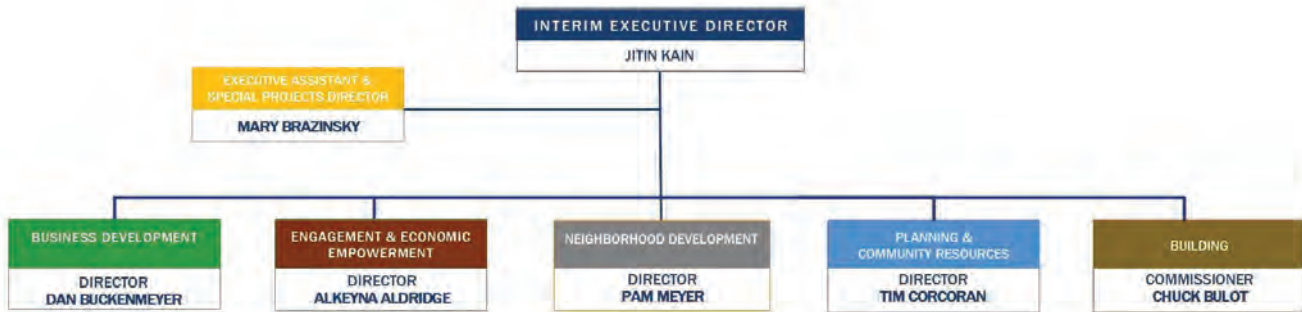
To spur investment in a stronger South Bend

We accomplish this by:

- Attracting & retaining growing businesses
- Connecting residents to economic opportunity
- Planning for vibrant neighborhoods



Organizational Chart

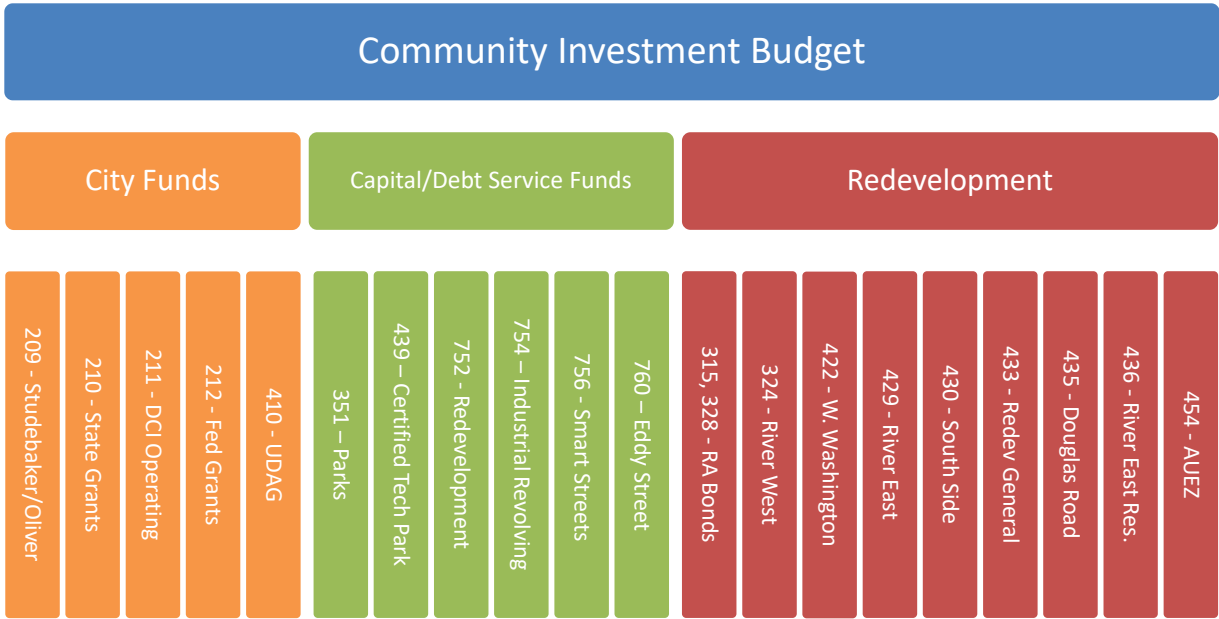


2020 Goals

- Increase investment opportunities in neighborhoods
- Improve resident engagement and help build neighborhood capacity
- Pursue development of affordable housing options
- Achieve economic stability and improve standard of living
- Support small business and entrepreneurs
- Streamline processes: business, neighborhoods, planning



Funds



2020 Budget Overview

| Fund | Revenue | Expense |
|---------------------|-------------|-------------|
| DCI Admin | \$3,232,000 | \$3,232,000 |
| EDIT | \$354,660* | 3,970,903 |
| COIT | * | 1,500,000 |
| Federal Grants | 2,914,000 | 2,911,000 |
| State Grants | 75,011 | 72,011 |
| Studebaker / Oliver | 120,000 | 25,000 |

* EDIT and COIT budgets are allocated to DCI and are not received as revenue.



Operating Budget – Highlights & Changes

| Expense | 2020 Proposed Budget | 2019 Budget | Change |
|--------------------------------|----------------------|-------------|----------|
| Salaries and Wages | \$1,788,354 | \$1,706,330 | \$82,024 |
| Health Insurance | 315,151 | 273,168 | 41,983 |
| Other Professional Services | 242,500 | 163,732 | 78,768 |
| Admin Fee Allocation | 118,912 | 98,842 | 20,070 |
| Travel | 28,000 | 16,700 | 11,300 |
| Education and Training | 23,900 | 12,000 | 11,900 |
| Subscription and Dues | 8,830 | 3,500 | 5,330 |
| IT Allocation | 170,620 | 269,655 | (99,035) |
| Liability Insurance Allocation | 68,409 | 87,674 | (19,265) |



Business Development

We connect residents and businesses to resources and programs to increase standard of living in the community.

Business Incentives

- Tax Phase-In Incentives
- Tax Increment Financing
- Revolving Loan Fund
- Façade Matching Grants

Business Assistance

- ED Partners - Driving Development – Opportunity Zones – Site Selection – Expansion Assistance
- “Account Management” function – one stop liaison for all City services
- Small Businesses Assistance – Small Scale Manufacturing Grant Implementation - Microloan program development

Workforce Development

- Increasing MHI one resident at a time. Career-enhancement grants for SB residents and employers.

BUSINESS ATTRACTION, RETENTION & EXPANSION = INVESTMENT & JOBS = INCREASED MHI = ENHANCED QUALITY OF LIFE AND PLACE



Business Attraction, Retention & Expansion

Tax Phase-ins

- Win-Win Incentive
- No Cost – Deferral
- Incent New Investment/Jobs
- Increases Tax Base

75 Active Phase-Ins:

- >\$534 Million Private Investment
- >\$277 Million Annual Payrolls
- >\$49K Average Annual Salary
- 5,628 New/Retained Jobs
- 1,200 Minority Employees



Business Attraction, Retention & Expansion

Tax Phase-ins

2019 YTD

- 8 Phase-ins
 - \$65 Million Private Investment
 - 688 New and Retained Jobs
- 5 More Tax Phase-ins in pipeline
 - Could nearly double 2018 PI/Jobs

2020

- Phase-ins will be a critical tool for ED
- Activates vacant land and buildings
- Key to growth in our competitive landscape for investment & jobs





Attracting & Retaining Growing Businesses

COMING SOON: GLC Spec Building #4



Attracting & Retaining Growing Businesses

COMING SOON: Holladay Spec Building





Small Business Assistance

Non Traditional Financing Capital:
\$500,000 (Pokagon)

- Dedicated staff for small business development activities
- Small-Scale Manufacturing and Place-Based Economic Development in South Bend
- Grant designed to help make strategic land use decisions that will enhance small-scale manufacturing and improve economic revitalization
- Funding will be utilized to drive tactical action and drive tangible results based on grant recommendations



Smart Growth America
Improving lives by improving communities



EDA
U.S. ECONOMIC DEVELOPMENT ADMINISTRATION



Façade Matching Grants

- Western Ave & Lincoln Way West
 - 7 Grants - \$162,000
 - \$235,000 in private investment
 - \$397,000 in corridor improvement
- Miami – Mishawaka – Linden – Portage – Elwood
 - 6 façade grants - \$61K
 - \$62,000 in private investment
 - \$123,000 in corridor improvement



Façade Matching Grants

- **2020 Request: \$250,000**
 - \$900,000+ in active reserve
 - Balance to roll over to 2020
- Key Highlights
 - Working to promote more aggressively
 - Seeking microloans to assist w/match
 - Possible 2020 promotion w/higher match
 - Proposing expansion onto other corridors



Pathways Workforce Development

- **2020 Request: \$500,000**
 - Hybrid program:
 - Grants to individual residents
 - Grants to South Bend employers
 - Continued expansion & outreach
 - Strategize for potential adjustment in the event of economic downturn





Pathways Workforce Development

Programs Include:

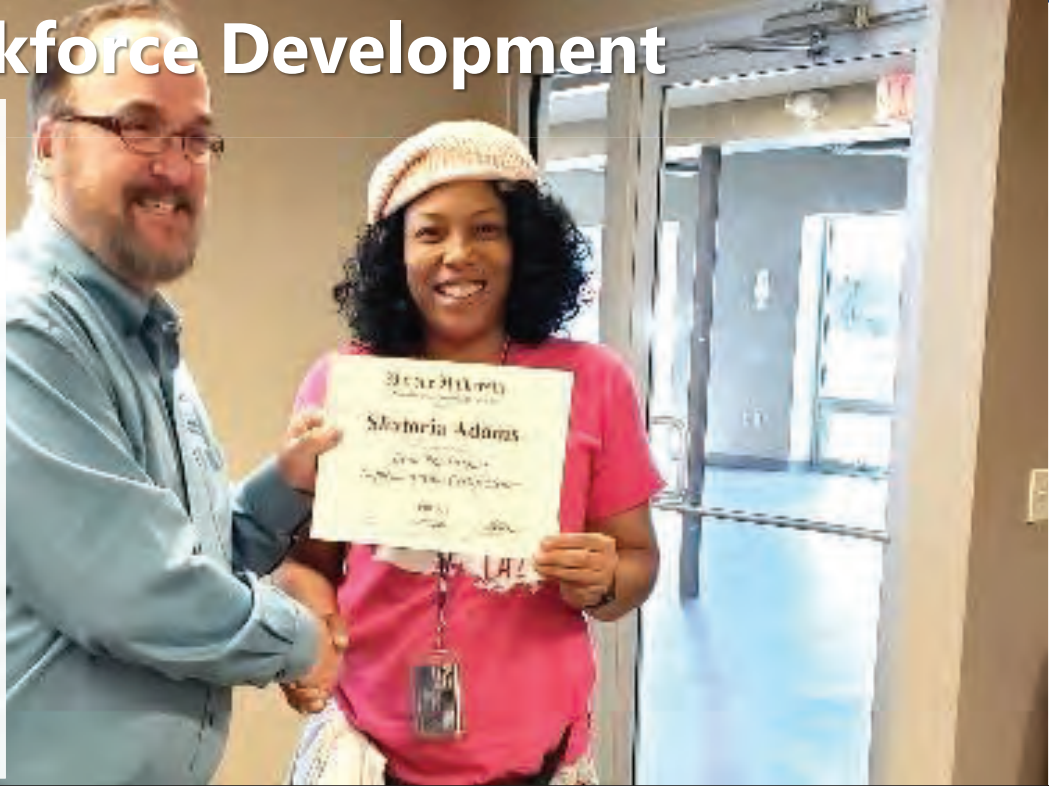
- Commercial Driver's License
- Certified Nursing Assistant
- Basic Manufacturing Skills
- Advanced Lean Principals
- Advanced HVAC Training
- Early Childhood Care
- IT Training Programs

Partners Include:

- Purdue MEP
- Ivy Tech
- Early Childhood Alliance
- Legacy/Senior 1 Care
- Truck Driver's Institute

New Now:

- **Pilot Program w/DuComb Ctr**



Pathways Workforce Development

Creating Positive Outcomes for South Bend Residents and Households

Average CDL Trainee:

- Hourly Wage Before = \$12.00
- Hourly Wage After = \$29.50
- An increase in annual household income from \$24,000/year to \$60,000/year





Pathways Workforce Development

Pilot Program - Lean Training for seven South Bend plastics firms

- \$10M increased sales
- \$1.6M capital spending
- \$834K operational savings
- \$32K in additional training
 - 7 new jobs
 - 27 retained jobs
- Salary increases for 100% of program participants

• IDEA WEEK Innovation Award



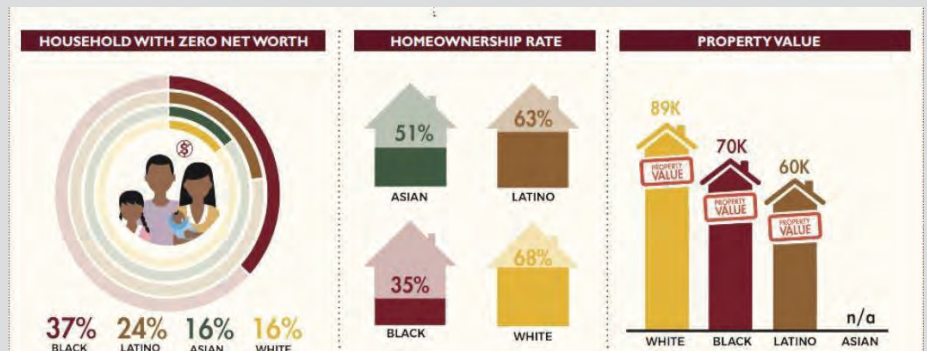
Engagement & Economic Empowerment

Mission: We maximize access to economic wellbeing and inclusion through expanded civic voice and shared prosperity.

Vision: Inclusive economy, shared prosperity and mutual trust between residents their government

Key Programmatic Foci:

- Neighborhood outreach
- Community program marketing
- Neighborhood Resource Connection
- Schools
- Health/food policy
- Inclusive community





Engagement & Economic Empowerment



Budget Goals:

- **Goal 1: Improve Resident Engagement on City Services & Direct Neighborhood Association Support**
- **Goal 2: Continue to Pilot Economic Empowerment Programs**



Goal 1: Improve Resident Engagement on City Services & Direct Neighborhood Association Support

Budget Request: \$175,000

Neighborhood Resources Connection (NRC), Northeast Neighborhood Revitalization Organization (NNRO)

NRC Priorities-

1. Board Development
2. Fund Development
3. Low-Capacity neighborhoods technical assistance
4. Standing collaborative programming:
 1. Neighborhoods United South Bend (NUSB) Summit
 2. Youth Council & Gala



JOIN OUR SUMMIT
 ENGAGING NEIGHBORS - EMPOWERING COMMUNITY
 FIRST ANNUAL NC NEIGHBORHOOD SUMMIT
 OUR MISSION IS TO DEVELOP AND FOSTER NEIGHBORHOOD LEADERSHIP AND NEIGHBORHOOD BASED INSTITUTIONS

NRC

SATURDAY, OCTOBER 19, 2019
INDIANA UNIVERSITY SOUTH BEND
KEYNOTE SPEAKER: MAJORA CARTER



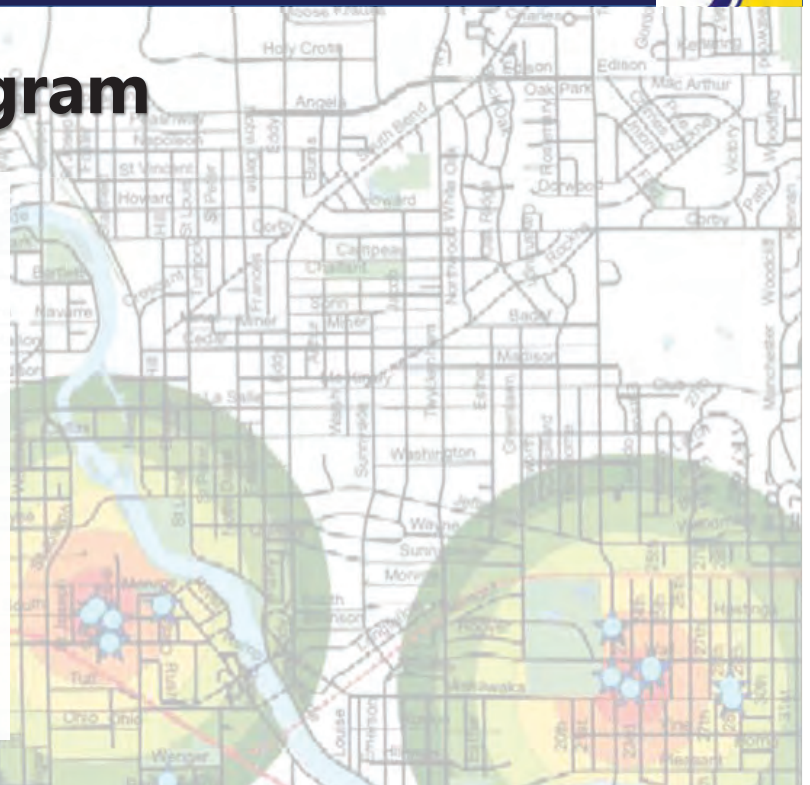
Love Your Block Program



Love Your Block Program

Budget Request: \$25,000 (grant match)

- Transition to a traditional Love Your Block from small scale home repairs only
 - Mini-grant applications to request community-led and defined solutions to blight
 - Lowe's Heroes
 - DuComb Center Community Corrections
 - Neighborhood Resources Connections (NRC)
- Love Your Block/Lowe's Heroes Tool Library
- DIY Workshops on small scale repairs and home maintenance





Youth Empowerment Programming

2020 Emerging Youth Engagement & Empowerment Programming:

- I. Youth Council
 - Civic leadership and social justice
- II. SBI Regional Arts & Digital Media
 - Career Exploration in Digital Arts & Marketing
- III. SB Bike Garage & Lime Bike Repurposing
 - Youth-led Bike Cooperative (fix, earn, or buy a bike)
 - Transition into sustainable programming at the Charles Black Center



SBI Regional Expansion

- Our Engagement Team collaborated to execute a Summer 2019 Pilot in collaboration with the Charles Black Center & EyeDea Studio
- 2020 Goal- Expansion to afterschool program focused on Career Exploration in Digital Arts & Marketing





SBI REGIONAL MUSIC

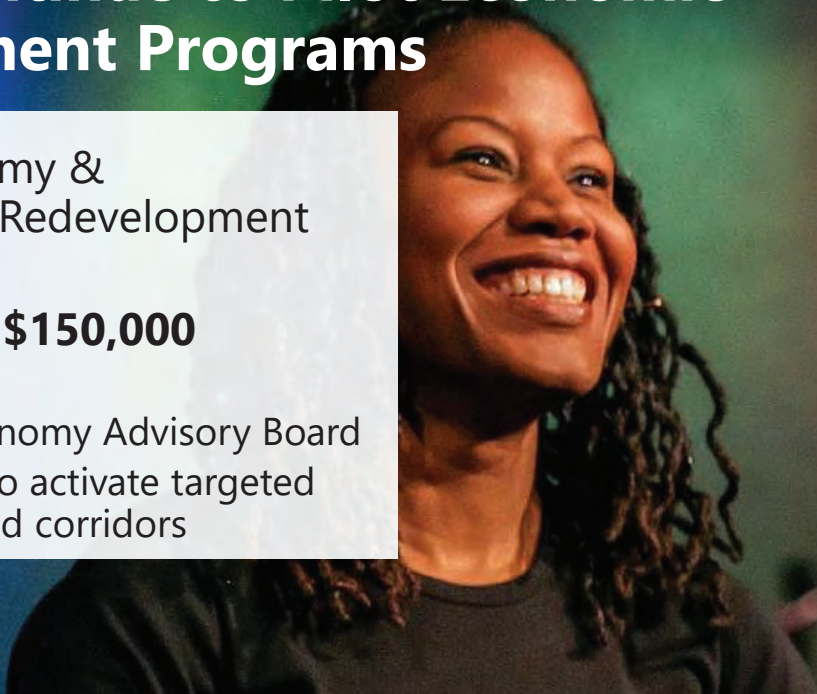


Goal 2: Continue to Pilot Economic Empowerment Programs

Inclusive Economy & Neighborhood Redevelopment Action Plan

2020 Request: \$150,000 (Pokagon)

- Inclusive Economy Advisory Board
- Action Plan to activate targeted neighborhood corridors





Minority and Women Business Development

Budget Request: \$30,000

Incremental Development Alliance Technical Assistance



Neighborhood Development

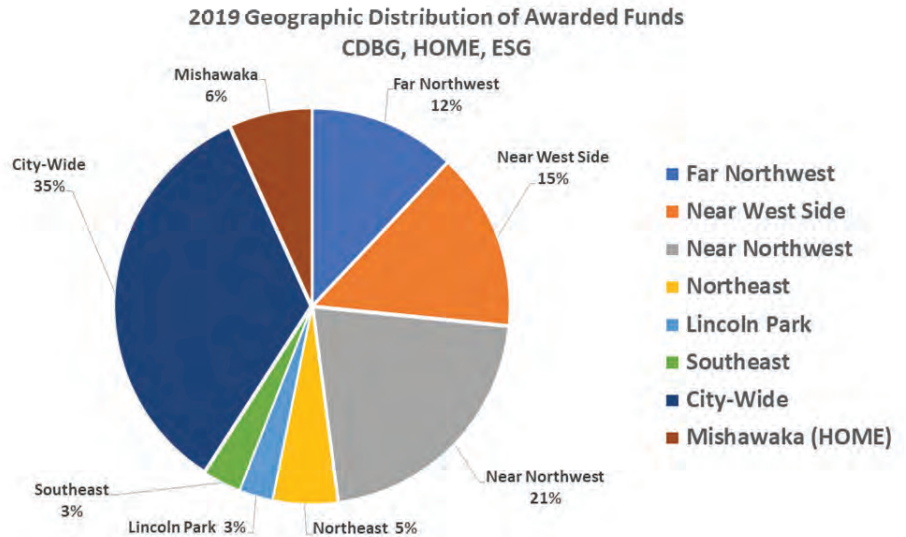
- Working with community partners, we provide opportunities for revitalization - to promote and stabilize the City's neighborhoods and, provide direct housing services to residents.
- Key Focus areas:
 - Federal Grant Management
 - Homelessness
 - Housing Counseling
 - Home Owner Repair/Homeownership Assistance
 - Housing Development
 - Urban Enterprise Zone/Association





Federal Grant Management

- Community Development Block Grant (CDBG)
- HOME Investment Partnerships Program (HOME)
- Emergency Solutions Grant (ESG)



Federal Grants: CDBG

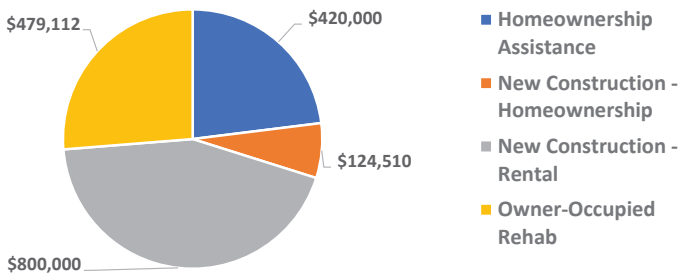
- **2020 Projected Budget: \$2.5 Million**
- Neighborhood Impacting Requests:
 - SF and Multi-family
 - Homeownership Assistance
 - Homeowner Repair programs
 - Foot-Bike Police Patrols
 - Digital Divide Infrastructure
 - Outreach for Federal Lead Grant
 - Coordinated Entry
 - NRC Programming staff time
 - Case Management for PSH



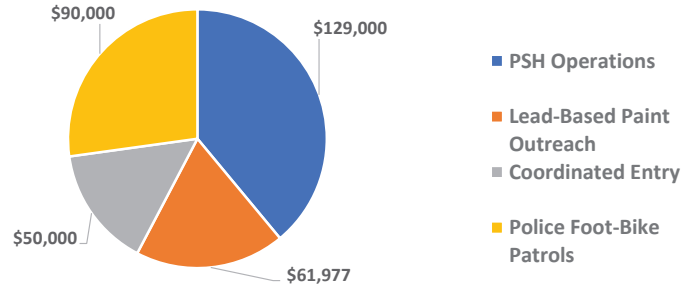


Federal Grants: CDBG

2019 CDBG Housing Allocations



2019 CDBG Public Services Allocations



Federal Grants: HOME

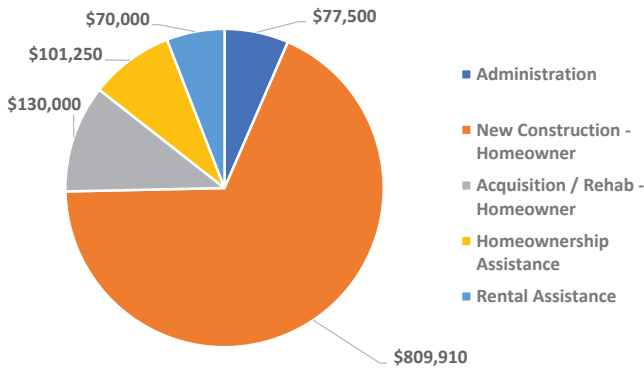
• **2020 Projected Budget: \$1.1M**

- Key Highlights
 - Program designed exclusively to create affordable housing for low-income households
 - Funds a wide range of activities including building, buying, and/or rehabilitating affordable housing for rent or homeownership or providing direct rental assistance to low-income people.

