



CITY OF SOUTH BEND, IN JAMES MUELLER, MAYOR
DEPARTMENT OF ADMINISTRATION AND FINANCE

2021 PROPOSED BUDGET

Budget Hearing #4: Strategic Operations
September 2, 2020

Budget Packet Contents

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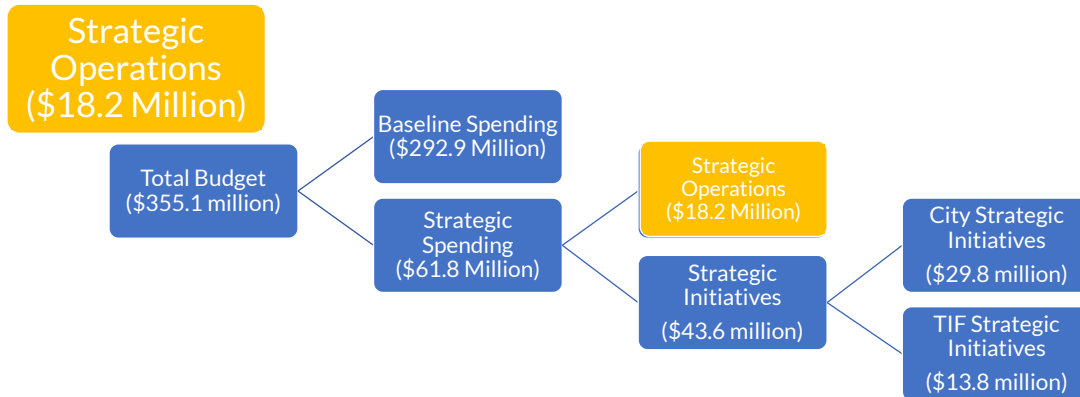
2021 Budget Hearing #4: Strategic Operations

September 2, 2020

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Budget Overview



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Budget Overview

Strategic
Operations
(\$18.2 Million)

- Strategic Spending is designed to build upon the fundamental services provided through Baseline Spending and enable our residents to not only survive, but to thrive.
- The budget process for determining Strategic Spending involves identifying the investments that most closely match the City's priorities, rather than simply trying to make core services more efficient.
- The most important question during the budget process for Strategic Spending is which investments to make in order to best reflect and accomplish the City's priorities.

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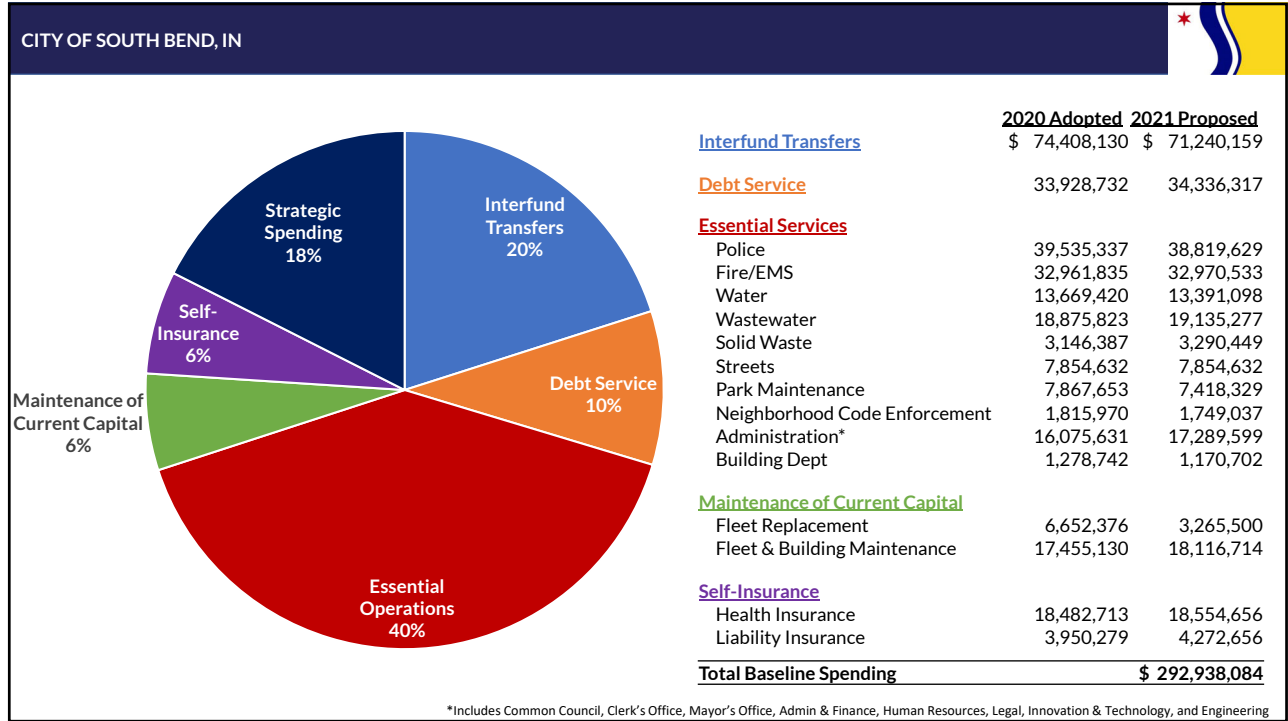


Budget Overview

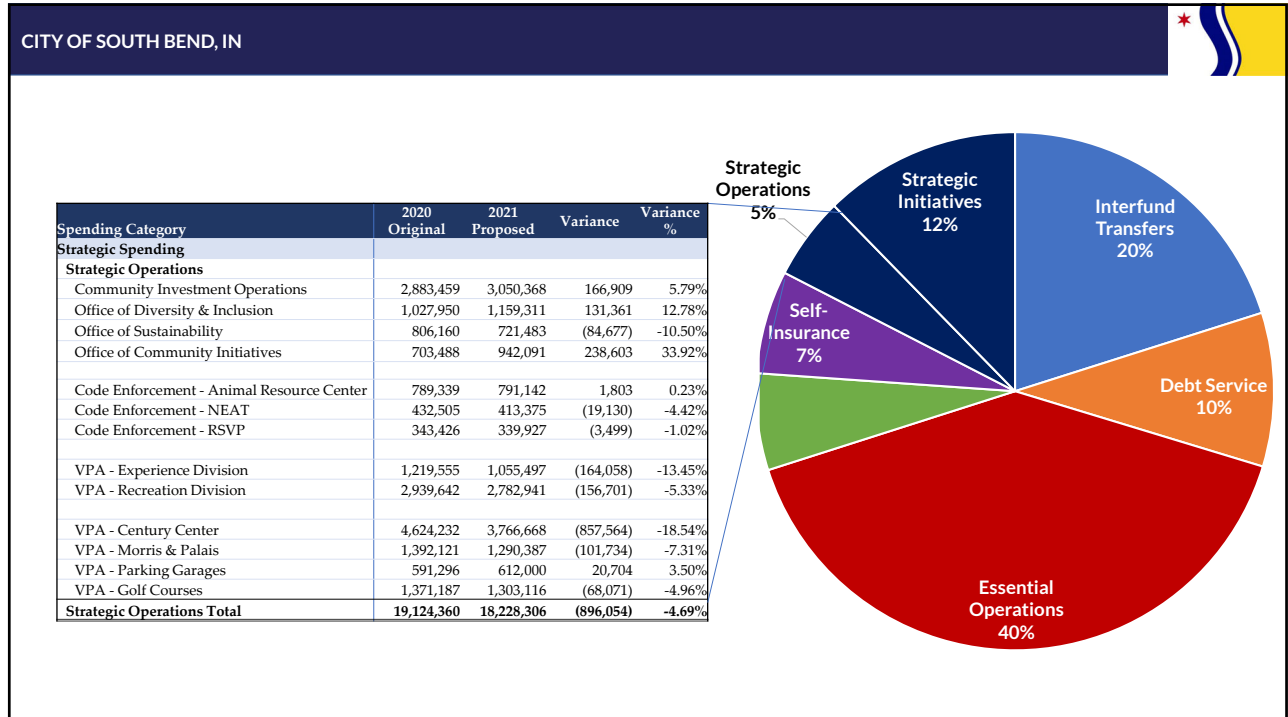
Strategic
Operations
(\$18.2 Million)

- Strategic **Operations** represent *ongoing* departmental and operational expenses which tend to be relatively stable year over year.
- This is distinct from Strategic **Initiatives**, which represent items that have more flexibility over time, such as grants, subsidies, capital projects, and other initiatives.


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CITY OF SOUTH BEND, IN 

Strategic Operations Overview


| Spending Category | 2020 Original | 2021 Proposed | Variance | Variance % |
|---|-------------------|-------------------|------------------|---------------|
| Strategic Spending | | | | |
| Strategic Operations | | | | |
| Community Investment Operations | 2,883,459 | 3,050,368 | 166,909 | 5.79% |
| Office of Diversity & Inclusion | 1,027,950 | 1,159,311 | 131,361 | 12.78% |
| Office of Sustainability | 806,160 | 721,483 | (84,677) | -10.50% |
| Office of Community Initiatives | 703,488 | 942,091 | 238,603 | 33.92% |
| Code Enforcement - Animal Resource Center | 789,339 | 791,142 | 1,803 | 0.23% |
| Code Enforcement - NEAT | 432,505 | 413,375 | (19,130) | -4.42% |
| Code Enforcement - RSVP | 343,426 | 339,927 | (3,499) | -1.02% |
| VPA - Experience Division | 1,219,555 | 1,055,497 | (164,058) | -13.45% |
| VPA - Recreation Division | 2,939,642 | 2,782,941 | (156,701) | -5.33% |
| VPA - Century Center | 4,624,232 | 3,766,668 | (857,564) | -18.54% |
| VPA - Morris & Palais | 1,392,121 | 1,290,387 | (101,734) | -7.31% |
| VPA - Parking Garages | 591,296 | 612,000 | 20,704 | 3.50% |
| VPA - Golf Courses | 1,371,187 | 1,303,116 | (68,071) | -4.96% |
| Strategic Operations Total | 19,124,360 | 18,228,306 | (896,054) | -4.69% |

Tax-Funded Departments


Strategic Code Enforcement Operations

Strategic VPA Operations

Self-Sustaining Strategic Operations




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CITY OF SOUTH BEND, IN 

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Tax-Funded Departments





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Community Investment Operations

| Spending Category | 2020 Original | 2021 Proposed | Variance | Variance % |
|--|------------------|------------------|----------------|--------------|
| Community Investment Operations | | | | |
| Salaries & Wages | 1,788,354 | 1,921,625 | 133,271 | 7.45% |
| Fringe Benefits | 665,776 | 716,373 | 50,597 | 7.60% |
| Education & Training | 23,900 | 22,000 | (1,900) | -7.95% |
| Supplies | 25,792 | 26,120 | 328 | 1.27% |
| Printing & Advertising | 24,707 | 24,000 | (707) | -2.86% |
| Professional Services | 300,600 | 286,300 | (14,300) | -4.76% |
| Other Services & Charges | 18,830 | 26,450 | 7,620 | 40.47% |
| Travel | 28,000 | 20,000 | (8,000) | -28.57% |
| Community Investment Ops Total | 2,875,959 | 3,042,868 | 166,909 | 5.80% |

Personnel Changes

- **New Positions:** 2 new *Business Development Specialist II* Positions
 - Salary cap: \$65,000
- **Title Change:** *Manager of Business Development* to *Assistant Director of Business Development*
 - Increase salary cap from \$68,390 to \$75,327
 - (increase of \$6,937 or 10.14%)



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Strategic Operations Overview

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→ Tax-Funded Departments



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CITY OF SOUTH BEND

OFFICE OF DIVERSITY & INCLUSION

| Spending Category | 2020 Original | 2021 Proposed | Variance | % |
|--|----------------|----------------|----------------|---------------|
| Office of Diversity & Inclusion | | | | |
| Diversity & Inclusion | | | | |
| Salaries & Wages | 209,582 | 226,777 | 17,195 | 8.20% |
| Fringe Benefits | 71,867 | 75,209 | 3,342 | 4.65% |
| Education & Training | 100,000 | 100,000 | - | 0.00% |
| Supplies | 1,500 | 1,500 | - | 0.00% |
| Printing & Advertising | 1,500 | 3,000 | 1,500 | 100.00% |
| Professional Services | 80,000 | 80,000 | - | 0.00% |
| Other Services & Charges | 8,500 | 8,500 | - | 0.00% |
| Travel | 5,000 | 10,000 | 5,000 | 100.00% |
| Diversity & Inclusion Total | 477,949 | 504,986 | 27,037 | 5.66% |
| Human Rights General | | | | |
| Salaries & Wages | 298,816 | 374,158 | 75,342 | 25.21% |
| Fringe Benefits | 113,625 | 139,900 | 26,275 | 23.12% |
| Education & Training | 6,000 | 6,000 | - | 0.00% |
| Grants & Subsidies | 9,000 | 9,000 | - | 0.00% |
| Supplies | 3,000 | 3,000 | - | 0.00% |
| Printing & Advertising | 24,721 | 24,721 | - | 0.00% |
| Professional Services | 28,400 | 28,870 | 470 | 1.65% |
| Other Services & Charges | 51,139 | 53,376 | 2,237 | 4.37% |
| Travel | 15,300 | 15,300 | - | 0.00% |
| Human Rights General Total | 550,001 | 654,325 | 104,324 | 18.97% |

- **Personnel Changes**
 - **Diversity & Inclusion:** No personnel changes – increase is due to 2020 salary ordinance adjustment for Contract Compliance Administrator (approved in Q1, 2020)
 - **Human Rights:**
 - **New Position:** Director of Human Rights
 - Salary Cap: \$74,879

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CITY OF SOUTH BEND, IN

Strategic Operations Overview

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} → Tax-Funded Departments

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Office of Sustainability

| Spending Category | 2020 Original | 2021 Proposed | Variance | Variance % |
|---------------------------------------|----------------|----------------|------------------|----------------|
| Office of Sustainability | | | | |
| Sustainability | | | | |
| Salaries & Wages | 110,252 | 85,548 | (24,704) | -22.41% |
| Fringe Benefits | 30,801 | 28,965 | (1,836) | -5.96% |
| Education & Training | 2,800 | 1,400 | (1,400) | -50.00% |
| Supplies | 23,800 | 1,250 | (22,550) | -94.75% |
| Printing & Advertising | 674 | 675 | 1 | 0.15% |
| Professional Services | 190,000 | 53,000 | (137,000) | -72.11% |
| Other Services & Charges | 5,700 | 6,000 | 300 | 5.26% |
| Travel | 3,800 | 2,162 | (1,638) | -43.11% |
| Sustainability Total | 367,827 | 179,000 | (188,827) | -51.34% |
| AmeriCorps | | | | |
| Salaries & Wages | 262,722 | 263,032 | 310 | 0.12% |
| Fringe Benefits | 57,060 | 57,140 | 80 | 0.14% |
| Education & Training | 7,624 | 3,624 | (4,000) | -52.47% |
| Supplies | 48,850 | 30,850 | (18,000) | -36.85% |
| Printing & Advertising | 1,200 | 1,200 | - | 0.00% |
| Professional Services | 44,051 | 44,051 | - | 0.00% |
| Repairs & Maintenance | 0 | 125,400 | 125,400 | |
| Other Services & Charges | 6,820 | 7,180 | 360 | 5.28% |
| Travel | 10,006 | 10,006 | - | 0.00% |
| AmeriCorps Total | 438,333 | 542,483 | 104,150 | 23.76% |
| Office of Sustainability Total | 806,160 | 721,483 | (84,677) | -10.50% |

• **Sustainability**

- Personnel: Reduction in budget for unfilled part-time position

• **AmeriCorps**

- \$125,000 grant from Milton Charitable Trust to provide energy-efficient home improvements for seniors (window replacements, fixing leaking roofs, new furnaces and A/C, new water heaters, etc.)

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Strategic Operations Overview

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→ Tax-Funded Departments

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CITY OF SOUTH BEND, IN 

Strategic Operations Overview

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Strategic Code Enforcement Operations


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CITY OF SOUTH BEND, IN 

Strategic Code Enforcement Operations


| Spending Category | 2020 Original | 2021 Proposed | Variance | Variance % |
|-------------------------------------|------------------|------------------|-----------------|---------------|
| Animal Resource Center | | | | |
| Salaries & Wages | 384,476 | 385,554 | 1,078 | 0.28% |
| Fringe Benefits | 176,929 | 177,210 | 281 | 0.16% |
| Supplies | 85,350 | 85,350 | - | 0.00% |
| Printing & Advertising | 2,951 | 2,951 | - | 0.00% |
| Professional Services | 69,600 | 69,600 | - | 0.00% |
| Other Services & Charges | 39,810 | 39,810 | - | 0.00% |
| Utilities | 30,223 | 30,667 | 444 | 1.47% |
| Animal Resource Center Total | 789,339 | 791,142 | 1,803 | 0.23% |
| NEAT Crew | | | | |
| Salaries & Wages | 194,249 | 185,576 | (8,673) | -4.46% |
| Fringe Benefits | 86,740 | 86,283 | (457) | -0.53% |
| Supplies | 26,450 | 26,450 | - | 0.00% |
| Printing & Advertising | 66 | 66 | - | 0.00% |
| Other Services & Charges | 125,000 | 115,000 | (10,000) | -8.00% |
| NEAT Crew Total | 432,505 | 413,375 | (19,130) | -4.42% |
| Rental Unit Inspection | | | | |
| Salaries & Wages | 183,678 | 184,228 | 550 | 0.30% |
| Fringe Benefits | 82,188 | 82,349 | 161 | 0.20% |
| Education & Training | 1,200 | 750 | (450) | -37.50% |
| Supplies | 7,160 | 5,800 | (1,360) | -18.99% |
| Printing & Advertising | 4,000 | 4,000 | - | 0.00% |
| Professional Services | 54,000 | 55,000 | 1,000 | 1.85% |
| Other Services & Charges | 10,000 | 7,000 | (3,000) | -30.00% |
| Travel | 1,200 | 800 | (400) | -33.33% |
| Rental Unit Inspection Total | 343,426 | 339,927 | (3,499) | -1.02% |

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CITY OF SOUTH BEND, IN 


Strategic Operations Overview

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Strategic VPA Operations

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CITY OF SOUTH BEND, IN 

VPA – Experience Division

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|--|------------------|------------------|------------------|----------------|
| Strategic Spending | | | | |
| Strategic Operations | | | | |
| VPA - Experience Division | | | | |
| Salaries & Wages | 571,722 | 453,657 | (118,065) | -20.65% |
| Fringe Benefits | 246,418 | 200,425 | (45,993) | -18.66% |
| Education & Training | - | - | - | - |
| Supplies | 154,925 | 154,925 | - | 0.00% |
| Printing & Advertising | 228,800 | 228,800 | - | 0.00% |
| Professional Services | 7,190 | 7,190 | - | 0.00% |
| Other Services & Charges | 7,000 | 7,000 | - | 0.00% |
| Travel | 3,500 | 3,500 | - | 0.00% |
| VPA - Experience Division Total | 1,219,555 | 1,055,497 | (164,058) | -13.45% |

- Personnel Reduction due to reorganization that has already taken place in late 2019/early 2020.
- Result was elimination of Director of Experience role and reorganization of other roles (decrease of 1 FTE, reduction in overall salary cost)

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Strategic Operations Overview

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→ Strategic VPA Operations

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Strategic Operations Overview


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→ Self-Sustaining Strategic Operations

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CITY OF SOUTH BEND, IN



Century Center



CENTURY CENTER
SOUTH BEND

| Revenue Category | 2020 Original | 2021 Proposed | Variance | Variance % |
|----------------------------|------------------|------------------|--------------------|----------------|
| Intergov / Shared Revenues | 1,275,000 | 637,500 | (637,500) | -50.00% |
| Charges for Services | 3,590,320 | 2,750,000 | (840,320) | -23.41% |
| Interest Earnings | 10,000 | 200 | (9,800) | -98.00% |
| Other Income | 6,275 | 6,275 | - | 0.00% |
| Interfund Transfers In | 68,478 | 67,477 | (1,001) | -1.46% |
| Total Revenue | 4,950,073 | 3,461,452 | (1,488,621) | -30.07% |


| Spending Category | 2020 Original | 2021 Proposed | Variance | Variance % |
|--------------------------------|------------------|------------------|------------------|----------------|
| Baseline Spending | | | | |
| Interfund Transfers | 263,483 | 344,193 | 80,710 | 30.63% |
| Maintenance of Current Capital | 130,000 | 103,500 | (26,500) | -20.38% |
| Strategic Spending | | | | |
| VPA - Century Center | | | | |
| Salaries & Wages | 513,026 | 400,000 | (113,026) | -22.03% |
| Fringe Benefits | 191,269 | 168,736 | (22,533) | -11.78% |
| Education & Training | - | - | - | - |
| Insurance | 57,047 | 57,047 | - | 0.00% |
| Other Personnel Costs | 1,397,785 | 900,000 | (497,785) | -35.61% |
| Supplies | 1,409,899 | 1,141,000 | (268,899) | -19.07% |
| Printing & Advertising | - | - | - | - |
| Professional Services | 120,628 | 120,628 | - | 0.00% |
| Other Services & Charges | 579,589 | 591,439 | 11,850 | 2.04% |
| Travel | 1,000 | 1,000 | - | 0.00% |
| Utilities | 353,989 | 386,819 | 32,830 | 9.27% |
| Total Expenses | 5,017,715 | 4,214,361 | (803,354) | -16.01% |
| Net | (67,642) | (752,909) | | |