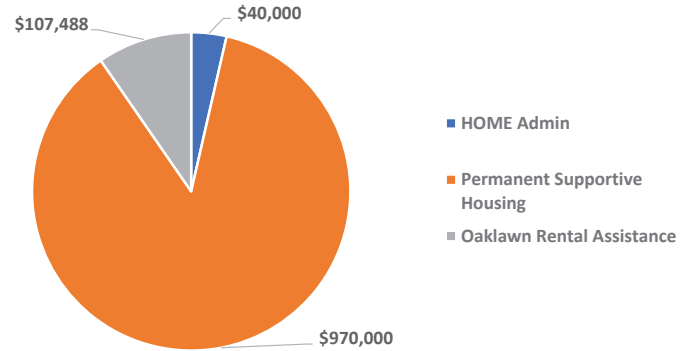


Federal Grants: HOME

2019 HOME Allocations



2020 HOME Funding Recommendations



Federal Grants: ESG

- **2020 Projected Budget: \$212,000**
- **Key Highlights**
 - Five program components: street outreach, emergency shelter, homelessness prevention, rapid re-housing assistance, and HMIS; as well as administrative activities (up to 7.5% of a recipient's allocation can be used for administrative activities).
 - A maximum of 60% of funds can be allocated to shelter

Clients Served in 2018:

Emergency Shelter Recipients

- Center for the Homeless (373)
- Life Treatment Centers (296)
- YWCA (831)
- Youth Service Bureau (121)
- AIDS Ministries/AIDS Assist (19)

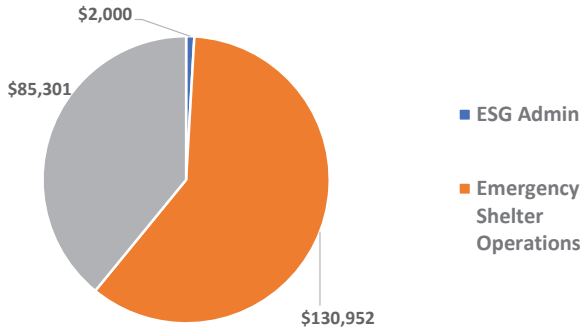
Rapid Rehousing Recipients

- YWCA (27)
- Youth Service Bureau (17)
- AIDS Ministries/AIDS Assist (19)

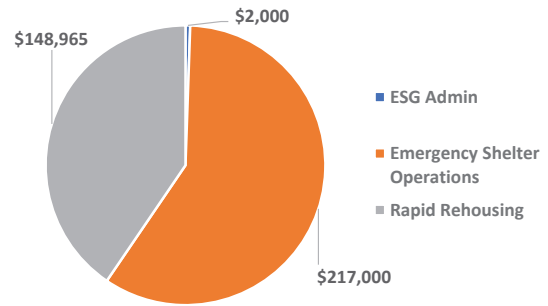


Federal Grants: ESG

2019 ESG Allocations



2020 ESG Request for Funds



Federal Grants: Lead Safe Program

2020 Budget:

- Indiana Housing & Community Development Authority (IHCDA): \$672,857
- Office of Lead Hazard Control & Healthy Homes (OLHCHH): \$2.3 Million

• Key Highlights

- City has different roles
- Multiple partners



Homelessness

Coordinated Entry

- Position to manage assessment, list review, connecting clients on list to providers for housing - \$50,000 in 2019 and 2020 (CDBG)

Permanent Supportive Housing

- Case Management – \$129,000 in 2019 and 2020 (CDBG)
- Leasing/Bus Tokens – \$120,000 in 2019 and 2020 (COIT)
- Unit Development – HOME 2020

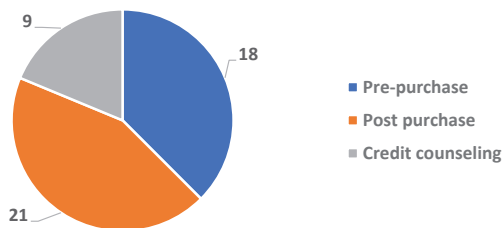
Weather Amnesty

- Fund building and service
- \$394,399 in 2019 (Pokagon/EDIT)
- \$200,000 in 2020 (EDIT)

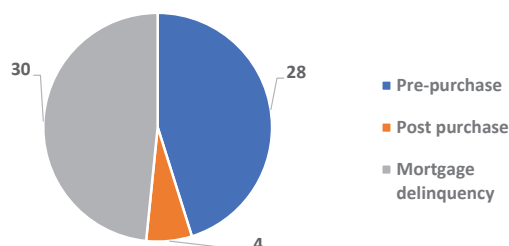


Housing Counseling

2018/19 Housing Counseling Workshops



2018/19 One-on-One Housing Counseling



HUD Quarter 3 Report Outcomes October 1, 2018 – June 30, 2019

| | |
|-----------------------------------|-------------|
| Fair housing information provided | 26 |
| Developed Budget | 46 |
| Financial Capacity Improved | 22 |
| Access to Housing Services | 7 |
| Access to Non-Housing Services | 1 |
| Prevented Default | 17 |
| Home Purchase After Counseling | 4 |
| Improved Affordability | 3 |
| TOTAL | 126* |

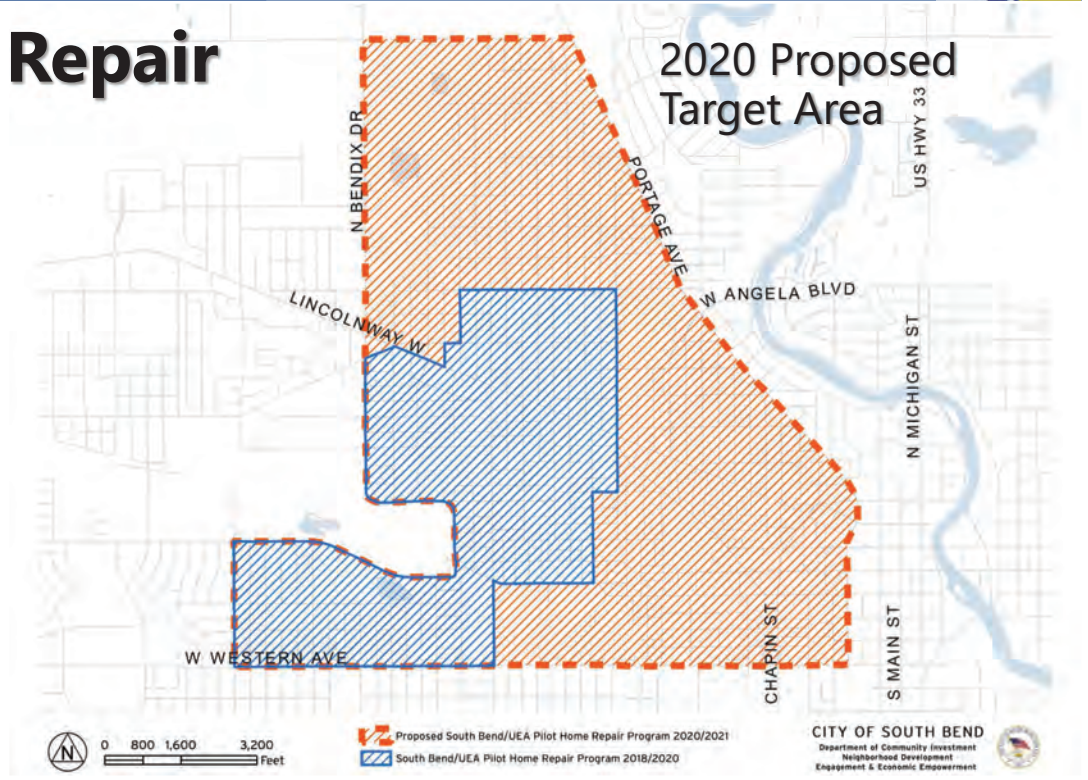
*Represents clients with more than 1 outcome



Homeowner Repair Program

2020 Budget: \$250,000
 \$949,112 City and CDBG funding to be contracted in 2019 for 2020/21

Key Highlights
 Began in 2018
 Targeted geography
 City and CDBG funding
 \$700,000 2018/19



Homeownership Assistance

- **2019/2020 Institution commitment: \$2.9M**
- 7 financial institutions pool funds for 1st mortgages
- Non-profit (CHC) created in 1992 to address homeownership assistance for the low/mod buyer
- \$200,000 of CDBG funds work in tandem to offer a grant to the buyer in the form of a second mortgage not to exceed 20% of purchase price of home
- For 2019 nine closed loans:
 - Avg. Loan \$76,957.78 Avg. Grant \$19,164.44
 - Plus \$1,000 closing cost assistance each
- www.AHomeAllMyOwn.org

Community Homebuyers Corporation





HOUSING DEVELOPMENT

- **2019-20 Budget: \$1 Million**
- Key Highlights
 - Promoting New Construction Housing Options
- 2018 Grantees:
 - 466 Works - \$500,000
 - 5 Single Family Homes Southeast Neighborhood
 - Cross Community- \$500,000
 - 5 Single Family Homes Near Northwest Neighborhood



URBAN ENTERPRISE ZONE/ASSOCIATION

Management of Zone Program
 Own, operate and manage Sample Street Business Complex (SSBC)
 39 Businesses in Complex; 70% Occupied
 Collect annual business fees - \$50,000

UEA is fiscal Agent for:

- Facade Matching Grant Programs
- SB/UEA Pilot Home Repair Program
- BEP - Blight Elimination Program Partner
- Lead Safe Food
- Neighborhood Scale Development Matching Grant Program





Planning & Community Resources



- Develop long term plans: Neighborhood, Corridor, Parks & Trails, etc.
- Provide direction for development & land use decisions
- Plan implementation & coordination

- Maintain City Property Database
- Manage property acquisition / disposition process & management
- GIS mapping & parcel data clean-up



- Beginning Jan. 1, 2020
- Administration of the Zoning Ordinance
- Staff to the SB Plan Commission & BZA
- Zoning Ordinance updates & reform

- Administer HPC standards & guidelines
- Staff to the SB/SJC Historic Preservation Commission
- Work with residents to manage change
- Education & Advice

Coordination with other departments



- Howard Park
- Pulaski Park
- Seitz Park
- Leeper Park
- Main & Jefferson
- Library
- Central High
- Fat Daddy's



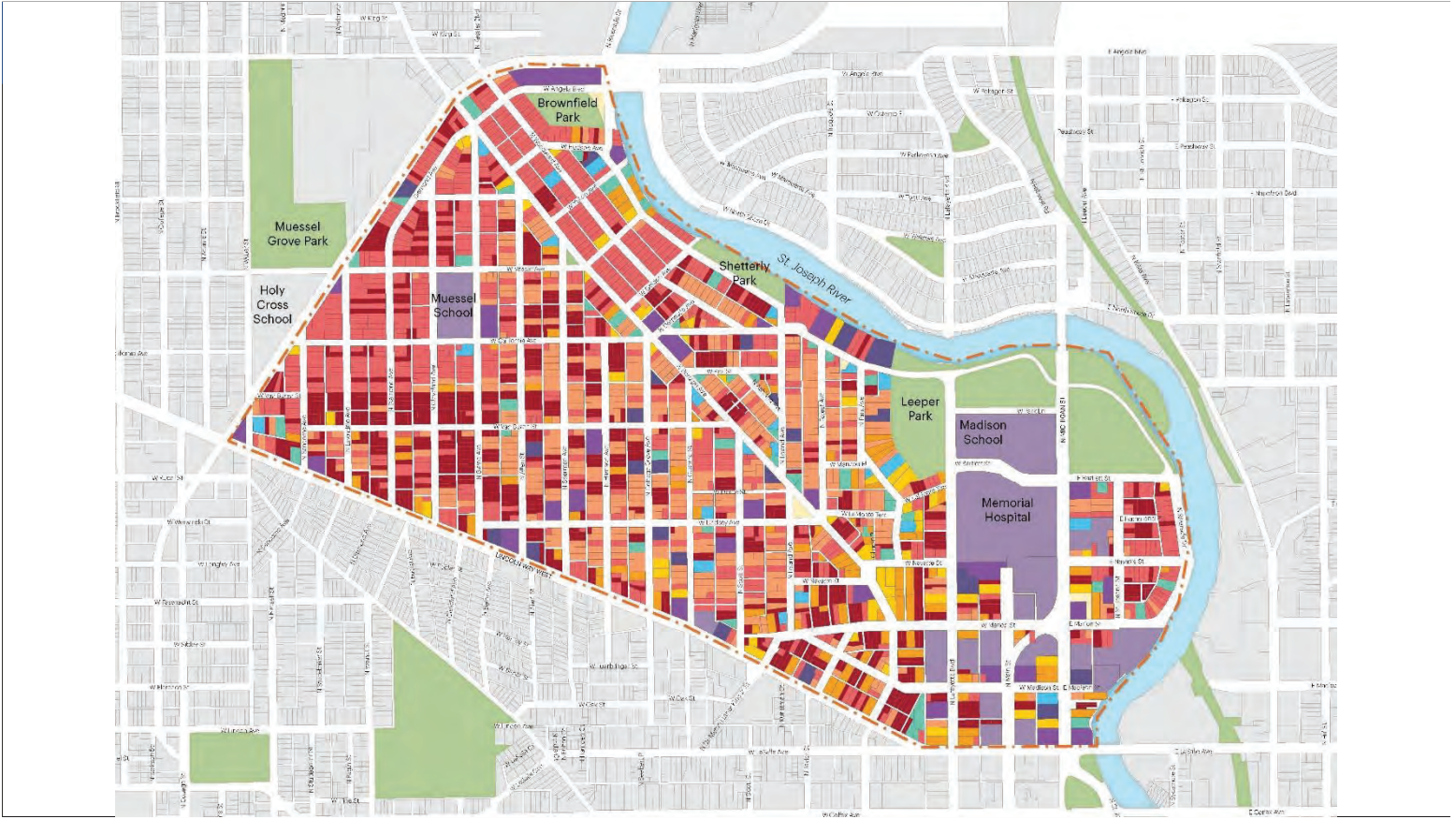
CITY OF SOUTH BEND, IN

Quality of Life Issues: *Affordable Housing, Neighborhood Infrastructure, Economic Development*



Neighborhood Planning

- **2020 Request: \$300,000**
- Neighborhood Plans
- NNN Plan (2019)
 - 7 public meetings / 20 stakeholder meetings
 - 400+ touch points / 19hrs of open studio







Westside Main Streets

- **2020 Budget: \$2 Million (TIF)**
- Focus on Lincolnway & Western Avenue
- Western Ave. – phase 3 (2019)
 - Plan Implementation
 - \$2.7 million neighborhood investment
 - Scheduled for completion Nov. 2019



South East Master Plan

- **2020 Budget: \$2.8 Million (TIF)**
- Dubail Ave. (Michigan – Miami)
 - Concept Design & Engineering
 - Estimated Construction
- United Way Neighborhood Center
 - Concept Design & Infrastructure
- Fellows Street Streetscape (2016-2018)
 - Plan Implementation
 - \$740,000 neighborhood investment



Portage / Elwood

- **2020 Budget: \$825,000 (TIF)**
- Plan Implementation
- Focus on Elwood Ave. & Portage Intersection
 - Concept Design & Engineering
 - Estimated Construction
 - Coordination with AEP



City Cemetery Park



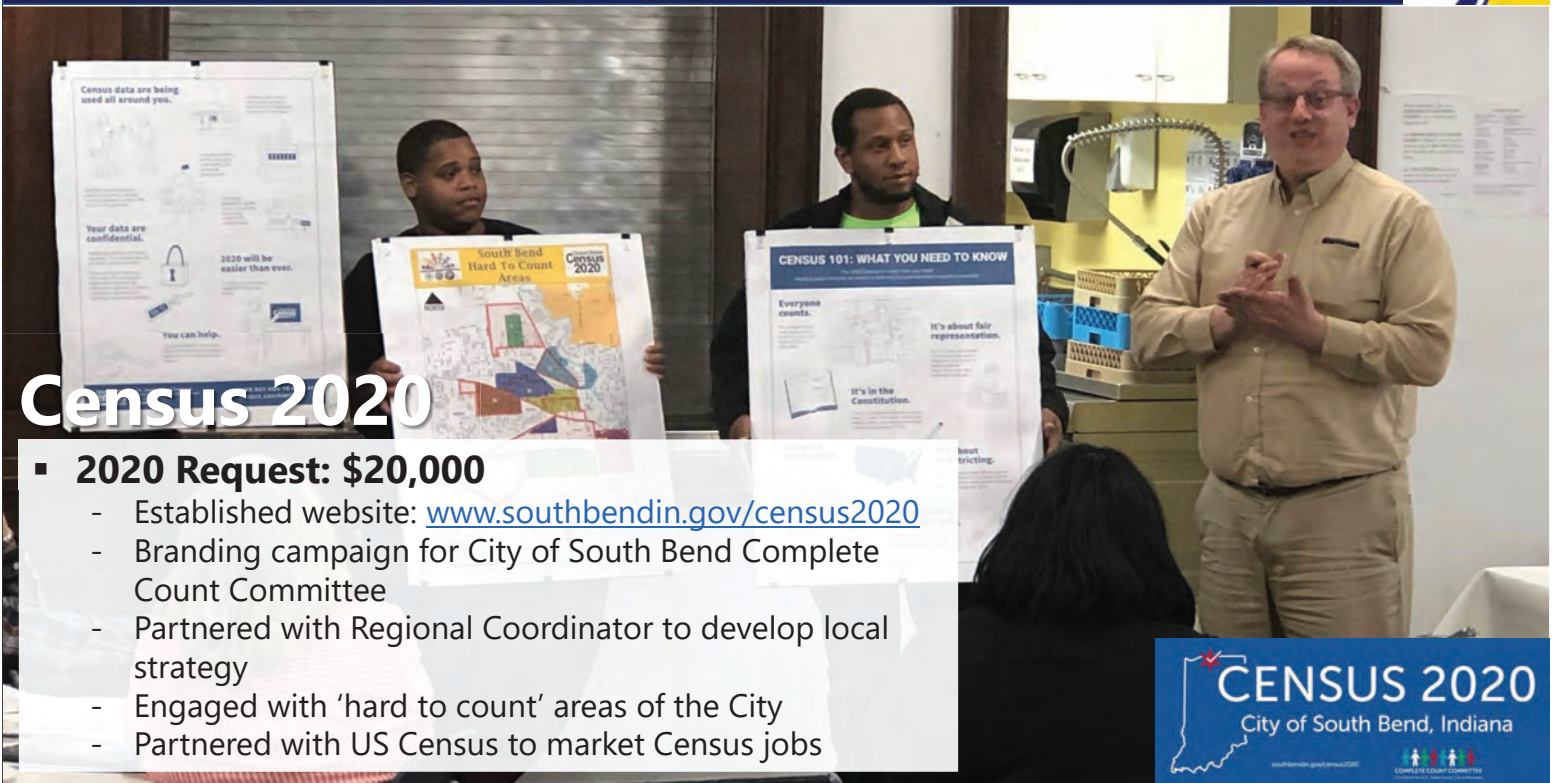
- **2020 Budget: \$550,000 (TIF)**
- Plan Implementation
- Establish a connection between the historic cemetery & the neighborhood
- National Landmark designation





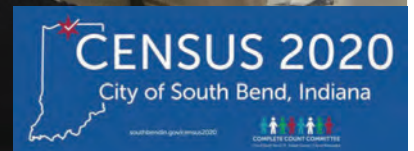
Complete Streets

- **2020 Request: \$100,000**
- Washington / Chapin / LaPorte (2019)
 - Concept Design & Engineering
 - Promote neighborhood walkability & pedestrian safety
 - Right of Way 'clean-up'



Census 2020

- **2020 Request: \$20,000**
- Established website: www.southbendin.gov/census2020
- Branding campaign for City of South Bend Complete Count Committee
- Partnered with Regional Coordinator to develop local strategy
- Engaged with 'hard to count' areas of the City
- Partnered with US Census to market Census jobs





SB Plan Commission / Zoning Ordinance



- **2020 Request: \$215,000**
- Plan Commission Start-up Cost
- Zoning Ordinance Revisions
- Focus on in-fill neighborhood development & ease of use



STANDARD DISTRICTS
DT Downtown

21-03-08

Building Placement



Access & Parking



| (G) Building Placement | (H) Access & Parking |
|---|--|
| Lot Size | Pedestrian Access |
| Lot Width: 20' min | A sidewalk shall connect the sidewalk border main entrance |
| Lot Depth: 60' min | Bicycle Access |
| Building Setbacks: | See Section 21-03-03 for bicycle parking requirements |
| Front: 0' | Parking Access |
| Corner: 0' | If access is available from an alley which is open to traffic, there shall be no access allowed from the street. |
| Side: 0' | If allowed, a maximum of two street curb cut is allowed per street frontage. |
| Rear: 0' | Parking Access |
| All Uses (min.) | 0' |
| 0' | 0' |
| DT Downtown (Front/Back) | 0' |
| 10' | 10' |
| Lot Coverage: | Parking Lot Location (Distance from Lot Line) |
| Building Coverage: 100% max. | Front & Corner setback (min.): 0' behind facade |
| ¹ If side or rear setback is provided it shall be a min. of 5'. | or 12' if no building |
| ² Primary buildings on a lot without a rear alley shall have a minimum rear setback of 20' when adjacent to a lot with a ground floor residential use. | Side & Rear setback |
| | 0' |

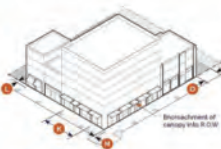
21-03-08

STANDARD DISTRICTS
DT Downtown

Building Form



Building Components



| (I) Building Form | (J) Building Components |
|--|---|
| Building Height | Allowed Building Frontage Types |
| Primary Building (max): 1 | Gallery: 21-08-03(a) |
| West of the St. Joseph River: 50/12 stories | Facelift ¹ : 21-05-03 (b) |
| Between St. Joseph River and 50/12 stories | Storefront: 21-08-03 (a) |
| East River Waterway: 50/12 stories | Terrace: 21-08-03 (a) |
| East of the East River Waterway: 60/5 stories | Main Building Entrance |
| Primary Front Facade (min.) : 30' | Distance between Entrances: 100' min |
| Accessory Building (min.) : 20' | Entrances shall be prominently located and visible from the primary street in open space. |
| Building Orientation | Allowed Encroachments |
| Primary facades shall be oriented to a front lot line or open space. | Building components may extend into a right-of-way up to 18" of the curb face with approval by the Board of Public Works. |
| Facade within Setback Zone | See Section 21-06-03 for building component definitions and additional requirements. |
| Front (min.): 85% | ¹ A balcony may be exempt from lot facade within setback zone requirement with approval by the Zoning Administrator. |
| Corner (min.): 90% | |

STANDARD DISTRICTS
DT Downtown

21-03-08

Building Standards



Site Development

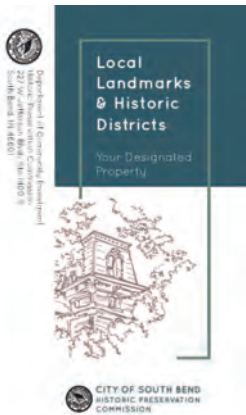


| (K) Building Standards | (L) Site Development |
|--|--|
| Facade Transparency (min.) | Accessory Structures/Uses |
| Ground Floor - Front & Corner Facade: | Accessory Structures: 21-06-03 (a) |
| New Residential: 90% | Mechanical/HVAC: 21-05-03 (b) |
| Residential: 25% | Satellite Dish Antennas: 21-06-03 (c) |
| Upper Floor - Front & Corner Facade: 55% | Trash/Recycling Container: 21-06-03 (d) |
| Facade Articulation | Allowed Location in Established Yards |
| Any building greater than 50' wide must provide vertical articulation into segments no greater than 25' in width and horizontal articulation (awnings, overhangs, etc.) to distinguish the ground floor from upper stories. | Accessory structures shall not be located in any established front or corner yard and shall comply with all required setbacks. |
| Building Materials | Mechanical equipment and HVAC shall be allowed in front or corner yard if screened per Section 21-06-03 (e). |
| A minimum of 60% of each front or corner facade shall be constructed of high quality, durable, natural materials, such as stone or brick, wood (up to 10' height), shingles, or panel floor corner board (siding and glass). High quality synthetic materials may be approved by the Zoning Administrator. | See Section 21-06-07 for full accessory use regulations. |
| Each front or corner facade shall include at least two architectural elements (e.g., pilasters, plaques, roller shutters, lintels, frieze, cornice, dentils, architraves, etc.). | Fence/Free-standing Walls |
| See Section 21-06-01 for all building material standards. See Section 21-08 for full building standards. | Front: 4' |
| | Rear: 2' |
| | Side: 3' |
| | Corner: 4' |
| | A fence up to 4' is allowed in an established front or corner yard if fence is greater than 70% open. |
| | See Section 21-08 for full site development requirements. |



Historic Preservation

- **2020 Request: \$102,000**
- Matching Grant Opportunities
- Standards & Guidelines Updates
- Records Digitization
- Building SB / ND coordination



| About HPC | Making Improvements to Your House |
|--|--|
| <p>YOU LIVE IN A HISTORIC DISTRICT You live in one of South Bend's nine Local Historic Districts or Landmarks. These unique historic structures physically document the growth and expansion of the City of South Bend. As stewards, you are engaged in restoring, maintaining, and conserving your historic property for yourself and future generations. Whether you desire to renovate your home or have lived here your whole life, the City of South Bend is committed to helping you preserve your home and the neighborhood.</p> <p>WHO WE ARE Established in 1975, the Historic Preservation Commission (HPC) is a non-elected advisory body of the City of South Bend and the incorporated areas of St. Joseph County. Staff for HPC are part of the City of South Bend's Department of Community Development.</p> <p>OUR MISSION IS TO:</p> <ul style="list-style-type: none"> • Identify, protect, and promote historically significant buildings, structures, sites, and objects. • Facilitate their protection and preservation to enhance both human and economic well-being. • Appropriate development and rehabilitation in the City and County. | <p>LOCAL HISTORIC DISTRICTS Local Historic Districts and Landmarks are designated on the basis of historical and cultural significance, architectural value, and suitability for preservation. A map can be found at southbend.gov/HPC.</p> <p>South Bend has 17 Local Landmarks including: <i>Bank, Hotel, and Commercial Buildings, 9 Local Historic Districts.</i></p> <p>STANDARDS & GUIDELINES Designated properties are subject to Standards and Guidelines that apply only to the exterior. Standards help to maintain authenticity, preserve neighborhood and support property values. Standards can be found at southbend.gov/HPC.</p> |
| <p>CERTIFICATE OF APPROPRIATENESS Because you live in a designated property, changes made to the exterior of the property may require a Certificate of Appropriateness (COA). A COA application can be filed at southbend.gov/HPC.</p> <p>Interior projects do not require a COA. Other exterior projects that may not require a COA include: house painting, roof color and minor additions, and some landscaping projects.</p> <p>Some projects qualify for approval by Staff including routine maintenance and those that comply with the Standards and Guidelines. Please consult with Staff before making changes to the exterior. They can advise you on the process as well as other technical assistance and project guidance.</p> <p>BUILDING DEPARTMENT'S BUILDING PERMITS Renovating, adding, or new home 5000' requires a building permit. For designated properties, required by the staff is required even in the absence of a building permit on exterior projects. Obtaining a COA and a building permit are the responsibility of the property owner, although contractors can act as your representative. Please remember to notify your contractor that your property is designated as historic.</p> | |



Historic Preservation

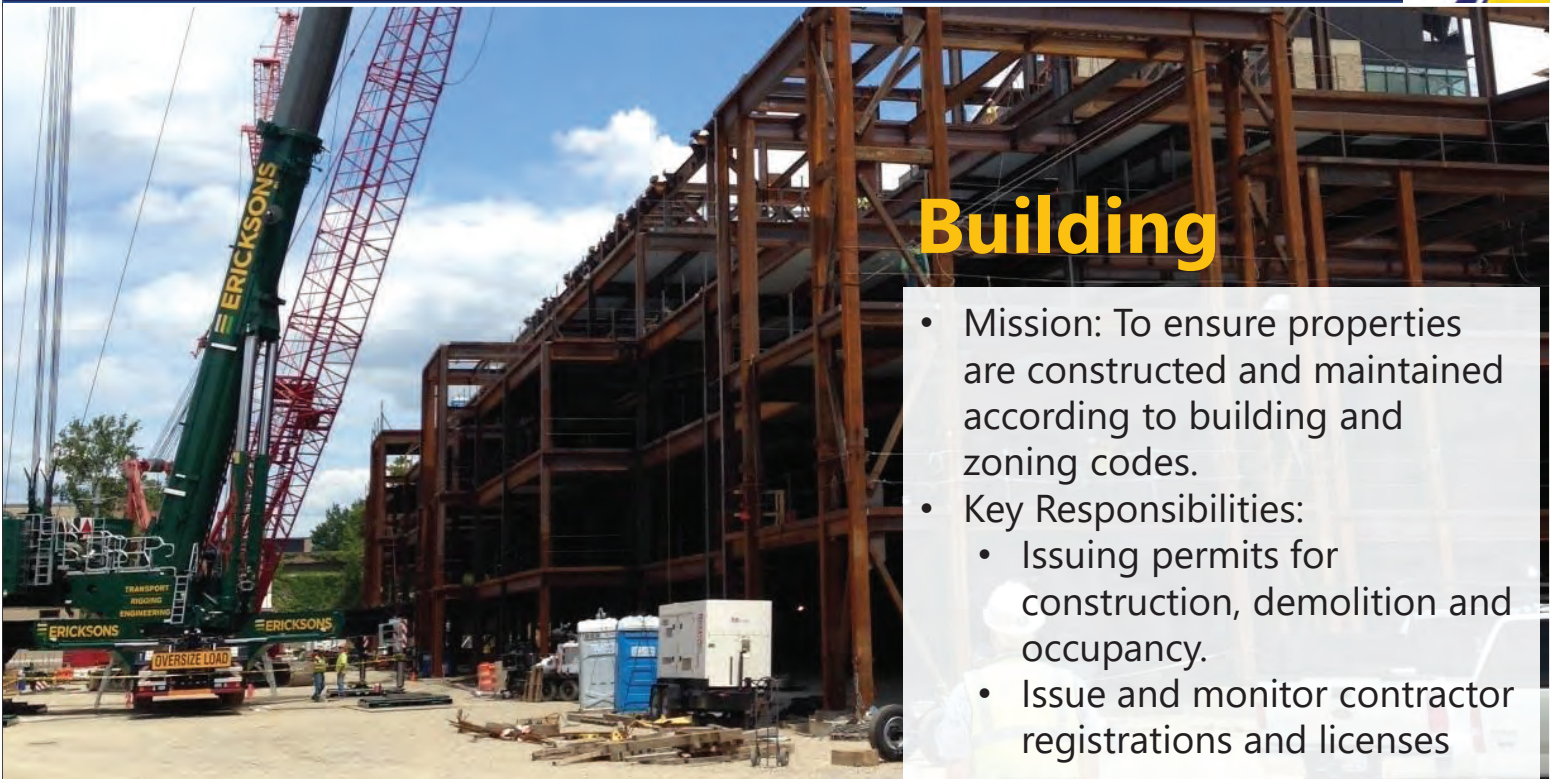
- **2019 Highlights**
 - Awarded 3 Grants totaling \$20,000
 - Administrative Approval Ordinance - 36% reduction in HPC Commission Reviewed projects
 - Historical Properties / District Brochure



Property Team

2019 Highlights

- Negotiated purchase of Salvation Army Building
- Managing restoration of Lafayette Building
- Coordinate County property transfer



- Mission: To ensure properties are constructed and maintained according to building and zoning codes.
- Key Responsibilities:
 - Issuing permits for construction, demolition and occupancy.
 - Issue and monitor contractor registrations and licenses



2020 Department Goals

- Inspector Certification from 88% to 100%
- Front Office Certification from 0% to 100%
- IABO Committee Membership from 20% to 40%
- Other Trade Association Membership/Involvement – Electrical Contractors, Homebuilders, Indiana PHCC, etc.



2020 Budget Overview

• REVENUE –

| | |
|--------------------|--------------------|
| Licenses & Permits | \$1,772,550 |
| Interest | \$25,201 |
| Other Income | \$3,000 |
| TOTAL | \$1,800,751 |

• EXPENSES

| | |
|-------------------|--------------------|
| Personnel | \$1,214,402 |
| Supplies/Services | \$441,716 |
| Capital | \$50,000 |
| TOTAL | \$1,727,493 |



2020 Budget Overview (cont'd)

| | |
|-------------------------------------|-------------|
| • REVENUE | \$1,800,751 |
| • EXPENSES | \$1,727,493 |
| • NET | \$73,258 |
| • Beginning Cash Balance | \$1,953,102 |
| • Net Surplus | \$73,258 |
| • Projected New Cash Balance | \$2,026,360 |



Operating Budget – Highlights & Changes

| | |
|-------------------------------------|----------|
| • Two Position/Title Changes | |
| Assistant Manager Customer Service | |
| Executive Assistant | |
| • Expenses for Changes | |
| Asst. Mgr. Customer Services | \$8,011 |
| (*from Admin. Asst.) | |
| Executive Assistant | \$15,519 |
| (*from Admin. Asst.) | |



Operating Budget – Highlights & Changes

- **Reasons for Changes in Personnel**

Executive Assistant – to assist Building Commissioner and Deputy Building Commissioner with top level decision executions

Asst. Mgr. Cust. Svc. – room for salary increase based on Permit Technician certification, language skills and management



Software Changes

The screenshot shows a web-based property information system. At the top, there's a navigation bar with buttons: Add New, Save, Restore, Search, First, Previous, Next, Last. Below this is a header with 'Key' (025-1014-0240) and 'Address' (3701 PORTAGE RD). A secondary navigation bar includes buttons for Property, Owner, Map View, Permits, Attachments, Prop. Notices, Plan Reviews, Releases, C. of O., Complaints, Historic, Health, Area Plan, and Food.

The main form area is titled 'Property Folder' and contains several sections:

- Full Address:** 3701 PORTAGE RD
- Address:** 3701 PORTAGE RD
- City:** South Bend
- State:** IN
- Zip:** 46628
- Located At:** Westside Portage North of Bendix Dr.
- Township:** GERMAN
- Subdivision Name:** MURPHY OIL MINOR SUB
- Section:** [Empty]
- Phase:** [Empty]
- Lot:** 1
- Acreeage:** 21.62
- Short Note:** [Empty]
- Legal Description:** LOT 1 MURPHY OIL MINOR SUB RP10954 1-16-08 08/09
- Address Changed:** []
- Project ID:** [Empty]
- Building ID:** [Empty]
- Image:** [Empty]
- Design Review:** [X] (checked)
- NNRO/NNZO Historic Name:** [Empty]
- Zoning Code:** CB
- Zoning:** Community Business District
- Special District:** Design
- ABZA Approval:** [Empty]



Questions?

Budget Sheets

Department of Community Investment

Fund 209 - Studebaker-Oliver Revitalizing Grants

| Fund Type | Special Revenue Funds | | | | Control | City Funds | | | | | |
|-------------------------------------|-----------------------|----------------|---------------------------|--------------------|----------------------------|----------------|-----------------|-----------------|-----------------|---------------------------------|-------------|
| | 2017 Actual | 2018 Actual | 2019 Amended Budget | 06/30/19 Actual | 2020 Proposed Budget | Forecast | | | | Budget Variance 2019-2020 | % Change |
| | | | | | | 2021 | 2022 | 2023 | 2024 | | |
| Revenue | | | | | | | | | | | |
| Intergov./ Grants | 255,073 | 63,513 | - | - | - | - | - | - | - | - | - |
| Interest Earnings | 7,699 | 16,217 | 25,000 | 10,441 | 20,000 | 20,000 | 15,000 | 10,000 | 10,000 | (5,000) | -20% |
| Other Income | 100,000 | 100,000 | 100,000 | - | 100,000 | - | - | - | - | - | 0% |
| Transfers In | - | - | - | - | - | - | - | - | - | - | - |
| Total Revenue | 362,772 | 179,731 | 125,000 | 10,441 | 120,000 | 20,000 | 15,000 | 10,000 | 10,000 | (5,000) | -4% |
| Expenditures by Type | | | | | | | | | | | |
| Personnel | | | | | | | | | | | |
| Salaries & Wages | - | - | - | - | - | - | - | - | - | - | - |
| Fringe Benefits | - | - | - | - | - | - | - | - | - | - | - |
| Total Personnel | - | - | - | - | - | - | - | - | - | - | - |
| Supplies | - | - | - | - | - | - | - | - | - | - | - |
| Services & Charges | | | | | | | | | | | |
| Professional Services | 342,795 | 98,594 | 1,011,251 | 98,672 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | (986,251) | -98% |
| Other Services & Charges | - | - | - | - | - | - | - | - | - | - | - |
| Transfers Out | - | - | - | - | - | - | - | - | - | - | - |
| Total Services & Charges | 342,795 | 98,594 | 1,011,251 | 98,672 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | (986,251) | -98% |
| Capital | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditures | 342,795 | 98,594 | 1,011,251 | 98,672 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | (986,251) | -98% |
| Net Surplus / (Deficit) | 19,978 | 81,136 | (886,251) | (88,231) | 95,000 | (5,000) | (10,000) | (15,000) | (15,000) | | |
| Beginning Cash Balance | 853,584 | 876,414 | 956,464 | | 70,213 | 165,213 | 160,213 | 150,213 | 135,213 | Cash Reserve | |
| Cash Adjustments | 2,853 | (1,087) | - | | - | - | - | - | - | No reserve requirement - | |
| Ending Cash Balance | 876,414 | 956,464 | 70,213 | | 165,213 | 160,213 | 150,213 | 135,213 | 120,213 | Grant fund - spend down to | |
| Cash Reserves Target | - | - | - | | - | - | - | - | - | zero | |

Fund Purpose:

This fund is used to account for various EPA grants relating to brownfields. Revenues and expenditures in this fund are grant and project specific and will vary from year to year. EPA's Brownfields Program empowers states, communities, and other stakeholders to work together to prevent, assess, safely clean up, and sustainably reuse brownfields. A brownfield site is real property, the expansion, redevelopment, or reuse of which may be complicated by the presence or potential presence of a hazardous substance, pollutant, or contaminant.

Past grant activity includes:

- Brownfields assessment grant: Hazardous substances grant funds and petroleum grant funds used to conduct Phase I and II environmental site assessments on a city-wide basis. Sites included a former foundry site that is now a city park, a former railroad site in the Studebaker/Oliver project area, and sites in wellhead protection areas.
- Brownfields revolving loan fund grant: Grant used to capitalize a revolving loan fund from which the City of South Bend will provide loans and subgrants to support cleanup activities for sites throughout the city that are contaminated with hazardous substances. Loans will be made based on an environmental prioritization process.
- Brownfields cleanup grant: Grant funds used to clean up the former Oliver Plow Works site. The site is part of the Studebaker/Oliver Plow Works Redevelopment Strategy, a phased approach for eventually redeveloping the entire Studebaker and Oliver factories into two light industrial parks. Grant funds also will be used for remediation and post-cleanup reporting, and community involvement activities.

Explanation of Revenue Sources:

It is unclear whether additional grants will be available after 2017. Other income is derived from repayment from the River West TIF Fund (324), with the last payment due in 2020.

Explanation of Expenditures and Significant Changes/Variations:

Professional services include ground water testing and other ongoing costs related to the study and planning for the various brownfields.

Fund 210 - Economic Development State Grants

| Fund Type | Special Revenue Funds | | | | Control | City Funds | | | | | |
|-------------------------------------|-----------------------|-----------------|---------------------------|--------------------|----------------------------|---------------|---------------|---------------|---------------|---------------------------------|-------------|
| | 2017 Actual | 2018 Actual | 2019 Amended Budget | 06/30/19 Actual | 2020 Proposed Budget | Forecast | | | | Budget Variance 2019-2020 | % Change |
| | | | | | | 2021 | 2022 | 2023 | 2024 | | |
| Revenue | | | | | | | | | | | |
| Intergov./ Grants | 55,983 | 2,375 | 672,857 | - | - | - | - | - | - | (672,857) | -100% |
| Interest Earnings | 3,140 | 6,784 | 2,100 | 1,727 | 3,000 | 1,500 | 1,000 | 500 | 100 | 900 | 43% |
| Other Income | 72,010 | 54,008 | 72,011 | 36,005 | 72,011 | 36,006 | - | - | - | - | 0% |
| Transfers In | - | - | - | - | - | - | - | - | - | - | - |
| Total Revenue | 131,134 | 63,167 | 746,968 | 37,733 | 75,011 | 37,506 | 1,000 | 500 | 100 | (671,957) | -90% |
| Expenditures by Type | | | | | | | | | | | |
| Personnel | | | | | | | | | | | |
| Salaries & Wages | - | - | - | - | - | - | - | - | - | - | - |
| Fringe Benefits | - | - | - | - | - | - | - | - | - | - | - |
| Total Personnel | - | - | - | - | - | - | - | - | - | - | - |
| Supplies | - | - | - | - | - | - | - | - | - | - | - |
| Services & Charges | | | | | | | | | | | |
| Professional Services | - | - | 196,457 | 24,409 | - | - | - | - | - | (196,457) | -100% |
| Repairs & Maintenance | - | - | 400,000 | - | - | - | - | - | - | (400,000) | -100% |
| Debt Service | | | | | | | | | | | |
| Principal | 63,660 | 65,591 | 67,582 | 33,538 | 69,632 | 35,604 | - | - | - | 2,050 | 3% |
| Interest & Fees | 8,350 | 6,419 | 4,429 | 2,467 | 2,379 | 401 | - | - | - | (2,050) | -46% |
| Grants & Subsidies | - | - | 65,000 | - | - | - | - | - | - | (65,000) | -100% |
| Other Services & Charges | - | 55,662 | 92,400 | - | - | - | - | - | - | (92,400) | -100% |
| Transfers Out | - | - | 230,000 | 230,000 | - | - | - | - | - | (230,000) | -100% |
| Total Services & Charges | 72,010 | 127,672 | 1,055,868 | 290,414 | 72,011 | 36,005 | - | - | - | (983,857) | -93% |
| Capital | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditures | 72,010 | 127,672 | 1,055,868 | 290,414 | 72,011 | 36,005 | - | - | - | (983,857) | -93% |
| Net Surplus / (Deficit) | 59,123 | (64,506) | (308,900) | (252,681) | 3,000 | 1,501 | 1,000 | 500 | 100 | | |
| Beginning Cash Balance | 350,379 | 410,752 | 345,693 | | 36,793 | 39,793 | 41,294 | 42,294 | 42,794 | Cash Reserve | |
| Cash Adjustments | 1,250 | (553) | - | | - | - | - | - | - | No reserve requirement - | |
| Ending Cash Balance | 410,752 | 345,693 | 36,793 | | 39,793 | 41,294 | 42,294 | 42,794 | 42,894 | Grant fund - spend down to | |
| Cash Reserves Target | - | - | - | | - | - | - | - | - | zero | |

Fund Purpose:

This fund was established to track the receipt and subsequent expenditure of grants from the State of Indiana.

Explanation of Revenue Sources:

This fund receives grant monies and revenue from interest earned on the fund's cash balance.

Explanation of Expenditures and Significant Changes/Variations:

Expenditures are for debt service payments to the Indiana Development Finance Authority for a loan for the Indiana Brownfields Program.

Past expenditures include demolition of vacant and abandoned houses/lots and equipment for the Ignition Park/ND Turbo project.

Fund 211 - Department of Community Investment (DCI)

| Fund Type | Special Revenue Funds | | | | Control | City Funds | | | | | |
|-------------------------------------|-----------------------|------------------|---------------------------|--------------------|----------------------------|------------------|------------------|------------------|------------------|----------------------------|------------|
| | 2017 Actual | 2018 Actual | 2019 Amended Budget | 06/30/19 Actual | 2020 Proposed Budget | Forecast | | | | Budget Variance | % |
| | | | | | | 2021 | 2022 | 2023 | 2024 | 2019-2020 | Change |
| Revenue | | | | | | | | | | | |
| Intergov./ Grants | 298,477 | 270,192 | 440,636 | - | 464,500 | 464,500 | 464,500 | 464,500 | 464,500 | 23,864 | 5% |
| Charges for Services | 203,551 | 338,582 | 259,100 | 93,163 | 289,070 | 289,070 | 289,070 | 289,070 | 289,070 | 29,970 | 12% |
| Fines, Forfeitures, and Fees | 470 | - | 2,000 | - | - | - | - | - | - | (2,000) | -100% |
| Interest Earnings | 10,418 | 14,158 | 10,000 | 6,302 | 15,000 | 10,000 | 10,000 | 10,000 | 10,000 | 5,000 | 50% |
| Other Income | 214 | 4,256 | 2,856 | 2,106 | - | - | - | - | - | (2,856) | -100% |
| Interfund Allocation Reimb | - | - | - | - | 174,531 | 178,979 | 183,487 | 188,259 | 193,094 | 174,531 | - |
| Transfers In | 1,522,673 | 1,866,020 | 2,350,633 | 1,175,317 | 2,288,899 | 2,353,335 | 2,417,842 | 2,486,106 | 2,558,469 | (61,734) | -3% |
| Total Revenue | 2,035,803 | 2,493,209 | 3,065,225 | 1,276,888 | 3,232,000 | 3,295,884 | 3,364,899 | 3,437,935 | 3,515,133 | 166,775 | 5% |
| Expenditures by Type | | | | | | | | | | | |
| Personnel | | | | | | | | | | | |
| Salaries & Wages | 1,189,893 | 1,464,757 | 1,705,670 | 719,961 | 1,788,354 | 1,814,523 | 1,851,179 | 1,888,011 | 1,925,574 | 82,684 | 5% |
| Health Insurance | 277,240 | 344,428 | 273,168 | 114,934 | 315,151 | 334,051 | 352,951 | 374,551 | 396,151 | 41,983 | 15% |
| Fringe Benefits | 230,487 | 286,198 | 336,775 | 137,704 | 350,625 | 355,953 | 363,242 | 370,646 | 378,201 | 13,850 | 4% |
| Total Personnel | 1,697,620 | 2,095,383 | 2,315,613 | 972,599 | 2,454,130 | 2,504,527 | 2,567,372 | 2,633,208 | 2,699,926 | 138,517 | 6% |
| Supplies | 11,922 | 19,501 | 28,460 | 9,410 | 25,792 | 20,833 | 20,833 | 20,833 | 20,833 | (2,668) | -9% |
| Services & Charges | | | | | | | | | | | |
| Professional Services | 112,919 | 315,383 | 266,085 | 83,084 | 289,100 | 284,500 | 284,220 | 284,180 | 284,500 | 23,015 | 9% |
| Printing & Advertising | 4,142 | 10,940 | 20,494 | 8,626 | 24,707 | 20,638 | 20,609 | 20,651 | 24,692 | 4,213 | 21% |
| Utilities | - | - | - | - | - | - | - | - | - | - | - |
| Education & Training | 6,823 | 8,889 | 12,125 | 4,383 | 23,900 | 17,600 | 17,600 | 17,600 | 17,600 | 11,775 | 97% |
| Travel | 13,548 | 17,302 | 19,700 | 12,577 | 28,000 | 21,500 | 21,500 | 21,500 | 21,500 | 8,300 | 42% |
| Repairs & Maintenance | 11,141 | 6,222 | 10,063 | 1,182 | 9,600 | 9,600 | 9,600 | 9,600 | 9,600 | (463) | -5% |
| Other Interfund Allocations | 419,172 | 390,538 | 464,363 | 232,181 | 357,941 | 397,856 | 404,165 | 411,363 | 417,482 | (106,422) | -23% |
| Other Services & Charges | 8,158 | 10,694 | 15,763 | 9,058 | 18,830 | 18,830 | 19,000 | 19,000 | 19,000 | 3,067 | 19% |
| Transfers Out | - | - | - | - | - | - | - | - | - | - | - |
| Total Services & Charges | 575,903 | 759,969 | 808,593 | 351,090 | 752,078 | 770,524 | 776,694 | 783,894 | 794,374 | (56,515) | -7% |
| Capital | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditures | 2,285,446 | 2,874,853 | 3,152,666 | 1,333,099 | 3,232,000 | 3,295,884 | 3,364,899 | 3,437,935 | 3,515,133 | 79,334 | 3% |
| Net Surplus / (Deficit) | (249,643) | (381,644) | (87,441) | (56,212) | - | - | - | - | - | | |
| Beginning Cash Balance | 1,360,157 | 1,114,625 | 731,464 | - | 844,023 | 844,023 | 844,023 | 844,023 | 844,023 | Cash Reserve | |
| Cash Adjustments | 4,111 | (1,517) | 200,000 | - | - | - | - | - | - | 25% of Annual expenditures | |
| Ending Cash Balance | 1,114,625 | 731,464 | 844,023 | - | 844,023 | 844,023 | 844,023 | 844,023 | 844,023 | | |
| Cash Reserves Target | 571,361 | 718,713 | 788,167 | - | 808,000 | 823,971 | 841,225 | 859,484 | 878,783 | | |

Fund Purpose:

This fund accounts for the activities of the Department of Community Investment.

DCI's mission is to spur investment in a stronger South Bend by doing the following:

- Attracting & retaining growing businesses
- Connecting residents to economic opportunities
- Planning for vibrant neighborhoods

Explanation of Revenue Sources:

This fund is mainly funded by transfers from Economic Development Income Tax (EDIT) Fund 408. Transfers are made on a quarterly basis. This fund also receives revenue from federal grants and staff contracts.

Fund 212 - Dept of Community Investment Grants

| Fund Type | Special Revenue Funds | | | | Control | City Funds | | | | | |
|-------------------------------------|-----------------------|------------------|---------------------------|--------------------|----------------------------|------------------|------------------|------------------|------------------|---|-------------|
| | 2017 Actual | 2018 Actual | 2019 Amended Budget | 06/30/19 Actual | 2020 Proposed Budget | Forecast | | | | Budget Variance | % |
| | | | | | | 2021 | 2022 | 2023 | 2024 | 2019-2020 | Change |
| Revenue | | | | | | | | | | | |
| Intergov./ Grants | 2,365,731 | 3,542,536 | 7,744,914 | 432,234 | 2,711,000 | 2,711,000 | 2,711,000 | 2,711,000 | 2,711,000 | (5,033,914) | -65% |
| Fines, Forfeitures, and Fees | 50 | 110 | 1,000 | - | - | - | - | - | - | (1,000) | -100% |
| Other Income | 429,178 | 203,444 | 1,411,390 | 474,422 | 203,000 | 201,900 | 200,800 | 200,200 | 199,600 | (1,208,390) | -86% |
| Transfers In | - | - | - | - | - | - | - | - | - | - | - |
| Total Revenue | 2,794,959 | 3,746,089 | 9,157,304 | 906,656 | 2,914,000 | 2,912,900 | 2,911,800 | 2,911,200 | 2,910,600 | (6,243,304) | -68% |
| Expenditures by Type | | | | | | | | | | | |
| Personnel | | | | | | | | | | | |
| Salaries & Wages | - | - | - | - | - | - | - | - | - | - | - |
| Fringe Benefits | - | - | - | - | - | - | - | - | - | - | - |
| Total Personnel | - | - | - | - | - | - | - | - | - | - | - |
| Supplies | - | - | - | - | - | - | - | - | - | - | - |
| Services & Charges | | | | | | | | | | | |
| Professional Services | - | - | 300,000 | - | - | - | - | - | - | (300,000) | -100% |
| Grants & Subsidies | 2,585,517 | 3,848,101 | 7,644,915 | 902,672 | 2,911,000 | 2,911,000 | 2,911,000 | 2,911,000 | 2,911,000 | (4,733,915) | -62% |
| Other Services & Charges | - | - | - | - | - | - | - | - | - | - | - |
| Transfers Out | - | - | - | - | - | - | - | - | - | - | - |
| Total Services & Charges | 2,585,517 | 3,848,101 | 7,944,915 | 902,672 | 2,911,000 | 2,911,000 | 2,911,000 | 2,911,000 | 2,911,000 | (5,033,915) | -63% |
| Capital | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditures | 2,585,517 | 3,848,101 | 7,944,915 | 902,672 | 2,911,000 | 2,911,000 | 2,911,000 | 2,911,000 | 2,911,000 | (5,033,915) | -63% |
| Net Surplus / (Deficit) | 209,442 | (102,012) | 1,212,389 | 3,984 | 3,000 | 1,900 | 800 | 200 | (400) | | |
| Beginning Cash Balance | 241,313 | 450,607 | 347,782 | | 3,741,304 | 3,744,304 | 3,746,204 | 3,747,004 | 3,747,204 | Cash Reserve No reserve requirement - Grant fund - spend down to zero | |
| Cash Adjustments | (148) | (813) | 2,181,133 | | - | - | - | - | - | | |
| Ending Cash Balance | 450,607 | 347,782 | 3,741,304 | | 3,744,304 | 3,746,204 | 3,747,004 | 3,747,204 | 3,746,804 | | |
| Cash Reserves Target | - | - | - | | - | - | - | - | - | | |

Fund Purpose:

This fund accounts for various grants including:

Community Development Block Grant (CDBG)

CDBG funds can be used for a variety of community development opportunities such as providing affordable housing, a suitable living environment, and economic opportunities for individuals and families with incomes below 80 percent of the area median income. CDBG funds can also be used for the elimination of slum and blight.

Emergency Solutions Grant (ESG)

The ESG Program provides homeless persons with basic shelter and essential supportive services. It can assist with operational costs of the shelter facility, and for the administration of the grant.

Neighborhood Stabilization Project (NSP)

Congress created the Neighborhood Stabilization Program to help cities, counties and states deal with community problems that are the result of the mortgage foreclosure crisis in the nation. HUD provides money to local governments (cities and counties), nonprofits, and all 50 states. Generally, the money must be used to buy, fix up, and resell foreclosed and abandoned homes. NSP grantees develop their own programs and funding priorities. However, NSP grantees must use at least 25 percent of the funds appropriated for the purchase and redevelopment of abandoned or foreclosed homes or residential properties that will be used to house individuals or families whose incomes do not exceed 50 percent of the area median income. In addition, all activities funded by NSP must benefit low- and moderate-income persons whose income does not exceed 120 percent of area median income. Activities may not qualify under NSP using the "prevent or eliminate slums and blight" or "address urgent community development needs" objectives.