• **Personnel Changes**


- City Personnel
 - Eliminate 1 FTE (Financial Specialist Senior)

21

CITY OF SOUTH BEND, IN



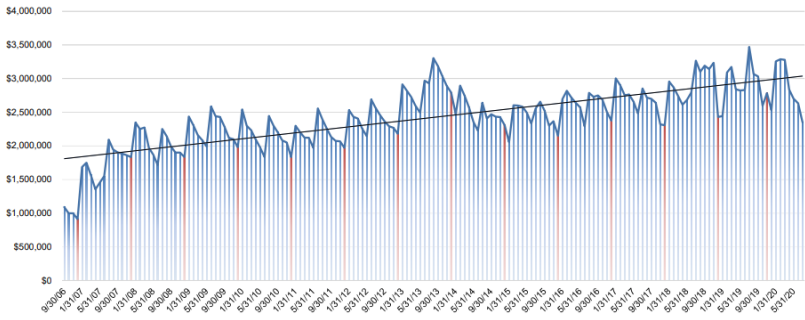
Century Center




CENTURY CENTER
SOUTH BEND

| FundFund Description | 12/31/2020 | | Surplus / Deficit | | 12/31/2021 | | Cash Reserve | |
|-------------------------------|------------------|------------------|-------------------|------------------|------------------|------------------|------------------|--|
| | Cash Balance | Revenue | Expense | Deficit | Cash Balance | Requirement | Variance | |
| 670 Century Center Operations | 1,441,378 | 3,461,252 | 4,214,361 | (753,109) | 688,269 | 1,167,292 | (479,023) | |
| 671 Century Center Capital | 991,681 | 200 | - | 200 | 991,881 | 800,000 | 191,881 | |
| Grand Total | 2,433,060 | 3,461,452 | 4,214,361 | (752,909) | 1,680,150 | 1,967,292 | (287,142) | |

Century Center Bank Account Cash Balances
September 30, 2006 through July 31, 2020



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CITY OF SOUTH BEND, IN 

Morris Performing Arts Center & Palais Royale

| Revenue Category | 2020 Original | 2021 Proposed | Variance | Variance % |
|------------------------|------------------|------------------|------------------|----------------|
| Charges for Services | 1,008,572 | 885,000 | (723,572) | -44.95% |
| Interest Earnings | 5,943 | 4,853 | (1,090) | -18.34% |
| Other Income | 70,000 | 125,400 | 55,400 | 79.14% |
| Interfund Transfers In | - | 86,746 | 86,746 | |
| Total Revenue | 1,684,515 | 1,101,999 | (582,516) | -34.58% |


| Spending Category | 2020 Original | 2021 Proposed | Variance | Variance % |
|--|------------------|------------------|------------------|---------------|
| Baseline Spending | | | | |
| Interfund Transfers | 254,512 | 283,360 | 28,848 | 11.33% |
| Maintenance of Current Capital | 338,890 | 225,200 | (113,690) | -33.55% |
| Strategic Spending | | | | |
| VPA - Morris & Palais | | | | |
| Salaries & Wages | 585,642 | 539,806 | (45,836) | -7.83% |
| Fringe Benefits | 249,502 | 230,491 | (19,011) | -7.62% |
| Education & Training | 5,010 | 0 | (5,010) | -100.00% |
| Supplies | 75,618 | 50,800 | (24,818) | -32.82% |
| Printing & Advertising | 124,043 | 115,000 | (9,043) | -7.29% |
| Professional Services | 90,200 | 90,200 | - | 0.00% |
| Other Services & Charges | 30,216 | 32,990 | 2,774 | 9.18% |
| Travel | 13,040 | 0 | (13,040) | -100.00% |
| Utilities | 218,850 | 231,100 | 12,250 | 5.60% |
| VPA - Morris & Palais Total | 1,392,121 | 1,290,387 | (101,734) | -7.31% |
| Total Expenses | 1,985,523 | 1,798,947 | (186,576) | -9.40% |

| | | | |
|------------|-----------|-----------|--|
| Net | (301,008) | (696,948) | |
|------------|-----------|-----------|--|

Personnel Changes

- Morris Performing Arts Center
 - **Allocate** 1 FTE from Morris to Parking Garages (Manager – Facility Operations)
 - Move 1 FTE from Experience into Morris (Manager – Marketing)
 - Eliminate 1 FTE from Morris (Manager – Assistant Box Office)
- Palais Royale
 - Move 1 FTE from Palais to Morris (Manager – Assistant Facility Operations)
 - Eliminate 1 FTE from Palais (Administrative Assistant I)

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CITY OF SOUTH BEND, IN 

Parking Garages

| Revenue Category | 2020 Original | 2021 Proposed | Variance | Variance % |
|------------------------------|------------------|----------------|------------------|----------------|
| Charges for Services | 1,281,877 | 900,000 | (381,877) | -29.79% |
| Fines, Forfeitures, and Fees | 62,100 | 61,500 | (600) | -0.97% |
| Interest Earnings | 11,271 | 10,080 | (1,191) | -10.57% |
| Other Income | 1,200 | - | (1,200) | -100.00% |
| Total Revenue | 1,356,448 | 971,580 | (384,868) | -28.37% |

| Spending Category | 2020 Original | 2021 Proposed | Variance | Variance % |
|--------------------------------|------------------|------------------|---------------|--------------|
| Baseline Spending | | | | |
| Interfund Transfers | \$4,199 | 160,853 | 76,654 | 91.04% |
| Maintenance of Current Capital | 505,000 | 425,000 | (80,000) | -15.84% |
| Strategic Spending | | | | |
| VPA - Parking Garages | | | | |
| Professional Services | 500,000 | 488,000 | (12,000) | -2.40% |
| Other Services & Charges | 5,000 | 7,000 | 2,000 | 40.00% |
| Utilities | 86,296 | 117,000 | 30,704 | 35.58% |
| Total Expenses | 1,180,495 | 1,197,853 | 17,358 | 1.47% |

| | | | |
|------------|---------|-----------|--|
| Net | 175,953 | (226,273) | |
|------------|---------|-----------|--|

| Fund Fund Description | 12/31/2020 | | | Surplus / Deficit | 12/31/2021 | | |
|-----------------------|--------------|---------|-----------|-------------------|--------------|--------------------------|----------|
| | Cash Balance | Revenue | Expense | | Cash Balance | Cash Reserve Requirement | Variance |
| 601 Parking Garages | 1,023,146 | 971,580 | 1,197,853 | (226,273) | 796,873 | 300,088 | 496,785 |

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Golf Courses

| Revenue Category | 2020 Original | 2021 Proposed | Variance | Variance % |
|----------------------|------------------|------------------|----------------|---------------|
| Charges for Services | 1,315,500 | 1,507,000 | 191,500 | 14.56% |
| Other Income | 2,500 | 5,000 | 2,500 | 100.00% |
| Total Revenue | 1,318,000 | 1,512,000 | 194,000 | 14.72% |

| Spending Category | 2020 Original | 2021 Proposed | Variance | Variance % |
|--------------------------------|------------------|------------------|---------------|--------------|
| Baseline Spending | | | | |
| Interfund Transfers | 60,036 | 162,896 | 102,860 | 171.33% |
| Debt Service | 73,826 | 73,806 | (20) | -0.03% |
| Maintenance of Current Capital | 44,978 | 40,000 | (4,978) | -11.07% |
| Strategic Spending | | | | |
| VPA - Golf Courses | | | | |
| Salaries & Wages | 676,593 | 692,449 | 15,856 | 2.34% |
| Fringe Benefits | 195,979 | 189,181 | (6,798) | -3.47% |
| Supplies | 318,950 | 273,200 | (45,750) | -14.34% |
| Printing & Advertising | 590 | 0 | (590) | -100.00% |
| Professional Services | 4,500 | 1,000 | (3,500) | -77.78% |
| Other Services & Charges | 100,000 | 72,100 | (27,900) | -27.90% |
| Travel | 500 | 0 | (500) | -100.00% |
| Utilities | 74,075 | 75,186 | 1,111 | 1.50% |
| Total Expenses | 1,550,027 | 1,579,818 | 29,791 | 1.92% |

| | | | | |
|------------|------------------|-----------------|--|--|
| Net | (232,027) | (67,818) | | |
|------------|------------------|-----------------|--|--|

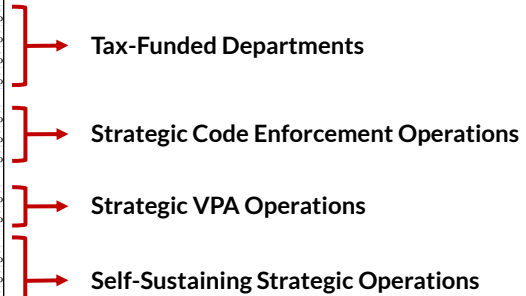


25



Strategic Operations Overview

| Spending Category | 2020 Original | 2021 Proposed | Variance | Variance % |
|---|-------------------|-------------------|------------------|---------------|
| Strategic Spending | | | | |
| Strategic Operations | | | | |
| Community Investment Operations | 2,883,459 | 3,050,368 | 166,909 | 5.79% |
| Office of Diversity & Inclusion | 1,027,950 | 1,159,311 | 131,361 | 12.78% |
| Office of Sustainability | 806,160 | 721,483 | (84,677) | -10.50% |
| Office of Community Initiatives | 703,488 | 942,091 | 238,603 | 33.92% |
| Code Enforcement - Animal Resource Center | 789,339 | 791,142 | 1,803 | 0.23% |
| Code Enforcement - NEAT | 432,505 | 413,375 | (19,130) | -4.42% |
| Code Enforcement - RSVP | 343,426 | 339,927 | (3,499) | -1.02% |
| VPA - Experience Division | 1,219,555 | 1,055,497 | (164,058) | -13.45% |
| VPA - Recreation Division | 2,939,642 | 2,782,941 | (156,701) | -5.33% |
| VPA - Century Center | 4,624,232 | 3,766,668 | (857,564) | -18.54% |
| VPA - Morris & Palais | 1,392,121 | 1,290,387 | (101,734) | -7.31% |
| VPA - Parking Garages | 591,296 | 612,000 | 20,704 | 3.50% |
| VPA - Golf Courses | 1,371,187 | 1,303,116 | (68,071) | -4.96% |
| Strategic Operations Total | 19,124,360 | 18,228,306 | (896,054) | -4.69% |



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CITY OF SOUTH BEND, IN JAMES MUELLER, MAYOR
DEPARTMENT OF ADMINISTRATION AND FINANCE

SPENDING SUMMARY – STRATEGIC OPERATIONS

(note that this detail does not include the Office of Community Initiatives or the Recreation division. The budget for both of these divisions, while a part of strategic operations, will be presented at the budget hearing on 9/9/2020).



City of South Bend - 2021 Budget
City-Wide Proposed Budget

Expenditures

| Spending Category | 2020 Original | 2021 Proposed | Variance | Variance % |
|--|------------------|------------------|-----------------|----------------|
| Strategic Spending | | | | |
| Strategic Operations | | | | |
| Community Investment Operations | | | | |
| Salaries & Wages | 1,788,354 | 1,921,625 | 133,271 | 7.45% |
| Fringe Benefits | 665,776 | 716,373 | 50,597 | 7.60% |
| Education & Training | 23,900 | 22,000 | (1,900) | -7.95% |
| Supplies | 25,792 | 26,120 | 328 | 1.27% |
| Printing & Advertising | 24,707 | 24,000 | (707) | -2.86% |
| Professional Services | 300,600 | 286,300 | (14,300) | -4.76% |
| Other Services & Charges | 26,330 | 33,950 | 7,620 | 28.94% |
| Travel | 28,000 | 20,000 | (8,000) | -28.57% |
| Community Investment Operations Total | 2,883,459 | 3,050,368 | 166,909 | 5.79% |
| Office of Diversity & Inclusion | | | | |
| Salaries & Wages | 508,398 | 600,935 | 92,537 | 18.20% |
| Fringe Benefits | 185,492 | 215,109 | 29,617 | 15.97% |
| Education & Training | 106,000 | 106,000 | - | 0.00% |
| Grants & Subsidies | 9,000 | 9,000 | - | 0.00% |
| Supplies | 4,500 | 4,500 | - | 0.00% |
| Printing & Advertising | 26,221 | 27,721 | 1,500 | 5.72% |
| Professional Services | 108,400 | 108,870 | 470 | 0.43% |
| Other Services & Charges | 59,639 | 61,876 | 2,237 | 3.75% |
| Travel | 20,300 | 25,300 | 5,000 | 24.63% |
| Office of Diversity & Inclusion Total | 1,027,950 | 1,159,311 | 131,361 | 12.78% |
| Office of Sustainability | | | | |
| Salaries & Wages | 372,974 | 348,580 | (24,394) | -6.54% |
| Fringe Benefits | 87,861 | 86,105 | (1,756) | -2.00% |
| Education & Training | 10,424 | 5,024 | (5,400) | -51.80% |
| Supplies | 72,650 | 32,100 | (40,550) | -55.82% |
| Printing & Advertising | 1,874 | 1,875 | 1 | 0.05% |
| Professional Services | 234,051 | 97,051 | (137,000) | -58.53% |
| Repairs & Maintenance | - | 125,400 | 125,400 | |
| Other Services & Charges | 12,520 | 13,180 | 660 | 5.27% |
| Travel | 13,806 | 12,168 | (1,638) | -11.86% |
| Office of Sustainability Total | 806,160 | 721,483 | (84,677) | -10.50% |
| Office of Community Initiatives | 703,488 | 940,881 | 237,393 | 33.75% |
| Code Enforcement - Animal Resource Center | | | | |
| Salaries & Wages | 384,476 | 385,554 | 1,078 | 0.28% |
| Fringe Benefits | 176,929 | 177,210 | 281 | 0.16% |
| Supplies | 85,350 | 85,350 | - | 0.00% |
| Printing & Advertising | 2,951 | 2,951 | - | 0.00% |



City of South Bend - 2021 Budget
City-Wide Proposed Budget

Expenditures

| Spending Category | 2020 Original | 2021 Proposed | Variance | Variance % |
|--|----------------------|----------------------|------------------|-------------------|
| Professional Services | 69,600 | 69,600 | - | 0.00% |
| Other Services & Charges | 39,810 | 39,810 | - | 0.00% |
| Utilities | 30,223 | 30,667 | 444 | 1.47% |
| Code Enforcement - Animal Resource Center Total | 789,339 | 791,142 | 1,803 | 0.23% |
| Code Enforcement - NEAT | | | | |
| Salaries & Wages | 194,249 | 185,576 | (8,673) | -4.46% |
| Fringe Benefits | 86,740 | 86,283 | (457) | -0.53% |
| Supplies | 26,450 | 26,450 | - | 0.00% |
| Printing & Advertising | 66 | 66 | - | 0.00% |
| Other Services & Charges | 125,000 | 115,000 | (10,000) | -8.00% |
| Code Enforcement - NEAT Total | 432,505 | 413,375 | (19,130) | -4.42% |
| Code Enforcement - RSVP | | | | |
| Salaries & Wages | 183,678 | 184,228 | 550 | 0.30% |
| Fringe Benefits | 82,188 | 82,349 | 161 | 0.20% |
| Education & Training | 1,200 | 750 | (450) | -37.50% |
| Supplies | 7,160 | 5,800 | (1,360) | -18.99% |
| Printing & Advertising | 4,000 | 4,000 | - | 0.00% |
| Professional Services | 54,000 | 55,000 | 1,000 | 1.85% |
| Other Services & Charges | 10,000 | 7,000 | (3,000) | -30.00% |
| Travel | 1,200 | 800 | (400) | -33.33% |
| Code Enforcement - RSVP Total | 343,426 | 339,927 | (3,499) | -1.02% |
| VPA - Experience Division | | | | |
| Salaries & Wages | 571,722 | 453,657 | (118,065) | -20.65% |
| Fringe Benefits | 246,418 | 200,425 | (45,993) | -18.66% |
| Education & Training | - | - | - | |
| Supplies | 154,925 | 154,925 | - | 0.00% |
| Printing & Advertising | 228,800 | 228,800 | - | 0.00% |
| Professional Services | 7,190 | 7,190 | - | 0.00% |
| Other Services & Charges | 7,000 | 7,000 | - | 0.00% |
| Travel | 3,500 | 3,500 | - | 0.00% |
| VPA - Experience Division Total | 1,219,555 | 1,055,497 | (164,058) | -13.45% |
| VPA - Recreation Division | 2,939,642 | 2,782,941 | (156,701) | -5.33% |
| VPA - Century Center | | | | |
| Salaries & Wages | 513,026 | 400,000 | (113,026) | -22.03% |
| Fringe Benefits | 191,269 | 168,736 | (22,533) | -11.78% |
| Education & Training | - | - | - | |
| Insurance | 57,047 | 57,047 | - | 0.00% |
| Other Personnel Costs | 1,397,785 | 900,000 | (497,785) | -35.61% |



City of South Bend - 2021 Budget
City-Wide Proposed Budget

Expenditures

| Spending Category | 2020 Original | 2021 Proposed | Variance | Variance % |
|--|----------------------|----------------------|------------------|-------------------|
| Supplies | 1,409,899 | 1,141,000 | (268,899) | -19.07% |
| Printing & Advertising | - | - | - | |
| Professional Services | 120,628 | 120,628 | - | 0.00% |
| Other Services & Charges | 579,589 | 591,439 | 11,850 | 2.04% |
| Travel | 1,000 | 1,000 | - | 0.00% |
| Utilities | 353,989 | 386,819 | 32,830 | 9.27% |
| VPA - Century Center Total | 4,624,232 | 3,766,668 | (857,564) | -18.54% |
| VPA - Morris & Palais | | | | |
| Salaries & Wages | 585,642 | 539,806 | (45,836) | -7.83% |
| Fringe Benefits | 249,502 | 230,491 | (19,011) | -7.62% |
| Education & Training | 5,010 | - | (5,010) | -100.00% |
| Supplies | 75,618 | 50,800 | (24,818) | -32.82% |
| Printing & Advertising | 124,043 | 115,000 | (9,043) | -7.29% |
| Professional Services | 90,200 | 90,200 | - | 0.00% |
| Other Services & Charges | 30,216 | 32,990 | 2,774 | 9.18% |
| Travel | 13,040 | - | (13,040) | -100.00% |
| Utilities | 218,850 | 231,100 | 12,250 | 5.60% |
| VPA - Morris & Palais Total | 1,392,121 | 1,290,387 | (101,734) | -7.31% |
| VPA - Parking Garages | | | | |
| Supplies | - | - | - | |
| Professional Services | 500,000 | 488,000 | (12,000) | -2.40% |
| Other Services & Charges | 5,000 | 7,000 | 2,000 | 40.00% |
| Utilities | 86,296 | 117,000 | 30,704 | 35.58% |
| VPA - Parking Garages Total | 591,296 | 612,000 | 20,704 | 3.50% |
| VPA - Golf Courses | | | | |
| Salaries & Wages | 676,593 | 692,449 | 15,856 | 2.34% |
| Fringe Benefits | 195,979 | 189,181 | (6,798) | -3.47% |
| Education & Training | - | - | - | |
| Supplies | 318,950 | 273,200 | (45,750) | -14.34% |
| Printing & Advertising | 590 | - | (590) | -100.00% |
| Professional Services | 4,500 | 1,000 | (3,500) | -77.78% |
| Repairs & Maintenance | - | - | - | |
| Other Services & Charges | 100,000 | 72,100 | (27,900) | -27.90% |
| Travel | 500 | - | (500) | -100.00% |
| Utilities | 74,075 | 75,186 | 1,111 | 1.50% |
| VPA - Golf Courses Total | 1,371,187 | 1,303,116 | (68,071) | -4.96% |
| Strategic Operations Total | 19,124,360 | 18,227,096 | (897,264) | -4.69% |

1200N COUNTY-CITY BUILDING
227 W. JEFFERSON BLVD.
SOUTH BEND, INDIANA 46601-1830



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CITY OF SOUTH BEND, IN JAMES MUELLER, MAYOR
DEPARTMENT OF ADMINISTRATION AND FINANCE

PERSONNEL DETAIL – STRATEGIC OPERATIONS

(note that this detail does not include the Office of Community Initiatives or the Recreation division. The budget for both of these divisions, while a part of strategic operations, will be presented at the budget hearing on 9/9/2020).