Shelter Plus Care Program (S+C)

The S+C Program provides a variety of permanent housing choices, accompanied by a range of supportive services funded through other sources. S+C assists hard to serve homeless individuals with disabilities and their families. These individuals primarily include those with serious mental illness, chronic problems with alcohol and/or drugs, and HIV/AIDS or related diseases.

Explanation of Revenue Sources, Expenditures, and Significant Changes/Variations:

There are no significant changes.

Fund 410 - Urban Development Action Grant

| Fund Type | Special Revenue Funds | | | | Control | City Funds | | | | | |
|-------------------------------------|-----------------------|------------------|---------------------------|--------------------|----------------------------|---------------|---------------|---------------|---------------|---|-------------|
| | 2017 Actual | 2018 Actual | 2019 Amended Budget | 06/30/19 Actual | 2020 Proposed Budget | Forecast | | | | Budget Variance | % Change |
| | | | | | | 2021 | 2022 | 2023 | 2024 | 2019-2020 | |
| Revenue | | | | | | | | | | | |
| Interest Earnings | 4,876 | 6,344 | 1,000 | 251 | 500 | 450 | 400 | 300 | 100 | (500) | -50% |
| Other Income | - | 37,508 | 45,240 | 22,620 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | (15,240) | -34% |
| Transfers In | - | - | - | - | - | - | - | - | - | - | - |
| Total Revenue | 4,876 | 43,852 | 46,240 | 22,871 | 30,500 | 30,450 | 30,400 | 30,300 | 30,100 | (15,740) | -34% |
| Expenditures by Type | | | | | | | | | | | |
| Personnel | | | | | | | | | | | |
| Salaries & Wages | - | - | - | - | - | - | - | - | - | - | - |
| Fringe Benefits | - | - | - | - | - | - | - | - | - | - | - |
| Total Personnel | - | - | - | - | - | - | - | - | - | - | - |
| Supplies | - | - | - | - | - | - | - | - | - | - | - |
| Services & Charges | | | | | | | | | | | |
| Professional Services | - | - | - | - | - | - | - | - | - | - | - |
| Debt Service | | | | | | | | | | | |
| Principal | 126,142 | 486,081 | 60,000 | 30,000 | 40,000 | 24,000 | 24,000 | 28,000 | 20,000 | (20,000) | -33% |
| Interest & Fees | - | - | - | - | - | - | - | - | - | - | - |
| Other Services & Charges | - | - | - | - | - | - | - | - | - | - | - |
| Transfers Out | - | - | - | - | - | - | - | - | - | - | - |
| Total Services & Charges | 126,142 | 486,081 | 60,000 | 30,000 | 40,000 | 24,000 | 24,000 | 28,000 | 20,000 | (20,000) | -33% |
| Capital | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditures | 126,142 | 486,081 | 60,000 | 30,000 | 40,000 | 24,000 | 24,000 | 28,000 | 20,000 | (20,000) | -33% |
| Net Surplus / (Deficit) | (121,266) | (442,229) | (13,760) | (7,129) | (9,500) | 6,450 | 6,400 | 2,300 | 10,100 | | |
| Beginning Cash Balance | 591,437 | 471,939 | 28,990 | | 15,230 | 5,730 | 12,180 | 18,580 | 20,880 | Cash Reserve No reserve requirement - Grant fund - spend down to zero | |
| Cash Adjustments | 1,768 | (720) | - | | - | - | - | - | - | | |
| Ending Cash Balance | 471,939 | 28,990 | 15,230 | | 5,730 | 12,180 | 18,580 | 20,880 | 30,980 | | |
| Cash Reserves Target | - | - | - | | - | - | - | - | - | | |

Fund Purpose:

This fund was originally established to account for economic development expenditures which are financed by federal grants and loan repayments.

Explanation of Revenue Sources:

Revenue comes from Business Development Corporation (BDC) repayment of Fund 410 miscellaneous revenue used to capitalize BDC loan pool. This fund also receives revenue from interest earned on the fund's cash balance.

Explanation of Expenditures and Significant Changes/Variations:

Currently, this fund is used for the repayment of an interfund loan from the COIT Fund (404) in connection with a downtown hotel/parking garage project. The final payment is due in 2022 (debt schedule #82). When the final revenue payment is due from BDC, it may be prudent to payoff the debt to COIT and potentially close this fund rather than following current amortization schedule which goes out to 2046. Therefore, in the 2018 budget a total of \$486,081 is paid off using the current balance in cash reserves. Payments in future years will be made as BDC loan collections are received.

Fund 754 - Industrial Revolving Fund

| Fund Type | Special Revenue Funds | | | | Control | City Funds | | | | | |
|-------------------------------------|-----------------------|------------------|---------------------------|--------------------|----------------------------|------------------|------------------|------------------|------------------|--|-------------|
| | 2017 Actual | 2018 Actual | 2019 Amended Budget | 06/30/19 Actual | 2020 Proposed Budget | Forecast | | | | Budget Variance 2019-2020 | % Change |
| | | | | | | 2021 | 2022 | 2023 | 2024 | | |
| Revenue | | | | | | | | | | | |
| Interest Earnings | 14,773 | - | - | - | - | - | - | - | - | - | - |
| Other Income | 154,450 | 234,521 | 227,680 | 134,869 | 225,200 | 225,200 | 225,200 | 225,200 | 225,200 | (2,480) | -1% |
| Transfers In | - | - | - | - | - | - | - | - | - | - | - |
| Total Revenue | 169,223 | 234,521 | 227,680 | 134,869 | 225,200 | 225,200 | 225,200 | 225,200 | 225,200 | (2,480) | -1% |
| Expenditures by Type | | | | | | | | | | | |
| Personnel | | | | | | | | | | | |
| Salaries & Wages | - | - | - | - | - | - | - | - | - | - | - |
| Fringe Benefits | - | - | - | - | - | - | - | - | - | - | - |
| Total Personnel | - | - | - | - | - | - | - | - | - | - | - |
| Supplies | - | - | - | - | - | - | - | - | - | - | - |
| Services & Charges | | | | | | | | | | | |
| Professional Services | 100,828 | 89,432 | 135,000 | 35,469 | 135,000 | 135,000 | 135,000 | 135,000 | 135,000 | - | 0% |
| Other Services & Charges | 12,374 | 12,826 | 22,000 | 17,330 | 14,000 | 14,000 | 14,000 | 14,000 | 14,000 | (8,000) | -36% |
| Transfers Out | - | - | - | - | - | - | - | - | - | - | - |
| Total Services & Charges | 113,202 | 102,258 | 157,000 | 52,799 | 149,000 | 149,000 | 149,000 | 149,000 | 149,000 | (8,000) | -5% |
| Capital | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditures | 113,202 | 102,258 | 157,000 | 52,799 | 149,000 | 149,000 | 149,000 | 149,000 | 149,000 | (8,000) | -5% |
| Net Surplus / (Deficit) | 56,021 | 132,263 | 70,680 | 82,070 | 76,200 | 76,200 | 76,200 | 76,200 | 76,200 | | |
| Beginning Cash Balance | - | 2,917,106 | 1,632,491 | | 1,703,171 | 1,779,371 | 1,855,571 | 1,931,771 | 2,007,971 | Cash Reserve No City reserve requirement; there are program requirements | |
| Cash Adjustments | 2,861,085 | (1,416,878) | - | | - | - | - | - | - | | |
| Ending Cash Balance | 2,917,106 | 1,632,491 | 1,703,171 | | 1,779,371 | 1,855,571 | 1,931,771 | 2,007,971 | 2,084,171 | | |
| Cash Reserves Target | - | - | - | | - | - | - | - | - | | |

Fund Purpose:

The Industrial Revolving Fund is a loan fund for small businesses. It is governed by a separate Board of Directors which contracts with the City's Community Investment Department for administrative services. The fund is reported in the City's Comprehensive Annual Financial Report (CAFR) and was integrated into the City's formal accounting system during 2017. A City cash reserve target has not been established for the fund, but it operates under federal guidelines with respect the amount of loans and cash balances that must be maintained.

Explanation of Revenue Sources:

This fund receives revenue from the repayments of small business loans. This fund also receives revenue from interest earned on the cash balance at the trustee bank.

Explanation of Expenditures and Significant Changes/Variations:

Expenditures are for legal services and administrative & program fees.

Budget Sheets
Building Department

Fund 600 - Consolidated Building Fund

| Fund Type | Enterprise Funds | | | | Control | City Funds | | | | | |
|-------------------------------------|------------------|--------------------|---------------------------|--------------------|----------------------------|------------------|------------------|------------------|------------------|---|-------------|
| | 2017 Actual | 2018 Actual | 2019 Amended Budget | 06/30/19 Actual | 2020 Proposed Budget | Forecast | | | | Budget Variance | % Change |
| | | | | | | 2021 | 2022 | 2023 | 2024 | 2019-2020 | |
| Revenue | | | | | | | | | | | |
| Licenses & Permits | 1,467,396 | 1,598,562 | 1,634,560 | 763,104 | 1,772,550 | 1,869,450 | 1,980,747 | 2,098,722 | 2,223,776 | 137,990 | 8% |
| Charges for Services | 46,708 | 56,229 | 73,100 | 27,237 | - | - | - | - | - | (73,100) | -100% |
| Fines, Forfeitures, and Fees | 356,203 | 342,205 | 471,250 | 86,822 | - | - | - | - | - | (471,250) | -100% |
| Interest Earnings | 25,326 | 46,652 | 32,000 | 22,772 | 25,201 | 26,228 | 28,470 | 31,870 | 36,175 | (6,799) | -21% |
| Other Income | 15,171 | 65,777 | 10,974 | 6,304 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | (7,974) | -73% |
| Interfund Allocation Reimb | - | - | 73,304 | 36,650 | - | - | - | - | - | (73,304) | -100% |
| Transfers In | 2,167,316 | 1,024,481 | 2,528,909 | 1,264,455 | - | - | - | - | - | (2,528,909) | -100% |
| Total Revenue | 4,078,121 | 3,133,906 | 4,824,097 | 2,207,343 | 1,800,751 | 1,898,678 | 2,012,217 | 2,133,592 | 2,262,951 | (3,023,346) | -63% |
| Expenditures by Dept | | | | | | | | | | | |
| Code Enforcement | 1,482,672 | 1,712,624 | 2,304,579 | 928,899 | - | - | - | - | - | (2,304,579) | -100% |
| Animal Care & Control | 802,876 | 908,180 | 978,627 | 440,158 | - | - | - | - | - | (978,627) | -100% |
| Rental Unit Inspection | - | 59,234 | 180,974 | 66,043 | - | - | - | - | - | (180,974) | -100% |
| Building Department | 1,278,875 | 1,492,504 | 1,504,122 | 731,215 | 1,727,493 | 1,751,683 | 1,772,363 | 1,824,128 | 1,836,534 | 223,371 | 15% |
| Total Expenditures | 3,564,423 | 4,172,542 | 4,968,302 | 2,166,316 | 1,727,493 | 1,751,683 | 1,772,363 | 1,824,128 | 1,836,534 | (3,240,809) | -65% |
| Expenditures by Type | | | | | | | | | | | |
| Personnel | | | | | | | | | | | |
| Salaries & Wages | 1,740,771 | 1,815,522 | 2,040,542 | 984,846 | 874,667 | 892,162 | 910,006 | 928,208 | 946,774 | (1,165,875) | -57% |
| Health Insurance | 512,087 | 493,133 | 387,096 | 180,723 | 165,886 | 196,966 | 208,166 | 220,966 | 233,766 | (221,210) | -57% |
| Fringe Benefits | 326,082 | 338,576 | 387,910 | 186,561 | 173,848 | 177,388 | 181,001 | 184,690 | 188,458 | (214,062) | -55% |
| Total Personnel | 2,578,941 | 2,647,232 | 2,815,548 | 1,352,130 | 1,214,401 | 1,266,516 | 1,299,173 | 1,333,864 | 1,368,998 | (1,601,147) | -57% |
| Supplies | 104,247 | 118,165 | 153,049 | 49,767 | 19,576 | 19,968 | 20,367 | 20,774 | 21,189 | (133,473) | -87% |
| Services & Charges | | | | | | | | | | | |
| Professional Services | 63,123 | 139,223 | 53,180 | 28,970 | 10,000 | 10,000 | 10,000 | 10,200 | 10,200 | (43,180) | -81% |
| Printing & Advertising | 13,988 | 9,471 | 29,424 | 5,960 | 4,693 | 4,659 | 4,644 | 4,799 | 4,820 | (24,731) | -84% |
| Utilities | 29,768 | 31,852 | 26,700 | 14,282 | - | - | - | - | - | (26,700) | -100% |
| Education & Training | 13,238 | 9,279 | 23,300 | 4,900 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | (19,800) | -85% |
| Travel | 1,876 | 8,319 | 8,900 | 1,233 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | (2,900) | -33% |
| Repairs & Maintenance | 91,197 | 84,242 | 114,500 | 45,510 | 25,000 | 25,000 | 25,000 | 25,300 | 25,300 | (89,500) | -78% |
| Other Interfund Allocations | 491,412 | 797,080 | 936,177 | 468,075 | 328,799 | 351,018 | 358,799 | 367,320 | 375,320 | (607,378) | -65% |
| Debt Service | | | | | | | | | | | |
| Principal | 54,784 | 106,799 | 145,598 | 59,060 | 42,727 | 43,020 | 23,593 | 4,673 | - | (102,871) | -71% |
| Interest & Fees | 3,700 | 10,884 | 11,708 | 4,580 | 2,225 | 1,357 | 567 | 69 | - | (9,483) | -81% |
| Other Services & Charges | 118,148 | 129,997 | 446,275 | 52,378 | 20,572 | 20,645 | 20,720 | 21,129 | 21,207 | (425,703) | -95% |
| Transfers Out | - | - | 158,943 | 79,472 | - | - | - | - | - | (158,943) | -100% |
| Total Services & Charges | 881,233 | 1,327,145 | 1,954,705 | 764,419 | 443,516 | 465,199 | 452,823 | 442,990 | 446,347 | (1,511,189) | -77% |
| Capital | | | | | | | | | | | |
| Motor Equipment | 2 | - | - | - | 50,000 | - | - | 26,500 | - | 50,000 | - |
| Machinery & Equipment | - | 80,000 | 45,000 | - | - | - | - | - | - | (45,000) | -100% |
| Total Capital | 2 | 80,000 | 45,000 | - | 50,000 | - | - | 26,500 | - | 5,000 | 11% |
| Total Expenditures | 3,564,423 | 4,172,542 | 4,968,302 | 2,166,316 | 1,727,493 | 1,751,683 | 1,772,363 | 1,824,128 | 1,836,534 | (3,240,809) | -65% |
| Net Surplus / (Deficit) | 513,698 | (1,038,636) | (144,205) | 41,027 | 73,258 | 146,995 | 239,854 | 309,464 | 426,417 | | |
| Beginning Cash Balance | 2,613,789 | 3,143,961 | 2,097,307 | | 1,953,102 | 2,026,360 | 2,173,355 | 2,413,209 | 2,722,673 | Cash Reserve 25% of Annual expenditures | |
| Cash Adjustments | 16,474 | (8,018) | - | | - | - | - | - | - | | |
| Ending Cash Balance | 3,143,961 | 2,097,307 | 1,953,102 | | 2,026,360 | 2,173,355 | 2,413,209 | 2,722,673 | 3,149,090 | | |
| Cash Reserves Target | 891,106 | 1,043,136 | 1,242,076 | | 431,873 | 437,921 | 443,091 | 456,032 | 459,134 | | |

Fund Purpose:

This fund accounts for the activities of the Building Department.

Code Enforcement Department

Starting in 2020, the Code Enforcement Department's budget will be moved out of this fund and into Fund 230.

Building Department

The **Building Department** (1306) regulates the "built environment" through enforcement of current building codes and zoning ordinances. The Building Department's purpose is to promote safe occupancy for all residents of the jurisdiction, serving all properties within the City of South Bend and all properties with a 5 digit address within St. Joseph County.

Budget Sheets

Redevelopment Commission- Controlled Funds (Information Only)

Tax Increment Financing (TIF) Funds

Fund 324 - TIF - River West Development Area (Airport)

| Fund Type | Tax Increment Financing Funds | | | | Control | Redevelopment Commission Controlled Funds | | | | | |
|-------------------------------------|-------------------------------|--------------------|---------------------|-------------------|-------------------|---|-------------------|--------------------|-------------------|---|-------------|
| | 2017 | 2018 | 2019 | 2020 | | Forecast | | | | Budget | % |
| | Actual | Actual | Amended Budget | Proposed Budget | | 2021 | 2022 | 2023 | 2024 | Variance | Change |
| | | | | | | | | | | 2019-2020 | |
| Revenue | | | | | | | | | | | |
| Property Taxes | 17,259,902 | 18,662,835 | 16,935,449 | 10,643,592 | 16,411,377 | 16,561,040 | 16,594,718 | 16,643,950 | 16,659,333 | (524,072) | -3% |
| Intergov./ Shared Revenues | 394,000 | 395,000 | 396,500 | 197,500 | 397,000 | 396,500 | 395,000 | 394,500 | 396,000 | 500 | 0% |
| Intergov./ Grants | 333,732 | 22,988 | 41,207 | 41,206 | - | - | - | - | - | (41,207) | -100% |
| Charges for Services | - | 3,220 | - | - | - | - | - | - | - | - | - |
| Interest Earnings | 246,007 | 490,094 | 600,000 | 299,883 | 580,000 | 500,000 | 450,000 | 400,000 | 350,000 | (20,000) | -3% |
| Other Income | 1,093,690 | 4,671,057 | 33,085 | 20,000 | - | - | - | - | - | (33,085) | -100% |
| Transfers In | 24,043 | 45,896 | 34,000 | 31,579 | 60,000 | 60,000 | 60,000 | 60,000 | 12,500 | 26,000 | 76% |
| Total Revenue | 19,351,374 | 24,291,092 | 18,040,241 | 11,233,760 | 17,448,377 | 17,517,540 | 17,499,718 | 17,498,450 | 17,417,833 | (591,864) | -3% |
| Expenditures by Type | | | | | | | | | | | |
| Personnel | | | | | | | | | | | |
| Salaries & Wages | - | - | - | - | - | - | - | - | - | - | - |
| Fringe Benefits | - | - | - | - | - | - | - | - | - | - | - |
| Total Personnel | - | - | - | - | - | - | - | - | - | - | - |
| Supplies | - | - | - | - | - | - | - | - | - | - | - |
| Services & Charges | | | | | | | | | | | |
| Professional Services | 1,040,920 | 1,291,350 | 3,479,627 | 521,091 | 377,037 | 384,577 | 392,269 | 400,114 | 400,114 | (3,102,590) | -89% |
| Printing & Advertising | 24,071 | - | - | - | - | - | - | - | - | - | - |
| Repairs & Maintenance | - | - | - | - | - | - | - | - | - | - | - |
| Debt Service | | | | | | | | | | | |
| Principal | 6,159,112 | 2,806,409 | 4,038,315 | 1,950,773 | 3,750,570 | 3,808,193 | 3,491,202 | 3,649,615 | 2,963,888 | (287,745) | -7% |
| Interest & Fees | 2,008,054 | 1,026,282 | 1,198,775 | 628,491 | 1,028,220 | 875,463 | 707,388 | 542,731 | 376,470 | (170,555) | -14% |
| Other Services & Charges | 426,939 | 2,163,396 | 2,707,835 | 1,101,835 | - | - | - | - | - | (2,707,835) | -100% |
| Transfers Out | - | 4,267,975 | 4,261,018 | 2,133,988 | 4,264,294 | 3,979,553 | 3,667,500 | 2,889,625 | 2,108,500 | 3,276 | 0% |
| Total Services & Charges | 9,659,096 | 11,555,412 | 15,685,570 | 6,336,177 | 9,420,121 | 9,047,786 | 8,258,359 | 7,482,085 | 5,848,972 | (6,265,449) | -40% |
| Capital | | | | | | | | | | | |
| Land | - | - | 172,000 | - | - | - | - | - | - | (172,000) | -100% |
| Land Improvements | 1,247,127 | 1,170,285 | 1,722,202 | 564,380 | - | - | - | - | - | (1,722,202) | -100% |
| Bldgs & Bldg Improve. | 2,491,508 | 9,563,563 | 7,075,058 | 1,123,647 | - | - | - | - | - | (7,075,058) | -100% |
| Motor Equipment | - | - | - | - | - | - | - | - | - | - | - |
| Machinery & Equipment | 857,113 | 89,202 | - | - | - | - | - | - | - | - | - |
| Infrastructure | 4,105,934 | 3,734,467 | 18,830,121 | 567,838 | 8,579,879 | 7,451,314 | 8,740,741 | 11,517,015 | 9,287,451 | (10,250,242) | -54% |
| Total Capital | 8,701,682 | 14,557,517 | 27,799,381 | 2,255,865 | 8,579,879 | 7,451,314 | 8,740,741 | 11,517,015 | 9,287,451 | (19,219,502) | -69% |
| Total Expenditures | 18,360,777 | 26,112,929 | 43,484,951 | 8,592,042 | 18,000,000 | 16,499,100 | 16,999,100 | 18,999,100 | 15,136,423 | (25,484,951) | -59% |
| Net Surplus / (Deficit) | 990,597 | (1,821,837) | (25,444,710) | 2,641,718 | (551,623) | 1,018,440 | 500,618 | (1,500,650) | 2,281,410 | | |
| Beginning Cash Balance | 32,453,040 | 33,563,915 | 31,738,300 | | 6,293,590 | 5,741,967 | 6,760,407 | 7,261,025 | 5,760,375 | Cash Reserve 25% of Annual expenditures | |
| Cash Adjustments | 120,278 | (3,778) | - | | - | - | - | - | - | | |
| Ending Cash Balance | 33,563,915 | 31,738,300 | 6,293,590 | | 5,741,967 | 6,760,407 | 7,261,025 | 5,760,375 | 8,041,785 | | |
| Cash Reserves Target | 4,590,194 | 6,528,232 | 10,871,238 | | 4,500,000 | 4,124,775 | 4,249,775 | 4,749,775 | 3,784,106 | | |

Fund Purpose:

This fund accounts for the collection of Tax Increment Financing (TIF) revenues for the River West Development Area and expenses of those funds on eligible development projects for this TIF area.

Explanation of Revenue Sources:

Financing is provided by property tax proceeds in excess of those attributable to the assessed value of the property in the district before redevelopment. This fund also receives revenue from interest earned on the fund's cash balance.

Fund 422 - TIF - West Washington

| Fund Type | Tax Increment Financing Funds | | | | Control | Redevelopment Commission Controlled Funds | | | | | |
|-------------------------------------|-------------------------------|------------------|---------------------------|--------------------|----------------------------|---|-----------------|----------------|----------------|----------------------------|--------------|
| | 2017 Actual | 2018 Actual | 2019 Amended Budget | 06/30/19 Actual | 2020 Proposed Budget | Forecast | | | | Budget Variance | % Change |
| | | | | | | 2021 | 2022 | 2023 | 2024 | 2019-2020 | |
| Revenue | | | | | | | | | | | |
| Property Taxes | 378,994 | 332,220 | 314,425 | 144,025 | 289,982 | 292,796 | 294,034 | 294,941 | 294,849 | (24,443) | -8% |
| Interest Earnings | 18,448 | 38,012 | 40,000 | 20,423 | 40,000 | 40,000 | 40,000 | 40,000 | 20,000 | - | 0% |
| Other Income | - | - | - | - | - | - | - | - | - | - | - |
| Transfers In | - | - | - | - | - | - | - | - | - | - | - |
| Total Revenue | 397,442 | 370,233 | 354,425 | 164,448 | 329,982 | 332,796 | 334,034 | 334,941 | 314,849 | (24,443) | -7% |
| Expenditures by Type | | | | | | | | | | | |
| Personnel | | | | | | | | | | | |
| Salaries & Wages | - | - | - | - | - | - | - | - | - | - | - |
| Fringe Benefits | - | - | - | - | - | - | - | - | - | - | - |
| Total Personnel | - | - | - | - | - | - | - | - | - | - | - |
| Supplies | - | - | - | - | - | - | - | - | - | - | - |
| Services & Charges | | | | | | | | | | | |
| Professional Services | 3,013 | 148 | 479 | - | - | - | - | - | - | (479) | -100% |
| Repairs & Maintenance | - | - | - | - | - | - | - | - | - | - | - |
| Other Services & Charges | - | - | - | - | - | - | - | - | - | - | - |
| Transfers Out | - | - | - | - | - | - | - | - | - | - | - |
| Total Services & Charges | 3,013 | 148 | 479 | - | - | - | - | - | - | (479) | -100% |
| Capital | | | | | | | | | | | |
| Land | - | - | - | - | - | - | - | - | - | - | - |
| Land Improvements | - | 101,278 | 348,722 | - | - | - | - | - | - | (348,722) | -100% |
| Bldgs & Bldg Improve. | - | 101,560 | 1,098,440 | 281,922 | - | - | - | - | - | (1,098,440) | -100% |
| Motor Equipment | - | - | - | - | - | - | - | - | - | - | - |
| Machinery & Equipment | - | - | - | - | - | - | - | - | - | - | - |
| Infrastructure | 79,063 | 642,702 | 247,489 | 31,582 | 400,000 | 350,000 | 375,000 | 300,000 | 300,000 | 152,511 | 62% |
| Total Capital | 79,063 | 845,540 | 1,694,651 | 313,504 | 400,000 | 350,000 | 375,000 | 300,000 | 300,000 | (1,294,651) | -76% |
| Total Expenditures | 82,076 | 845,688 | 1,695,130 | 313,504 | 400,000 | 350,000 | 375,000 | 300,000 | 300,000 | (1,295,130) | -76% |
| Net Surplus / (Deficit) | 315,366 | (475,456) | (1,340,705) | (149,056) | (70,018) | (17,204) | (40,966) | 34,941 | 14,849 | | |
| Beginning Cash Balance | 1,957,615 | 2,279,940 | 1,801,466 | | 460,761 | 390,743 | 373,539 | 332,573 | 367,514 | Cash Reserve | |
| Cash Adjustments | 6,959 | (3,018) | - | | - | - | - | - | - | 25% of Annual expenditures | |
| Ending Cash Balance | 2,279,940 | 1,801,466 | 460,761 | | 390,743 | 373,539 | 332,573 | 367,514 | 382,363 | | |
| Cash Reserves Target | 20,519 | 211,422 | 423,783 | | 100,000 | 87,500 | 93,750 | 75,000 | 75,000 | | |

Fund Purpose:

This fund accounts for the collection of Tax Increment Financing (TIF) revenues for the West Washington Development Area and expenses of those funds on eligible development projects for this TIF area.