City of South Bend - 2021 Proposed Budget

Personnel Summary

| Fund-Sub. | Subdivision | Position | Status | 2021 FTE | 2020 Salary Cap | Estimated % Increase | 2021 Salary Cap |
|-----------|----------------------------------|---|--------|----------|-----------------|----------------------|-----------------|
| 101-502 | AmeriCorps | Program Director - AmeriCorps | NB | 1 | \$ 57,222 | 0.30% | \$ 57,394 |
| 101-502 | AmeriCorps | Manager - Operations - AmeriCorps | NB | 1 | \$ 46,000 | 0.30% | \$ 46,138 |
| 670-295 | Century Center (City Operations) | General Manager - Venues | NB | 1 | \$ 102,479 | 0.30% | \$ 102,786 |
| 670-295 | Century Center (City Operations) | Director of Operations - Venues | NB | 1 | \$ 93,636 | 0.30% | \$ 93,917 |
| 670-295 | Century Center (City Operations) | Financial Specialist Senior | NB | - | \$ 57,483 | 0.30% | \$ 57,655 |
| 670-295 | Century Center (City Operations) | Maintenance Technician | NB | 2 | \$ 52,020 | 0.30% | \$ 52,176 |
| 670-295 | Century Center (City Operations) | Security Guard | NB | 2 | \$ 38,495 | 0.30% | \$ 38,610 |
| 670-295 | Century Center (City Operations) | Custodian | NB | 1 | \$ 30,000 | 0.30% | \$ 30,090 |
| 211-120 | Community Investment | Executive Director of Community Investment | NB | 1 | \$ 108,551 | 0.30% | \$ 108,877 |
| 211-120 | Community Investment | Director of Business Development | NB | 1 | \$ 82,264 | 0.30% | \$ 82,511 |
| 211-120 | Community Investment | Director of Engagement & Economic Empowerment | NB | 1 | \$ 82,264 | 0.30% | \$ 82,511 |
| 211-120 | Community Investment | Director of Neighborhood Development | NB | 1 | \$ 82,264 | 0.30% | \$ 82,511 |
| 211-120 | Community Investment | Director of Planning | NB | 1 | \$ 82,264 | 0.30% | \$ 82,511 |
| 211-120 | Community Investment | Assistant Director of Business Development | NB | 1 | | 100.00% | \$ 75,327 |
| 211-120 | Community Investment | Housing Counselor | NB | 1 | \$ 68,390 | 0.30% | \$ 68,595 |
| 211-120 | Community Investment | Manager - Business Development | NB | 1 | \$ 68,390 | 0.30% | \$ 68,595 |
| 211-120 | Community Investment | Manager - Neighborhood Grants | NB | 1 | \$ 68,390 | 0.30% | \$ 68,595 |
| 211-120 | Community Investment | Manager - Property Development | NB | 1 | \$ 68,390 | 0.30% | \$ 68,595 |
| 211-120 | Community Investment | Principal Planner | NB | 2 | \$ 68,390 | 0.30% | \$ 68,595 |
| 211-120 | Community Investment | Zoning Administrator | NB | 1 | \$ 68,390 | 0.30% | \$ 68,595 |
| 211-120 | Community Investment | Business Development Specialist II | NB | 2 | | 100.00% | \$ 65,000 |
| 211-120 | Community Investment | Senior Planner | NB | 1 | \$ 63,029 | 0.30% | \$ 63,218 |
| 211-120 | Community Investment | Business Development Specialist | NB | 1 | \$ 58,336 | 0.30% | \$ 58,511 |
| 211-120 | Community Investment | Economic Empowerment Specialist | NB | 1 | \$ 58,336 | 0.30% | \$ 58,511 |
| 211-120 | Community Investment | Engagement Specialist | NB | 1 | \$ 58,336 | 0.30% | \$ 58,511 |
| 211-120 | Community Investment | Historic Preservation Administrator | NB | 1 | \$ 58,336 | 0.30% | \$ 58,511 |
| 211-120 | Community Investment | Property Development Analyst | NB | 1 | \$ 58,336 | 0.30% | \$ 58,511 |
| 211-120 | Community Investment | Property Inspector | NB | 1 | \$ 58,336 | 0.30% | \$ 58,511 |
| 211-120 | Community Investment | Zoning Specialist | NB | 1 | \$ 58,336 | 0.30% | \$ 58,511 |
| 211-120 | Community Investment | Executive Assistant | NB | 1 | \$ 56,855 | 0.30% | \$ 57,026 |
| 211-120 | Community Investment | Licensing & Registration Administrator | NB | 1 | \$ 54,695 | 0.30% | \$ 54,859 |
| 211-120 | Community Investment | Neighborhood Program Specialist | NB | 1 | \$ 52,139 | 0.30% | \$ 52,295 |
| 211-120 | Community Investment | Financial Specialist III | NB | 1 | \$ 45,390 | 0.30% | \$ 45,526 |
| 211-120 | Community Investment | Historic Preservation Specialist | NB | 1 | \$ 43,697 | 0.30% | \$ 43,828 |
| 211-120 | Community Investment | Administrative Assistant II | NB | 2 | \$ 43,409 | 0.30% | \$ 43,539 |
| 202-505 | Curb & Sidewalk | Superintendent V | NB | 1 | \$ 59,890 | 0.30% | \$ 60,070 |
| 202-505 | Curb & Sidewalk | Job Leader | TM | 1 | \$ 43,760 | 1.00% | \$ 44,198 |
| 202-505 | Curb & Sidewalk | Concrete Finisher | TM | 6 | \$ 42,310 | 1.00% | \$ 42,733 |
| 101-043 | Diversity & Inclusion | Diversity Compliance/Inclusion Officer | NB | 1 | \$ 81,183 | 0.30% | \$ 81,427 |
| 101-043 | Diversity & Inclusion | Contract Compliance Administrator | NB | 1 | \$ 57,000 | 0.30% | \$ 57,171 |
| 101-043 | Diversity & Inclusion | Manager-Inclusion Project | NB | 1 | \$ 57,000 | 0.30% | \$ 57,171 |
| 201-220 | Golf Courses | Director of Golf Operations | NB | 1 | \$ 66,775 | 0.30% | \$ 66,975 |



| Fund-Sub. | Subdivision | Position | Status | 2021 FTE | 2020 Salary Cap | Estimated % Increase | 2021 Salary Cap |
|-----------|------------------------|--|--------|----------|-----------------|----------------------|-----------------|
| 201-220 | Golf Courses | Superintendent V | NB | 2 | \$ 59,890 | 0.30% | \$ 60,070 |
| 201-220 | Golf Courses | Club Pro Municipal Golf Course | NB | 1 | \$ 53,280 | 0.30% | \$ 53,440 |
| 201-220 | Golf Courses | Foreman V | NB | 1 | \$ 50,824 | 0.30% | \$ 50,976 |
| 201-220 | Golf Courses | Program Coordinator | NB | 1 | \$ 50,824 | 0.30% | \$ 50,976 |
| 201-220 | Golf Courses | Mechanic IV | TM | 2 | \$ 41,506 | 1.00% | \$ 41,921 |
| 258-045 | Human Rights - EEOC | Director of Human Rights-Employment / fo | NB | 1 | \$ 67,565 | 0.30% | \$ 67,768 |
| 258-046 | Human Rights - HUD | Director of Human Rights-Housing / former | NB | 1 | \$ 67,565 | 0.30% | \$ 67,768 |
| 101-044 | Human Rights General | Director of Human Rights | NB | 1 | \$ 74,285 | 0.30% | \$ 74,508 |
| 101-044 | Human Rights General | Investigator V | NB | 2 | \$ 50,264 | 0.30% | \$ 50,415 |
| 101-044 | Human Rights General | Investigator IV | NB | - | \$ 47,919 | 0.30% | \$ 48,063 |
| 101-044 | Human Rights General | Investigator II | NB | 1 | \$ 42,496 | 0.30% | \$ 42,623 |
| 101-044 | Human Rights General | Administrative Assistant I | NB | - | \$ 42,163 | 0.30% | \$ 42,289 |
| 101-044 | Human Rights General | Secretary V | NB | - | \$ 35,459 | 0.30% | \$ 35,565 |
| 201-231 | Marketing & Events | Director of Experience (VPA) | NB | - | \$ 66,300 | 0.30% | \$ 66,499 |
| 201-231 | Marketing & Events | Manager - Marketing | NB | 5 | \$ 59,191 | 0.30% | \$ 59,369 |
| 201-231 | Marketing & Events | Manager - Special Events | NB | - | \$ 59,191 | 0.30% | \$ 59,369 |
| 201-231 | Marketing & Events | Director of Development (VPA) | NB | 1 | \$ 58,366 | 0.30% | \$ 58,541 |
| 201-231 | Marketing & Events | Project Manager | NB | 1 | \$ 56,541 | 0.30% | \$ 56,711 |
| 201-231 | Marketing & Events | Graphic Designer | NB | - | \$ 50,824 | 0.30% | \$ 50,976 |
| 201-231 | Marketing & Events | Manager - Interactive Marketing | NB | - | \$ 50,824 | 0.30% | \$ 50,976 |
| 201-231 | Marketing & Events | Program Coordinator | NB | - | \$ 50,824 | 0.30% | \$ 50,976 |
| 201-231 | Marketing & Events | Supervisor - Special Events | NB | 1 | \$ 50,824 | 0.30% | \$ 50,976 |
| 201-231 | Marketing & Events | Volunteer Coordinator | NB | 1 | \$ 50,824 | 0.30% | \$ 50,976 |
| 101-292 | Morris PAC | Manager - Operations | NB | 1 | \$ 72,822 | 0.30% | \$ 73,040 |
| 101-292 | Morris PAC | Director of Box Office & Event Services - Ve | NB | 1 | \$ 65,280 | 0.30% | \$ 65,476 |
| 101-292 | Morris PAC | Director of Booking & Event Services | NB | 1 | \$ 62,418 | 0.30% | \$ 62,605 |
| 101-292 | Morris PAC | Manager - Facility Operations (MPAC) | NB | 1 | \$ 62,418 | 0.30% | \$ 62,605 |
| 101-292 | Morris PAC | Manager - Marketing | NB | 1 | \$ 59,191 | 0.30% | \$ 59,369 |
| 101-292 | Morris PAC | Manager - Production | NB | 1 | \$ 50,824 | 0.30% | \$ 50,976 |
| 101-292 | Morris PAC | Manager II - Assistant Box Office | NB | 1 | \$ 40,242 | 0.30% | \$ 40,363 |
| 101-292 | Morris PAC | Manager - Assistant Facility Operations | NB | 1 | \$ 37,804 | 0.30% | \$ 37,917 |
| 101-292 | Morris PAC | Manager I - Assistant Box Office | NB | - | \$ 36,008 | 0.30% | \$ 36,116 |
| 101-292 | Morris PAC | Event Service Technician II (Change from I) | NB | 1 | \$ 33,265 | 0.30% | \$ 33,365 |
| 101-292 | Morris PAC | Custodian | NB | 1 | \$ 30,000 | 0.30% | \$ 30,090 |
| 230-101 | NEAT Crew | Superintendent IV | NB | 1 | \$ 57,434 | 0.30% | \$ 57,606 |
| 230-101 | NEAT Crew | Driver | TM | 1 | \$ 39,096 | 1.00% | \$ 39,487 |
| 230-101 | NEAT Crew | Operator III | TM | 2 | \$ 38,235 | 1.00% | \$ 38,617 |
| 101-293 | Palais Royale | Administrative Assistant I | NB | - | \$ 42,163 | 0.30% | \$ 42,289 |
| 101-293 | Palais Royale | Manager - Assistant Facility Operations | NB | - | \$ 37,804 | 0.30% | \$ 37,917 |
| 221-102 | Rental Unit Inspection | Program Coordinator | NB | 1 | \$ 50,824 | 0.30% | \$ 50,976 |
| 221-102 | Rental Unit Inspection | Code Inspector - Senior | NB | 1 | \$ 46,094 | 0.30% | \$ 46,232 |
| 221-102 | Rental Unit Inspection | Code Inspector | NB | 2 | \$ 43,380 | 0.30% | \$ 43,510 |
| 230-105 | SBARC | Manager - Animal Resource Center | NB | 1 | \$ 56,377 | 0.30% | \$ 56,546 |
| 230-105 | SBARC | Manager - Assistant Animal Resource Cente | NB | 1 | \$ 45,046 | 0.30% | \$ 45,181 |
| 230-105 | SBARC | Animal Welfare Officer | NB | 4 | \$ 36,890 | 0.30% | \$ 37,001 |



| Fund-Sub. | Subdivision | Position | Status | 2021 FTE | 2020 Salary Cap | Estimated % Increase | 2021 Salary Cap |
|------------------|--------------------|--------------------------------------|---------------|-----------------|------------------------|-----------------------------|------------------------|
| 230-105 | SBARC | Animal Welfare Assistant | NB | 3 | \$ 36,617 | 0.30% | \$ 36,727 |
| 101-501 | Sustainability | Director of Office of Sustainability | NB | 1 | \$ 85,292 | 0.30% | \$ 85,548 |
| | | | | 101 | | | |



CITY OF SOUTH BEND, IN JAMES MUELLER, MAYOR
DEPARTMENT OF ADMINISTRATION AND FINANCE

LINE-LEVEL BUDGET DETAIL – STRATEGIC OPERATIONS

(note that this detail does not include the Office of Community Initiatives or the Recreation division. The budget for both of these divisions, while a part of strategic operations, will be presented at the budget hearing on 9/9/2020).

| Fund | Fund Classification | Fund Type | Department | Subdivision | Account | Main Account Description | Category | Strategic / Baseline Category 1 | Strategic / Baseline Category 2 | Strategic / Baseline Category 3 | 2018 ACTUAL | 2019 ACTUAL | 2020 ORIGINAL BUDGET | 2020 AMENDED BUDGET | 2021 PROPOSED BUDGET |
|------|---------------------|--------------|-----------------|-----------------------|-----------------------|--|--------------------------|---------------------------------|---------------------------------|---------------------------------|-------------|-------------|----------------------|---------------------|----------------------|
| 101 | Governmental | General Fund | Admin & Finance | Diversity & Inclusion | 101-04-401-043-410001 | Personnel-Salaries & Wages-Salaried Wages | Salaries & Wages | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | - | 178,574 | 188,574 | 195,769 |
| 101 | Governmental | General Fund | Admin & Finance | Diversity & Inclusion | 101-04-401-043-410005 | Personnel-Salaries & Wages-Seasonal & Interns | Salaries & Wages | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | - | 31,008 | 31,008 | 31,008 |
| 101 | Governmental | General Fund | Admin & Finance | Diversity & Inclusion | 101-04-401-043-411001 | Personnel-Employee Benefits-FICA Regular | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | - | 16,033 | 16,798 | 17,348 |
| 101 | Governmental | General Fund | Admin & Finance | Diversity & Inclusion | 101-04-401-043-411004 | Personnel-Employee Benefits-PERF Regular | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | - | 20,000 | 21,120 | 21,926 |
| 101 | Governmental | General Fund | Admin & Finance | Diversity & Inclusion | 101-04-401-043-411007 | Personnel-Employee Benefits-Unemployment Comp | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | - | 18 | 18 | 59 |
| 101 | Governmental | General Fund | Admin & Finance | Diversity & Inclusion | 101-04-401-043-411008 | Personnel-Employee Benefits-Health Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | - | 34,831 | 34,831 | 34,831 |
| 101 | Governmental | General Fund | Admin & Finance | Diversity & Inclusion | 101-04-401-043-411009 | Personnel-Employee Benefits-Life Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | - | 360 | 360 | 360 |
| 101 | Governmental | General Fund | Admin & Finance | Diversity & Inclusion | 101-04-401-043-411014 | Personnel-Employee Benefits-Parental Leave | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | - | 625 | 625 | 685 |
| 101 | Governmental | General Fund | Admin & Finance | Diversity & Inclusion | 101-04-401-043-421002 | Supplies-Office-Stationary & Printing | Supplies | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | - | 1,500 | 1,500 | 1,500 |
| 101 | Governmental | General Fund | Admin & Finance | Diversity & Inclusion | 101-04-401-043-431000 | Services & Charges-Professional-Other Professional Svcs | Professional Services | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | - | 80,000 | 80,000 | 80,000 |
| 101 | Governmental | General Fund | Admin & Finance | Diversity & Inclusion | 101-04-401-043-432003 | Services & Charges-Communication & Transp-Travel | Travel | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | - | 5,000 | 5,000 | 10,000 |
| 101 | Governmental | General Fund | Admin & Finance | Diversity & Inclusion | 101-04-401-043-433001 | Services & Charges-Printing & Ad-Outside Printing Services | Printing & Advertising | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | - | 1,500 | 1,500 | 3,000 |
| 101 | Governmental | General Fund | Admin & Finance | Diversity & Inclusion | 101-04-401-043-439004 | Services & Charges-Other-Dues & Memberships | Other Services & Charges | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | - | 8,500 | 8,500 | 8,500 |
| 101 | Governmental | General Fund | Admin & Finance | Diversity & Inclusion | 101-04-401-043-439006 | Services & Charges-Other-Education & Training | Education & Training | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | - | 100,000 | 100,000 | 100,000 |
| 101 | Governmental | General Fund | Admin & Finance | Human Rights General | 101-04-402-044-410001 | Personnel-Salaries & Wages-Salaried Wages | Salaries & Wages | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | 176,018 | 90,607 | 142,691 | 142,691 | 217,627 |
| 101 | Governmental | General Fund | Admin & Finance | Human Rights General | 101-04-402-044-410003 | Personnel-Salaries & Wages-Permanent Part Time | Salaries & Wages | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | 26,147 | 20,995 | 20,995 | 20,995 |
| 101 | Governmental | General Fund | Admin & Finance | Human Rights General | 101-04-402-044-411001 | Personnel-Employee Benefits-FICA Regular | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | 13,463 | 8,612 | 12,522 | 12,522 | 18,255 |
| 101 | Governmental | General Fund | Admin & Finance | Human Rights General | 101-04-402-044-411004 | Personnel-Employee Benefits-PERF Regular | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | 19,327 | 7,041 | 15,981 | 15,981 | 24,374 |
| 101 | Governmental | General Fund | Admin & Finance | Human Rights General | 101-04-402-044-411007 | Personnel-Employee Benefits-Unemployment Comp | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | - | 14 | 14 | 65 |
| 101 | Governmental | General Fund | Admin & Finance | Human Rights General | 101-04-402-044-411008 | Personnel-Employee Benefits-Health Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | 31,436 | 14,828 | 34,831 | 34,831 | 46,442 |
| 101 | Governmental | General Fund | Admin & Finance | Human Rights General | 101-04-402-044-411009 | Personnel-Employee Benefits-Life Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | 420 | 195 | 360 | 360 | 480 |
| 101 | Governmental | General Fund | Admin & Finance | Human Rights General | 101-04-402-044-411014 | Personnel-Employee Benefits-Parental Leave | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | 427 | 104 | 499 | 499 | 762 |
| 101 | Governmental | General Fund | Admin & Finance | Human Rights General | 101-04-402-044-421002 | Supplies-Office-Stationary & Printing | Supplies | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | 898 | 928 | 1,000 | 1,000 | 1,000 |
| 101 | Governmental | General Fund | Admin & Finance | Human Rights General | 101-04-402-044-421005 | Supplies-Office-Print Shop Jobs Supplies | Supplies | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | 93 | - | - | - |
| 101 | Governmental | General Fund | Admin & Finance | Human Rights General | 101-04-402-044-431000 | Services & Charges-Professional-Other Professional Svcs | Professional Services | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | 2,040 | - | - | - |
| 101 | Governmental | General Fund | Admin & Finance | Human Rights General | 101-04-402-044-431019 | Services & Charges-Professional-Security Services | Professional Services | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | 862 | 600 | 600 | 1,070 |
| 101 | Governmental | General Fund | Admin & Finance | Human Rights General | 101-04-402-044-432000 | Services & Charges-Communication & Transp-Other | Other Services & Charges | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | 837 | - | - | - | - |
| 101 | Governmental | General Fund | Admin & Finance | Human Rights General | 101-04-402-044-432002 | Services & Charges-Communication & Transp-Mailing | Other Services & Charges | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | 6,039 | 5,780 | 7,500 | 7,500 | 7,500 |
| 101 | Governmental | General Fund | Admin & Finance | Human Rights General | 101-04-402-044-433001 | Services & Charges-Printing & Ad-Outside Printing Services | Printing & Advertising | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | - | 1,571 | 1,571 | 1,571 |
| 101 | Governmental | General Fund | Admin & Finance | Human Rights General | 101-04-402-044-436011 | Services & Charges-Repairs & Maint-Exterminating | Repairs & Maintenance | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | - | - | 100 | - |
| 101 | Governmental | General Fund | Admin & Finance | Human Rights General | 101-04-402-044-437003 | Services & Charges-Rentals-Office Space | Other Services & Charges | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | 39,110 | 38,021 | 37,039 | 37,039 | 39,276 |
| 101 | Governmental | General Fund | Admin & Finance | Human Rights General | 101-04-402-044-439003 | Services & Charges-Other-Subscriptions | Other Services & Charges | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | 97 | 300 | 700 | 600 | 700 |
| 101 | Governmental | General Fund | Admin & Finance | Human Rights General | 101-04-402-044-439004 | Services & Charges-Other-Dues & Memberships | Other Services & Charges | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | 600 | 600 | 600 | 600 |
| 101 | Governmental | General Fund | Admin & Finance | Human Rights General | 101-04-402-044-439006 | Services & Charges-Other-Education & Training | Education & Training | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | 1,461 | 2,320 | 2,500 | 2,500 | 2,500 |
| 101 | Governmental | General Fund | Public Works | Sustainability | 101-06-601-501-410001 | Personnel-Salaries & Wages-Salaried Wages | Salaries & Wages | Strategic Spending | Strategic Operations | Office of Sustainability | - | 81,071 | 85,292 | 85,292 | 85,548 |
| 101 | Governmental | General Fund | Public Works | Sustainability | 101-06-601-501-410003 | Personnel-Salaries & Wages-Permanent Part Time | Salaries & Wages | Strategic Spending | Strategic Operations | Office of Sustainability | - | - | 24,960 | 24,960 | - |
| 101 | Governmental | General Fund | Public Works | Sustainability | 101-06-601-501-411001 | Personnel-Employee Benefits-FICA Regular | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Sustainability | - | 6,122 | 8,485 | 8,485 | 6,595 |
| 101 | Governmental | General Fund | Public Works | Sustainability | 101-06-601-501-411004 | Personnel-Employee Benefits-PERF Regular | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Sustainability | - | 9,154 | 9,627 | 9,627 | 9,655 |
| 101 | Governmental | General Fund | Public Works | Sustainability | 101-06-601-501-411007 | Personnel-Employee Benefits-Unemployment Comp | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Sustainability | - | - | - | 100 | 26 |
| 101 | Governmental | General Fund | Public Works | Sustainability | 101-06-601-501-411008 | Personnel-Employee Benefits-Health Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Sustainability | - | 10,312 | 11,610 | 11,610 | 11,610 |
| 101 | Governmental | General Fund | Public Works | Sustainability | 101-06-601-501-411009 | Personnel-Employee Benefits-Life Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Sustainability | - | 120 | 120 | 120 | 120 |
| 101 | Governmental | General Fund | Public Works | Sustainability | 101-06-601-501-411014 | Personnel-Employee Benefits-Parental Leave | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Sustainability | - | 204 | 299 | 199 | 299 |

| Fund | Fund Classification | Fund Type | Department | Subdivision | Account | Main Account Description | Category | Strategic / Baseline Category 1 | Strategic / Baseline Category 2 | Strategic / Baseline Category 3 | 2018 ACTUAL | 2019 ACTUAL | 2020 ORIGINAL BUDGET | 2020 AMENDED BUDGET | 2021 PROPOSED BUDGET |
|------|---------------------|--------------|---------------------|----------------|-----------------------|--|--------------------------|---------------------------------|---------------------------------|---------------------------------|-------------|-------------|----------------------|---------------------|----------------------|
| 101 | Governmental | General Fund | Public Works | Sustainability | 101-06-601-501-411206 | Personnel-Employee Benefits-Cell Phone Allowance | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Sustainability | - | 660 | 660 | 660 | 660 |
| 101 | Governmental | General Fund | Public Works | Sustainability | 101-06-601-501-421002 | Supplies-Office-Stationary & Printing | Supplies | Strategic Spending | Strategic Operations | Office of Sustainability | - | 3,930 | 3,800 | 21,070 | 1,050 |
| 101 | Governmental | General Fund | Public Works | Sustainability | 101-06-601-501-421005 | Supplies-Office-Print Shop Jobs Supplies | Supplies | Strategic Spending | Strategic Operations | Office of Sustainability | - | 4 | - | - | - |
| 101 | Governmental | General Fund | Public Works | Sustainability | 101-06-601-501-422000 | Supplies-Operating-Other Operating Supplies | Supplies | Strategic Spending | Strategic Operations | Office of Sustainability | - | - | 20,000 | 20,000 | 200 |
| 101 | Governmental | General Fund | Public Works | Sustainability | 101-06-601-501-431000 | Services & Charges-Professional-Other Professional Svcs | Professional Services | Strategic Spending | Strategic Operations | Office of Sustainability | - | 37,201 | 180,000 | 185,250 | 33,000 |
| 101 | Governmental | General Fund | Public Works | Sustainability | 101-06-601-501-431001 | Services & Charges-Professional-Legal Services | Professional Services | Strategic Spending | Strategic Operations | Office of Sustainability | - | - | 10,000 | 24,000 | 20,000 |
| 101 | Governmental | General Fund | Public Works | Sustainability | 101-06-601-501-432003 | Services & Charges-Communication & Transp-Travel | Travel | Strategic Spending | Strategic Operations | Office of Sustainability | - | 201 | 3,800 | 3,800 | 2,162 |
| 101 | Governmental | General Fund | Public Works | Sustainability | 101-06-601-501-433001 | Services & Charges-Printing & Ad-Outside Printing Services | Printing & Advertising | Strategic Spending | Strategic Operations | Office of Sustainability | - | - | 174 | 174 | 175 |
| 101 | Governmental | General Fund | Public Works | Sustainability | 101-06-601-501-433003 | Services & Charges-Printing & Ad-Promotional | Printing & Advertising | Strategic Spending | Strategic Operations | Office of Sustainability | - | - | 500 | 500 | 500 |
| 101 | Governmental | General Fund | Public Works | Sustainability | 101-06-601-501-439000 | Services & Charges-Other-Misc Charges & Svcs | Other Services & Charges | Strategic Spending | Strategic Operations | Office of Sustainability | - | 587 | 1,200 | 11,199 | 1,200 |
| 101 | Governmental | General Fund | Public Works | Sustainability | 101-06-601-501-439004 | Services & Charges-Other-Dues & Memberships | Other Services & Charges | Strategic Spending | Strategic Operations | Office of Sustainability | - | 2,900 | 4,500 | 9,450 | 4,800 |
| 101 | Governmental | General Fund | Public Works | Sustainability | 101-06-601-501-439006 | Services & Charges-Other-Education & Training | Education & Training | Strategic Spending | Strategic Operations | Office of Sustainability | - | 18 | 2,800 | 2,800 | 1,400 |
| 101 | Governmental | General Fund | Public Works | AmeriCorps | 101-06-601-502-410001 | Personnel-Salaries & Wages-Salaried Wages | Salaries & Wages | Strategic Spending | Strategic Operations | Office of Sustainability | 13,424 | 195,212 | 103,222 | 103,222 | 103,532 |
| 101 | Governmental | General Fund | Public Works | AmeriCorps | 101-06-601-502-410005 | Personnel-Salaries & Wages-Seasonal & Interns | Salaries & Wages | Strategic Spending | Strategic Operations | Office of Sustainability | - | 48,917 | 159,500 | 159,500 | 159,500 |
| 101 | Governmental | General Fund | Public Works | AmeriCorps | 101-06-601-502-411001 | Personnel-Employee Benefits-FICA Regular | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Sustainability | 999 | 18,127 | 20,199 | 20,199 | 20,223 |
| 101 | Governmental | General Fund | Public Works | AmeriCorps | 101-06-601-502-411004 | Personnel-Employee Benefits-PERF Regular | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Sustainability | 837 | 7,451 | 11,709 | 11,709 | 11,743 |
| 101 | Governmental | General Fund | Public Works | AmeriCorps | 101-06-601-502-411007 | Personnel-Employee Benefits-Unemployment Comp | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Sustainability | - | - | 10 | 10 | 31 |
| 101 | Governmental | General Fund | Public Works | AmeriCorps | 101-06-601-502-411008 | Personnel-Employee Benefits-Health Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Sustainability | 1,296 | 13,888 | 23,221 | 23,221 | 23,221 |
| 101 | Governmental | General Fund | Public Works | AmeriCorps | 101-06-601-502-411009 | Personnel-Employee Benefits-Life Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Sustainability | 10 | 160 | 240 | 240 | 240 |
| 101 | Governmental | General Fund | Public Works | AmeriCorps | 101-06-601-502-411014 | Personnel-Employee Benefits-Parental Leave | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Sustainability | - | 36 | 361 | 361 | 362 |
| 101 | Governmental | General Fund | Public Works | AmeriCorps | 101-06-601-502-411206 | Personnel-Employee Benefits-Cell Phone Allowance | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Sustainability | 110 | 990 | 1,320 | 1,320 | 1,320 |
| 101 | Governmental | General Fund | Public Works | AmeriCorps | 101-06-601-502-421002 | Supplies-Office-Stationary & Printing | Supplies | Strategic Spending | Strategic Operations | Office of Sustainability | 24 | 3,503 | 2,600 | 2,903 | 2,600 |
| 101 | Governmental | General Fund | Public Works | AmeriCorps | 101-06-601-502-422001 | Supplies-Operating-C.S. Gasoline | Supplies | Strategic Spending | Strategic Operations | Office of Sustainability | - | - | - | - | - |
| 101 | Governmental | General Fund | Public Works | AmeriCorps | 101-06-601-502-422006 | Supplies-Operating-Computer Supplies & Equipment | Supplies | Strategic Spending | Strategic Operations | Office of Sustainability | 29 | 154 | 250 | 250 | 250 |
| 101 | Governmental | General Fund | Public Works | AmeriCorps | 101-06-601-502-423006 | Supplies-Repair & Maint-Small Tools & Equipment | Supplies | Strategic Spending | Strategic Operations | Office of Sustainability | - | 40,012 | 46,000 | 49,915 | 28,000 |
| 101 | Governmental | General Fund | Public Works | AmeriCorps | 101-06-601-502-431000 | Services & Charges-Professional-Other Professional Svcs | Professional Services | Strategic Spending | Strategic Operations | Office of Sustainability | - | 12,054 | 44,051 | 52,653 | 44,051 |
| 101 | Governmental | General Fund | Public Works | AmeriCorps | 101-06-601-502-432003 | Services & Charges-Communication & Transp-Travel | Travel | Strategic Spending | Strategic Operations | Office of Sustainability | - | 10,609 | 10,006 | 10,006 | 10,006 |
| 101 | Governmental | General Fund | Public Works | AmeriCorps | 101-06-601-502-433001 | Services & Charges-Printing & Ad-Outside Printing Services | Printing & Advertising | Strategic Spending | Strategic Operations | Office of Sustainability | - | - | 200 | 200 | 200 |
| 101 | Governmental | General Fund | Public Works | AmeriCorps | 101-06-601-502-433003 | Services & Charges-Printing & Ad-Promotional | Printing & Advertising | Strategic Spending | Strategic Operations | Office of Sustainability | - | 594 | 1,000 | 1,000 | 1,000 |
| 101 | Governmental | General Fund | Public Works | AmeriCorps | 101-06-601-502-436003 | Services & Charges-Repairs & Maint-Auto Equip R&M | Repairs & Maintenance | Strategic Spending | Strategic Operations | Office of Sustainability | - | - | - | - | 400 |
| 101 | Governmental | General Fund | Public Works | AmeriCorps | 101-06-601-502-439000 | Services & Charges-Other-Misc Charges & Svcs | Other Services & Charges | Strategic Spending | Strategic Operations | Office of Sustainability | 638 | 875 | 4,290 | 4,790 | 4,290 |
| 101 | Governmental | General Fund | Public Works | AmeriCorps | 101-06-601-502-439004 | Services & Charges-Other-Dues & Memberships | Other Services & Charges | Strategic Spending | Strategic Operations | Office of Sustainability | - | 250 | 2,530 | 2,530 | 2,890 |
| 101 | Governmental | General Fund | Public Works | AmeriCorps | 101-06-601-502-439006 | Services & Charges-Other-Education & Training | Education & Training | Strategic Spending | Strategic Operations | Office of Sustainability | - | 4,769 | 7,624 | 9,424 | 3,624 |
| 101 | Governmental | General Fund | Public Works | AmeriCorps | 101-06-601-502-439300 | Services & Charges-Other-Grants & Subsidies | Grants & Subsidies | Strategic Spending | Strategic Operations | Office of Sustainability | - | - | - | - | - |
| 101 | Governmental | General Fund | Venues Parks & Arts | Morris PAC | 101-11-220-292-410001 | Personnel-Salaries & Wages-Salaried Wages | Salaries & Wages | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 332,735 | 343,307 | 463,675 | 463,675 | 515,806 |
| 101 | Governmental | General Fund | Venues Parks & Arts | Morris PAC | 101-11-220-292-410003 | Personnel-Salaries & Wages-Permanent Part Time | Salaries & Wages | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 30,458 | 38,610 | 42,000 | 42,000 | 24,000 |
| 101 | Governmental | General Fund | Venues Parks & Arts | Morris PAC | 101-11-220-292-410004 | Personnel-Salaries & Wages-Extra & Overtime | Salaries & Wages | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 15 | - | - | - | - |
| 101 | Governmental | General Fund | Venues Parks & Arts | Morris PAC | 101-11-220-292-411001 | Personnel-Employee Benefits-FICA Regular | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 26,872 | 28,565 | 38,969 | 38,969 | 41,580 |
| 101 | Governmental | General Fund | Venues Parks & Arts | Morris PAC | 101-11-220-292-411004 | Personnel-Employee Benefits-PERF Regular | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 37,553 | 38,709 | 52,348 | 52,348 | 58,187 |
| 101 | Governmental | General Fund | Venues Parks & Arts | Morris PAC | 101-11-220-292-411007 | Personnel-Employee Benefits-Unemployment Comp | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Morris & Palais | - | - | 46 | 46 | 155 |
| 101 | Governmental | General Fund | Venues Parks & Arts | Morris PAC | 101-11-220-292-411008 | Personnel-Employee Benefits-Health Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 114,351 | 71,874 | 104,494 | 104,494 | 116,104 |
| 101 | Governmental | General Fund | Venues Parks & Arts | Morris PAC | 101-11-220-292-411009 | Personnel-Employee Benefits-Life Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 882 | 830 | 1,080 | 1,080 | 1,200 |

| Fund | Fund Classification | Fund Type | Department | Subdivision | Account | Main Account Description | Category | Strategic / Baseline Category 1 | Strategic / Baseline Category 2 | Strategic / Baseline Category 3 | 2018 ACTUAL | 2019 ACTUAL | 2020 ORIGINAL BUDGET | 2020 AMENDED BUDGET | 2021 PROPOSED BUDGET |
|------|---------------------|--------------|---------------------|---------------|-----------------------|--|--------------------------|---------------------------------|---------------------------------|---------------------------------|-------------|-------------|----------------------|---------------------|----------------------|
| 101 | Governmental | General Fund | Venues Parks & Arts | Morris PAC | 101-11-220-292-411014 | Personnel-Employee Benefits-Parental Leave | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 915 | 792 | 1,623 | 1,623 | 1,805 |
| 101 | Governmental | General Fund | Venues Parks & Arts | Morris PAC | 101-11-220-292-411205 | Personnel-Employee Benefits-Parking Allowance | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 4,759 | 3,479 | 7,740 | 8,300 | 7,740 |
| 101 | Governmental | General Fund | Venues Parks & Arts | Morris PAC | 101-11-220-292-411206 | Personnel-Employee Benefits-Cell Phone Allowance | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 2,561 | 2,785 | 3,720 | 3,720 | 3,720 |
| 101 | Governmental | General Fund | Venues Parks & Arts | Morris PAC | 101-11-220-292-421002 | Supplies-Office-Stationary & Printing | Supplies | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 1,462 | 1,723 | 3,500 | 3,500 | 2,500 |
| 101 | Governmental | General Fund | Venues Parks & Arts | Morris PAC | 101-11-220-292-421005 | Supplies-Office-Print Shop Jobs Supplies | Supplies | Strategic Spending | Strategic Operations | VPA - Morris & Palais | - | 2,903 | - | - | - |
| 101 | Governmental | General Fund | Venues Parks & Arts | Morris PAC | 101-11-220-292-422000 | Supplies-Operating-Other Operating Supplies | Supplies | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 46 | 103 | 306 | 306 | - |
| 101 | Governmental | General Fund | Venues Parks & Arts | Morris PAC | 101-11-220-292-422005 | Supplies-Operating-Uniforms | Supplies | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 372 | 984 | 1,500 | 1,500 | 1,500 |
| 101 | Governmental | General Fund | Venues Parks & Arts | Morris PAC | 101-11-220-292-422007 | Supplies-Operating-Cleaning Supplies | Supplies | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 6,354 | 5,480 | 9,000 | 9,540 | 9,000 |
| 101 | Governmental | General Fund | Venues Parks & Arts | Morris PAC | 101-11-220-292-423001 | Supplies-Repair & Maint-Building Materials | Supplies | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 2,521 | 5,241 | 6,000 | 6,000 | 6,000 |
| 101 | Governmental | General Fund | Venues Parks & Arts | Morris PAC | 101-11-220-292-423006 | Supplies-Repair & Maint-Small Tools & Equipment | Supplies | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 7,319 | 1,886 | 2,500 | 14,071 | 2,000 |
| 101 | Governmental | General Fund | Venues Parks & Arts | Morris PAC | 101-11-220-292-431000 | Services & Charges-Professional-Other Professional Svcs | Professional Services | Strategic Spending | Strategic Operations | VPA - Morris & Palais | - | 2,160 | 10,200 | 18,190 | 10,200 |
| 101 | Governmental | General Fund | Venues Parks & Arts | Morris PAC | 101-11-220-292-432002 | Services & Charges-Communication & Transp-Mailing | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 4,720 | 5,252 | 7,650 | 7,650 | 7,650 |
| 101 | Governmental | General Fund | Venues Parks & Arts | Morris PAC | 101-11-220-292-432003 | Services & Charges-Communication & Transp-Travel | Travel | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 3,786 | 5,648 | 11,000 | 13,743 | - |
| 101 | Governmental | General Fund | Venues Parks & Arts | Morris PAC | 101-11-220-292-433001 | Services & Charges-Printing & Ad-Outside Printing Services | Printing & Advertising | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 339 | 1,015 | 5,894 | 5,894 | 5,000 |
| 101 | Governmental | General Fund | Venues Parks & Arts | Morris PAC | 101-11-220-292-433003 | Services & Charges-Printing & Ad-Promotional | Printing & Advertising | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 24,812 | 42,715 | 40,800 | 49,219 | 55,000 |
| 101 | Governmental | General Fund | Venues Parks & Arts | Morris PAC | 101-11-220-292-435001 | Services & Charges-Utility Services-Electric | Utilities | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 89,280 | 98,144 | 101,852 | 101,852 | 104,000 |
| 101 | Governmental | General Fund | Venues Parks & Arts | Morris PAC | 101-11-220-292-435002 | Services & Charges-Utility Services-Natural Gas | Utilities | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 16,604 | 14,598 | 16,056 | 16,056 | 16,400 |
| 101 | Governmental | General Fund | Venues Parks & Arts | Morris PAC | 101-11-220-292-435004 | Services & Charges-Utility Services-Water | Utilities | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 14,864 | 15,289 | 18,360 | 18,360 | 18,700 |
| 101 | Governmental | General Fund | Venues Parks & Arts | Morris PAC | 101-11-220-292-439000 | Services & Charges-Other-Misc Charges & Svcs | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 740 | 917 | 1,530 | 1,530 | 1,500 |
| 101 | Governmental | General Fund | Venues Parks & Arts | Morris PAC | 101-11-220-292-439003 | Services & Charges-Other-Subscriptions | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 682 | 598 | 1,275 | 1,275 | 1,000 |
| 101 | Governmental | General Fund | Venues Parks & Arts | Morris PAC | 101-11-220-292-439004 | Services & Charges-Other-Dues & Memberships | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 2,062 | 3,197 | 3,000 | 3,000 | 3,000 |
| 101 | Governmental | General Fund | Venues Parks & Arts | Morris PAC | 101-11-220-292-439006 | Services & Charges-Other-Education & Training | Education & Training | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 3,025 | 2,938 | 4,500 | 4,500 | - |
| 101 | Governmental | General Fund | Venues Parks & Arts | Morris PAC | 101-11-220-292-439009 | Services & Charges-Other-Trash Removal | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 858 | 394 | 6,000 | 6,000 | 5,200 |
| 101 | Governmental | General Fund | Venues Parks & Arts | Palais Royale | 101-11-221-293-410001 | Personnel-Salaries & Wages-Salaried Wages | Salaries & Wages | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 121,692 | 88,606 | 79,967 | 79,967 | - |
| 101 | Governmental | General Fund | Venues Parks & Arts | Palais Royale | 101-11-221-293-410006 | Personnel-Salaries & Wages-Bonus | Salaries & Wages | Strategic Spending | Strategic Operations | VPA - Morris & Palais | - | - | - | - | - |
| 101 | Governmental | General Fund | Venues Parks & Arts | Palais Royale | 101-11-221-293-411001 | Personnel-Employee Benefits-FICA Regular | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 8,788 | 6,341 | 6,117 | 6,117 | - |
| 101 | Governmental | General Fund | Venues Parks & Arts | Palais Royale | 101-11-221-293-411004 | Personnel-Employee Benefits-PERF Regular | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 13,726 | 9,971 | 8,956 | 8,956 | - |
| 101 | Governmental | General Fund | Venues Parks & Arts | Palais Royale | 101-11-221-293-411007 | Personnel-Employee Benefits-Unemployment Comp | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Morris & Palais | - | - | 8 | 8 | - |
| 101 | Governmental | General Fund | Venues Parks & Arts | Palais Royale | 101-11-221-293-411008 | Personnel-Employee Benefits-Health Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 56,456 | 31,127 | 23,221 | 23,081 | - |
| 101 | Governmental | General Fund | Venues Parks & Arts | Palais Royale | 101-11-221-293-411009 | Personnel-Employee Benefits-Life Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 433 | 360 | 240 | 240 | - |
| 101 | Governmental | General Fund | Venues Parks & Arts | Palais Royale | 101-11-221-293-411014 | Personnel-Employee Benefits-Parental Leave | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 301 | 222 | 280 | 280 | - |
| 101 | Governmental | General Fund | Venues Parks & Arts | Palais Royale | 101-11-221-293-411205 | Personnel-Employee Benefits-Parking Allowance | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 2,067 | 1,235 | 660 | 660 | - |
| 101 | Governmental | General Fund | Venues Parks & Arts | Palais Royale | 101-11-221-293-411206 | Personnel-Employee Benefits-Cell Phone Allowance | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 864 | 420 | - | 140 | - |
| 101 | Governmental | General Fund | Venues Parks & Arts | Palais Royale | 101-11-221-293-421002 | Supplies-Office-Stationary & Printing | Supplies | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 215 | 60 | 500 | 500 | - |
| 101 | Governmental | General Fund | Venues Parks & Arts | Palais Royale | 101-11-221-293-422000 | Supplies-Operating-Other Operating Supplies | Supplies | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 25 | - | 102 | 102 | - |
| 101 | Governmental | General Fund | Venues Parks & Arts | Palais Royale | 101-11-221-293-422005 | Supplies-Operating-Uniforms | Supplies | Strategic Spending | Strategic Operations | VPA - Morris & Palais | - | - | 510 | 510 | - |
| 101 | Governmental | General Fund | Venues Parks & Arts | Palais Royale | 101-11-221-293-422007 | Supplies-Operating-Cleaning Supplies | Supplies | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 4,873 | 2,466 | 8,160 | 8,610 | 2,000 |
| 101 | Governmental | General Fund | Venues Parks & Arts | Palais Royale | 101-11-221-293-423001 | Supplies-Repair & Maint-Building Materials | Supplies | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 2,421 | 469 | 2,040 | 2,040 | 2,000 |
| 101 | Governmental | General Fund | Venues Parks & Arts | Palais Royale | 101-11-221-293-423006 | Supplies-Repair & Maint-Small Tools & Equipment | Supplies | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 5,113 | 1,748 | 1,500 | 1,520 | 800 |
| 101 | Governmental | General Fund | Venues Parks & Arts | Palais Royale | 101-11-221-293-423009 | Supplies-Repair & Maint-Repair Parts | Supplies | Strategic Spending | Strategic Operations | VPA - Morris & Palais | - | 340 | - | - | - |
| 101 | Governmental | General Fund | Venues Parks & Arts | Palais Royale | 101-11-221-293-432002 | Services & Charges-Communication & Transp-Mailing | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 40 | 150 | 1,020 | 1,020 | 1,020 |
| 101 | Governmental | General Fund | Venues Parks & Arts | Palais Royale | 101-11-221-293-432003 | Services & Charges-Communication & Transp-Travel | Travel | Strategic Spending | Strategic Operations | VPA - Morris & Palais | - | - | 2,040 | 2,040 | - |