Explanation of Revenue Sources:

Financing is provided by property tax proceeds in excess of those attributable to the assessed value of the property in the district before redevelopment. This fund receives revenue from interest earned on the fund's cash balance. Interest rates are expected to rise over the next few years, increasing interest earnings revenue.

Fund 429 - TIF - River East Development Area (NE Dev)

| Fund Type | Tax Increment Financing Funds | | | | Control | Redevelopment Commission Controlled Funds | | | | | |
|-------------------------------------|-------------------------------|-------------------|---------------------------|--------------------|----------------------------|---|------------------|------------------|------------------|----------------------------|--------------|
| | 2017 Actual | 2018 Actual | 2019 Amended Budget | 06/30/19 Actual | 2020 Proposed Budget | Forecast | | | | Budget Variance | % |
| | | | | | | 2021 | 2022 | 2023 | 2024 | 2019-2020 | Change |
| Revenue | | | | | | | | | | | |
| Property Taxes | 2,630,887 | 3,062,820 | 2,808,805 | 1,642,174 | 2,586,336 | 2,599,774 | 2,988,852 | 2,606,230 | 2,609,254 | (222,469) | -8% |
| Charges for Services | 2,450 | - | - | - | - | - | - | - | - | - | - |
| Interest Earnings | 69,831 | 158,627 | 227,000 | 119,508 | 240,000 | 200,000 | 175,000 | 150,000 | 150,000 | 13,000 | 6% |
| Other Income | 56,065 | 72,104 | - | - | - | - | - | - | - | - | - |
| Transfers In | - | - | - | - | - | - | - | - | - | - | - |
| Total Revenue | 2,759,233 | 3,293,551 | 3,035,805 | 1,761,682 | 2,826,336 | 2,799,774 | 3,163,852 | 2,756,230 | 2,759,254 | (209,469) | -7% |
| Expenditures by Type | | | | | | | | | | | |
| Personnel | | | | | | | | | | | |
| Salaries & Wages | - | - | - | - | - | - | - | - | - | - | - |
| Fringe Benefits | - | - | - | - | - | - | - | - | - | - | - |
| Total Personnel | - | - | - | - | - | - | - | - | - | - | - |
| Supplies | - | - | - | - | - | - | - | - | - | - | - |
| Services & Charges | | | | | | | | | | | |
| Professional Services | 324,705 | 340,567 | 80,802 | 14,299 | - | - | - | - | - | (80,802) | -100% |
| Repairs & Maintenance | - | - | - | - | - | - | - | - | - | - | - |
| Insurance | - | - | 26,000 | 25,256 | - | - | - | - | - | (26,000) | -100% |
| Other Services & Charges | 140,918 | 7,417 | 790 | 790 | - | - | - | - | - | (790) | -100% |
| Transfers Out | - | - | - | - | - | - | - | - | - | - | - |
| Total Services & Charges | 465,623 | 347,984 | 107,592 | 40,345 | - | - | - | - | - | (107,592) | -100% |
| Capital | | | | | | | | | | | |
| Land | - | 13,975 | - | - | - | - | - | - | - | - | - |
| Land Improvements | 40,000 | - | 3,077,735 | 1,187,065 | - | - | - | - | - | (3,077,735) | -100% |
| Bldgs & Bldg Improve. | 448,217 | 300,271 | 5,000,000 | - | - | - | - | - | - | (5,000,000) | -100% |
| Motor Equipment | - | - | - | - | - | - | - | - | - | - | - |
| Machinery & Equipment | - | - | - | - | - | - | - | - | - | - | - |
| Infrastructure | 1,003,900 | 316,824 | 4,016,655 | 1,448,231 | 2,800,000 | 2,700,000 | 2,600,000 | 2,500,000 | 2,500,000 | (1,216,655) | -30% |
| Total Capital | 1,492,117 | 631,070 | 12,094,390 | 2,635,297 | 2,800,000 | 2,700,000 | 2,600,000 | 2,500,000 | 2,500,000 | (9,294,390) | -77% |
| Total Expenditures | 1,957,740 | 979,054 | 12,201,982 | 2,675,642 | 2,800,000 | 2,700,000 | 2,600,000 | 2,500,000 | 2,500,000 | (9,401,982) | -77% |
| Net Surplus / (Deficit) | 801,493 | 2,314,497 | (9,166,177) | (913,960) | 26,336 | 99,774 | 563,852 | 256,230 | 259,254 | | |
| Beginning Cash Balance | 7,861,822 | 8,790,697 | 10,994,678 | - | 1,828,501 | 1,854,837 | 1,954,611 | 2,518,463 | 2,774,693 | Cash Reserve | |
| Cash Adjustments | 127,383 | (110,516) | - | - | - | - | - | - | - | 25% of Annual expenditures | |
| Ending Cash Balance | 8,790,697 | 10,994,678 | 1,828,501 | - | 1,854,837 | 1,954,611 | 2,518,463 | 2,774,693 | 3,033,947 | | |
| Cash Reserves Target | 489,435 | 244,763 | 3,050,496 | - | 700,000 | 675,000 | 650,000 | 625,000 | 625,000 | | |

Fund Purpose:

This fund accounts for the collection of Tax Increment Financing (TIF) revenues for the River East Development Area and expenses of those funds on eligible development projects for this TIF area. The boundaries for this TIF district were changed during the 2014 TIF re-alignment. This fund was formerly known as the Northeast TIF.

Explanation of Revenue Sources:

Financing is provided by property tax proceeds in excess of those attributable to the assessed value of the property in the district before redevelopment. This fund receives revenue from interest earned on the fund's cash balance. Interest rates are expected to rise over the next few years, increasing interest earnings revenue.

Fund 430 - TIF - Southside Development #1

| Fund Type | Tax Increment Financing Funds | | | | Control | Redevelopment Commission Controlled Funds | | | | | |
|-------------------------------------|-------------------------------|------------------|--------------------|------------------|------------------|---|------------------|------------------|------------------|----------------------------|--------------|
| | 2017 | 2018 | 2019 | 2020 | | Forecast | | | | Budget | % |
| | Actual | Actual | Amended Budget | Proposed Budget | | 2021 | 2022 | 2023 | 2024 | Variance | Change |
| | | | 06/30/19 Actual | | | | | | | 2019-2020 | |
| Revenue | | | | | | | | | | | |
| Property Taxes | 2,365,692 | 2,166,637 | 2,229,283 | 1,403,892 | 1,858,569 | 1,871,239 | 1,875,003 | 1,879,584 | 1,880,345 | (370,714) | -17% |
| Interest Earnings | 53,243 | 147,610 | 192,000 | 103,695 | 200,000 | 200,000 | 175,000 | 175,000 | 150,000 | 8,000 | 4% |
| Other Income | - | 3,020 | - | - | - | - | - | - | - | - | - |
| Transfers In | 1,466,348 | - | - | - | - | - | - | - | - | - | - |
| Total Revenue | 3,885,283 | 2,317,267 | 2,421,283 | 1,507,586 | 2,058,569 | 2,071,239 | 2,050,003 | 2,054,584 | 2,030,345 | (362,714) | -15% |
| Expenditures by Type | | | | | | | | | | | |
| Personnel | | | | | | | | | | | |
| Salaries & Wages | - | - | - | - | - | - | - | - | - | - | - |
| Fringe Benefits | - | - | - | - | - | - | - | - | - | - | - |
| Total Personnel | - | - | - | - | - | - | - | - | - | - | - |
| Supplies | - | - | - | - | - | - | - | - | - | - | - |
| Services & Charges | | | | | | | | | | | |
| Professional Services | 161,185 | 242,352 | 973,532 | 156,248 | - | - | - | - | - | (973,532) | -100% |
| Repairs & Maintenance | - | - | - | - | - | - | - | - | - | - | - |
| Other Services & Charges | - | - | - | - | - | - | - | - | - | - | - |
| Transfers Out | - | - | - | - | - | - | - | - | - | - | - |
| Total Services & Charges | 161,185 | 242,352 | 973,532 | 156,248 | - | - | - | - | - | (973,532) | -100% |
| Capital | | | | | | | | | | | |
| Land | 54,748 | 48,539 | - | - | - | - | - | - | - | - | - |
| Land Improvements | - | - | 2,831,977 | 433,384 | - | - | - | - | - | (2,831,977) | -100% |
| Bldgs & Bldg Improve. | - | 40,421 | 2,035,924 | 847,234 | - | - | - | - | - | (2,035,924) | -100% |
| Motor Equipment | - | - | - | - | - | - | - | - | - | - | - |
| Machinery & Equipment | - | - | - | - | - | - | - | - | - | - | - |
| Infrastructure | 454,654 | 370,049 | 4,511,295 | 102,845 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,100,000 | (2,511,295) | -56% |
| Total Capital | 509,402 | 459,009 | 9,379,196 | 1,383,462 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,100,000 | (7,379,196) | -79% |
| Total Expenditures | 670,587 | 701,361 | 10,352,728 | 1,539,710 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,100,000 | (8,352,728) | -81% |
| Net Surplus / (Deficit) | 3,214,696 | 1,615,906 | (7,931,445) | (32,124) | 58,569 | 71,239 | 50,003 | 54,584 | (69,655) | | |
| Beginning Cash Balance | 4,613,772 | 7,848,685 | 9,455,102 | | 1,523,657 | 1,582,226 | 1,653,465 | 1,703,468 | 1,758,052 | Cash Reserve | |
| Cash Adjustments | 20,217 | (9,489) | - | | - | - | - | - | - | 25% of Annual expenditures | |
| Ending Cash Balance | 7,848,685 | 9,455,102 | 1,523,657 | | 1,582,226 | 1,653,465 | 1,703,468 | 1,758,052 | 1,688,397 | | |
| Cash Reserves Target | 167,647 | 175,340 | 2,588,182 | | 500,000 | 500,000 | 500,000 | 500,000 | 525,000 | | |

Fund Purpose:

This fund accounts for the collection of Tax Increment Financing (TIF) revenues for the Southside Development Area #1 and expenses of those funds on eligible development projects for this TIF area.

Explanation of Revenue Sources:

Financing is provided by property tax proceeds in excess of those attributable to the assessed value of the property in the district before redevelopment. This fund receives revenue from interest earned on the fund's cash balance. Interest rates are expected to rise over the next few years, increasing interest earnings revenue.

Fund 436 - TIF - River East Residential (NE Res)

| Fund Type | Tax Increment Financing Funds | | | | Control | Redevelopment Commission Controlled Funds | | | | | |
|-------------------------------------|-------------------------------|------------------|---------------------------|--------------------|----------------------------|---|------------------|-------------------|-------------------|---------------------------------|-------------|
| | 2017 Actual | 2018 Actual | 2019 Amended Budget | 06/30/19 Actual | 2020 Proposed Budget | Forecast | | | | Budget Variance 2019-2020 | % Change |
| | | | | | | 2021 | 2022 | 2023 | 2024 | | |
| Revenue | | | | | | | | | | | |
| Property Taxes | 4,262,917 | 4,686,651 | 4,563,923 | 2,798,589 | 5,770,197 | 6,574,407 | 6,760,732 | 6,781,399 | 6,784,575 | 1,206,274 | 26% |
| Interest Earnings | (4,943) | 4,559 | 40,000 | 17,201 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | - | 0% |
| Other Income | - | 6 | - | - | - | - | - | - | - | - | - |
| Transfers In | - | 61 | - | - | - | - | - | - | - | - | - |
| Total Revenue | 4,257,974 | 4,691,277 | 4,603,923 | 2,815,789 | 5,810,197 | 6,614,407 | 6,800,732 | 6,821,399 | 6,824,575 | 1,206,274 | 26% |
| Expenditures by Type | | | | | | | | | | | |
| Personnel | | | | | | | | | | | |
| Salaries & Wages | - | - | - | - | - | - | - | - | - | - | - |
| Fringe Benefits | - | - | - | - | - | - | - | - | - | - | - |
| Total Personnel | - | - | - | - | - | - | - | - | - | - | - |
| Supplies | - | - | - | - | - | - | - | - | - | - | - |
| Services & Charges | | | | | | | | | | | |
| Professional Services | 1,331 | 2,026 | 9,047 | - | 26,047 | 24,797 | 13,797 | 11,297 | - | 17,000 | 188% |
| Repairs & Maintenance | - | - | - | - | - | - | - | - | - | - | - |
| Debt Service | | | | | | | | | | | |
| Principal | 1,871,080 | 376,417 | 392,522 | 194,201 | 409,383 | 427,037 | 445,523 | 464,882 | 126,129 | 16,861 | 4% |
| Interest & Fees | 1,294,673 | 116,911 | 102,306 | 52,463 | 85,445 | 67,791 | 49,305 | 29,946 | 13,886 | (16,861) | -16% |
| Other Services & Charges | - | - | - | - | - | - | - | - | - | - | - |
| Transfers Out | - | 4,693,972 | 3,771,125 | 1,883,253 | 3,864,125 | 4,180,375 | 4,396,375 | 4,403,875 | 4,414,875 | 93,000 | 2% |
| Total Services & Charges | 3,167,084 | 5,189,326 | 4,275,000 | 2,129,917 | 4,385,000 | 4,700,000 | 4,905,000 | 4,910,000 | 4,554,890 | 110,000 | 3% |
| Capital | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditures | 3,167,084 | 5,189,326 | 4,275,000 | 2,129,917 | 4,385,000 | 4,700,000 | 4,905,000 | 4,910,000 | 4,554,890 | 110,000 | 3% |
| Net Surplus / (Deficit) | 1,090,890 | (498,049) | 328,923 | 685,872 | 1,425,197 | 1,914,407 | 1,895,732 | 1,911,399 | 2,269,685 | | |
| Beginning Cash Balance | 2,392,145 | 3,492,629 | 2,990,020 | | 3,318,943 | 4,744,140 | 6,658,547 | 8,554,279 | 10,465,678 | Cash Reserve | |
| Cash Adjustments | 9,593 | (4,559) | - | | - | - | - | - | - | 25% of Annual expenditures | |
| Ending Cash Balance | 3,492,629 | 2,990,020 | 3,318,943 | | 4,744,140 | 6,658,547 | 8,554,279 | 10,465,678 | 12,735,363 | | |
| Cash Reserves Target | 791,771 | 1,297,332 | 1,068,750 | | 1,096,250 | 1,175,000 | 1,226,250 | 1,227,500 | 1,138,723 | | |

Fund Purpose:

This fund accounts for the collection of Tax Increment Financing (TIF) revenues for the River East Residential Development Area and expenses of those funds on eligible development projects for this TIF area. The boundaries for this TIF district were changed as part of the TIF re-alignment during 2015. The fund was formerly known as the Northeast Residential TIF.

Explanation of Revenue Sources:

Financing is provided by property tax proceeds in excess of those attributable to the assessed value of the property in the district before redevelopment. This fund receives revenue from interest earned on the fund's cash balance. Interest rates are expected to rise over the next few years, increasing interest earnings revenue.

Budget Sheets

Redevelopment Commission- Controlled Funds (Information Only)

Redevelopment Funds

Fund 433 - Redevelopment General

| Fund Type | Special Revenue Funds | | | | Control | Redevelopment Commission Controlled Funds | | | | | |
|-------------------------------------|-----------------------|----------------|---------------------------|--------------------|----------------------------|---|------------------|------------------|------------------|----------------------------|------------|
| | 2017 Actual | 2018 Actual | 2019 Amended Budget | 06/30/19 Actual | 2020 Proposed Budget | Forecast | | | | Budget Variance | % |
| | | | | | | 2021 | 2022 | 2023 | 2024 | 2019-2020 | Change |
| Revenue | | | | | | | | | | | |
| Local Income Taxes | - | - | 70,356 | 48,917 | 8,775 | 8,775 | 8,775 | 8,775 | 8,775 | (61,581) | -88% |
| Interest Earnings | 71 | 2,799 | 15,000 | 7,299 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | - | 0% |
| Donations | - | 607,302 | 1,000,000 | - | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | - | 0% |
| Other Income | - | - | - | - | - | - | - | - | - | - | - |
| Transfers In | - | 28,126 | - | - | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | - |
| Total Revenue | 71 | 638,227 | 1,085,356 | 56,216 | 1,173,775 | 1,173,775 | 1,173,775 | 1,173,775 | 1,173,775 | 88,419 | 8% |
| Expenditures by Type | | | | | | | | | | | |
| Personnel | | | | | | | | | | | |
| Salaries & Wages | - | - | - | - | - | - | - | - | - | - | - |
| Fringe Benefits | - | - | - | - | - | - | - | - | - | - | - |
| Total Personnel | - | - | - | - | - | - | - | - | - | - | - |
| Supplies | - | - | - | - | - | - | - | - | - | - | - |
| Services & Charges | | | | | | | | | | | |
| Professional Services | 1,133 | 29,994 | 4,500 | - | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | - | 0% |
| Printing & Advertising | - | - | - | - | - | - | - | - | - | - | - |
| Education & Training | - | - | - | - | - | - | - | - | - | - | - |
| Travel | - | - | - | - | - | - | - | - | - | - | - |
| Repairs & Maintenance | - | - | - | - | - | - | - | - | - | - | - |
| Grants & Subsidies | - | - | 1,069,500 | - | 1,025,000 | 1,025,000 | 1,025,000 | 1,025,000 | 1,025,000 | (44,500) | -4% |
| Other Services & Charges | - | - | - | - | - | - | - | - | - | - | - |
| Transfers Out | - | - | - | - | - | - | - | - | - | - | - |
| Total Services & Charges | 1,133 | 29,994 | 1,074,000 | - | 1,029,500 | 1,029,500 | 1,029,500 | 1,029,500 | 1,029,500 | (44,500) | -4% |
| Capital | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditures | 1,133 | 29,994 | 1,074,000 | - | 1,029,500 | 1,029,500 | 1,029,500 | 1,029,500 | 1,029,500 | (44,500) | -4% |
| Net Surplus / (Deficit) | (1,061) | 608,233 | 11,356 | 56,216 | 144,275 | 144,275 | 144,275 | 144,275 | 144,275 | | |
| Beginning Cash Balance | 8,438 | 7,403 | 615,795 | | 627,151 | 771,426 | 915,701 | 1,059,976 | 1,204,251 | Cash Reserve | |
| Cash Adjustments | 26 | 159 | - | | - | - | - | - | - | 25% of Annual expenditures | |
| Ending Cash Balance | 7,403 | 615,795 | 627,151 | | 771,426 | 915,701 | 1,059,976 | 1,204,251 | 1,348,526 | | |
| Cash Reserves Target | 283 | 7,498 | 268,500 | | 257,375 | 257,375 | 257,375 | 257,375 | 257,375 | | |

Fund Purpose:

Prior to 2019, this fund's sole expenditure was for general legal fees for the Redevelopment Commission. Starting in 2019, this fund will also be used for economic empowerment activities determined by the Redevelopment Commission and the Department of Community Investment.

The Redevelopment Commission was established to address conditions associated with blight and the underutilization of land and/or barriers to development. The Commission operates within the city limits. They study areas of the city, identify problem areas and develop a strategic plan for eliminating blight and bringing about new development within those areas. A primary focus is on the expansion of tax base and the creation of new jobs within South Bend.

There are five voting members of the South Bend Redevelopment Commission. Three are appointed by the Mayor; two are appointed by the South Bend Common Council. In addition, one member of the South Bend Community School Corporation Board of School Trustees is appointed by the Mayor as a non-voting adviser to the Commission.

Explanation of Revenue Sources:

This fund receives revenue from interest earned on the fund's cash balance.

In 2020, this fund will receive the South Bend Redevelopment Commission's portion of the Local Income Tax (LIT) distribution from the State.

Beginning in 2018, the City of South Bend will receive donations from the Pokagon Band of the Potawatomi, a Native American tribe, as "payment in lieu of taxes" for the Four Winds Casino built on tribal land adjacent to the City. This is to be split between the General Fund (101) and the Redevelopment General Fund (433).

Explanation of Expenditures and Significant Changes/Variations:

As outlined in the agreement with the Pokagon Band, the donations will fund initiatives broadly aimed at contributing to the improvement of educational opportunities in the City and to address poverty and unemployment in the City.

Fund 439 - Certified Technology Park

| Fund Type | Capital Funds | | | | Control | Redevelopment Commission Controlled Funds | | | | | |
|---|--------------------|----------------|---------------------------|--------------------|----------------------------|---|--------------|--------------|--------------|---------------------------------|------------------------|
| | 2017 Actual | 2018 Actual | 2019 Amended Budget | 06/30/19 Actual | 2020 Proposed Budget | Forecast | | | | Budget Variance 2019-2020 | % Change |
| | | | | | | 2021 | 2022 | 2023 | 2024 | | |
| Revenue | | | | | | | | | | | |
| Intergov./ Grants | 252,625 | - | - | - | - | - | - | - | - | - | - |
| Interest Earnings | 10,018 | 10,966 | 8,487 | 7,292 | - | - | - | - | - | (8,487) | -100% |
| Other Income | - | - | - | - | - | - | - | - | - | - | - |
| Transfers In | - | - | - | - | - | - | - | - | - | - | - |
| Total Revenue | 262,643 | 10,966 | 8,487 | 7,292 | - | - | - | - | - | (8,487) | -100% |
| Expenditures by Type | | | | | | | | | | | |
| Personnel | | | | | | | | | | | |
| Salaries & Wages | - | - | - | - | - | - | - | - | - | - | - |
| Fringe Benefits | - | - | - | - | - | - | - | - | - | - | - |
| Total Personnel | - | - | - | - | - | - | - | - | - | - | - |
| Supplies | - | - | - | - | - | - | - | - | - | - | - |
| Services & Charges | | | | | | | | | | | |
| Professional Services | - | - | - | - | - | - | - | - | - | - | - |
| Repairs & Maintenance | - | - | - | - | - | - | - | - | - | - | - |
| Other Services & Charges | - | - | - | - | - | - | - | - | - | - | - |
| Transfers Out | - | - | - | - | - | - | - | - | - | - | - |
| Total Services & Charges | - | - | - | - | - | - | - | - | - | - | - |
| Capital | | | | | | | | | | | |
| Land | - | - | - | - | - | - | - | - | - | - | - |
| Land Improvements | 1,800,000 | - | 625,000 | 55,389 | - | - | - | - | - | (625,000) | -100% |
| Bldgs & Bldg Improve. | - | - | - | - | - | - | - | - | - | - | - |
| Motor Equipment | - | - | - | - | - | - | - | - | - | - | - |
| Machinery & Equipment | - | - | - | - | - | - | - | - | - | - | - |
| Infrastructure | - | - | - | - | - | - | - | - | - | - | - |
| Total Capital | 1,800,000 | - | 625,000 | 55,389 | - | - | - | - | - | (625,000) | -100% |
| Total Expenditures | 1,800,000 | - | 625,000 | 55,389 | - | - | - | - | - | (625,000) | -100% |
| Net Surplus / (Deficit) | (1,537,357) | 10,966 | (616,513) | (48,098) | - | - | - | - | - | | |
| Beginning Cash Balance | 2,146,647 | 614,013 | 624,204 | | 7,691 | 7,691 | 7,691 | 7,691 | 7,691 | | Cash Reserve |
| Cash Adjustments | 4,722 | (774) | - | | - | - | - | - | - | | No reserve requirement |
| Ending Cash Balance | 614,013 | 624,204 | 7,691 | | 7,691 | 7,691 | 7,691 | 7,691 | 7,691 | | |
| Cash Reserves Target | - | - | - | | - | - | - | - | - | | |
| Fund Purpose: | | | | | | | | | | | |
| This fund is used to account for the collection of a special state tax distribution and the expenses for improvements at Innovation Park and Ignition Park, the city's dual-campus technology park. | | | | | | | | | | | |

Fund 454 - Airport Urban Enterprise Zone

| Fund Type | Capital Funds | | | | Control | Redevelopment Commission Controlled Funds | | | | | |
|-------------------------------------|----------------|----------------|---------------------------|--------------------|----------------------------|---|-----------------|-----------------|-----------------|---|-------------|
| | 2017 Actual | 2018 Actual | 2019 Amended Budget | 06/30/19 Actual | 2020 Proposed Budget | Forecast | | | | Budget Variance 2019-2020 | % Change |
| | | | | | | 2021 | 2022 | 2023 | 2024 | | |
| Revenue | | | | | | | | | | | |
| Interest Earnings | 3,532 | 6,915 | 6,000 | 4,598 | 8,000 | 8,000 | 7,000 | 5,000 | 2,000 | 2,000 | 33% |
| Other Income | - | - | - | - | - | - | - | - | - | - | - |
| Transfers In | - | - | - | - | - | - | - | - | - | - | - |
| Total Revenue | 3,532 | 6,915 | 6,000 | 4,598 | 8,000 | 8,000 | 7,000 | 5,000 | 2,000 | 2,000 | 33% |
| Expenditures by Type | | | | | | | | | | | |
| Personnel | | | | | | | | | | | |
| Salaries & Wages | - | - | - | - | - | - | - | - | - | - | - |
| Fringe Benefits | - | - | - | - | - | - | - | - | - | - | - |
| Total Personnel | - | - | - | - | - | - | - | - | - | - | - |
| Supplies | - | - | - | - | - | - | - | - | - | - | - |
| Services & Charges | | | | | | | | | | | |
| Professional Services | - | - | - | - | - | - | - | - | - | - | - |
| Debt Service | | | | | | | | | | | |
| Principal | - | - | - | - | - | - | - | - | - | - | - |
| Interest & Fees | - | - | - | - | - | - | - | - | - | - | - |
| Grants & Subsidies | - | - | 50,000 | - | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | - | 0% |
| Other Services & Charges | - | - | - | - | - | - | - | - | - | - | - |
| Transfers Out | - | - | - | - | - | - | - | - | - | - | - |
| Total Services & Charges | - | - | 50,000 | - | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | - | 0% |
| Capital | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditures | - | - | 50,000 | - | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | - | 0% |
| Net Surplus / (Deficit) | 3,532 | 6,915 | (44,000) | 4,598 | (42,000) | (42,000) | (43,000) | (45,000) | (48,000) | | |
| Beginning Cash Balance | 382,423 | 387,224 | 393,651 | | 349,651 | 307,651 | 265,651 | 222,651 | 177,651 | Cash Reserve No reserve requirement | |
| Cash Adjustments | 1,270 | (488) | - | | - | - | - | - | - | | |
| Ending Cash Balance | 387,224 | 393,651 | 349,651 | | 307,651 | 265,651 | 222,651 | 177,651 | 129,651 | | |
| Cash Reserves Target | - | - | - | | - | - | - | - | - | | |

Fund Purpose:

This fund was originally established to account for expenditures for improvements in the Zone area, financed by property taxes on qualifying properties in the Zone. In the past, majority of revenue came from personal property taxes paid by AJ Wright. This fund has not received property tax revenue since 2013.

Explanation of Revenue Sources:

Currently, this fund only receives revenue from interest earned on the fund's cash balance.

Explanation of Expenditures and Significant Changes/Variations:

This fund has been used in the past to pay for job training programs. Staff continue to work on developing eligible, viable program.

Budget Sheets

Redevelopment Commission- Controlled Funds (Information Only)

Redevelopment Debt Service Funds

Fund 315 - Airport 2003 Debt Reserve

| Fund Type | Debt Service Funds | | | | Control | Redevelopment Commission Controlled Funds | | | | | |
|-------------------------------------|--------------------|------------------|---------------------------|--------------------|----------------------------|---|------------------|------------------|--------------------|---------------------------------|-------------|
| | 2017 Actual | 2018 Actual | 2019 Amended Budget | 06/30/19 Actual | 2020 Proposed Budget | Forecast | | | | Budget Variance 2019-2020 | % Change |
| | | | | | | 2021 | 2022 | 2023 | 2024 | | |
| Revenue | | | | | | | | | | | |
| Interest Earnings | 9,536 | 18,472 | 19,000 | 12,107 | 20,000 | 20,000 | 20,000 | 20,000 | 5,000 | 1,000 | 5% |
| Other Income | - | - | - | - | - | - | - | - | - | - | - |
| Transfers In | - | - | - | - | - | - | - | - | - | - | - |
| Total Revenue | 9,536 | 18,472 | 19,000 | 12,107 | 20,000 | 20,000 | 20,000 | 20,000 | 5,000 | 1,000 | 5% |
| Expenditures by Type | | | | | | | | | | | |
| Personnel | | | | | | | | | | | |
| Salaries & Wages | - | - | - | - | - | - | - | - | - | - | - |
| Fringe Benefits | - | - | - | - | - | - | - | - | - | - | - |
| Total Personnel | - | - | - | - | - | - | - | - | - | - | - |
| Supplies | - | - | - | - | - | - | - | - | - | - | - |
| Services & Charges | | | | | | | | | | | |
| Professional Services | - | - | - | - | - | - | - | - | - | - | - |
| Debt Service | | | | | | | | | | | |
| Principal | - | - | - | - | - | - | - | - | 999,382 | - | - |
| Interest & Fees | - | - | - | - | - | - | - | - | 41,080 | - | - |
| Other Services & Charges | - | - | - | - | - | - | - | - | - | - | - |
| Transfers Out | 9,390 | 17,155 | 14,000 | 11,819 | 20,000 | 20,000 | 20,000 | 20,000 | 5,000 | 6,000 | 43% |
| Total Services & Charges | 9,390 | 17,155 | 14,000 | 11,819 | 20,000 | 20,000 | 20,000 | 20,000 | 1,045,462 | 6,000 | 43% |
| Capital | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditures | 9,390 | 17,155 | 14,000 | 11,819 | 20,000 | 20,000 | 20,000 | 20,000 | 1,045,462 | 6,000 | 43% |
| Net Surplus / (Deficit) | 146 | 1,317 | 5,000 | 288 | - | - | - | - | (1,040,462) | | |
| Beginning Cash Balance | 1,036,888 | 1,040,462 | 1,040,462 | | 1,045,462 | 1,045,462 | 1,045,462 | 1,045,462 | 1,045,462 | | |
| Cash Adjustments | 3,428 | (1,317) | - | | - | - | - | - | - | | |
| Ending Cash Balance | 1,040,462 | 1,040,462 | 1,045,462 | | 1,045,462 | 1,045,462 | 1,045,462 | 1,045,462 | 5,000 | | |
| Cash Reserves Target | 1,040,462 | 1,040,462 | 1,045,462 | | 1,045,462 | 1,045,462 | 1,045,462 | 1,045,462 | 5,000 | | |

Cash Reserve
100% debt service reserve
per bond covenants

Fund Purpose:

This is a debt service fund which exists only to satisfy debt service reserve requirements of the outstanding 2011 Airport Development Area TIF Redevelopment Authority bonds (debt schedule 6) for the airport taxable project.

Explanation of Revenue Sources:

The only activity is interest income which is promptly transferred out to the River West TIF Fund (324). Any variance in the trend of interest income will be due to changes in prevailing interest rates.

Explanation of Expenditures and Significant Changes/Variations:

The debt service reserve will be used towards the last debt service payment due August 1, 2024.

Fund 328 - SBCDA 2003 Debt Reserve

| Fund Type | Debt Service Funds | | | | Control | Redevelopment Commission Controlled Funds | | | | | |
|-------------------------------------|--------------------|------------------|---------------------------|--------------------|----------------------------|---|------------------|------------------|--------------------|---------------------------------|--|
| | 2017 Actual | 2018 Actual | 2019 Amended Budget | 06/30/19 Actual | 2020 Proposed Budget | Forecast | | | | Budget Variance 2019-2020 | % Change |
| | | | | | | 2021 | 2022 | 2023 | 2024 | | |
| Revenue | | | | | | | | | | | |
| Interest Earnings | 15,946 | 30,882 | 40,000 | 20,240 | 40,000 | 40,000 | 40,000 | 40,000 | 7,500 | - | 0% |
| Other Income | - | - | - | - | - | - | - | - | - | - | - |
| Transfers In | - | - | - | - | - | - | - | - | - | - | - |
| Total Revenue | 15,946 | 30,882 | 40,000 | 20,240 | 40,000 | 40,000 | 40,000 | 40,000 | 7,500 | - | 0% |
| Expenditures by Type | | | | | | | | | | | |
| Personnel | | | | | | | | | | | |
| Salaries & Wages | - | - | - | - | - | - | - | - | - | - | - |
| Fringe Benefits | - | - | - | - | - | - | - | - | - | - | - |
| Total Personnel | - | - | - | - | - | - | - | - | - | - | - |
| Supplies | - | - | - | - | - | - | - | - | - | - | - |
| Services & Charges | | | | | | | | | | | |
| Professional Services | - | - | - | - | - | - | - | - | - | - | - |
| Debt Service | | | | | | | | | | | |
| Principal | - | - | - | - | - | - | - | - | 1,715,185 | - | - |
| Interest & Fees | - | - | - | - | - | - | - | - | 24,310 | - | - |
| Other Services & Charges | - | - | - | - | - | - | - | - | - | - | - |
| Transfers Out | 14,653 | 28,681 | 20,000 | 19,760 | 40,000 | 40,000 | 40,000 | 40,000 | 7,500 | 20,000 | 100% |
| Total Services & Charges | 14,653 | 28,681 | 20,000 | 19,760 | 40,000 | 40,000 | 40,000 | 40,000 | 1,746,995 | 20,000 | 100% |
| Capital | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditures | 14,653 | 28,681 | 20,000 | 19,760 | 40,000 | 40,000 | 40,000 | 40,000 | 1,746,995 | 20,000 | 100% |
| Net Surplus / (Deficit) | 1,293 | 2,202 | 20,000 | 481 | - | - | - | - | (1,739,495) | | |
| Beginning Cash Balance | 1,732,472 | 1,739,495 | 1,739,495 | | 1,759,495 | 1,759,495 | 1,759,495 | 1,759,495 | 1,759,495 | | Cash Reserve 100% debt service reserve per bond covenants |
| Cash Adjustments | 5,729 | (2,202) | - | | - | - | - | - | - | | |
| Ending Cash Balance | 1,739,495 | 1,739,495 | 1,759,495 | | 1,759,495 | 1,759,495 | 1,759,495 | 1,759,495 | 20,000 | | |
| Cash Reserves Target | 1,739,495 | 1,739,495 | 1,759,495 | | 1,759,495 | 1,759,495 | 1,759,495 | 1,759,495 | - | | |

Fund Purpose:

This is a debt service fund which exists only to satisfy debt service reserve requirements of the outstanding 2011 South Bend Downtown Central Development Area TIF Redevelopment Authority bonds (debt schedule 5) for the Palais Royale project.

Explanation of Revenue Sources:

The only activity is interest income which is promptly transferred out to the River West TIF Fund (324). Any variance in the trend of interest income will be due to changes in prevailing interest rates.

Explanation of Expenditures and Significant Changes/Variations:

The debt service reserve will be used towards the last debt service payment due August 1, 2024.

Fund 351 - 2018 TIF Park Bond Debt Service Reserve

| Fund Type | Debt Service Funds | | | | Control | Redevelopment Commission Controlled Funds | | | | | |
|-------------------------------------|--------------------|----------------|---------------------------|--------------------|----------------------------|---|-----------|-----------|-----------|--|-------------|
| | 2017 Actual | 2018 Actual | 2019 Amended Budget | 06/30/19 Actual | 2020 Proposed Budget | Forecast | | | | Budget Variance 2019-2020 | % Change |
| | | | | | | 2021 | 2022 | 2023 | 2024 | | |
| Revenue | | | | | | | | | | | |
| Interest Earnings | - | (275) | 20,000 | 11,606 | 12,576 | 12,732 | 12,890 | 13,050 | 13,212 | (7,424) | -37% |
| Debt Proceeds | - | 993,495 | - | - | - | - | - | - | - | - | - |
| Other Income | - | - | - | - | - | - | - | - | - | - | - |
| Transfers In | - | - | - | - | - | - | - | - | - | - | - |
| Total Revenue | - | 993,220 | 20,000 | 11,606 | 12,576 | 12,732 | 12,890 | 13,050 | 13,212 | (7,424) | -37% |
| Expenditures by Type | | | | | | | | | | | |
| Personnel | | | | | | | | | | | |
| Salaries & Wages | - | - | - | - | - | - | - | - | - | - | - |
| Fringe Benefits | - | - | - | - | - | - | - | - | - | - | - |
| Total Personnel | - | - | - | - | - | - | - | - | - | - | - |
| Supplies | - | - | - | - | - | - | - | - | - | - | - |
| Services & Charges | | | | | | | | | | | |
| Professional Services | - | - | - | - | - | - | - | - | - | - | - |
| Debt Service | | | | | | | | | | | |
| Principal | - | - | - | - | - | - | - | - | - | - | - |
| Interest & Fees | - | - | - | - | - | - | - | - | - | - | - |
| Other Services & Charges | - | - | - | - | - | - | - | - | - | - | - |
| Transfers Out | - | - | - | - | - | - | - | - | - | - | - |
| Total Services & Charges | - | - | - | - | - | - | - | - | - | - | - |
| Capital | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditures | - | - | - | - | - | - | - | - | - | - | - |
| Net Surplus / (Deficit) | - | 993,220 | 20,000 | 11,606 | 12,576 | 12,732 | 12,890 | 13,050 | 13,212 | | |
| Beginning Cash Balance | - | - | 993,495 | | 1,013,495 | 1,026,071 | 1,038,803 | 1,051,693 | 1,064,743 | Cash Reserve 100% debt service reserve per bond covenants | |
| Cash Adjustments | - | 275 | - | | - | - | - | - | | | |
| Ending Cash Balance | - | 993,495 | 1,013,495 | | 1,026,071 | 1,038,803 | 1,051,693 | 1,064,743 | 1,077,955 | | |
| Cash Reserves Target | - | - | - | | - | - | - | - | - | | |

Fund Purpose:

This fund is used to hold the debt service reserve for the Redevelopment District Bonds, Series 2018 (debt schedule #169). The bonds were issued for the purpose of funding renovations and upgrades at Pulaski, Leeper, and Seitz Parks and improvements to the mixed use riverfront trail and other infrastructure improvements to park and recreation areas in or serving the River West Development Area.

The par amount of the Redevelopment District Bonds, Series 2018 was \$11,995,000 with a premium of \$96,103. The bonds closed on April 25, 2018 with a net interest rate of 2.971%. The net proceeds after bond issuance costs were \$11,818,495. \$993,495 was deposited into this fund per the bond agreement. The remaining \$10,825,000 was deposited into Fund 452 (2018 TIF Park Bond Capital) and will be used towards the approved capital projects (see Fund 452).

The debt service reserve fund is funded from bond proceeds in an amount equal to maximum annual principal and interest due on the bonds. If moneys in the reserve fund are used to pay principal and interest on the bonds, the balance will be restored from TIF revenues. Debt service payments are due on February 1 and August 1. The first debt service payment is due August 1, 2018 and the final payment is due February 1, 2033. The debt service reserve will be used towards the last debt service payment.

Explanation of Revenue Sources:

At the time of issuance, \$993,495 was deposited into this fund to be held as a reserve.

Explanation of Revenue Sources, Expenditures, and Significant Changes/Variations:

The debt service reserve will be used towards the last debt service payment due February 1, 2033.

Fund 752 - South Bend Redevelopment Authority

| Fund Type | Debt Service Funds | | | | Control | City Funds | | | | | |
|-------------------------------------|--------------------|------------------|---------------------------|--------------------|----------------------------|------------------|------------------|------------------|------------------|---------------------------------|-------------|
| | 2017 Actual | 2018 Actual | 2019 Amended Budget | 06/30/19 Actual | 2020 Proposed Budget | Forecast | | | | Budget Variance 2019-2020 | % Change |
| | | | | | | 2021 | 2022 | 2023 | 2024 | | |
| Revenue | | | | | | | | | | | |
| Interest Earnings | 3,871 | 4,699 | 5,000 | 3,786 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | (500) | -10% |
| Other Income | - | - | - | - | - | - | - | - | - | - | - |
| Transfers In | 3,887,000 | 3,115,000 | 2,869,500 | 1,432,378 | 2,870,500 | 2,866,000 | 2,865,000 | 2,868,500 | 2,869,500 | 1,000 | 0% |
| Total Revenue | 3,890,871 | 3,119,699 | 2,874,500 | 1,436,164 | 2,875,000 | 2,870,500 | 2,869,500 | 2,873,000 | 2,874,000 | 500 | 0% |
| Expenditures by Type | | | | | | | | | | | |
| Personnel | | | | | | | | | | | |
| Salaries & Wages | - | - | - | - | - | - | - | - | - | - | - |
| Fringe Benefits | - | - | - | - | - | - | - | - | - | - | - |
| Total Personnel | - | - | - | - | - | - | - | - | - | - | - |
| Supplies | - | - | - | - | - | - | - | - | - | - | - |
| Services & Charges | | | | | | | | | | | |
| Professional Services | - | - | - | - | - | - | - | - | - | - | - |
| Debt Service | | | | | | | | | | | |
| Principal | 2,605,000 | 1,915,000 | 1,725,000 | 1,015,000 | 1,790,000 | 1,850,000 | 1,925,000 | 2,015,000 | 2,110,000 | 65,000 | 4% |
| Interest & Fees | 1,261,169 | 1,192,219 | 1,136,269 | 575,684 | 1,075,613 | 1,008,669 | 934,281 | 843,681 | 748,206 | (60,656) | -5% |
| Other Services & Charges | - | - | - | - | - | - | - | - | - | - | - |
| Transfers Out | 735,240 | 324,220 | - | - | - | - | - | - | - | - | - |
| Total Services & Charges | 4,601,409 | 3,431,439 | 2,861,269 | 1,590,684 | 2,865,613 | 2,858,669 | 2,859,281 | 2,858,681 | 2,858,206 | 4,344 | 0% |
| Capital | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditures | 4,601,409 | 3,431,439 | 2,861,269 | 1,590,684 | 2,865,613 | 2,858,669 | 2,859,281 | 2,858,681 | 2,858,206 | 4,344 | 0% |
| Net Surplus / (Deficit) | (710,538) | (311,740) | 13,231 | (154,520) | 9,387 | 11,831 | 10,219 | 14,319 | 15,794 | | |
| Beginning Cash Balance | - | 522,232 | 210,492 | | 223,723 | 233,110 | 244,941 | 255,160 | 269,479 | | |
| Cash Adjustments | 1,232,769 | (0) | - | | - | - | - | - | - | | |
| Ending Cash Balance | 522,232 | 210,492 | 223,723 | | 233,110 | 244,941 | 255,160 | 269,479 | 285,273 | | |
| Cash Reserves Target | 522,232 | 210,492 | 223,723 | | 233,110 | 244,941 | 255,160 | 269,479 | 285,273 | | |

Cash Reserve
100% cash reserves per bond covenants

Fund Purpose:

The South Bend Redevelopment Authority Fund records debt service payments received from the City that are passed through to the paying agent bank and the bondholders per bond agreements. The South Bend Redevelopment Authority is a separate legal entity that is recorded in the Comprehensive Annual Financial Report (CAFR). This fund was established in 2017 to integrate this activity into the City's formal accounting system.

Explanation of Revenue Sources:

The South Bend Redevelopment Authority receives debt service payments from the City (recorded as interfund transfers) and passes them through to trustee banks and bondholders. This fund also receives revenue from interest earned on the cash balance at the trustee bank.

Explanation of Expenditures and Significant Changes/Variations:

This fund accounts for the bi-annual debt service principal and interest payments of Redevelopment Authority debt. Current debt includes:
 - 2013 Century Center Special Tax Bonds Refunding 2008 - debt payments paid for by River West TIF Fund (324), final payment 5/1/26, (debt schedule #62)
 - 2015 Eddy Street Commons-Lease Rental Revenue Bonds Refunding 2008 - debt payments paid for by River East Residential TIF Fund (436), final payment 2/15/33, (debt schedule #54)

Fund 756 - Smart Streets Debt Service Reserve

| Fund Type | Debt Service Funds | | | | Control | City Funds | | | | | |
|-------------------------------------|--------------------|------------------|---------------------------|--------------------|----------------------------|------------------|------------------|------------------|------------------|---------------------------------|-------------|
| | 2017 Actual | 2018 Actual | 2019 Amended Budget | 06/30/19 Actual | 2020 Proposed Budget | Forecast | | | | Budget Variance 2019-2020 | % Change |
| | | | | | | 2021 | 2022 | 2023 | 2024 | | |
| Revenue | | | | | | | | | | | |
| Interest Earnings | 3,274 | 4,588 | 4,000 | 2,267 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | (1,000) | -25% |
| Other Income | - | - | - | - | - | - | - | - | - | - | - |
| Transfers In | 856,500 | 1,714,000 | 1,715,500 | 857,500 | 1,716,500 | 1,716,500 | 1,715,000 | 1,713,000 | 1,712,500 | 1,000 | 0% |
| Total Revenue | 859,774 | 1,718,588 | 1,719,500 | 859,767 | 1,719,500 | 1,719,500 | 1,718,000 | 1,716,000 | 1,715,500 | - | 0% |
| Expenditures by Type | | | | | | | | | | | |
| Personnel | | | | | | | | | | | |
| Salaries & Wages | - | - | - | - | - | - | - | - | - | - | - |
| Fringe Benefits | - | - | - | - | - | - | - | - | - | - | - |
| Total Personnel | - | - | - | - | - | - | - | - | - | - | - |
| Supplies | - | - | - | - | - | - | - | - | - | - | - |
| Services & Charges | | | | | | | | | | | |
| Professional Services | - | - | - | - | - | - | - | - | - | - | - |
| Debt Service | | | | | | | | | | | |
| Principal | 460,000 | 940,000 | 970,000 | 480,000 | 1,000,000 | 1,030,000 | 1,060,000 | 1,090,000 | 1,120,000 | 30,000 | 3% |
| Interest & Fees | 789,569 | 770,444 | 741,369 | 375,434 | 713,044 | 682,819 | 651,694 | 619,669 | 586,785 | (28,325) | -4% |
| Other Services & Charges | - | - | - | - | - | - | - | - | - | - | - |
| Transfers Out | - | - | - | - | - | - | - | - | - | - | - |
| Total Services & Charges | 1,249,569 | 1,710,444 | 1,711,369 | 855,434 | 1,713,044 | 1,712,819 | 1,711,694 | 1,709,669 | 1,706,785 | 1,675 | 0% |
| Capital | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditures | 1,249,569 | 1,710,444 | 1,711,369 | 855,434 | 1,713,044 | 1,712,819 | 1,711,694 | 1,709,669 | 1,706,785 | 1,675 | 0% |
| Net Surplus / (Deficit) | (389,795) | 8,145 | 8,131 | 4,332 | 6,456 | 6,681 | 6,306 | 6,331 | 8,715 | | |
| Beginning Cash Balance | - | 1,718,645 | 1,726,790 | | 1,734,921 | 1,741,377 | 1,748,058 | 1,754,364 | 1,760,695 | | |
| Cash Adjustments | 2,108,440 | 0 | - | | - | - | - | - | - | | |
| Ending Cash Balance | 1,718,645 | 1,726,790 | 1,734,921 | | 1,741,377 | 1,748,058 | 1,754,364 | 1,760,695 | 1,769,410 | | |
| Cash Reserves Target | 1,718,645 | 1,726,790 | 1,734,921 | | 1,741,377 | 1,748,058 | 1,754,364 | 1,760,695 | 1,769,410 | | |

Cash Reserve
100% cash reserves per bond covenants

Fund Purpose:

The Smart Streets Debt Service Reserve Fund accounts for debt service reserve on the 2015 Smart Streets bond that had a par amount of \$25 million. The accounting records are maintained in trustee bank accounts. This fund was established in 2017 to integrate these trustee accounts into the City's regular accounting system.

Explanation of Revenue Sources:

The trustee bank receives debt service payments from the City and passes them through to the bondholders. This fund also receives revenue from interest earned on the cash balance at the trustee bank.

Explanation of Expenditures and Significant Changes/Variations:

The River West TIF Fund (324) transfers money into this fund semi-annually to cover debt service payments. The final payment is due February 1, 2037 (debt schedule #135). The debt service reserve amount will be used towards the last debt service payment. Capital expenditures of this bond are tracked in the Smart Streets Bond Capital Fund (753).

Fund 760 - Eddy Street Commons Debt Service

| Fund Type | Debt Service Funds | | | | Control | City Funds | | | | | |
|-------------------------------------|--------------------|------------------|---------------------------|--------------------|----------------------------|------------------|------------------|------------------|------------------|---------------------------------|-------------|
| | 2017 Actual | 2018 Actual | 2019 Amended Budget | 06/30/19 Actual | 2020 Proposed Budget | Forecast | | | | Budget Variance 2019-2020 | % Change |
| | | | | | | 2021 | 2022 | 2023 | 2024 | | |
| Revenue | | | | | | | | | | | |
| Interest Earnings | 1,480 | 6,428 | 6,500 | 4,267 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | (500) | -8% |
| Debt Proceeds | 2,500,000 | - | - | - | - | - | - | - | - | - | - |
| Other Income | - | - | - | - | - | - | - | - | - | - | - |
| Transfers In | - | 2,223,472 | 1,298,125 | 649,375 | 1,390,625 | 1,710,875 | 1,926,375 | 1,929,875 | 1,941,375 | 92,500 | 7% |
| Total Revenue | 2,501,480 | 2,229,900 | 1,304,625 | 653,642 | 1,396,625 | 1,716,875 | 1,932,375 | 1,935,875 | 1,947,375 | 92,000 | 7% |
| Expenditures by Type | | | | | | | | | | | |
| Personnel | | | | | | | | | | | |
| Salaries & Wages | - | - | - | - | - | - | - | - | - | - | - |
| Fringe Benefits | - | - | - | - | - | - | - | - | - | - | - |
| Total Personnel | - | - | - | - | - | - | - | - | - | - | - |
| Supplies | - | - | - | - | - | - | - | - | - | - | - |
| Services & Charges | | | | | | | | | | | |
| Professional Services | - | - | - | - | - | - | - | - | - | - | - |
| Debt Service | | | | | | | | | | | |
| Principal | - | 25,000 | 50,000 | 25,000 | 145,000 | 475,000 | 720,000 | 760,000 | 810,000 | 95,000 | 190% |
| Interest & Fees | - | 1,253,472 | 1,249,125 | 624,375 | 1,246,625 | 1,236,875 | 1,207,375 | 1,170,875 | 1,132,375 | (2,500) | 0% |
| Other Services & Charges | - | - | - | - | - | - | - | - | - | - | - |
| Transfers Out | - | - | - | - | - | - | - | - | - | - | - |
| Total Services & Charges | - | 1,278,472 | 1,299,125 | 649,375 | 1,391,625 | 1,711,875 | 1,927,375 | 1,930,875 | 1,942,375 | 92,500 | 7% |
| Capital | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditures | - | 1,278,472 | 1,299,125 | 649,375 | 1,391,625 | 1,711,875 | 1,927,375 | 1,930,875 | 1,942,375 | 92,500 | 7% |
| Net Surplus / (Deficit) | 2,501,480 | 951,428 | 5,500 | 4,267 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | | |
| Beginning Cash Balance | - | 2,501,480 | 3,452,908 | | 3,458,408 | 3,463,408 | 3,468,408 | 3,473,408 | 3,478,408 | | |
| Cash Adjustments | - | - | - | | - | - | - | - | - | | |
| Ending Cash Balance | 2,501,480 | 3,452,908 | 3,458,408 | | 3,463,408 | 3,468,408 | 3,473,408 | 3,478,408 | 3,483,408 | | |
| Cash Reserves Target | 2,500,000 | 2,500,000 | 2,500,000 | | 2,500,000 | 2,500,000 | 2,500,000 | 2,500,000 | 2,500,000 | | |
| | | | | | | | | | | Cash Reserve | |
| | | | | | | | | | | \$2,500,000 minimum | |

Fund Purpose:

This fund accounts for the receipt of payments from the City's North East Residential Area TIF Fund (436) and the subsequent semi-annual payment of debt service principal and interest to the bondholders. This fund will hold a minimum of \$2.5 million in cash reserves per the 2017 Eddy Street Commons bond covenant. The bonds were closed on August 14, 2017 and the par amount was \$25 million. In December 2018, an additional \$945,000 was added to the debt service reserve.

Explanation of Revenue Sources:

A debt service reserve amount of \$2.5 million dollars was established at the 2017 Eddy Street Commons Bond debt closing. This amount was deposited into this debt service fund at the time of the closing. In December 2018, an additional \$945,000 was added to the debt service reserve. Currently, this fund only receives revenue from interest earned on the cash balance at the trustee bank.

Explanation of Expenditures and Significant Changes/Variations:

The principal and interest payments are set forth in the 20 year debt amortization schedule with the first payment made on February 15, 2018 and the final payment on February 15, 2037. The bond was issued for Phase II of the Eddy Street Commons, a mixed-use development area just south of the University of Notre Dame. Capital expenditures related to the project are tracked in the Eddy Street Commons Capital Fund (759).