| Fund | Fund Classification | Fund Type | Department | Subdivision | Account | Main Account Description | Category | Strategic / Baseline Category 1 | Strategic / Baseline Category 2 | Strategic / Baseline Category 3 | 2018 ACTUAL | 2019 ACTUAL | 2020 ORIGINAL BUDGET | 2020 AMENDED BUDGET | 2021 PROPOSED BUDGET |
|------|---------------------|----------------------|---------------------|---------------|-----------------------|--|--------------------------|---------------------------------|---------------------------------|---------------------------------|-------------|-------------|----------------------|---------------------|----------------------|
| 101 | Governmental | General Fund | Venues Parks & Arts | Palais Royale | 101-11-221-293-433001 | Services & Charges-Printing & Ad-Outside Printing Services | Printing & Advertising | Strategic Spending | Strategic Operations | VPA - Morris & Palais | - | 2,962 | 1,949 | 1,949 | - |
| 101 | Governmental | General Fund | Venues Parks & Arts | Palais Royale | 101-11-221-293-433003 | Services & Charges-Printing & Ad-Promotional | Printing & Advertising | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 25,686 | 18,384 | 20,400 | 21,708 | - |
| 101 | Governmental | General Fund | Venues Parks & Arts | Palais Royale | 101-11-221-293-435001 | Services & Charges-Utility Services-Electric | Utilities | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 53,879 | 53,585 | 51,944 | 51,944 | 55,000 |
| 101 | Governmental | General Fund | Venues Parks & Arts | Palais Royale | 101-11-221-293-435002 | Services & Charges-Utility Services-Natural Gas | Utilities | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 12,526 | 13,117 | 12,278 | 12,278 | 14,000 |
| 101 | Governmental | General Fund | Venues Parks & Arts | Palais Royale | 101-11-221-293-435004 | Services & Charges-Utility Services-Water | Utilities | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 15,497 | 22,028 | 18,360 | 18,360 | 23,000 |
| 101 | Governmental | General Fund | Venues Parks & Arts | Palais Royale | 101-11-221-293-439000 | Services & Charges-Other-Misc Charges & Svcs | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 620 | 818 | 1,020 | 1,020 | 1,020 |
| 101 | Governmental | General Fund | Venues Parks & Arts | Palais Royale | 101-11-221-293-439003 | Services & Charges-Other-Subscriptions | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Morris & Palais | - | 29 | 204 | 204 | - |
| 101 | Governmental | General Fund | Venues Parks & Arts | Palais Royale | 101-11-221-293-439004 | Services & Charges-Other-Dues & Memberships | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Morris & Palais | - | - | 357 | 357 | - |
| 101 | Governmental | General Fund | Venues Parks & Arts | Palais Royale | 101-11-221-293-439006 | Services & Charges-Other-Education & Training | Education & Training | Strategic Spending | Strategic Operations | VPA - Morris & Palais | - | - | 510 | 510 | - |
| 101 | Governmental | General Fund | Venues Parks & Arts | Palais Royale | 101-11-221-293-439009 | Services & Charges-Other-Trash Removal | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 2,573 | 1,183 | 8,160 | 13,160 | 12,600 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-410001 | Personnel-Salaries & Wages-Salaried Wages | Salaries & Wages | Strategic Spending | Strategic Operations | VPA - Golf Courses | 296,640 | 313,014 | 314,481 | 314,481 | 329,507 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-410002 | Personnel-Salaries & Wages-Teamster Wages | Salaries & Wages | Strategic Spending | Strategic Operations | VPA - Golf Courses | 81,684 | 82,145 | 83,012 | 83,012 | 83,842 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-410003 | Personnel-Salaries & Wages-Permanent Part Time | Salaries & Wages | Strategic Spending | Strategic Operations | VPA - Golf Courses | 185,429 | 193,211 | 253,000 | 253,000 | 245,500 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-410004 | Personnel-Salaries & Wages-Extra & Overtime | Salaries & Wages | Strategic Spending | Strategic Operations | VPA - Golf Courses | 5,371 | 2,884 | 2,550 | 2,550 | 2,550 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-410005 | Personnel-Salaries & Wages-Seasonal & Interns | Salaries & Wages | Strategic Spending | Strategic Operations | VPA - Golf Courses | 79,949 | 68,353 | 22,950 | 22,950 | 30,450 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-410007 | Personnel-Salaries & Wages-Longevity Pay | Salaries & Wages | Strategic Spending | Strategic Operations | VPA - Golf Courses | 600 | 600 | 600 | 600 | 600 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-411001 | Personnel-Employee Benefits-FICA Regular | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Golf Courses | 48,026 | 48,945 | 51,936 | 51,936 | 53,149 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-411004 | Personnel-Employee Benefits-PERF Regular | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Golf Courses | 42,917 | 44,581 | 45,131 | 45,131 | 46,907 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-411005 | Personnel-Employee Benefits-PERF Union | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Golf Courses | 1,295 | 1,273 | 1,317 | 1,317 | 1,330 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-411007 | Personnel-Employee Benefits-Unemployment Comp | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Golf Courses | - | - | 40 | 40 | 124 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-411008 | Personnel-Employee Benefits-Health Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Golf Courses | 119,281 | 74,553 | 92,883 | 92,883 | 82,943 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-411009 | Personnel-Employee Benefits-Life Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Golf Courses | 915 | 940 | 960 | 960 | 960 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-411014 | Personnel-Employee Benefits-Parental Leave | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Golf Courses | 1,129 | 912 | 1,402 | 1,402 | 1,458 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-411015 | Personnel-Employee Benefits-Other Fringe Benefits | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Golf Courses | 400 | 400 | - | - | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-411201 | Personnel-Employee Benefits-Tool Allowance | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Golf Courses | 799 | 772 | 800 | 800 | 800 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-411203 | Personnel-Employee Benefits-Job Readiness Allow. | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Golf Courses | 850 | 850 | 850 | 850 | 850 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-411206 | Personnel-Employee Benefits-Cell Phone Allowance | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Golf Courses | 660 | 660 | 660 | 660 | 660 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-421002 | Supplies-Office-Stationary & Printing | Supplies | Strategic Spending | Strategic Operations | VPA - Golf Courses | - | - | 1,250 | 125 | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-421005 | Supplies-Office-Print Shop Jobs Supplies | Supplies | Strategic Spending | Strategic Operations | VPA - Golf Courses | 6 | - | - | - | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-422000 | Supplies-Operating-Other Operating Supplies | Supplies | Strategic Spending | Strategic Operations | VPA - Golf Courses | 39,211 | 59,803 | 42,500 | 48,001 | 45,000 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-422001 | Supplies-Operating-C.S. Gasoline | Supplies | Strategic Spending | Strategic Operations | VPA - Golf Courses | 1,014 | - | - | - | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-422003 | Supplies-Operating-Gasoline | Supplies | Strategic Spending | Strategic Operations | VPA - Golf Courses | 27,147 | 26,859 | 20,000 | 5,000 | 22,500 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-422005 | Supplies-Operating-Uniforms | Supplies | Strategic Spending | Strategic Operations | VPA - Golf Courses | 1,979 | 3,972 | 4,500 | 450 | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-422010 | Supplies-Operating-Plants Chemicals Seed & Fertilizer | Supplies | Strategic Spending | Strategic Operations | VPA - Golf Courses | 93,790 | 93,022 | 110,000 | 78,660 | 100,000 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-422014 | Supplies-Operating-Concessions Inventory | Supplies | Strategic Spending | Strategic Operations | VPA - Golf Courses | 60,553 | 69,273 | 85,700 | 35,700 | 75,700 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-422016 | Supplies-Operating-Inventory For Sale | Supplies | Strategic Spending | Strategic Operations | VPA - Golf Courses | 48,048 | 27,398 | 55,000 | 55,000 | 30,000 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-423009 | Supplies-Repair & Maint-Repair Parts | Supplies | Strategic Spending | Strategic Operations | VPA - Golf Courses | 118 | - | - | - | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-431000 | Services & Charges-Professional-Other Professional Svcs | Professional Services | Strategic Spending | Strategic Operations | VPA - Golf Courses | - | 911 | - | - | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-431019 | Services & Charges-Professional-Security Services | Professional Services | Strategic Spending | Strategic Operations | VPA - Golf Courses | 4,739 | 297 | 4,500 | 4,500 | 1,000 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-432003 | Services & Charges-Communication & Transp-Travel | Travel | Strategic Spending | Strategic Operations | VPA - Golf Courses | 114 | - | 500 | 500 | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-432004 | Services & Charges-Communication & Transp-Telecommunications | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Golf Courses | 322 | 325 | 400 | 400 | 400 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-433001 | Services & Charges-Printing & Ad-Outside Printing Services | Printing & Advertising | Strategic Spending | Strategic Operations | VPA - Golf Courses | - | - | 590 | 590 | - |

| Fund | Fund Classification | Fund Type | Department | Subdivision | Account | Main Account Description | Category | Strategic / Baseline Category 1 | Strategic / Baseline Category 2 | Strategic / Baseline Category 3 | 2018 ACTUAL | 2019 ACTUAL | 2020 ORIGINAL BUDGET | 2020 AMENDED BUDGET | 2021 PROPOSED BUDGET |
|------|---------------------|----------------------|---------------------|-----------------------|-----------------------|---|--------------------------|---------------------------------|---------------------------------|---------------------------------|-------------|-------------|----------------------|---------------------|----------------------|
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-435001 | Services & Charges-Utility Services-Electric | Utilities | Strategic Spending | Strategic Operations | VPA - Golf Courses | 54,134 | 51,614 | 55,556 | 55,556 | 52,667 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-435002 | Services & Charges-Utility Services-Natural Gas | Utilities | Strategic Spending | Strategic Operations | VPA - Golf Courses | 20,222 | 21,224 | 18,519 | 18,519 | 22,519 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-435004 | Services & Charges-Utility Services-Water | Utilities | Strategic Spending | Strategic Operations | VPA - Golf Courses | - | - | - | - | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-436011 | Services & Charges-Repairs & Maint-Exterminating | Repairs & Maintenance | Strategic Spending | Strategic Operations | VPA - Golf Courses | - | - | - | - | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-439000 | Services & Charges-Other-Misc Charges & Svcs | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Golf Courses | 32,858 | 30,650 | 70,000 | 25,000 | 40,000 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-439003 | Services & Charges-Other-Subscriptions | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Golf Courses | - | - | - | - | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-439004 | Services & Charges-Other-Dues & Memberships | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Golf Courses | 4,746 | 1,365 | 4,000 | 4,000 | 3,700 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-439005 | Services & Charges-Other-Bank & Credit Card Fees | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Golf Courses | 20,199 | 21,633 | 19,000 | - | 23,000 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-439006 | Services & Charges-Other-Education & Training | Education & Training | Strategic Spending | Strategic Operations | VPA - Golf Courses | - | 240 | - | - | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-439009 | Services & Charges-Other-Trash Removal | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Golf Courses | 5,570 | 6,391 | 6,600 | 6,600 | 5,000 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Golf Courses | 201-11-202-220-439100 | Services & Charges-Other-Refunds/Awards/Indemnities | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Golf Courses | 36 | - | - | - | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Erskine Golf Course | 201-11-202-221-421002 | Supplies-Office-Stationary & Printing | Supplies | Strategic Spending | Strategic Operations | VPA - Golf Courses | - | - | - | 375 | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Erskine Golf Course | 201-11-202-221-422000 | Supplies-Operating-Other Operating Supplies | Supplies | Strategic Spending | Strategic Operations | VPA - Golf Courses | - | - | - | 1,391 | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Erskine Golf Course | 201-11-202-221-422003 | Supplies-Operating-Gasoline | Supplies | Strategic Spending | Strategic Operations | VPA - Golf Courses | - | - | - | 6,000 | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Erskine Golf Course | 201-11-202-221-422005 | Supplies-Operating-Uniforms | Supplies | Strategic Spending | Strategic Operations | VPA - Golf Courses | - | - | - | 1,350 | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Erskine Golf Course | 201-11-202-221-422010 | Supplies-Operating-Plants Chemicals Seed & Fertilizer | Supplies | Strategic Spending | Strategic Operations | VPA - Golf Courses | - | - | - | 20,000 | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Erskine Golf Course | 201-11-202-221-422014 | Supplies-Operating-Concessions Inventory | Supplies | Strategic Spending | Strategic Operations | VPA - Golf Courses | - | - | - | 15,000 | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Erskine Golf Course | 201-11-202-221-439000 | Services & Charges-Other-Misc Charges & Svcs | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Golf Courses | - | - | - | 15,000 | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Erskine Golf Course | 201-11-202-221-439005 | Services & Charges-Other-Bank & Credit Card Fees | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Golf Courses | - | - | - | 9,000 | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Elbel Golf Course | 201-11-202-222-421002 | Supplies-Office-Stationary & Printing | Supplies | Strategic Spending | Strategic Operations | VPA - Golf Courses | - | - | - | 375 | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Elbel Golf Course | 201-11-202-222-422000 | Supplies-Operating-Other Operating Supplies | Supplies | Strategic Spending | Strategic Operations | VPA - Golf Courses | - | - | - | 2,991 | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Elbel Golf Course | 201-11-202-222-422003 | Supplies-Operating-Gasoline | Supplies | Strategic Spending | Strategic Operations | VPA - Golf Courses | - | - | - | 6,000 | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Elbel Golf Course | 201-11-202-222-422005 | Supplies-Operating-Uniforms | Supplies | Strategic Spending | Strategic Operations | VPA - Golf Courses | - | - | - | 1,350 | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Elbel Golf Course | 201-11-202-222-422010 | Supplies-Operating-Plants Chemicals Seed & Fertilizer | Supplies | Strategic Spending | Strategic Operations | VPA - Golf Courses | - | - | - | 12,905 | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Elbel Golf Course | 201-11-202-222-422014 | Supplies-Operating-Concessions Inventory | Supplies | Strategic Spending | Strategic Operations | VPA - Golf Courses | - | - | - | 15,000 | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Elbel Golf Course | 201-11-202-222-439000 | Services & Charges-Other-Misc Charges & Svcs | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Golf Courses | - | - | - | 15,000 | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Elbel Golf Course | 201-11-202-222-439005 | Services & Charges-Other-Bank & Credit Card Fees | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Golf Courses | - | - | - | 8,500 | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Stuebaker Golf Course | 201-11-202-223-421002 | Supplies-Office-Stationary & Printing | Supplies | Strategic Spending | Strategic Operations | VPA - Golf Courses | - | - | - | 375 | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Stuebaker Golf Course | 201-11-202-223-422000 | Supplies-Operating-Other Operating Supplies | Supplies | Strategic Spending | Strategic Operations | VPA - Golf Courses | - | - | - | 392 | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Stuebaker Golf Course | 201-11-202-223-422003 | Supplies-Operating-Gasoline | Supplies | Strategic Spending | Strategic Operations | VPA - Golf Courses | - | - | - | 3,000 | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Stuebaker Golf Course | 201-11-202-223-422005 | Supplies-Operating-Uniforms | Supplies | Strategic Spending | Strategic Operations | VPA - Golf Courses | - | - | - | 1,350 | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Stuebaker Golf Course | 201-11-202-223-422014 | Supplies-Operating-Concessions Inventory | Supplies | Strategic Spending | Strategic Operations | VPA - Golf Courses | - | - | - | 10,000 | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Stuebaker Golf Course | 201-11-202-223-423001 | Supplies-Repair & Maint-Building Materials | Supplies | Strategic Spending | Strategic Operations | VPA - Golf Courses | - | - | - | 1,000 | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Stuebaker Golf Course | 201-11-202-223-439000 | Services & Charges-Other-Misc Charges & Svcs | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Golf Courses | - | - | - | 15,000 | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Stuebaker Golf Course | 201-11-202-223-439005 | Services & Charges-Other-Bank & Credit Card Fees | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Golf Courses | - | - | - | 1,500 | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Marketing & Events | 201-11-205-231-410001 | Personnel-Salaries & Wages-Salaried Wages | Salaries & Wages | Strategic Spending | Strategic Operations | VPA - Experience Division | 481,191 | 425,918 | 569,722 | 547,314 | 451,657 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Marketing & Events | 201-11-205-231-410003 | Personnel-Salaries & Wages-Permanent Part Time | Salaries & Wages | Strategic Spending | Strategic Operations | VPA - Experience Division | - | 10,305 | - | 22,308 | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Marketing & Events | 201-11-205-231-410004 | Personnel-Salaries & Wages-Extra & Overtime | Salaries & Wages | Strategic Spending | Strategic Operations | VPA - Experience Division | - | 240 | - | - | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Marketing & Events | 201-11-205-231-410005 | Personnel-Salaries & Wages-Seasonal & Interns | Salaries & Wages | Strategic Spending | Strategic Operations | VPA - Experience Division | - | - | 2,000 | 2,000 | 2,000 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Marketing & Events | 201-11-205-231-411001 | Personnel-Employee Benefits-FICA Regular | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Experience Division | 36,181 | 33,300 | 44,242 | 44,242 | 35,210 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Marketing & Events | 201-11-205-231-411004 | Personnel-Employee Benefits-PERF Regular | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Experience Division | 54,603 | 47,441 | 64,548 | 64,548 | 51,325 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Marketing & Events | 201-11-205-231-411007 | Personnel-Employee Benefits-Unemployment Comp | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Experience Division | - | - | - | 100 | 135 |