2020 Proposed Staffing Summary

City of South Bend

| Fund | Department | Position | Status | FTE | 2019 Salary Cap | Proposed % Increase | 2020 Salary Cap |
|----------|------------------------------|---|--------|-----------|-----------------|---------------------|-----------------|
| 211-1001 | Dept of Community Investment | Executive Director of Community Investment | NB | 1 | \$ 106,423 | 2.0% | \$ 108,551 |
| 211-1001 | Dept of Community Investment | Director of Business Development | NB | 1 | \$ 80,651 | 2.0% | \$ 82,264 |
| 211-1001 | Dept of Community Investment | Director of Engagement & Economic Empowerment | NB | 1 | \$ 80,651 | 2.0% | \$ 82,264 |
| 211-1001 | Dept of Community Investment | Director of Neighborhood Development | NB | 1 | \$ 80,651 | 2.0% | \$ 82,264 |
| 211-1001 | Dept of Community Investment | Director of Planning | NB | 1 | \$ 80,651 | 2.0% | \$ 82,264 |
| 211-1001 | Dept of Community Investment | Housing Counselor | NB | 1 | \$ 67,049 | 2.0% | \$ 68,390 |
| 211-1001 | Dept of Community Investment | Manager - Business Development | NB | 2 | \$ 67,049 | 2.0% | \$ 68,390 |
| 211-1001 | Dept of Community Investment | Manager - Neighborhood Grants | NB | 1 | \$ 67,049 | 2.0% | \$ 68,390 |
| 211-1001 | Dept of Community Investment | Manager - Property Development | NB | 1 | \$ 67,049 | 2.0% | \$ 68,390 |
| 211-1001 | Dept of Community Investment | Principal Planner | NB | 2 | \$ 67,049 | 2.0% | \$ 68,390 |
| 211-1001 | Dept of Community Investment | Zoning and Business Services Admin. | NB | 1 | \$ 67,049 | 2.0% | \$ 68,390 |
| 211-1001 | Dept of Community Investment | Senior Planner | NB | 1 | \$ 61,793 | 2.0% | \$ 63,029 |
| 211-1001 | Dept of Community Investment | Business Development Specialist | NB | 1 | \$ 57,192 | 2.0% | \$ 58,336 |
| 211-1001 | Dept of Community Investment | Economic Empowerment Specialist | NB | 1 | \$ 57,192 | 2.0% | \$ 58,336 |
| 211-1001 | Dept of Community Investment | Engagement Specialist | NB | 1 | \$ 57,192 | 2.0% | \$ 58,336 |
| 211-1001 | Dept of Community Investment | Historic Preservation Administrator | NB | 1 | \$ 57,192 | 2.0% | \$ 58,336 |
| 211-1001 | Dept of Community Investment | Property Development Analyst | NB | 1 | \$ 57,192 | 2.0% | \$ 58,336 |
| 211-1001 | Dept of Community Investment | Property Inspector | NB | 1 | \$ 57,192 | 2.0% | \$ 58,336 |
| 211-1001 | Dept of Community Investment | Zoning Specialist | NB | 1 | \$ 57,192 | 2.0% | \$ 58,336 |
| 211-1001 | Dept of Community Investment | Executive Assistant | NB | 1 | \$ 55,740 | 2.0% | \$ 56,855 |
| 211-1001 | Dept of Community Investment | Licensing & Registration Administrator | NB | 1 | \$ 53,623 | 2.0% | \$ 54,695 |
| 211-1001 | Dept of Community Investment | Neighborhood Program Specialist | NB | 1 | \$ 51,117 | 2.0% | \$ 52,139 |
| 211-1001 | Dept of Community Investment | Financial Specialist III | NB | 1 | \$ 44,500 | 2.0% | \$ 45,390 |
| 211-1001 | Dept of Community Investment | Historic Preservation Specialist | NB | 1 | \$ 42,840 | 2.0% | \$ 43,697 |
| 211-1001 | Dept of Community Investment | Administrative Assistant II | NB | 2 | \$ 42,558 | 2.0% | \$ 43,409 |
| | | Total FTEs - Dept of Community Investment | | 28 | | | |
| 600-1306 | Building Dept | Building Commissioner | NB | 1 | \$ 93,770 | 2.0% | \$ 95,645 |
| 600-1306 | Building Dept | Deputy Building Commissioner | NB | 1 | \$ 67,049 | 2.0% | \$ 68,390 |
| 600-1306 | Building Dept | Chief Building Inspector | NB | 1 | \$ 60,724 | 2.0% | \$ 61,938 |
| 600-1306 | Building Dept | Executive Assistant <i>(formerly Administrative Assistant I)</i> | NB | 1 | \$ 41,336 | 37.5% | \$ 56,855 |
| 600-1306 | Building Dept | Commercial Combination Inspector | NB | 2 | \$ 52,119 | 2.0% | \$ 53,161 |
| 600-1306 | Building Dept | Building Inspector | NB | 5 | \$ 49,637 | 2.0% | \$ 50,630 |
| 600-1306 | Building Dept | Assistant Manager - Customer Service <i>(formerly Admin Asst)</i> | NB | 1 | \$ 41,336 | 19.4% | \$ 49,347 |
| 600-1306 | Building Dept | Customer Service Coordinator | NB | 1 | \$ 44,272 | 2.0% | \$ 45,175 |
| 600-1306 | Building Dept | Customer Service Coordinator | NB | 1 | \$ 44,272 | 2.0% | \$ 45,175 |
| 600-1306 | Building Dept | Administrative Assistant I | NB | 1 | \$ 41,336 | 2.0% | \$ 42,163 |
| | | Total FTEs - Building Department | | 15 | | | |
| | | | | | | | |
| | | | | | | | |
| | | Total FTES | | 43 | | | |

2020 Proposed Budget - Line-Level Detail

| ACCOUNT | DESCRIPTION | DEPARTMENT | CATEGORY NAME | 2017 ACTUAL | 2018 ACTUAL | 2019 ORIGINAL BUDGET | 2019 AMENDED BUDGET | 6/30/2019 ACTUAL | 2020 PROPOSED BUDGET | 2021 FORECAST | 2022 FORECAST | 2023 FORECAST | 2024 FORECAST |
|--------------------|---------------------------|------------|-----------------------------|-------------|-------------|----------------------|---------------------|------------------|----------------------|---------------|---------------|---------------|---------------|
| 209-1401-460.31-02 | ENGINEERING | DCI | Professional Services | 50,423 | 40,530 | - | 44,480 | 19,851 | - | - | - | - | - |
| 209-1402-460.31-06 | OTHER PROFESSIONAL SVCS | DCI | Professional Services | - | 9,396 | 750,000 | 961,851 | 74,118 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| 209-1403-460.31-06 | OTHER PROFESSIONAL SVCS | DCI | Professional Services | 292,372 | 48,668 | - | 4,920 | 4,704 | - | - | - | - | - |
| 210-1002-460.50-02 | INTERFUND TRANSFER OUT | DCI | Transfers Out | - | - | 230,000 | 230,000 | 230,000 | - | - | - | - | - |
| 210-1007-460.31-06 | OTHER PROFESSIONAL SVCS | DCI | Professional Services | - | - | - | 171,301 | 19,527 | - | - | - | - | - |
| 210-1007-460.36-01 | BUILDING R&M | DCI | Repairs & Maintenance | - | - | - | 281,250 | - | - | - | - | - | - |
| 210-1007-460.39-30 | GRANTS AND SUBSIDIES | DCI | Grants & Subsidies | - | - | - | 65,000 | - | - | - | - | - | - |
| 210-1007-460.39-82 | DEMOLITION & CLEARANCE | DCI | Other Services & Charges | - | - | - | 11,400 | - | - | - | - | - | - |
| 210-1036-460.31-06 | OTHER PROFESSIONAL SVCS | DCI | Professional Services | - | - | - | 25,156 | - | - | - | - | - | - |
| 210-1036-460.36-01 | BUILDING R&M | DCI | Repairs & Maintenance | - | - | - | 118,750 | - | - | - | - | - | - |
| 210-1041-460.38-01 | PRINCIPAL | DCI | Debt Service | 63,660 | 65,591 | 67,582 | 67,582 | 16,706 | 69,632 | 35,604 | - | - | - |
| 210-1041-460.38-02 | INTEREST | DCI | Debt Service | 8,350 | 6,419 | 4,429 | 4,429 | 1,296 | 2,379 | 401 | - | - | - |
| 210-1060-460.39-82 | DEMOLITION & CLEARANCE | DCI | Other Services & Charges | - | 55,662 | - | 81,000 | - | - | - | - | - | - |
| 211-1001-460.10-01 | SALARIED WAGES | DCI | Salaries & Wages | 1,187,893 | 1,460,997 | 1,704,330 | 1,701,670 | 606,834 | 1,754,549 | 1,937,961 | 1,932,906 | 2,016,255 | 2,056,583 |
| 211-1001-460.10-04 | EXTRA AND OVERTIME | DCI | Salaries & Wages | - | - | 2,000 | 2,000 | - | - | - | - | - | - |
| 211-1001-460.10-09 | PERMANENT PART-TIME | DCI | Salaries & Wages | - | 1,760 | - | - | - | 33,805 | 10,000 | 10,000 | 10,000 | 10,000 |
| 211-1001-460.10-10 | HIRING BONUS | DCI | Salaries & Wages | 2,000 | 2,000 | - | 2,000 | 2,000 | - | - | - | - | - |
| 211-1001-460.11-01 | FICA - REGULAR | DCI | Fringe Benefits | 89,265 | 109,073 | 130,975 | 130,975 | 45,066 | 137,300 | 149,505 | 149,126 | 155,502 | 158,585 |
| 211-1001-460.11-04 | PERF - REGULAR | DCI | Fringe Benefits | 133,268 | 164,367 | 191,754 | 191,754 | 67,635 | 197,229 | 217,767 | 217,205 | 226,545 | 231,055 |
| 211-1001-460.11-07 | UNEMPLOYMENT COMP | DCI | Fringe Benefits | - | - | - | - | - | 175 | 576 | 968 | 1,409 | 1,853 |
| 211-1001-460.11-08 | HEALTH INSURANCE | DCI | Fringe Benefits | 277,240 | 344,428 | 273,168 | 273,168 | 95,811 | 315,151 | 454,982 | 454,372 | 499,982 | 529,982 |
| 211-1001-460.11-09 | LIFE INSURANCE | DCI | Fringe Benefits | 2,375 | 2,900 | 3,360 | 3,360 | 1,195 | 3,360 | 3,720 | 3,600 | 3,720 | 3,720 |
| 211-1001-460.11-12 | AUTO ALLOWANCE | DCI | Fringe Benefits | 4,950 | 4,800 | 5,100 | 5,100 | 800 | 5,100 | 5,100 | 5,100 | 5,100 | 5,100 |
| 211-1001-460.11-22 | PARKING ALLOWANCE | DCI | Fringe Benefits | (86) | (40) | - | - | - | - | - | - | - | - |
| 211-1001-460.11-24 | CELL PHONE ALLOWANCE | DCI | Fringe Benefits | 715 | 1,320 | 660 | 1,320 | 550 | 1,320 | 1,320 | 1,320 | 1,320 | 1,320 |
| 211-1001-460.11-29 | PARENTAL LEAVE | DCI | Fringe Benefits | - | 3,778 | 4,266 | 4,266 | 1,472 | 6,141 | 8,721 | 8,700 | 9,073 | 9,256 |
| 211-1001-460.21-01 | OFFICIAL RECORDS | DCI | Supplies | 493 | 909 | 4,000 | 4,000 | 257 | 6,200 | 1,200 | 1,200 | 1,200 | 1,200 |
| 211-1001-460.21-02 | PRINT SHOP | DCI | Supplies | 241 | 272 | 2,000 | 2,000 | 40 | 1,000 | 1,000 | 1,000 | 1,000 | 2,000 |
| 211-1001-460.21-03 | C.S. OFFICE SUPPLIES | DCI | Supplies | 1,089 | 1,577 | 3,665 | 3,665 | 36 | - | - | - | - | - |
| 211-1001-460.21-04 | OFFICE SUPPLIES | DCI | Supplies | 9,072 | 15,292 | 12,000 | 16,712 | 7,411 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 |
| 211-1001-460.21-06 | PHOTO/BLUEPRINT | DCI | Supplies | 60 | - | 450 | 450 | - | - | - | - | - | - |
| 211-1001-460.22-01 | C.S. GASOLINE | DCI | Supplies | 967 | 1,451 | 1,633 | 1,633 | 348 | 1,592 | 1,633 | 1,633 | 1,633 | 1,633 |
| 211-1001-460.31-01 | LEGAL SERVICES | DCI | Professional Services | 232 | 78 | - | - | - | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| 211-1001-460.31-06 | OTHER PROFESSIONAL SVCS | DCI | Professional Services | 96,783 | 294,570 | 163,732 | 248,354 | 65,609 | 242,500 | 237,500 | 237,500 | 237,500 | 237,500 |
| 211-1001-460.31-13 | PROPERTY INSPECTION | DCI | Professional Services | 1,520 | - | 1,800 | 2,200 | 2,200 | 1,600 | 2,000 | 1,720 | 1,680 | 2,000 |
| 211-1001-460.31-19 | CREDIT REPORT SERVICES | DCI | Professional Services | 783 | 761 | 4,000 | 3,531 | 435 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 211-1001-460.31-22 | FEDERALLY REQUIRED AUDITS | DCI | Professional Services | 13,601 | 19,975 | 12,000 | 12,000 | - | 14,000 | 14,000 | 14,000 | 14,000 | 14,000 |
| 211-1001-460.31-70 | ADM FEE ALLOCATION | DCI | Other Interfund Allocations | 91,992 | 87,189 | 98,842 | 98,842 | 41,183 | 118,912 | 127,770 | 130,325 | 132,932 | 135,591 |
| 211-1001-460.31-71 | CENTRAL STORES ALLOCATION | DCI | Other Interfund Allocations | 1,332 | 2,730 | 3,325 | 3,325 | 1,386 | - | - | - | - | - |
| 211-1001-460.31-73 | PRINT SHOP ALLOCATION | DCI | Other Interfund Allocations | 6,168 | 5,511 | 4,867 | 4,867 | 2,025 | 2,207 | 2,003 | 1,966 | 2,008 | 2,049 |
| 211-1001-460.31-76 | IT ALLOCATION | DCI | Other Interfund Allocations | 177,180 | 222,039 | 269,655 | 269,655 | 112,358 | 170,620 | 226,450 | 224,335 | 224,814 | 225,640 |
| 211-1001-460.31-78 | LIABILITY INSURANCE ALLOC | DCI | Other Interfund Allocations | - | - | 87,674 | 87,674 | 36,532 | 68,409 | 77,865 | 79,422 | 81,010 | 82,630 |
| 211-1001-460.32-02 | POSTAGE | DCI | Other Services & Charges | 3,383 | 4,567 | 4,000 | 8,005 | 6,023 | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 |
| 211-1001-460.32-03 | TRAVEL | DCI | Travel | - | - | 16,700 | 19,700 | 11,764 | 28,000 | 21,500 | 21,500 | 21,500 | 21,500 |
| 211-1001-460.32-04 | TELEPHONE | DCI | Other Services & Charges | 675 | 703 | 450 | 814 | 357 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 211-1001-460.32-21 | TRAVEL - MILEAGE | DCI | Travel | 494 | 741 | - | - | - | - | - | - | - | - |
| 211-1001-460.32-22 | TRAVEL - AIRFARE | DCI | Travel | 3,021 | 6,431 | - | - | - | - | - | - | - | - |
| 211-1001-460.32-23 | TRAVEL - HOTEL | DCI | Travel | 7,171 | 6,972 | - | - | - | - | - | - | - | - |
| 211-1001-460.32-24 | TRAVEL - MEALS | DCI | Travel | 1,482 | 1,807 | - | - | - | - | - | - | - | - |
| 211-1001-460.32-25 | TRAVEL - OTHER | DCI | Travel | 1,379 | 1,350 | - | - | - | - | - | - | - | - |
| 211-1001-460.33-01 | OUTSIDE PRINTING SERVICE | DCI | Printing & Advertising | - | 1,013 | 3,500 | 4,097 | 697 | 4,500 | 3,000 | 3,000 | 3,000 | 4,500 |
| 211-1001-460.33-02 | PUBLICATION LEGAL NOTICE | DCI | Printing & Advertising | 3,474 | 3,134 | 6,000 | 6,045 | 999 | 7,000 | 4,500 | 4,500 | 4,500 | 6,000 |
| 211-1001-460.33-03 | PROMOTIONAL | DCI | Printing & Advertising | 668 | 6,793 | 10,000 | 10,352 | 6,242 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 211-1001-460.34-02 | LIABILITY INSURANCE | DCI | Other Interfund Allocations | 142,500 | 73,069 | - | - | - | - | - | - | - | - |

2020 Proposed Budget - Line-Level Detail

| ACCOUNT | DESCRIPTION | DEPARTMENT | CATEGORY NAME | 2017 ACTUAL | 2018 ACTUAL | 2019 ORIGINAL BUDGET | 2019 AMENDED BUDGET | 6/30/2019 ACTUAL | 2020 PROPOSED BUDGET | 2021 FORECAST | 2022 FORECAST | 2023 FORECAST | 2024 FORECAST |
|--------------------|---------------------------|--------------------------|--------------------------|-------------|-------------|----------------------|---------------------|------------------|----------------------|---------------|---------------|---------------|---------------|
| 211-1001-460.36-02 | OFFICE EQUIP R&M | DCI | Repairs & Maintenance | - | - | 6,863 | 463 | - | - | - | - | - | - |
| 211-1001-460.36-03 | AUTO EQUIPMENT R&M | DCI | Repairs & Maintenance | 176 | 1,989 | 2,600 | 2,600 | 201 | 2,600 | 2,600 | 2,600 | 2,600 | 2,600 |
| 211-1001-460.36-04 | COMPUTER EQUIP R&M | DCI | Repairs & Maintenance | - | - | - | - | - | - | - | - | - | - |
| 211-1001-460.36-06 | SOFTWARE MAINTENANCE | DCI | Repairs & Maintenance | 10,965 | 4,233 | 7,000 | 7,000 | 856 | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 |
| 211-1001-460.39-10 | SUBSCRIPTIONS & DUES | DCI | Other Services & Charges | 2,752 | 5,444 | 3,500 | 5,444 | 755 | 8,830 | 8,830 | 9,000 | 9,000 | 9,000 |
| 211-1001-460.39-66 | LOCAL MEETINGS | DCI | Other Services & Charges | - | (20) | - | - | - | - | - | - | - | - |
| 211-1001-460.39-70 | EDUCATION & TRAINING | DCI | Education & Training | 6,823 | 8,889 | 12,000 | 12,125 | 4,383 | 23,900 | 17,600 | 17,600 | 17,600 | 17,600 |
| 211-1001-460.39-89 | MISC CHARGES & SVCS | DCI | Other Services & Charges | 1,349 | - | 1,500 | 1,500 | 513 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 212-1001-460.39-30 | GRANTS AND SUBSIDIES | DCI | Grants & Subsidies | 2,585,517 | 3,848,101 | 2,911,000 | 5,644,915 | 772,078 | 2,911,000 | 2,911,000 | 2,911,000 | 2,911,000 | 2,911,000 |
| 212-1001-460.50-02 | INTERFUND TRANSFER OUT | DCI | Transfers Out | - | - | - | - | - | - | - | - | - | - |
| 212-1036-460.31-06 | OTHER PROFESSIONAL SVCS | DCI | Professional Services | - | - | - | 300,000 | - | - | - | - | - | - |
| 212-1036-460.39-30 | GRANTS AND SUBSIDIES | DCI | Grants & Subsidies | - | - | - | 2,000,000 | - | - | - | - | - | - |
| 217-1008-415.33-03 | PROMOTIONAL | DCI | Printing & Advertising | - | - | - | 19,150 | - | 19,150 | 19,150 | 19,150 | 19,150 | 19,150 |
| 217-1008-415.39-62 | SCHOLARSHIP LUNCHEON EXP | DCI | Other Services & Charges | - | - | - | 2,000 | - | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 217-1008-415.39-63 | SCHOLARSHIPS PAID | DCI | Other Services & Charges | - | - | - | 7,000 | - | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 |
| 315-1002-460.50-02 | INTERFUND TRANSFER OUT | Redevelopment Commissior | Transfers Out | 9,390 | 17,155 | 14,000 | 14,000 | 9,447 | 20,000 | 13,133 | 13,296 | 13,461 | 13,628 |
| 324-1050-460.31-01 | LEGAL SERVICES | Redevelopment Commissior | Professional Services | 86,951 | 93,268 | 78,030 | 237,951 | 90,972 | 79,591 | 81,182 | 82,806 | 84,462 | 84,462 |
| 324-1050-460.31-02 | ENGINEERING | Redevelopment Commissior | Professional Services | 669,402 | 856,649 | 201,614 | 2,690,539 | 384,466 | 205,646 | 209,759 | 213,954 | 218,233 | 218,233 |
| 324-1050-460.31-05 | APPRAISAL | Redevelopment Commissior | Professional Services | 30,705 | - | - | - | - | - | - | - | - | - |
| 324-1050-460.31-06 | OTHER PROFESSIONAL SVCS | Redevelopment Commissior | Professional Services | 253,863 | 341,434 | 90,000 | 551,137 | 35,990 | 91,800 | 93,636 | 95,509 | 97,419 | 97,419 |
| 324-1050-460.33-03 | PROMOTIONAL | Redevelopment Commissior | Printing & Advertising | 24,071 | - | - | - | - | - | - | - | - | - |
| 324-1050-460.37-06 | BUILDING RENTAL | Redevelopment Commissior | Other Services & Charges | - | - | - | 1,400,000 | 250,000 | - | - | - | - | - |
| 324-1050-460.37-11 | CAPITAL LEASE PRINCIPAL | Redevelopment Commissior | Debt Service | 3,149,112 | 136,409 | - | - | - | - | - | - | - | - |
| 324-1050-460.37-12 | CAPITAL LEASE INTEREST | Redevelopment Commissior | Debt Service | 990,486 | 63,591 | - | - | - | - | - | - | - | - |
| 324-1050-460.38-01 | PRINCIPAL | Redevelopment Commissior | Debt Service | 3,010,000 | 2,670,000 | 3,608,315 | 4,038,315 | 1,950,773 | 3,750,570 | 3,808,193 | 3,491,202 | 3,649,615 | 3,833,455 |
| 324-1050-460.38-02 | INTEREST | Redevelopment Commissior | Debt Service | 1,016,068 | 962,091 | 1,170,350 | 1,197,275 | 607,516 | 1,027,120 | 874,363 | 706,288 | 541,631 | 368,480 |
| 324-1050-460.38-03 | PAYING AGENT FEES | Redevelopment Commissior | Debt Service | 1,500 | 600 | 1,500 | 1,500 | - | 1,100 | 2,000 | 2,000 | 2,000 | 2,000 |
| 324-1050-460.39-01 | REFNDS,AWARDS,INDEMNITIES | Redevelopment Commissior | Other Services & Charges | 124,353 | 1,042,706 | - | 124,970 | 124,970 | - | - | - | - | - |
| 324-1050-460.39-64 | PROPERTY MANAGEMENT | Redevelopment Commissior | Other Services & Charges | - | - | - | 200,000 | - | - | - | - | - | - |
| 324-1050-460.39-82 | DEMOLITION & CLEARANCE | Redevelopment Commissior | Other Services & Charges | 302,586 | 1,120,691 | - | 982,865 | 621,390 | - | - | - | - | - |
| 324-1050-460.41-01 | LAND | Redevelopment Commissior | Capital | - | - | - | 172,000 | - | - | - | - | - | - |
| 324-1050-460.42-01 | LAND IMPROVEMENTS | Redevelopment Commissior | Capital | 1,247,127 | 1,170,285 | - | 1,722,202 | 272,388 | - | - | - | - | - |
| 324-1050-460.42-02 | BUILDING IMPROVEMENTS | Redevelopment Commissior | Capital | 2,491,508 | 9,563,563 | - | 7,075,058 | 1,108,848 | - | - | - | - | - |
| 324-1050-460.42-03 | STREETS AND ALLEYS | Redevelopment Commissior | Capital | 4,105,934 | 3,734,467 | 8,589,173 | 17,315,329 | 376,852 | 8,579,879 | 7,451,314 | 8,740,741 | 11,517,015 | 9,287,451 |
| 324-1050-460.42-04 | SEWERS | Redevelopment Commissior | Capital | - | - | - | 1,514,792 | 190,986 | - | - | - | - | - |
| 324-1050-460.42-07 | EQUIPMENT | Redevelopment Commissior | Capital | 857,113 | 89,202 | - | - | - | - | - | - | - | - |
| 324-1050-460.50-02 | INTERFUND TRANSFER OUT | Redevelopment Commissior | Transfers Out | - | 4,267,975 | 4,261,018 | 4,261,018 | 2,133,988 | 4,264,294 | 3,979,553 | 3,667,500 | 2,889,625 | 2,108,500 |
| 328-1002-460.50-02 | INTERFUND TRANSFER OUT | Redevelopment Commissior | Transfers Out | 14,653 | 28,681 | 20,000 | 20,000 | 15,794 | 40,000 | 22,103 | 22,377 | 22,655 | 22,936 |
| 404-1001-460.31-06 | OTHER PROFESSIONAL SVCS | DCI | Professional Services | - | 3,334 | - | 16,666 | 3,666 | 120,000 | 120,000 | 120,000 | 120,000 | 120,000 |
| 404-1001-460.38-01 | PRINCIPAL | DCI | Debt Service | 7,453 | - | - | - | - | - | - | - | - | - |
| 404-1001-460.39-30 | GRANTS AND SUBSIDIES | DCI | Grants & Subsidies | 200,000 | 807,126 | 1,404,000 | 1,616,825 | 474,725 | 1,025,000 | 1,700,000 | 1,700,000 | 1,700,000 | 1,700,000 |
| 404-1001-460.39-79 | NEIGHBORHOOD PARTNERSHIPS | DCI | Other Services & Charges | 9,385 | 12,000 | 50,000 | 80,000 | 14,000 | 85,000 | 585,000 | 585,000 | 585,000 | 585,000 |
| 404-1001-460.39-89 | MISC CHARGES & SVCS | DCI | Other Services & Charges | - | - | - | - | - | - | - | - | - | - |
| 404-1001-460.41-01 | LAND | DCI | Capital | 577 | 91,395 | 175,000 | 216,908 | 23,013 | - | - | - | - | - |
| 404-1001-460.42-01 | LAND IMPROVEMENTS | DCI | Capital | - | 11,493 | 50,000 | 50,000 | - | - | - | - | - | - |
| 404-1001-460.42-03 | STREETS AND ALLEYS | DCI | Capital | 178,811 | 24,243 | 180,000 | 401,955 | 49,768 | 100,000 | 180,000 | 180,000 | 180,000 | 180,000 |
| 404-1050-452.50-02 | INTERFUND TRANSFER OUT | DCI | Transfers Out | 350,347 | - | - | - | - | 150,000 | 700,000 | 700,000 | 700,000 | 700,000 |
| 404-1050-460.31-06 | OTHER PROFESSIONAL SVCS | DCI | Professional Services | - | - | 20,000 | 20,000 | - | 20,000 | - | - | - | - |
| 404-1050-460.39-64 | PROPERTY MANAGEMENT | DCI | Other Services & Charges | - | - | - | - | - | - | - | - | - | - |
| 408-1001-460.31-06 | OTHER PROFESSIONAL SVCS | DCI | Professional Services | 371,897 | 90,168 | 60,000 | 438,408 | 257,166 | 570,000 | 480,000 | 480,000 | 480,000 | 480,000 |
| 408-1001-460.39-30 | GRANTS AND SUBSIDIES | DCI | Grants & Subsidies | 124,906 | 649,922 | 2,035,000 | 3,313,656 | 143,488 | 730,000 | 4,417,000 | 4,417,000 | 4,417,000 | 4,417,000 |
| 408-1001-460.39-58 | HISTORIC PRESERVATION | DCI | Other Services & Charges | 25,000 | 24,630 | - | - | - | - | - | - | - | - |
| 408-1001-460.41-01 | LAND | DCI | Capital | - | - | 525,000 | 665,000 | 18,975 | - | - | - | - | - |
| 408-1001-460.42-01 | LAND IMPROVEMENTS | DCI | Capital | - | 49,830 | - | - | - | - | 50,000 | 50,000 | 50,000 | 50,000 |