| Fund | Fund Classification | Fund Type | Department | Subdivision | Account | Main Account Description | Category | Strategic / Baseline Category 1 | Strategic / Baseline Category 2 | Strategic / Baseline Category 3 | 2018 ACTUAL | 2019 ACTUAL | 2020 ORIGINAL BUDGET | 2020 AMENDED BUDGET | 2021 PROPOSED BUDGET |
|------|---------------------|----------------------|----------------------|----------------------|-----------------------|--|--------------------------|---------------------------------|---------------------------------|---------------------------------|-------------|-------------|----------------------|---------------------|----------------------|
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Marketing & Events | 201-11-205-231-411008 | Personnel-Employee Benefits-Health Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Experience Division | 125,254 | 64,454 | 127,714 | 127,714 | 104,494 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Marketing & Events | 201-11-205-231-411009 | Personnel-Employee Benefits-Life Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Experience Division | 1,180 | 995 | 1,320 | 1,320 | 1,080 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Marketing & Events | 201-11-205-231-411014 | Personnel-Employee Benefits-Parental Leave | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Experience Division | 1,221 | 826 | 1,994 | 1,994 | 1,581 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Marketing & Events | 201-11-205-231-411204 | Personnel-Employee Benefits-Cell Phone Allowance | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Experience Division | 6,600 | 5,115 | 6,600 | 6,600 | 6,600 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Marketing & Events | 201-11-205-231-421002 | Supplies-Office-Stationary & Printing | Supplies | Strategic Spending | Strategic Operations | VPA - Experience Division | 2,123 | 1,050 | 1,925 | 1,925 | 1,925 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Marketing & Events | 201-11-205-231-421005 | Supplies-Office-Print Shop Jobs Supplies | Supplies | Strategic Spending | Strategic Operations | VPA - Experience Division | 168 | - | - | - | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Marketing & Events | 201-11-205-231-422000 | Supplies-Operating-Other Operating Supplies | Supplies | Strategic Spending | Strategic Operations | VPA - Experience Division | 1,103 | 4,581 | 5,000 | 5,000 | 5,000 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Marketing & Events | 201-11-205-231-422009 | Supplies-Operating-Recreation Supplies | Supplies | Strategic Spending | Strategic Operations | VPA - Experience Division | 11,137 | 54,134 | 148,000 | 152,870 | 148,000 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Marketing & Events | 201-11-205-231-431000 | Services & Charges-Professional-Other Professional Svcs | Professional Services | Strategic Spending | Strategic Operations | VPA - Experience Division | - | 6,683 | 7,190 | 7,190 | 7,190 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Marketing & Events | 201-11-205-231-432002 | Services & Charges-Communication & Transp-Mailing | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Experience Division | - | - | 2,500 | 2,500 | 2,500 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Marketing & Events | 201-11-205-231-432003 | Services & Charges-Communication & Transp-Travel | Travel | Strategic Spending | Strategic Operations | VPA - Experience Division | 659 | 1,290 | 3,000 | 3,000 | 3,000 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Marketing & Events | 201-11-205-231-432005 | Services & Charges-Communication & Transp-Mileage Reimb | Travel | Strategic Spending | Strategic Operations | VPA - Experience Division | - | - | 500 | 500 | 500 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Marketing & Events | 201-11-205-231-433001 | Services & Charges-Printing & Ad-Outside Printing Services | Printing & Advertising | Strategic Spending | Strategic Operations | VPA - Experience Division | - | 4,696 | 7,800 | 7,800 | 7,800 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Marketing & Events | 201-11-205-231-433002 | Services & Charges-Printing & Ad-Publication of Legal Notice | Printing & Advertising | Strategic Spending | Strategic Operations | VPA - Experience Division | - | - | - | - | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Marketing & Events | 201-11-205-231-433003 | Services & Charges-Printing & Ad-Promotional | Printing & Advertising | Strategic Spending | Strategic Operations | VPA - Experience Division | 36,891 | 96,430 | 221,000 | 222,779 | 221,000 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Marketing & Events | 201-11-205-231-439000 | Services & Charges-Other-Misc Charges & Svcs | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Experience Division | 44,692 | 162,943 | - | 3,975 | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Marketing & Events | 201-11-205-231-439003 | Services & Charges-Other-Subscriptions | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Experience Division | 120 | - | 1,000 | 1,000 | 1,000 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Marketing & Events | 201-11-205-231-439004 | Services & Charges-Other-Dues & Memberships | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Experience Division | 75 | 240 | 2,500 | 2,500 | 2,500 |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Marketing & Events | 201-11-205-231-439006 | Services & Charges-Other-Education & Training | Education & Training | Strategic Spending | Strategic Operations | VPA - Experience Division | 605 | 2,582 | - | - | - |
| 201 | Governmental | Special Revenue Fund | Venues Parks & Arts | Marketing & Events | 201-11-205-231-439100 | Services & Charges-Other-Refunds/Awards/Indemnities | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Experience Division | - | 104 | 1,000 | 1,000 | 1,000 |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-120-410001 | Personnel-Salaries & Wages-Salaried Wages | Salaries & Wages | Strategic Spending | Strategic Operations | Community Investment Operations | 1,460,997 | 1,491,197 | 1,754,549 | 1,754,549 | 1,897,820 |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-120-410003 | Personnel-Salaries & Wages-Permanent Part Time | Salaries & Wages | Strategic Spending | Strategic Operations | Community Investment Operations | 1,760 | - | 33,805 | 23,805 | 23,805 |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-120-410006 | Personnel-Salaries & Wages-Bonus | Salaries & Wages | Strategic Spending | Strategic Operations | Community Investment Operations | 2,000 | 2,000 | - | - | - |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-120-411001 | Personnel-Employee Benefits-FICA Regular | Fringe Benefits | Strategic Spending | Strategic Operations | Community Investment Operations | 109,073 | 110,752 | 137,300 | 137,300 | 147,495 |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-120-411004 | Personnel-Employee Benefits-PERF Regular | Fringe Benefits | Strategic Spending | Strategic Operations | Community Investment Operations | 164,367 | 166,533 | 197,229 | 197,229 | 213,275 |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-120-411007 | Personnel-Employee Benefits-Unemployment Comp | Fringe Benefits | Strategic Spending | Strategic Operations | Community Investment Operations | - | - | 175 | 175 | 569 |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-120-411008 | Personnel-Employee Benefits-Health Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | Community Investment Operations | 344,428 | 240,191 | 315,151 | 315,151 | 338,372 |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-120-411009 | Personnel-Employee Benefits-Life Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | Community Investment Operations | 2,900 | 2,960 | 3,360 | 3,360 | 3,600 |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-120-411014 | Personnel-Employee Benefits-Parental Leave | Fringe Benefits | Strategic Spending | Strategic Operations | Community Investment Operations | 3,778 | 3,603 | 6,141 | 6,141 | 6,642 |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-120-411204 | Personnel-Employee Benefits-Auto Allowance | Fringe Benefits | Strategic Spending | Strategic Operations | Community Investment Operations | 4,800 | 2,850 | 5,100 | 5,100 | 5,100 |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-120-411205 | Personnel-Employee Benefits-Parking Allowance | Fringe Benefits | Strategic Spending | Strategic Operations | Community Investment Operations | (40) | - | - | - | - |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-120-411206 | Personnel-Employee Benefits-Cell Phone Allowance | Fringe Benefits | Strategic Spending | Strategic Operations | Community Investment Operations | 1,320 | 1,650 | 1,320 | 1,320 | 1,320 |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-120-421001 | Supplies-Office-Official Records | Supplies | Strategic Spending | Strategic Operations | Community Investment Operations | 909 | 1,012 | 6,200 | 6,200 | 1,500 |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-120-421002 | Supplies-Office-Stationary & Printing | Supplies | Strategic Spending | Strategic Operations | Community Investment Operations | 16,869 | 15,745 | 18,000 | 20,262 | 18,000 |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-120-421004 | Supplies-Office-Photo/Blueprint | Supplies | Strategic Spending | Strategic Operations | Community Investment Operations | - | - | - | - | - |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-120-421005 | Supplies-Office-Print Shop Jobs Supplies | Supplies | Strategic Spending | Strategic Operations | Community Investment Operations | 272 | 402 | - | - | - |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-120-422001 | Supplies-Operating-C.S. Gasoline | Supplies | Strategic Spending | Strategic Operations | Community Investment Operations | 1,451 | 1,117 | 1,592 | 1,592 | 1,320 |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-120-431000 | Services & Charges-Professional-Other Professional Svcs | Professional Services | Strategic Spending | Strategic Operations | Community Investment Operations | 294,570 | 141,958 | 242,500 | 380,748 | 245,000 |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-120-431001 | Services & Charges-Professional-Legal Services | Professional Services | Strategic Spending | Strategic Operations | Community Investment Operations | 78 | 188 | 30,000 | 30,000 | 15,000 |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-120-431007 | Services & Charges-Professional-Property Inspection | Professional Services | Strategic Spending | Strategic Operations | Community Investment Operations | - | 3,920 | 1,600 | 1,600 | 1,600 |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-120-431008 | Services & Charges-Professional-Credit Report Svcs | Professional Services | Strategic Spending | Strategic Operations | Community Investment Operations | 761 | 1,006 | 1,000 | 1,131 | 1,200 |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-120-431009 | Services & Charges-Professional-Computer & Technology | Professional Services | Strategic Spending | Strategic Operations | Community Investment Operations | 4,233 | 1,794 | 7,000 | 7,200 | 5,000 |

| Fund | Fund Classification | Fund Type | Department | Subdivision | Account | Main Account Description | Category | Strategic / Baseline Category 1 | Strategic / Baseline Category 2 | Strategic / Baseline Category 3 | 2018 ACTUAL | 2019 ACTUAL | 2020 ORIGINAL BUDGET | 2020 AMENDED BUDGET | 2021 PROPOSED BUDGET |
|------|---------------------|----------------------|----------------------|------------------------|-----------------------|--|--------------------------|---------------------------------|---------------------------------|---|-------------|-------------|----------------------|---------------------|----------------------|
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-120-431017 | Services & Charges-Professional-Federally Required Audits | Professional Services | Strategic Spending | Strategic Operations | Community Investment Operations | 19,975 | 8,757 | 14,000 | 14,000 | 14,000 |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-120-432002 | Services & Charges-Communication & Transp-Mailing | Other Services & Charges | Strategic Spending | Strategic Operations | Community Investment Operations | 4,567 | 9,733 | 7,500 | 7,500 | 10,000 |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-120-432003 | Services & Charges-Communication & Transp-Travel | Travel | Strategic Spending | Strategic Operations | Community Investment Operations | 17,302 | 24,271 | 28,000 | 29,524 | 20,000 |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-120-432004 | Services & Charges-Communication & Transp-Telecommunications | Other Services & Charges | Strategic Spending | Strategic Operations | Community Investment Operations | 703 | 708 | 1,000 | 1,096 | 1,200 |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-120-433001 | Services & Charges-Printing & Ad-Outside Printing Services | Printing & Advertising | Strategic Spending | Strategic Operations | Community Investment Operations | 1,013 | 1,174 | 7,707 | 7,707 | 7,000 |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-120-433002 | Services & Charges-Printing & Ad-Publication of Legal Notice | Printing & Advertising | Strategic Spending | Strategic Operations | Community Investment Operations | 3,134 | 3,348 | 7,000 | 7,063 | 7,000 |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-120-433003 | Services & Charges-Printing & Ad-Promotional | Printing & Advertising | Strategic Spending | Strategic Operations | Community Investment Operations | 6,793 | 9,081 | 10,000 | 10,003 | 10,000 |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-120-437003 | Services & Charges-Rentals-Office Space | Other Services & Charges | Strategic Spending | Strategic Operations | Community Investment Operations | - | - | - | - | 6,000 |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-120-439000 | Services & Charges-Other-Misc Charges & Svcs | Other Services & Charges | Strategic Spending | Strategic Operations | Community Investment Operations | (20) | 1,290 | 1,500 | 1,500 | 1,500 |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-120-439003 | Services & Charges-Other-Subscriptions | Other Services & Charges | Strategic Spending | Strategic Operations | Community Investment Operations | - | - | - | 1,800 | 1,750 |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-120-439004 | Services & Charges-Other-Dues & Memberships | Other Services & Charges | Strategic Spending | Strategic Operations | Community Investment Operations | 5,444 | 4,385 | 8,830 | 8,830 | 6,000 |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-120-439006 | Services & Charges-Other-Education & Training | Education & Training | Strategic Spending | Strategic Operations | Community Investment Operations | 8,889 | 9,835 | 23,900 | 23,900 | 22,000 |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-124-421001 | Supplies-Office-Official Records | Supplies | Strategic Spending | Strategic Operations | Community Investment Operations | - | - | - | - | 5,000 |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-124-421002 | Supplies-Office-Stationary & Printing | Supplies | Strategic Spending | Strategic Operations | Community Investment Operations | - | - | - | - | - |
| 211 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 211-10-101-124-422001 | Supplies-Operating-C.S. Gasoline | Supplies | Strategic Spending | Strategic Operations | Community Investment Operations | - | - | - | - | 300 |
| 217 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 217-04-402-044-433003 | Services & Charges-Printing & Ad-Promotional | Printing & Advertising | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | 3,479 | 19,150 | 19,150 | 19,150 |
| 217 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 217-04-402-044-439300 | Services & Charges-Other-Grants & Subsidies | Grants & Subsidies | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | 15,831 | 9,000 | 9,000 | 9,000 |
| 217 | Governmental | Special Revenue Fund | Public Works | AmeriCorps | 217-06-601-502-436000 | Services & Charges-Repairs & Maint-Other R&M | Repairs & Maintenance | Strategic Spending | Strategic Operations | Office of Sustainability | - | 2,600 | - | 112,275 | 125,000 |
| 217 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 217-10-101-120-422017 | Supplies-Operating-Traffic/Sign/Other | Other Services & Charges | Strategic Spending | Strategic Operations | Community Investment Operations | - | - | 2,500 | 2,500 | 2,500 |
| 217 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 217-10-101-124-422000 | Supplies-Operating-Other Operating Supplies | Other Services & Charges | Strategic Spending | Strategic Operations | Community Investment Operations | 322 | - | 2,500 | 2,500 | 2,500 |
| 217 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 217-10-101-124-433003 | Services & Charges-Printing & Ad-Promotional | Other Services & Charges | Strategic Spending | Strategic Operations | Community Investment Operations | - | - | 2,500 | 2,500 | 2,500 |
| 217 | Governmental | Special Revenue Fund | Code Enforcement | Animal Resource Center | 217-12-301-106-431012 | Services & Charges-Professional-Veterinary Services | Professional Services | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | 31,145 | 37,077 | 22,300 | 22,300 | 22,300 |
| 217 | Governmental | Special Revenue Fund | Code Enforcement | Animal Resource Center | 217-12-301-106-439000 | Services & Charges-Other-Misc Charges & Svcs | Other Services & Charges | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | 2,445 | - | 2,700 | 2,700 | 2,700 |
| 219 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 219-12-300-101-410001 | Personnel-Salaries & Wages-Salaried Wages | Salaries & Wages | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | 52,845 | 54,045 | - | - | - |
| 219 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 219-12-300-101-410002 | Personnel-Salaries & Wages-Teamster Wages | Salaries & Wages | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | 106,867 | 115,464 | - | - | - |
| 219 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 219-12-300-101-410004 | Personnel-Salaries & Wages-Extra & Overtime | Salaries & Wages | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | 5,000 | 5,611 | - | - | - |
| 219 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 219-12-300-101-410005 | Personnel-Salaries & Wages-Seasonal & Inters | Salaries & Wages | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | - | 2,885 | - | - | - |
| 219 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 219-12-300-101-410012 | Personnel-Salaries & Wages-Special Pays | Salaries & Wages | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | 550 | 350 | - | - | - |
| 219 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 219-12-300-101-411001 | Personnel-Employee Benefits-FICA Regular | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | 12,389 | 13,409 | - | - | - |
| 219 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 219-12-300-101-411004 | Personnel-Employee Benefits-PERF Regular | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | 16,460 | 15,361 | - | - | - |
| 219 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 219-12-300-101-411005 | Personnel-Employee Benefits-PERF Union | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | 1,232 | 637 | - | - | - |
| 219 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 219-12-300-101-411008 | Personnel-Employee Benefits-Health Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | 50,693 | 33,350 | - | - | - |
| 219 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 219-12-300-101-411009 | Personnel-Employee Benefits-Life Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | 435 | 480 | - | - | - |
| 219 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 219-12-300-101-411014 | Personnel-Employee Benefits-Parental Leave | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | 413 | 445 | - | - | - |
| 219 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 219-12-300-101-411015 | Personnel-Employee Benefits-Other Fringe Benefits | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | 200 | - | - | - | - |
| 219 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 219-12-300-101-411203 | Personnel-Employee Benefits-Job Readiness Allow. | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | 1,275 | 1,275 | - | - | - |
| 219 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 219-12-300-101-411206 | Personnel-Employee Benefits-Cell Phone Allowance | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | 420 | 420 | - | - | - |
| 219 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 219-12-300-101-422000 | Supplies-Operating-Other Operating Supplies | Supplies | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | 3,545 | 4,847 | - | 1,715 | - |
| 219 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 219-12-300-101-422001 | Supplies-Operating-C.S. Gasoline | Supplies | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | 16,096 | 15,996 | - | - | - |
| 219 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 219-12-300-101-422005 | Supplies-Operating-Uniforms | Supplies | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | 1,438 | 1,242 | - | - | - |
| 219 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 219-12-300-101-422008 | Supplies-Operating-Medical/Safety Supplies | Supplies | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | 336 | 537 | - | - | - |
| 219 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 219-12-300-101-423006 | Supplies-Repair & Maint-Small Tools & Equipment | Supplies | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | - | - | - | 6,000 | - |

| Fund | Fund Classification | Fund Type | Department | Subdivision | Account | Main Account Description | Category | Strategic / Baseline Category 1 | Strategic / Baseline Category 2 | Strategic / Baseline Category 3 | 2018 ACTUAL | 2019 ACTUAL | 2020 ORIGINAL BUDGET | 2020 AMENDED BUDGET | 2021 PROPOSED BUDGET |
|------|---------------------|----------------------|------------------|------------------------|-----------------------|--|--------------------------|---------------------------------|---------------------------------|---|-------------|-------------|----------------------|---------------------|----------------------|
| 219 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 219-12-300-101-439000 | Services & Charges-Other-Misc Charges & Svcs | Other Services & Charges | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | 440 | 120 | - | - | - |
| 219 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 219-12-300-101-439010 | Services & Charges-Other-Landfill | Other Services & Charges | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | 56,000 | 63,832 | - | 28,180 | - |
| 221 | Governmental | Special Revenue Fund | Code Enforcement | Rental Unit Inspection | 221-12-300-102-410001 | Personnel-Salaries & Wages-Salaried Wages | Salaries & Wages | Strategic Spending | Strategic Operations | Code Enforcement - RSVP | - | - | 183,678 | 183,678 | 184,228 |
| 221 | Governmental | Special Revenue Fund | Code Enforcement | Rental Unit Inspection | 221-12-300-102-411001 | Personnel-Employee Benefits-FICA Regular | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - RSVP | - | - | 14,051 | 14,051 | 14,093 |
| 221 | Governmental | Special Revenue Fund | Code Enforcement | Rental Unit Inspection | 221-12-300-102-411004 | Personnel-Employee Benefits-PERF Regular | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - RSVP | - | - | 20,572 | 20,572 | 20,634 |
| 221 | Governmental | Special Revenue Fund | Code Enforcement | Rental Unit Inspection | 221-12-300-102-411007 | Personnel-Employee Benefits-Unemployment Comp | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - RSVP | - | - | - | 100 | 55 |
| 221 | Governmental | Special Revenue Fund | Code Enforcement | Rental Unit Inspection | 221-12-300-102-411008 | Personnel-Employee Benefits-Health Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - RSVP | - | - | 46,442 | 46,442 | 46,442 |
| 221 | Governmental | Special Revenue Fund | Code Enforcement | Rental Unit Inspection | 221-12-300-102-411009 | Personnel-Employee Benefits-Life Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - RSVP | - | - | 480 | 480 | 480 |
| 221 | Governmental | Special Revenue Fund | Code Enforcement | Rental Unit Inspection | 221-12-300-102-411014 | Personnel-Employee Benefits-Parental Leave | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - RSVP | - | - | 643 | 543 | 645 |
| 221 | Governmental | Special Revenue Fund | Code Enforcement | Rental Unit Inspection | 221-12-300-102-421002 | Supplies-Office-Stationary & Printing | Supplies | Strategic Spending | Strategic Operations | Code Enforcement - RSVP | - | - | 1,200 | 1,200 | 1,000 |
| 221 | Governmental | Special Revenue Fund | Code Enforcement | Rental Unit Inspection | 221-12-300-102-422000 | Supplies-Operating-Other Operating Supplies | Supplies | Strategic Spending | Strategic Operations | Code Enforcement - RSVP | - | - | 600 | 600 | 500 |
| 221 | Governmental | Special Revenue Fund | Code Enforcement | Rental Unit Inspection | 221-12-300-102-422001 | Supplies-Operating-C.S. Gasoline | Supplies | Strategic Spending | Strategic Operations | Code Enforcement - RSVP | - | - | 3,600 | 3,600 | 2,400 |
| 221 | Governmental | Special Revenue Fund | Code Enforcement | Rental Unit Inspection | 221-12-300-102-422005 | Supplies-Operating-Uniforms | Supplies | Strategic Spending | Strategic Operations | Code Enforcement - RSVP | - | - | 560 | 560 | 400 |
| 221 | Governmental | Special Revenue Fund | Code Enforcement | Rental Unit Inspection | 221-12-300-102-423006 | Supplies-Repair & Maint-Small Tools & Equipment | Supplies | Strategic Spending | Strategic Operations | Code Enforcement - RSVP | - | - | 1,200 | 1,200 | 1,500 |
| 221 | Governmental | Special Revenue Fund | Code Enforcement | Rental Unit Inspection | 221-12-300-102-431000 | Services & Charges-Professional-Other Professional Svcs | Professional Services | Strategic Spending | Strategic Operations | Code Enforcement - RSVP | - | - | 54,000 | 54,000 | 55,000 |
| 221 | Governmental | Special Revenue Fund | Code Enforcement | Rental Unit Inspection | 221-12-300-102-432003 | Services & Charges-Communication & Transp-Travel | Travel | Strategic Spending | Strategic Operations | Code Enforcement - RSVP | - | - | 1,200 | 1,200 | 800 |
| 221 | Governmental | Special Revenue Fund | Code Enforcement | Rental Unit Inspection | 221-12-300-102-433001 | Services & Charges-Printing & Ad-Outside Printing Services | Printing & Advertising | Strategic Spending | Strategic Operations | Code Enforcement - RSVP | - | - | 4,000 | 4,000 | 4,000 |
| 221 | Governmental | Special Revenue Fund | Code Enforcement | Rental Unit Inspection | 221-12-300-102-439000 | Services & Charges-Other-Misc Charges & Svcs | Other Services & Charges | Strategic Spending | Strategic Operations | Code Enforcement - RSVP | - | - | 10,000 | 10,000 | 7,000 |
| 221 | Governmental | Special Revenue Fund | Code Enforcement | Rental Unit Inspection | 221-12-300-102-439006 | Services & Charges-Other-Education & Training | Education & Training | Strategic Spending | Strategic Operations | Code Enforcement - RSVP | - | - | 1,200 | 1,200 | 750 |
| 221 | Governmental | Special Revenue Fund | Code Enforcement | Rental Unit Inspection | 221-12-300-103-439000 | Services & Charges-Other-Misc Charges & Svcs | Other Services & Charges | Strategic Spending | Strategic Operations | Code Enforcement - RSVP | 5 | - | - | - | - |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 230-12-300-101-410001 | Personnel-Salaries & Wages-Salaried Wages | Salaries & Wages | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | - | - | 57,434 | 57,434 | 57,606 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 230-12-300-101-410002 | Personnel-Salaries & Wages-Teamster Wages | Salaries & Wages | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | - | - | 120,060 | 120,060 | 121,215 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 230-12-300-101-410004 | Personnel-Salaries & Wages-Extra & Overtime | Salaries & Wages | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | - | - | 4,085 | 4,085 | 4,085 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 230-12-300-101-410005 | Personnel-Salaries & Wages-Seasonal & Interns | Salaries & Wages | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | - | - | 12,120 | 12,120 | 2,120 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 230-12-300-101-410007 | Personnel-Salaries & Wages-Longevity Pay | Salaries & Wages | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | - | - | 550 | 550 | 550 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 230-12-300-101-411001 | Personnel-Employee Benefits-FICA Regular | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | - | - | 14,990 | 14,990 | 14,326 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 230-12-300-101-411004 | Personnel-Employee Benefits-PERF Regular | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | - | - | 20,588 | 20,588 | 20,737 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 230-12-300-101-411005 | Personnel-Employee Benefits-PERF Union | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | - | - | 1,890 | 1,890 | 1,907 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 230-12-300-101-411007 | Personnel-Employee Benefits-Unemployment Comp | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | - | - | 18 | 18 | 54 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 230-12-300-101-411008 | Personnel-Employee Benefits-Health Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | - | - | 46,442 | 46,442 | 46,442 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 230-12-300-101-411009 | Personnel-Employee Benefits-Life Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | - | - | 480 | 480 | 480 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 230-12-300-101-411014 | Personnel-Employee Benefits-Parental Leave | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | - | - | 637 | 637 | 642 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 230-12-300-101-411203 | Personnel-Employee Benefits-Job Readiness Allow. | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | - | - | 1,275 | 1,275 | 1,275 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 230-12-300-101-411206 | Personnel-Employee Benefits-Cell Phone Allowance | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | - | - | 420 | 420 | 420 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 230-12-300-101-422000 | Supplies-Operating-Other Operating Supplies | Supplies | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | - | - | 5,000 | 5,000 | 5,000 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 230-12-300-101-422001 | Supplies-Operating-C.S. Gasoline | Supplies | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | - | - | 19,500 | 19,500 | 19,500 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 230-12-300-101-422005 | Supplies-Operating-Uniforms | Supplies | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | - | - | 1,400 | 1,400 | 1,400 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 230-12-300-101-422008 | Supplies-Operating-Medical/Safety Supplies | Supplies | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | - | - | 550 | 550 | 550 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 230-12-300-101-433001 | Services & Charges-Printing & Ad-Outside Printing Services | Printing & Advertising | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | - | - | 66 | 66 | 66 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 230-12-300-101-439000 | Services & Charges-Other-Misc Charges & Svcs | Other Services & Charges | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | - | - | 15,000 | 15,000 | 15,000 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | NEAT Crew | 230-12-300-101-439010 | Services & Charges-Other-Landfill | Other Services & Charges | Strategic Spending | Strategic Operations | Code Enforcement - NEAT | - | - | 110,000 | 110,000 | 100,000 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | Animal Resource Center | 230-12-301-105-410001 | Personnel-Salaries & Wages-Salaried Wages | Salaries & Wages | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | - | - | 362,834 | 362,834 | 363,912 |

| Fund | Fund Classification | Fund Type | Department | Subdivision | Account | Main Account Description | Category | Strategic / Baseline Category 1 | Strategic / Baseline Category 2 | Strategic / Baseline Category 3 | 2018 ACTUAL | 2019 ACTUAL | 2020 ORIGINAL BUDGET | 2020 AMENDED BUDGET | 2021 PROPOSED BUDGET |
|------|---------------------|----------------------|------------------|------------------------|-----------------------|--|--------------------------|---------------------------------|---------------------------------|---|-------------|-------------|----------------------|---------------------|----------------------|
| 230 | Governmental | Special Revenue Fund | Code Enforcement | Animal Resource Center | 230-12-301-105-410003 | Personnel-Salaries & Wages-Permanent Part Time | Salaries & Wages | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | - | - | 21,642 | 11,642 | 21,642 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | Animal Resource Center | 230-12-301-105-410004 | Personnel-Salaries & Wages-Extra & Overtime | Salaries & Wages | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | - | - | - | - | - |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | Animal Resource Center | 230-12-301-105-410005 | Personnel-Salaries & Wages-Seasonal & Interns | Salaries & Wages | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | - | - | - | 10,000 | - |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | Animal Resource Center | 230-12-301-105-411001 | Personnel-Employee Benefits-FICA Regular | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | - | - | 29,412 | 29,412 | 29,495 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | Animal Resource Center | 230-12-301-105-411004 | Personnel-Employee Benefits-PERF Regular | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | - | - | 40,637 | 40,637 | 40,758 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | Animal Resource Center | 230-12-301-105-411007 | Personnel-Employee Benefits-Unemployment Comp | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | - | - | 36 | 36 | 109 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | Animal Resource Center | 230-12-301-105-411008 | Personnel-Employee Benefits-Health Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | - | - | 104,494 | 104,494 | 104,494 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | Animal Resource Center | 230-12-301-105-411009 | Personnel-Employee Benefits-Life Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | - | - | 1,080 | 1,080 | 1,080 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | Animal Resource Center | 230-12-301-105-411014 | Personnel-Employee Benefits-Parental Leave | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | - | - | 1,270 | 1,270 | 1,274 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | Animal Resource Center | 230-12-301-105-421002 | Supplies-Office-Stationary & Printing | Supplies | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | - | - | 2,100 | 2,100 | 2,100 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | Animal Resource Center | 230-12-301-105-422000 | Supplies-Operating-Other Operating Supplies | Supplies | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | - | - | 1,500 | 1,500 | 1,500 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | Animal Resource Center | 230-12-301-105-422001 | Supplies-Operating-C.S. Gasoline | Supplies | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | - | - | 8,250 | 8,250 | 8,250 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | Animal Resource Center | 230-12-301-105-422005 | Supplies-Operating-Uniforms | Supplies | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | - | - | 1,500 | 1,500 | 1,500 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | Animal Resource Center | 230-12-301-105-422008 | Supplies-Operating-Medical/Safety Supplies | Supplies | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | - | - | 65,000 | 65,000 | 65,000 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | Animal Resource Center | 230-12-301-105-422011 | Supplies-Operating-Animal Feed | Supplies | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | - | - | 5,000 | 5,000 | 5,000 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | Animal Resource Center | 230-12-301-105-423006 | Supplies-Repair & Maint-Small Tools & Equipment | Supplies | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | - | - | 2,000 | 2,000 | 2,000 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | Animal Resource Center | 230-12-301-105-431000 | Services & Charges-Professional-Other Professional Svcs | Professional Services | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | - | - | 7,500 | 7,500 | 7,500 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | Animal Resource Center | 230-12-301-105-431001 | Services & Charges-Professional-Legal Services | Professional Services | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | - | - | 8,000 | 8,000 | 8,000 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | Animal Resource Center | 230-12-301-105-431012 | Services & Charges-Professional-Veterinary Services | Professional Services | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | - | - | 30,000 | 30,000 | 30,000 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | Animal Resource Center | 230-12-301-105-431019 | Services & Charges-Professional-Security Services | Professional Services | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | - | - | 1,800 | 1,800 | 1,800 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | Animal Resource Center | 230-12-301-105-432002 | Services & Charges-Communication & Transp-Mailing | Other Services & Charges | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | - | - | 2,260 | 2,260 | 2,260 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | Animal Resource Center | 230-12-301-105-432004 | Services & Charges-Communication & Transp-Telecommunications | Other Services & Charges | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | - | - | 3,900 | 3,900 | 3,900 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | Animal Resource Center | 230-12-301-105-433001 | Services & Charges-Printing & Ad-Outside Printing Services | Printing & Advertising | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | - | - | 2,451 | 2,451 | 2,451 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | Animal Resource Center | 230-12-301-105-433003 | Services & Charges-Printing & Ad-Promotional | Printing & Advertising | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | - | - | 500 | 500 | 500 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | Animal Resource Center | 230-12-301-105-435001 | Services & Charges-Utility Services-Electric | Utilities | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | - | - | 18,519 | 18,519 | 18,889 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | Animal Resource Center | 230-12-301-105-435002 | Services & Charges-Utility Services-Natural Gas | Utilities | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | - | - | 3,704 | 3,704 | 3,778 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | Animal Resource Center | 230-12-301-105-435004 | Services & Charges-Utility Services-Water | Utilities | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | - | - | 8,000 | 8,000 | 8,000 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | Animal Resource Center | 230-12-301-105-439000 | Services & Charges-Other-Misc Charges & Svcs | Other Services & Charges | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | - | - | 10,000 | 10,000 | 10,000 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | Animal Resource Center | 230-12-301-105-439005 | Services & Charges-Other-Bank & Credit Card Fees | Other Services & Charges | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | - | - | 1,200 | 1,200 | 1,200 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | Animal Resource Center | 230-12-301-105-439009 | Services & Charges-Other-Trash Removal | Other Services & Charges | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | - | - | 5,000 | 2,000 | 5,000 |
| 230 | Governmental | Special Revenue Fund | Code Enforcement | Animal Resource Center | 230-12-301-105-439019 | Services & Charges-Other-Cremation Services | Other Services & Charges | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | - | - | 14,750 | 14,750 | 14,750 |
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-044-431000 | Services & Charges-Professional-Other Professional Svcs | Professional Services | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | - | - | 3,000 | - |
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-044-433001 | Services & Charges-Printing & Ad-Outside Printing Services | Printing & Advertising | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | - | - | 18,000 | - |
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-044-433003 | Services & Charges-Printing & Ad-Promotional | Printing & Advertising | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | 15,369 | - | 3,000 | 3,000 | 3,000 |
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-044-439000 | Services & Charges-Other-Misc Charges & Svcs | Other Services & Charges | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | - | - | 525 | - |
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-044-439006 | Services & Charges-Other-Education & Training | Education & Training | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | - | - | 5,000 | - |
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-044-439300 | Services & Charges-Other-Grants & Subsidies | Grants & Subsidies | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | 8,000 | - | - | - | - |
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-045-410001 | Personnel-Salaries & Wages-Salaried Wages | Salaries & Wages | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | 59,627 | 67,565 | 67,565 | 67,768 |
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-045-411001 | Personnel-Employee Benefits-FICA Regular | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | 4,682 | 5,169 | 5,169 | 5,184 |
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-045-411004 | Personnel-Employee Benefits-PERF Regular | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | 6,678 | 7,567 | 7,567 | 7,590 |
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-045-411007 | Personnel-Employee Benefits-Unemployment Comp | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | - | 7 | 7 | 20 |
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-045-411008 | Personnel-Employee Benefits-Health Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | 1,660 | 11,610 | 11,610 | 11,610 |

| Fund | Fund Classification | Fund Type | Department | Subdivision | Account | Main Account Description | Category | Strategic / Baseline Category 1 | Strategic / Baseline Category 2 | Strategic / Baseline Category 3 | 2018 ACTUAL | 2019 ACTUAL | 2020 ORIGINAL BUDGET | 2020 AMENDED BUDGET | 2021 PROPOSED BUDGET |
|------|---------------------|-----------------------|----------------------|--------------------------|-----------------------|--|--------------------------|---------------------------------|---------------------------------|---------------------------------|-------------|-------------|----------------------|---------------------|----------------------|
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-045-411009 | Personnel-Employee Benefits-Life Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | 120 | 120 | 120 | 120 |
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-045-411014 | Personnel-Employee Benefits-Parental Leave | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | 152 | 236 | 236 | 237 |
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-045-421002 | Supplies-Office-Stationary & Printing | Supplies | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | 1,772 | 1,247 | 1,800 | 1,800 | 1,800 |
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-045-431000 | Services & Charges-Professional-Other Professional Svcs | Professional Services | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | 18,212 | 1,683 | 800 | 800 | 800 |
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-045-431001 | Services & Charges-Professional-Legal Services | Professional Services | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | 18,138 | 20,008 | 20,000 | 21,667 | 20,000 |
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-045-432003 | Services & Charges-Communication & Transp-Travel | Travel | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | 3,143 | 5,514 | 8,900 | 8,900 | 8,900 |
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-045-433001 | Services & Charges-Printing & Ad-Outside Printing Services | Printing & Advertising | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | - | 500 | 500 | 500 |
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-045-433003 | Services & Charges-Printing & Ad-Promotional | Printing & Advertising | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | - | 500 | 500 | 500 |
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-045-439000 | Services & Charges-Other-Misc Charges & Svcs | Other Services & Charges | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | 303 | 311 | 500 | 500 | 500 |
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-045-439003 | Services & Charges-Other-Subscriptions | Other Services & Charges | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | 359 | - | 3,000 | 3,000 | 3,000 |
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-045-439006 | Services & Charges-Other-Education & Training | Education & Training | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | 15 | 1,651 | 3,000 | 3,000 | 3,000 |
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-046-410001 | Personnel-Salaries & Wages-Salaried Wages | Salaries & Wages | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | 52,886 | 59,627 | 67,565 | 67,565 | 67,768 |
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-046-411001 | Personnel-Employee Benefits-FICA Regular | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | 3,932 | 4,491 | 5,169 | 5,169 | 5,184 |
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-046-411004 | Personnel-Employee Benefits-PERF Regular | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | 5,923 | 6,678 | 7,567 | 7,567 | 7,590 |
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-046-411007 | Personnel-Employee Benefits-Unemployment Comp | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | - | 7 | 7 | 20 |
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-046-411008 | Personnel-Employee Benefits-Health Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | 15,646 | 10,312 | 11,610 | 11,610 | 11,610 |
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-046-411009 | Personnel-Employee Benefits-Life Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | 120 | 120 | 120 | 120 | 120 |
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-046-411014 | Personnel-Employee Benefits-Parental Leave | Fringe Benefits | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | 135 | 149 | 236 | 236 | 237 |
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-046-421002 | Supplies-Office-Stationary & Printing | Supplies | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | 84 | 200 | 200 | 200 |
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-046-431001 | Services & Charges-Professional-Legal Services | Professional Services | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | 1,463 | - | 7,000 | 7,000 | 7,000 |
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-046-432003 | Services & Charges-Communication & Transp-Travel | Travel | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | 3,268 | 3,687 | 6,400 | 5,200 | 6,400 |
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-046-433001 | Services & Charges-Printing & Ad-Outside Printing Services | Printing & Advertising | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | - | - | 1,200 | - |
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-046-439000 | Services & Charges-Other-Misc Charges & Svcs | Other Services & Charges | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | 280 | 296 | 1,300 | 1,300 | 1,300 |
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-046-439003 | Services & Charges-Other-Subscriptions | Other Services & Charges | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | 350 | - | 500 | 500 | 500 |
| 258 | Governmental | Special Revenue Fund | Admin & Finance | Human Rights General | 258-04-402-046-439006 | Services & Charges-Other-Education & Training | Education & Training | Strategic Spending | Strategic Operations | Office of Diversity & Inclusion | - | 2,059 | 500 | 500 | 500 |
| 273 | Governmental | Special Revenue Fund | Venues Parks & Arts | Morris PAC | 273-11-220-292-433001 | Services & Charges-Printing & Ad-Outside Printing Services | Printing & Advertising | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 16,083 | 7,720 | 20,000 | 30,816 | 20,000 |
| 274 | Governmental | Special Revenue Fund | Venues Parks & Arts | Morris PAC | 274-11-220-292-431000 | Services & Charges-Professional-Other Professional Svcs | Professional Services | Strategic Spending | Strategic Operations | VPA - Morris & Palais | - | 956 | 80,000 | 80,000 | 80,000 |
| 274 | Governmental | Special Revenue Fund | Venues Parks & Arts | Morris PAC | 274-11-220-292-433003 | Services & Charges-Printing & Ad-Promotional | Printing & Advertising | Strategic Spending | Strategic Operations | VPA - Morris & Palais | - | - | 35,000 | 35,000 | 35,000 |
| 408 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 408-10-101-120-431000 | Services & Charges-Professional-Other Professional Svcs | Professional Services | Strategic Spending | Strategic Operations | Community Investment Operations | 90,168 | 373,707 | - | 749,047 | - |
| 408 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 408-10-101-120-439300 | Services & Charges-Other-Grants & Subsidies | Supplies | Strategic Spending | Strategic Operations | Community Investment Operations | - | - | - | - | - |
| 408 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 408-10-101-120-439300 | Services & Charges-Other-Grants & Subsidies | Grants & Subsidies | Strategic Spending | Strategic Operations | Community Investment Operations | - | - | - | - | - |
| 408 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 408-10-101-120-439300 | Services & Charges-Other-Grants & Subsidies | Grants & Subsidies | Strategic Spending | Strategic Operations | Community Investment Operations | - | - | - | - | - |
| 408 | Governmental | Special Revenue Fund | Community Investment | Community Investment | 408-10-101-120-439300 | Services & Charges-Other-Grants & Subsidies | Grants & Subsidies | Strategic Spending | Strategic Operations | Community Investment Operations | - | - | - | - | - |
| 416 | Governmental | Capital Projects Fund | Venues Parks & Arts | Morris PAC | 416-11-220-292-423006 | Supplies-Repair & Maint-Small Tools & Equipment | Supplies | Strategic Spending | Strategic Operations | VPA - Morris & Palais | 6,690 | 14,469 | 40,000 | 40,000 | 25,000 |
| 433 | Redevelopment | Redevelopment Fund | Community Investment | Redevelopment Commission | 433-10-102-123-431001 | Services & Charges-Professional-Legal Services | Professional Services | Strategic Spending | Strategic Operations | Community Investment Operations | 1,894 | 5,211 | 4,500 | 4,500 | 4,500 |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Rental Unit Inspection | 600-12-300-102-410001 | Personnel-Salaries & Wages-Salaried Wages | Salaries & Wages | Strategic Spending | Strategic Operations | Code Enforcement - RSVP | 42,460 | 80,742 | - | - | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Rental Unit Inspection | 600-12-300-102-411001 | Personnel-Employee Benefits-FICA Regular | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - RSVP | 3,031 | 5,542 | - | - | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Rental Unit Inspection | 600-12-300-102-411004 | Personnel-Employee Benefits-PERF Regular | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - RSVP | 4,756 | 9,043 | - | - | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Rental Unit Inspection | 600-12-300-102-411008 | Personnel-Employee Benefits-Health Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - RSVP | 28 | 20,803 | - | - | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Rental Unit Inspection | 600-12-300-102-411009 | Personnel-Employee Benefits-Life Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - RSVP | 60 | 150 | - | - | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Rental Unit Inspection | 600-12-300-102-411014 | Personnel-Employee Benefits-Parental Leave | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - RSVP | - | 55 | - | - | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Rental Unit Inspection | 600-12-300-102-421002 | Supplies-Office-Stationary & Printing | Supplies | Strategic Spending | Strategic Operations | Code Enforcement - RSVP | 348 | - | - | 1,176 | - |