2020 Proposed Budget - Line-Level Detail

| ACCOUNT | DESCRIPTION | DEPARTMENT | CATEGORY NAME | 2017 ACTUAL | 2018 ACTUAL | 2019 ORIGINAL BUDGET | 2019 AMENDED BUDGET | 6/30/2019 ACTUAL | 2020 PROPOSED BUDGET | 2021 FORECAST | 2022 FORECAST | 2023 FORECAST | 2024 FORECAST |
|--------------------|---------------------------|--------------------------|--------------------------|-------------|-------------|----------------------|---------------------|------------------|----------------------|---------------|---------------|---------------|---------------|
| 408-1001-460.42-02 | BUILDING IMPROVEMENTS | DCI | Capital | - | - | - | - | - | 50,000 | | | | |
| 408-1001-460.50-02 | INTERFUND TRANSFER OUT | DCI | Transfers Out | 1,522,673 | 1,866,020 | 2,191,690 | 2,191,690 | 547,923 | 2,288,899 | 2,676,825 | 2,668,208 | 2,813,320 | 2,896,096 |
| 408-1050-452.50-02 | INTERFUND TRANSFER OUT | DCI | Transfers Out | 60,000 | - | - | - | - | - | - | - | - | - |
| 408-1050-460.31-05 | APPRAISAL | DCI | Professional Services | 29,625 | 26,036 | 40,000 | 50,588 | 7,075 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 |
| 408-1050-460.31-06 | OTHER PROFESSIONAL SVCS | DCI | Professional Services | 1,500 | - | - | 9,600 | 9,600 | - | - | - | - | - |
| 408-1050-460.31-11 | LAND SURVEYS | DCI | Professional Services | 3,350 | 10,373 | 94,000 | 74,000 | 7,987 | 94,000 | 94,000 | 94,000 | 94,000 | 94,000 |
| 408-1050-460.31-12 | TITLE WORK | DCI | Professional Services | 6,325 | 7,001 | 12,000 | 12,100 | 1,419 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 |
| 408-1050-460.31-16 | TREE MAINTENANCE | DCI | Repairs & Maintenance | 97,500 | 130,000 | 130,000 | 162,500 | 64,000 | 130,000 | 130,000 | 130,000 | 130,000 | 130,000 |
| 408-1050-460.31-25 | ADVERTISEMENT FEES | DCI | Printing & Advertising | 2,054 | 606 | 5,000 | 5,043 | 53 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 408-1050-460.35-04 | WATER | DCI | Utilities | 12,778 | 1,281 | - | 1,055 | - | - | - | - | - | - |
| 408-1050-460.36-01 | BUILDING R&M | DCI | Repairs & Maintenance | 12,715 | 3,329 | 46,000 | 66,385 | 10,569 | 46,000 | 46,000 | 46,000 | 46,000 | 46,000 |
| 408-1050-460.39-64 | PROPERTY MANAGEMENT | DCI | Other Services & Charges | 56,053 | - | - | - | - | - | - | - | - | - |
| 408-1050-460.39-89 | MISC CHARGES & SVCS | DCI | Other Services & Charges | 10,527 | 1,633 | 5,000 | 7,285 | 41 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 408-1050-460.41-01 | LAND | DCI | Capital | 2,700 | - | - | - | - | - | - | - | - | - |
| 410-1002-460.38-01 | PRINCIPAL | DCI | Debt Service | 126,142 | 486,081 | 60,000 | 60,000 | 30,000 | 40,000 | 24,000 | 24,000 | 28,000 | 20,000 |
| 422-1050-460.31-06 | OTHER PROFESSIONAL SVCS | Redevelopment Commissior | Professional Services | 3,013 | 148 | - | 479 | - | - | - | - | - | - |
| 422-1050-460.42-01 | LAND IMPROVEMENTS | Redevelopment Commissior | Capital | - | 101,278 | - | 348,722 | - | - | - | - | - | - |
| 422-1050-460.42-02 | BUILDING IMPROVEMENTS | Redevelopment Commissior | Capital | - | 101,560 | - | 1,098,440 | 158,422 | - | - | - | - | - |
| 422-1050-460.42-03 | STREETS AND ALLEYS | Redevelopment Commissior | Capital | 79,063 | 642,702 | 900,000 | 247,489 | 31,582 | 400,000 | 350,000 | 375,000 | 300,000 | 300,000 |
| 429-1050-460.31-01 | LEGAL SERVICES | Redevelopment Commissior | Professional Services | - | 2,750 | - | 5,000 | 1,915 | - | - | - | - | - |
| 429-1050-460.31-02 | ENGINEERING | Redevelopment Commissior | Professional Services | 82,603 | 317,259 | - | 59,185 | 12,384 | - | - | - | - | - |
| 429-1050-460.31-06 | OTHER PROFESSIONAL SVCS | Redevelopment Commissior | Professional Services | 242,102 | 20,558 | - | 16,617 | - | - | - | - | - | - |
| 429-1050-460.34-08 | TITLE INSURANCE | Redevelopment Commissior | Insurance | - | - | - | 26,000 | - | - | - | - | - | - |
| 429-1050-460.39-01 | REFNDS,AWARDS,INDEMNITIES | Redevelopment Commissior | Other Services & Charges | - | - | - | 790 | 790 | - | - | - | - | - |
| 429-1050-460.39-82 | DEMOLITION & CLEARANCE | Redevelopment Commissior | Other Services & Charges | 140,918 | 7,417 | - | - | - | - | - | - | - | - |
| 429-1050-460.41-01 | LAND | Redevelopment Commissior | Capital | - | 13,975 | - | - | - | - | - | - | - | - |
| 429-1050-460.42-01 | LAND IMPROVEMENTS | Redevelopment Commissior | Capital | 40,000 | - | - | 3,077,735 | 1,187,065 | - | - | - | - | - |
| 429-1050-460.42-02 | BUILDING IMPROVEMENTS | Redevelopment Commissior | Capital | 448,217 | 300,271 | - | 5,000,000 | - | - | - | - | - | - |
| 429-1050-460.42-03 | STREETS AND ALLEYS | Redevelopment Commissior | Capital | 1,003,900 | 316,824 | 5,100,000 | 4,016,655 | 1,269,389 | 2,800,000 | 2,700,000 | 2,600,000 | 2,500,000 | 2,500,000 |
| 430-1050-460.31-01 | LEGAL SERVICES | Redevelopment Commissior | Professional Services | - | 52,594 | - | - | 408 | - | - | - | - | - |
| 430-1050-460.31-02 | ENGINEERING | Redevelopment Commissior | Professional Services | 144,758 | 99,575 | - | 944,135 | 150,628 | - | - | - | - | - |
| 430-1050-460.31-05 | APPRAISAL | Redevelopment Commissior | Professional Services | 8,000 | 3,525 | - | - | - | - | - | - | - | - |
| 430-1050-460.31-06 | OTHER PROFESSIONAL SVCS | Redevelopment Commissior | Professional Services | 8,427 | 86,657 | - | 29,397 | 5,017 | - | - | - | - | - |
| 430-1050-460.41-01 | LAND | Redevelopment Commissior | Capital | 54,748 | 48,539 | - | - | - | - | - | - | - | - |
| 430-1050-460.42-01 | LAND IMPROVEMENTS | Redevelopment Commissior | Capital | - | - | - | 2,831,977 | 141,357 | - | - | - | - | - |
| 430-1050-460.42-02 | BUILDING IMPROVEMENTS | Redevelopment Commissior | Capital | - | 40,421 | - | 2,035,924 | 847,234 | - | - | - | - | - |
| 430-1050-460.42-03 | STREETS AND ALLEYS | Redevelopment Commissior | Capital | 454,654 | 370,049 | 4,000,000 | 4,511,295 | 102,845 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,100,000 |
| 433-1001-460.31-06 | OTHER PROFESSIONAL SVCS | Redevelopment Commissior | Professional Services | - | 28,100 | - | - | - | - | - | - | - | - |
| 433-1050-460.31-01 | LEGAL SERVICES | Redevelopment Commissior | Professional Services | 1,133 | 1,894 | 4,500 | 4,500 | - | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 |
| 433-1050-460.31-06 | OTHER PROFESSIONAL SVCS | Redevelopment Commissior | Professional Services | - | - | - | - | - | - | - | - | - | - |
| 433-1050-460.39-30 | GRANTS AND SUBSIDIES | Redevelopment Commissior | Grants & Subsidies | - | - | 1,069,500 | 1,069,500 | - | 1,025,000 | 1,025,000 | 1,025,000 | 1,025,000 | 1,025,000 |
| 436-1050-460.31-06 | OTHER PROFESSIONAL SVCS | Redevelopment Commissior | Professional Services | 1,331 | 2,026 | 9,047 | 9,047 | - | 26,047 | 24,797 | 13,797 | 11,297 | - |
| 436-1050-460.37-11 | CAPITAL LEASE PRINCIPAL | Redevelopment Commissior | Debt Service | 1,315,000 | - | - | - | - | - | - | - | - | - |
| 436-1050-460.37-12 | CAPITAL LEASE INTEREST | Redevelopment Commissior | Debt Service | 1,156,000 | - | - | - | - | - | - | - | - | - |
| 436-1050-460.38-01 | PRINCIPAL | Redevelopment Commissior | Debt Service | 556,080 | 376,417 | 392,522 | 392,522 | 194,201 | 409,383 | 427,037 | 445,523 | 464,882 | 126,129 |
| 436-1050-460.38-02 | INTEREST | Redevelopment Commissior | Debt Service | 137,173 | 116,911 | 100,806 | 100,806 | 52,463 | 83,945 | 66,291 | 47,805 | 28,446 | 12,386 |
| 436-1050-460.38-03 | PAYING AGENT FEES | Redevelopment Commissior | Debt Service | 1,500 | - | 1,500 | 1,500 | - | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 436-1050-460.50-02 | INTERFUND TRANSFER OUT | Redevelopment Commissior | Transfers Out | - | 4,693,972 | 3,771,125 | 3,771,125 | 1,883,253 | 3,864,125 | 4,180,375 | 4,396,375 | 4,403,875 | 4,414,875 |
| 454-1050-460.39-30 | GRANTS AND SUBSIDIES | Redevelopment Commissior | Grants & Subsidies | - | - | 50,000 | 50,000 | - | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 600-1201-415.10-11 | WORKING OUT OF CLASSIFICA | Building Dept | Salaries & Wages | - | - | - | 3 | - | - | - | - | - | - |
| 600-1306-415.10-01 | SALARIED WAGES | Building Dept | Salaries & Wages | 680,638 | 681,787 | 693,145 | 693,145 | 296,390 | 874,667 | 892,162 | 910,006 | 928,208 | 946,774 |
| 600-1306-415.10-05 | TEMPORARY SERVICES | Building Dept | Salaries & Wages | - | - | 5,000 | 5,000 | - | - | - | - | - | - |
| 600-1306-415.11-01 | FICA - REGULAR | Building Dept | Fringe Benefits | 50,877 | 50,918 | 53,108 | 53,108 | 21,957 | 66,963 | 68,300 | 69,666 | 71,059 | 72,480 |
| 600-1306-415.11-04 | PERF - REGULAR | Building Dept | Fringe Benefits | 76,231 | 76,490 | 77,753 | 77,753 | 33,241 | 98,037 | 99,995 | 101,995 | 104,034 | 106,112 |

2020 Proposed Budget - Line-Level Detail

City of South Bend

| ACCOUNT | DESCRIPTION | DEPARTMENT | CATEGORY NAME | 2017 ACTUAL | 2018 ACTUAL | 2019 ORIGINAL BUDGET | 2019 AMENDED BUDGET | 6/30/2019 ACTUAL | 2020 PROPOSED BUDGET | 2021 FORECAST | 2022 FORECAST | 2023 FORECAST | 2024 FORECAST |
|--------------------|---------------------------|--------------------------|-----------------------------|----------------|----------------|----------------------------|---------------------------|---------------------|----------------------------|------------------|------------------|------------------|------------------|
| 600-1306-415.11-07 | UNEMPLOYMENT COMP | Building Dept | Fringe Benefits | - | - | - | - | - | 87 | 267 | 456 | 650 | 852 |
| 600-1306-415.11-08 | HEALTH INSURANCE | Building Dept | Fringe Benefits | 191,065 | 185,095 | 122,328 | 122,328 | 52,071 | 165,886 | 241,766 | 249,766 | 265,766 | 281,766 |
| 600-1306-415.11-09 | LIFE INSURANCE | Building Dept | Fringe Benefits | 1,680 | 1,640 | 1,560 | 1,560 | 705 | 1,920 | 1,920 | 1,920 | 1,920 | 1,920 |
| 600-1306-415.11-22 | PARKING ALLOWANCE | Building Dept | Fringe Benefits | 2,700 | 2,700 | 3,120 | 3,120 | 1,965 | 3,120 | 3,120 | 3,120 | 3,120 | 3,120 |
| 600-1306-415.11-24 | CELL PHONE ALLOWANCE | Building Dept | Fringe Benefits | 1,080 | 1,025 | 1,080 | 1,080 | 275 | 660 | 660 | 660 | 660 | 660 |
| 600-1306-415.11-29 | PARENTAL LEAVE | Building Dept | Fringe Benefits | - | 1,708 | 1,733 | 1,733 | 648 | 3,061 | 4,015 | 4,095 | 4,179 | 4,261 |
| 600-1306-415.21-02 | PRINT SHOP | Building Dept | Supplies | 178 | 163 | 1,800 | 1,188 | 36 | 1,800 | 1,800 | 1,800 | 1,900 | 1,900 |
| 600-1306-415.21-03 | C.S. OFFICE SUPPLIES | Building Dept | Supplies | 531 | 624 | 600 | 300 | 9 | - | - | - | - | - |
| 600-1306-415.21-04 | OFFICE SUPPLIES | Building Dept | Supplies | 7,455 | 10,604 | 2,500 | 3,912 | 1,213 | 3,500 | 3,570 | 3,641 | 3,714 | 3,788 |
| 600-1306-415.21-05 | SMALL OFFICE EQUIPMENT | Building Dept | Supplies | 896 | - | - | - | - | - | - | - | - | - |
| 600-1306-415.22-01 | C.S. GASOLINE | Building Dept | Supplies | 9,822 | 10,422 | 15,971 | 15,471 | 3,312 | 16,076 | 16,398 | 16,726 | 17,060 | 17,401 |
| 600-1306-415.31-06 | OTHER PROFESSIONAL SVCS | Building Dept | Professional Services | 17,332 | 4,454 | 10,000 | 10,000 | - | 10,000 | 10,000 | 10,000 | 10,200 | 10,200 |
| 600-1306-415.31-70 | ADM FEE ALLOCATION | Building Dept | Other Interfund Allocations | 41,748 | 45,742 | 56,243 | 56,243 | 23,434 | 58,462 | 62,818 | 64,074 | 65,355 | 66,662 |
| 600-1306-415.31-71 | CENTRAL STORES ALLOCATION | Building Dept | Other Interfund Allocations | 336 | 682 | 1,062 | 1,062 | 439 | - | - | - | - | - |
| 600-1306-415.31-73 | PRINT SHOP ALLOCATION | Building Dept | Other Interfund Allocations | 2,292 | 1,712 | 1,603 | 1,603 | 665 | 1,093 | 992 | 974 | 994 | 1,015 |
| 600-1306-415.31-76 | IT ALLOCATION | Building Dept | Other Interfund Allocations | 107,148 | 282,841 | 184,950 | 184,950 | 77,059 | 91,792 | 116,153 | 115,068 | 115,314 | 115,738 |
| 600-1306-415.31-77 | PAYROLL COST ALLOCATION | Building Dept | Other Interfund Allocations | - | - | - | - | - | 174,531 | 184,708 | 188,820 | 193,993 | 199,231 |
| 600-1306-415.31-78 | LIABILITY INSURANCE ALLOC | Building Dept | Other Interfund Allocations | - | - | 8,165 | 8,165 | 3,405 | 4,014 | 4,740 | 4,835 | 4,932 | 5,031 |
| 600-1306-415.32-02 | POSTAGE | Building Dept | Other Services & Charges | 4,621 | 1,153 | 3,000 | 3,000 | 568 | 3,000 | 3,000 | 3,000 | 3,060 | 3,060 |
| 600-1306-415.32-03 | TRAVEL | Building Dept | Travel | - | - | 5,475 | 5,475 | 665 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| 600-1306-415.32-04 | TELEPHONE | Building Dept | Other Services & Charges | 2,610 | 2,274 | 2,700 | 2,700 | - | 3,672 | 3,745 | 3,820 | 3,897 | 3,975 |
| 600-1306-415.32-22 | TRAVEL - AIRFARE | Building Dept | Travel | - | 849 | - | - | - | - | - | - | - | - |
| 600-1306-415.32-23 | TRAVEL - HOTEL | Building Dept | Travel | 1,065 | 1,835 | - | - | - | - | - | - | - | - |
| 600-1306-415.32-24 | TRAVEL - MEALS | Building Dept | Travel | 206 | 414 | - | - | - | - | - | - | - | - |
| 600-1306-415.32-25 | TRAVEL - OTHER | Building Dept | Travel | 99 | 352 | - | - | - | - | - | - | - | - |
| 600-1306-415.33-01 | OUTSIDE PRINTING SERVICES | Building Dept | Printing & Advertising | 1,069 | 700 | 500 | 500 | 300 | 600 | 600 | 600 | 610 | 610 |
| 600-1306-415.33-02 | PUBLICATION LEGAL NOTICE | Building Dept | Printing & Advertising | - | - | 1,200 | 1,474 | - | 1,200 | 1,200 | 1,200 | 1,224 | 1,224 |
| 600-1306-415.34-02 | LIABILITY INSURANCE | Building Dept | Other Interfund Allocations | 5,568 | 6,114 | - | - | - | - | - | - | - | - |
| 600-1306-415.36-01 | BUILDING R&M | Building Dept | Repairs & Maintenance | 10,000 | 10,000 | 10,000 | 10,000 | - | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 600-1306-415.36-02 | OFFICE EQUIP R&M | Building Dept | Repairs & Maintenance | 12,000 | - | - | - | - | - | - | - | - | - |
| 600-1306-415.36-03 | AUTO EQUIPMENT R&M | Building Dept | Repairs & Maintenance | 9,771 | 20,553 | 15,000 | 14,726 | 2,880 | 15,000 | 15,000 | 15,000 | 15,300 | 15,300 |
| 600-1306-415.36-04 | COMPUTER EQUIP R&M | Building Dept | Repairs & Maintenance | - | - | - | - | - | - | - | - | - | - |
| 600-1306-415.37-11 | CAPITAL LEASE PRINCIPAL | Building Dept | Debt Service | 31,067 | 42,475 | - | - | - | - | - | - | - | - |
| 600-1306-415.37-12 | CAPITAL LEASE INTEREST | Building Dept | Debt Service | 2,031 | 3,749 | - | - | - | - | - | - | - | - |
| 600-1306-415.38-01 | PRINCIPAL | Building Dept | Debt Service | - | - | 46,343 | 46,343 | 22,993 | 42,727 | 43,020 | 23,593 | 4,673 | - |
| 600-1306-415.38-02 | INTEREST | Building Dept | Debt Service | - | - | 3,140 | 3,140 | 1,684 | 2,225 | 1,357 | 567 | 69 | - |
| 600-1306-415.39-01 | REFNDS,AWARDS,INDEMNITIES | Building Dept | Other Services & Charges | 165 | 37,702 | 1,000 | 1,000 | - | 1,000 | 1,000 | 1,000 | 1,020 | 1,020 |
| 600-1306-415.39-10 | SUBSCRIPTIONS | Building Dept | Other Services & Charges | - | - | - | - | - | - | - | - | - | - |
| 600-1306-415.39-11 | DUES & MEMBERSHIPS | Building Dept | Other Services & Charges | 2,166 | 1,710 | 2,600 | 2,600 | 450 | 2,600 | 2,600 | 2,600 | 2,652 | 2,652 |
| 600-1306-415.39-38 | BAD DEBT/UNCOLLECT NSF CK | Building Dept | Other Services & Charges | 38 | 350 | - | - | - | 300 | 300 | 300 | 300 | 300 |
| 600-1306-415.39-70 | EDUCATION & TRAINING | Building Dept | Education & Training | 4,390 | 3,190 | 2,500 | 2,500 | 1,107 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 |
| 600-1306-415.39-89 | MISC CHARGES & SVCS | Building Dept | Other Services & Charges | - | 476 | 10,000 | 10,000 | 127 | 10,000 | 10,000 | 10,000 | 10,200 | 10,200 |
| 600-1306-415.43-02 | MOTOR EQUIPMENT | Building Dept | Capital | - | - | - | - | - | 50,000 | - | - | 26,500 | - |
| 600-1306-415.50-02 | INTERFUND TRANSFER OUT | Building Dept | Transfers Out | - | - | 158,943 | 158,943 | 39,736 | - | - | - | - | - |
| 752-0000-472.38-01 | PRINCIPAL | Redevelopment Commission | Debt Service | 2,605,000 | 1,915,000 | 1,725,000 | 1,725,000 | 695,000 | 1,790,000 | 1,850,000 | 1,925,000 | 2,015,000 | 2,110,000 |
| 752-0000-472.38-02 | INTEREST | Redevelopment Commission | Debt Service | 1,261,169 | 1,188,819 | 1,134,269 | 1,134,269 | 538,878 | 1,070,613 | 1,003,669 | 929,281 | 838,681 | 743,206 |
| 752-0000-472.38-03 | INTEREST | Redevelopment Commission | Debt Service | - | 3,400 | 2,000 | 2,000 | - | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 752-0000-472.50-02 | INTERFUND TRANSFER OUT | Redevelopment Commission | Transfers Out | 735,240 | 324,220 | - | - | - | - | - | - | - | - |
| 754-0000-472.31-01 | LEGAL SERVICES | DCI | Professional Services | 24,792 | 15,353 | 45,000 | 45,000 | 1,886 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 |
| 754-0000-472.31-02 | PROFESSIONAL SERVICES | DCI | Professional Services | - | 450 | - | - | - | - | - | - | - | - |
| 754-0000-472.31-06 | OTHER PROFESSIONAL SVCS | DCI | Professional Services | 1,400 | - | - | - | - | - | - | - | - | - |
| 754-0000-472.31-07 | PROGRAM STAFF CONTRACT | DCI | Professional Services | 52,245 | 51,542 | - | 63,000 | 13,295 | 63,000 | 63,000 | 63,000 | 63,000 | 63,000 |
| 754-0000-472.31-08 | ADM. STAFF CONTRACTS | DCI | Professional Services | 22,391 | 22,087 | - | 27,000 | 5,698 | 27,000 | 27,000 | 27,000 | 27,000 | 27,000 |
| 754-0000-472.38-03 | PAYING AGENT FEES | DCI | Other Services & Charges | - | - | 15,000 | - | - | - | - | - | - | - |

2020 Proposed Budget - Line-Level Detail

City of South Bend

| ACCOUNT | DESCRIPTION | DEPARTMENT | CATEGORY NAME | 2017 ACTUAL | 2018 ACTUAL | 2019 ORIGINAL BUDGET | 2019 AMENDED BUDGET | 6/30/2019 ACTUAL | 2020 PROPOSED BUDGET | 2021 FORECAST | 2022 FORECAST | 2023 FORECAST | 2024 FORECAST |
|--------------------|-------------------------|--------------------------|--------------------------|-------------|-------------|----------------------|---------------------|------------------|----------------------|---------------|---------------|---------------|---------------|
| 754-0000-472.38-06 | TRUSTEE FEES | DCI | Other Services & Charges | 12,299 | 10,258 | - | 7,000 | 2,599 | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 |
| 754-0000-472.39-38 | STAFF CONTRACTS | DCI | Other Services & Charges | - | - | 90,000 | - | - | - | - | - | - | - |
| 754-0000-472.39-41 | MANAGEMENT FEES | DCI | Other Services & Charges | 75 | - | 7,000 | - | - | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 |
| 754-0000-472.39-42 | OTHER PROGRAM EXPENSES | DCI | Other Services & Charges | - | 2,568 | - | 15,000 | 12,959 | - | - | - | - | - |
| 756-1001-460.37-11 | CAPITAL LEASE PRINCIPAL | Redevelopment Commissior | Debt Service | 460,000 | 940,000 | - | - | - | - | - | - | - | - |
| 756-1001-460.37-12 | CAPITAL LEASE INTEREST | Redevelopment Commissior | Debt Service | 789,569 | 768,794 | - | - | - | - | - | - | - | - |
| 756-1001-460.38-01 | PRINCIPAL | Redevelopment Commissior | Debt Service | - | - | 970,000 | 970,000 | 480,000 | 1,000,000 | 1,030,000 | 1,060,000 | 1,090,000 | 1,120,000 |
| 756-1001-460.38-02 | INTEREST | Redevelopment Commissior | Debt Service | - | - | 740,369 | 740,369 | 373,784 | 711,044 | 680,819 | 649,694 | 617,669 | 584,785 |
| 756-1001-460.38-03 | PAYING AGENT FEES | Redevelopment Commissior | Debt Service | - | 1,650 | 1,000 | 1,000 | 1,650 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 760-1001-470.38-01 | PRINCIPAL | Redevelopment Commissior | Debt Service | - | 25,000 | 50,000 | 50,000 | 25,000 | 145,000 | 475,000 | 720,000 | 760,000 | 810,000 |