| Fund | Fund Classification | Fund Type | Department | Subdivision | Account | Main Account Description | Category | Strategic / Baseline Category 1 | Strategic / Baseline Category 2 | Strategic / Baseline Category 3 | 2018 ACTUAL | 2019 ACTUAL | 2020 ORIGINAL BUDGET | 2020 AMENDED BUDGET | 2021 PROPOSED BUDGET |
|------|---------------------|-----------------|---------------------|------------------------|-----------------------|--|--------------------------|---------------------------------|---------------------------------|---|-------------|-------------|----------------------|---------------------|----------------------|
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Rental Unit Inspection | 600-12-300-102-431000 | Services & Charges-Professional-Other Professional Svcs | Professional Services | Strategic Spending | Strategic Operations | Code Enforcement - RSVP | - | 3,338 | - | 1,000 | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Rental Unit Inspection | 600-12-300-102-439000 | Services & Charges-Other-Misc Charges & Svcs | Other Services & Charges | Strategic Spending | Strategic Operations | Code Enforcement - RSVP | - | 7,828 | - | - | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Animal Resource Center | 600-12-301-105-410001 | Personnel-Salaries & Wages-Salaried Wages | Salaries & Wages | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | 343,780 | 348,770 | - | - | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Animal Resource Center | 600-12-301-105-410003 | Personnel-Salaries & Wages-Permanent Part Time | Salaries & Wages | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | 27,939 | 12,338 | - | - | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Animal Resource Center | 600-12-301-105-410004 | Personnel-Salaries & Wages-Extra & Overtime | Salaries & Wages | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | 349 | 12 | - | - | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Animal Resource Center | 600-12-301-105-410005 | Personnel-Salaries & Wages-Seasonal & Interns | Salaries & Wages | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | 1,255 | 13,214 | - | - | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Animal Resource Center | 600-12-301-105-411001 | Personnel-Employee Benefits-FICA Regular | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | 27,731 | 27,220 | - | - | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Animal Resource Center | 600-12-301-105-411004 | Personnel-Employee Benefits-PERF Regular | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | 38,073 | 39,062 | - | - | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Animal Resource Center | 600-12-301-105-411008 | Personnel-Employee Benefits-Health Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | 115,582 | 81,485 | - | - | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Animal Resource Center | 600-12-301-105-411009 | Personnel-Employee Benefits-Life Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | 985 | 1,060 | - | - | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Animal Resource Center | 600-12-301-105-411014 | Personnel-Employee Benefits-Parental Leave | Fringe Benefits | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | 863 | 799 | - | - | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Animal Resource Center | 600-12-301-105-421002 | Supplies-Office-Stationary & Printing | Supplies | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | 2,848 | 834 | - | 1,255 | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Animal Resource Center | 600-12-301-105-421005 | Supplies-Office-Print Shop Jobs Supplies | Supplies | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | 458 | 208 | - | - | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Animal Resource Center | 600-12-301-105-422000 | Supplies-Operating-Other Operating Supplies | Supplies | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | 563 | 1,789 | - | 16,852 | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Animal Resource Center | 600-12-301-105-422001 | Supplies-Operating-C.S. Gasoline | Supplies | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | 6,696 | 6,338 | - | - | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Animal Resource Center | 600-12-301-105-422005 | Supplies-Operating-Uniforms | Supplies | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | 1,689 | 780 | - | - | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Animal Resource Center | 600-12-301-105-422008 | Supplies-Operating-Medical/Safety Supplies | Supplies | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | 34,245 | 33,692 | - | 8,228 | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Animal Resource Center | 600-12-301-105-422011 | Supplies-Operating-Animal Feed | Supplies | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | 252 | 1,848 | - | - | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Animal Resource Center | 600-12-301-105-423006 | Supplies-Repair & Maint-Small Tools & Equipment | Supplies | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | 1,746 | 100 | - | - | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Animal Resource Center | 600-12-301-105-431000 | Services & Charges-Professional-Other Professional Svcs | Professional Services | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | 1,833 | 6,113 | - | - | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Animal Resource Center | 600-12-301-105-431001 | Services & Charges-Professional-Legal Services | Professional Services | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | 2,368 | - | - | - | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Animal Resource Center | 600-12-301-105-431012 | Services & Charges-Professional-Veterinary Services | Professional Services | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | 14,836 | 30,446 | - | 383 | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Animal Resource Center | 600-12-301-105-431014 | Services & Charges-Professional-Collection Costs | Professional Services | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | (393) | (229) | - | - | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Animal Resource Center | 600-12-301-105-432002 | Services & Charges-Communication & Transp-Mailing | Other Services & Charges | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | 1,645 | 2,158 | - | - | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Animal Resource Center | 600-12-301-105-432003 | Services & Charges-Communication & Transp-Travel | Travel | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | 153 | 323 | - | - | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Animal Resource Center | 600-12-301-105-432004 | Services & Charges-Communication & Transp-Telecommunications | Other Services & Charges | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | 2,260 | 2,041 | - | - | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Animal Resource Center | 600-12-301-105-435001 | Services & Charges-Utility Services-Electric | Utilities | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | 19,606 | 21,743 | - | - | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Animal Resource Center | 600-12-301-105-435002 | Services & Charges-Utility Services-Natural Gas | Utilities | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | 4,005 | 5,089 | - | - | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Animal Resource Center | 600-12-301-105-435004 | Services & Charges-Utility Services-Water | Utilities | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | 8,240 | 7,970 | - | - | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Animal Resource Center | 600-12-301-105-439000 | Services & Charges-Other-Misc Charges & Svcs | Other Services & Charges | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | 5,199 | 7,681 | - | 985 | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Animal Resource Center | 600-12-301-105-439005 | Services & Charges-Other-Bank & Credit Card Fees | Other Services & Charges | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | 1,117 | 1,307 | - | - | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Animal Resource Center | 600-12-301-105-439009 | Services & Charges-Other-Trash Removal | Other Services & Charges | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | 6,561 | 2,017 | - | - | - |
| 600 | Enterprise | Enterprise Fund | Code Enforcement | Animal Resource Center | 600-12-301-105-439019 | Services & Charges-Other-Cremation Services | Other Services & Charges | Strategic Spending | Strategic Operations | Code Enforcement - Animal Resource Center | 11,614 | 12,586 | - | - | - |
| 601 | Enterprise | Enterprise Fund | Venues Parks & Arts | Parking Garages | 601-11-240-460-421002 | Supplies-Office-Stationary & Printing | Supplies | Strategic Spending | Strategic Operations | VPA - Parking Garages | 969 | - | - | - | - |
| 601 | Enterprise | Enterprise Fund | Venues Parks & Arts | Parking Garages | 601-11-240-460-431000 | Services & Charges-Professional-Other Professional Svcs | Professional Services | Strategic Spending | Strategic Operations | VPA - Parking Garages | 258,961 | 101,367 | 67,000 | 66,520 | - |
| 601 | Enterprise | Enterprise Fund | Venues Parks & Arts | Parking Garages | 601-11-240-460-439100 | Services & Charges-Other-Refunds/Awards/Indemnities | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Parking Garages | 30 | 10 | - | - | - |
| 601 | Enterprise | Enterprise Fund | Venues Parks & Arts | Parking Garages | 601-11-240-460-439999 | Services & Charges-Other-Bad Debt Expense | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Parking Garages | - | - | - | 480 | - |
| 601 | Enterprise | Enterprise Fund | Venues Parks & Arts | Parking Garages | 601-11-240-461-431000 | Services & Charges-Professional-Other Professional Svcs | Professional Services | Strategic Spending | Strategic Operations | VPA - Parking Garages | - | - | - | - | 488,000 |
| 601 | Enterprise | Enterprise Fund | Venues Parks & Arts | Parking Garages | 601-11-240-462-431000 | Services & Charges-Professional-Other Professional Svcs | Professional Services | Strategic Spending | Strategic Operations | VPA - Parking Garages | 225,040 | 162,205 | 112,000 | 114,801 | - |
| 601 | Enterprise | Enterprise Fund | Venues Parks & Arts | Parking Garages | 601-11-240-462-432004 | Services & Charges-Communication & Transp-Telecommunications | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Parking Garages | 180 | - | - | - | - |
| 601 | Enterprise | Enterprise Fund | Venues Parks & Arts | Parking Garages | 601-11-240-462-435001 | Services & Charges-Utility Services-Electric | Utilities | Strategic Spending | Strategic Operations | VPA - Parking Garages | 26,785 | 26,041 | 25,000 | 25,000 | 28,000 |
| 601 | Enterprise | Enterprise Fund | Venues Parks & Arts | Parking Garages | 601-11-240-462-435004 | Services & Charges-Utility Services-Water | Utilities | Strategic Spending | Strategic Operations | VPA - Parking Garages | 1,318 | 1,783 | - | 2,000 | 2,500 |

| Fund | Fund Classification | Fund Type | Department | Subdivision | Account | Main Account Description | Category | Strategic / Baseline Category 1 | Strategic / Baseline Category 2 | Strategic / Baseline Category 3 | 2018 ACTUAL | 2019 ACTUAL | 2020 ORIGINAL BUDGET | 2020 AMENDED BUDGET | 2021 PROPOSED BUDGET |
|------|---------------------|-----------------|---------------------|--------------------|-----------------------|--|--------------------------|---------------------------------|---------------------------------|---------------------------------|-------------|-------------|----------------------|---------------------|----------------------|
| 601 | Enterprise | Enterprise Fund | Venues Parks & Arts | Parking Garages | 601-11-240-462-439005 | Services & Charges-Other-Bank & Credit Card Fees | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Parking Garages | 6,140 | 10,854 | 3,000 | 4,419 | 5,000 |
| 601 | Enterprise | Enterprise Fund | Venues Parks & Arts | Parking Garages | 601-11-240-463-431000 | Services & Charges-Professional-Other Professional Svcs | Professional Services | Strategic Spending | Strategic Operations | VPA - Parking Garages | 275,565 | 288,653 | 213,000 | 213,000 | - |
| 601 | Enterprise | Enterprise Fund | Venues Parks & Arts | Parking Garages | 601-11-240-463-432004 | Services & Charges-Communication & Transp-Telecommunications | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Parking Garages | 371 | - | - | - | - |
| 601 | Enterprise | Enterprise Fund | Venues Parks & Arts | Parking Garages | 601-11-240-463-435001 | Services & Charges-Utility Services-Electric | Utilities | Strategic Spending | Strategic Operations | VPA - Parking Garages | 43,050 | 47,379 | 39,815 | 39,815 | 50,000 |
| 601 | Enterprise | Enterprise Fund | Venues Parks & Arts | Parking Garages | 601-11-240-463-435004 | Services & Charges-Utility Services-Water | Utilities | Strategic Spending | Strategic Operations | VPA - Parking Garages | 3,117 | 6,541 | - | 8,000 | 7,500 |
| 601 | Enterprise | Enterprise Fund | Venues Parks & Arts | Parking Garages | 601-11-240-463-439005 | Services & Charges-Other-Bank & Credit Card Fees | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Parking Garages | 1,462 | 1,827 | 1,000 | 1,000 | 1,000 |
| 601 | Enterprise | Enterprise Fund | Venues Parks & Arts | Parking Garages | 601-11-240-463-439100 | Services & Charges-Other-Refunds/Awards/Indemnities | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Parking Garages | 100 | - | - | - | - |
| 601 | Enterprise | Enterprise Fund | Venues Parks & Arts | Parking Garages | 601-11-240-464-431000 | Services & Charges-Professional-Other Professional Svcs | Professional Services | Strategic Spending | Strategic Operations | VPA - Parking Garages | 241,611 | 133,110 | 97,000 | 99,000 | - |
| 601 | Enterprise | Enterprise Fund | Venues Parks & Arts | Parking Garages | 601-11-240-464-432004 | Services & Charges-Communication & Transp-Telecommunications | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Parking Garages | 528 | - | - | - | - |
| 601 | Enterprise | Enterprise Fund | Venues Parks & Arts | Parking Garages | 601-11-240-464-435001 | Services & Charges-Utility Services-Electric | Utilities | Strategic Spending | Strategic Operations | VPA - Parking Garages | 23,218 | 22,785 | 21,481 | 21,481 | 25,000 |
| 601 | Enterprise | Enterprise Fund | Venues Parks & Arts | Parking Garages | 601-11-240-464-435004 | Services & Charges-Utility Services-Water | Utilities | Strategic Spending | Strategic Operations | VPA - Parking Garages | - | - | - | 2,700 | 4,000 |
| 601 | Enterprise | Enterprise Fund | Venues Parks & Arts | Parking Garages | 601-11-240-464-439005 | Services & Charges-Other-Bank & Credit Card Fees | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Parking Garages | 634 | 883 | 1,000 | 1,000 | 1,000 |
| 601 | Enterprise | Enterprise Fund | Venues Parks & Arts | Parking Garages | 601-11-240-465-431000 | Services & Charges-Professional-Other Professional Svcs | Professional Services | Strategic Spending | Strategic Operations | VPA - Parking Garages | - | 15,000 | 11,000 | 11,000 | - |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-410001 | Personnel-Salaries & Wages-Salaried Wages | Salaries & Wages | Strategic Spending | Strategic Operations | VPA - Century Center | 282,262 | 413,462 | 465,026 | 465,026 | 352,000 |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-410003 | Personnel-Salaries & Wages-Permanent Part Time | Salaries & Wages | Strategic Spending | Strategic Operations | VPA - Century Center | 47,762 | 59,810 | 48,000 | 48,000 | 48,000 |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-410005 | Personnel-Salaries & Wages-Seasonal & Interns | Salaries & Wages | Strategic Spending | Strategic Operations | VPA - Century Center | 4,259 | - | - | - | - |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-411001 | Personnel-Employee Benefits-FICA Regular | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Century Center | 24,902 | 34,735 | 39,531 | 39,531 | 35,197 |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-411004 | Personnel-Employee Benefits-PERF Regular | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Century Center | 25,469 | 37,989 | 52,500 | 52,500 | 46,154 |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-411007 | Personnel-Employee Benefits-Unemployment Comp | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Century Center | - | - | 47 | 47 | 123 |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-411008 | Personnel-Employee Benefits-Health Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Century Center | 67,427 | 77,277 | 92,883 | 92,883 | 81,273 |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-411009 | Personnel-Employee Benefits-Life Insurance | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Century Center | 565 | 905 | 960 | 960 | 840 |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-411014 | Personnel-Employee Benefits-Parental Leave | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Century Center | 156 | 446 | 1,628 | 1,628 | 1,429 |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-411204 | Personnel-Employee Benefits-Auto Allowance | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Century Center | 1,400 | 2,400 | 2,400 | 2,400 | 2,400 |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-411206 | Personnel-Employee Benefits-Cell Phone Allowance | Fringe Benefits | Strategic Spending | Strategic Operations | VPA - Century Center | 880 | 1,320 | 1,320 | 1,320 | 1,320 |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-421002 | Supplies-Office-Stationary & Printing | Supplies | Strategic Spending | Strategic Operations | VPA - Century Center | 723 | 776 | 1,000 | 1,000 | 1,000 |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-422000 | Supplies-Operating-Other Operating Supplies | Supplies | Strategic Spending | Strategic Operations | VPA - Century Center | 55 | - | - | 1,500 | - |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-422001 | Supplies-Operating-C.S. Gasoline | Supplies | Strategic Spending | Strategic Operations | VPA - Century Center | 38 | 125 | 500 | 500 | 500 |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-422005 | Supplies-Operating-Uniforms | Supplies | Strategic Spending | Strategic Operations | VPA - Century Center | - | - | 400 | 400 | 400 |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-422007 | Supplies-Operating-Cleaning Supplies | Supplies | Strategic Spending | Strategic Operations | VPA - Century Center | 11,064 | 11,090 | 10,000 | 10,000 | 10,000 |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-422008 | Supplies-Operating-Medical/Safety Supplies | Supplies | Strategic Spending | Strategic Operations | VPA - Century Center | 1,182 | 1,336 | 2,000 | 2,000 | 2,000 |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-422010 | Supplies-Operating-Plants Chemicals Seed & Fertilizer | Supplies | Strategic Spending | Strategic Operations | VPA - Century Center | 1,521 | 1,067 | 1,000 | 1,300 | 1,000 |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-423001 | Supplies-Repair & Maint-Building Materials | Supplies | Strategic Spending | Strategic Operations | VPA - Century Center | 2,376 | 13,265 | 20,500 | 19,215 | 20,500 |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-423006 | Supplies-Repair & Maint-Small Tools & Equipment | Supplies | Strategic Spending | Strategic Operations | VPA - Century Center | 1,435 | 6,448 | 1,500 | 1,500 | 1,500 |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-423009 | Supplies-Repair & Maint-Repair Parts | Supplies | Strategic Spending | Strategic Operations | VPA - Century Center | 1,787 | - | - | - | - |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-431000 | Services & Charges-Professional-Other Professional Svcs | Professional Services | Strategic Spending | Strategic Operations | VPA - Century Center | - | 2,360 | 46,628 | 52,736 | 46,628 |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-431009 | Services & Charges-Professional-Computer & Technology | Professional Services | Strategic Spending | Strategic Operations | VPA - Century Center | - | - | - | 620 | - |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-431019 | Services & Charges-Professional-Security Services | Professional Services | Strategic Spending | Strategic Operations | VPA - Century Center | 305 | - | - | - | - |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-432003 | Services & Charges-Communication & Transp-Travel | Travel | Strategic Spending | Strategic Operations | VPA - Century Center | - | - | 1,000 | 1,000 | 1,000 |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-433001 | Services & Charges-Printing & Ad-Outside Printing Services | Printing & Advertising | Strategic Spending | Strategic Operations | VPA - Century Center | 99 | - | - | - | - |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-433002 | Services & Charges-Printing & Ad-Publication of Legal Notice | Printing & Advertising | Strategic Spending | Strategic Operations | VPA - Century Center | - | - | - | 74 | - |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-433003 | Services & Charges-Printing & Ad-Promotional | Printing & Advertising | Strategic Spending | Strategic Operations | VPA - Century Center | - | 2,893 | - | 183 | - |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-435001 | Services & Charges-Utility Services-Electric | Utilities | Strategic Spending | Strategic Operations | VPA - Century Center | 169,399 | 244,923 | 217,593 | 217,593 | 252,821 |

| Fund | Fund Classification | Fund Type | Department | Subdivision | Account | Main Account Description | Category | Strategic / Baseline Category 1 | Strategic / Baseline Category 2 | Strategic / Baseline Category 3 | 2018 ACTUAL | 2019 ACTUAL | 2020 ORIGINAL BUDGET | 2020 AMENDED BUDGET | 2021 PROPOSED BUDGET |
|------|---------------------|-----------------------|----------------------|----------------------|-----------------------|---|--------------------------|---------------------------------|---------------------------------|---------------------------------|-------------|-------------|----------------------|---------------------|----------------------|
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-435002 | Services & Charges-Utility Services-Natural Gas | Utilities | Strategic Spending | Strategic Operations | VPA - Century Center | 27,152 | 83,096 | 80,556 | 80,556 | 84,758 |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-435004 | Services & Charges-Utility Services-Water | Utilities | Strategic Spending | Strategic Operations | VPA - Century Center | 30,033 | 38,500 | 36,000 | 36,000 | 40,040 |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-439000 | Services & Charges-Other-Misc Charges & Svcs | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Century Center | 4,883 | - | - | - | - |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-439002 | Services & Charges-Other-Licenses & Permits | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Century Center | 384 | 1,777 | 2,040 | 2,040 | 2,040 |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-439003 | Services & Charges-Other-Subscriptions | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Century Center | - | - | - | 231 | - |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-439006 | Services & Charges-Other-Education & Training | Education & Training | Strategic Spending | Strategic Operations | VPA - Century Center | 299 | - | - | 1,575 | - |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC City Operations | 670-11-230-295-439009 | Services & Charges-Other-Trash Removal | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Century Center | 3,782 | 10,377 | 8,874 | 10,874 | 11,000 |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC SMG Operations | 670-11-230-296-413900 | Personnel-Other Personnel-SMG Wages | Other Personnel Costs | Strategic Spending | Strategic Operations | VPA - Century Center | 1,035,766 | 911,907 | 1,010,102 | 1,010,102 | 544,577 |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC SMG Operations | 670-11-230-296-413901 | Personnel-Other Personnel-SMG Benefits & Taxes | Other Personnel Costs | Strategic Spending | Strategic Operations | VPA - Century Center | 352,007 | 285,971 | 387,683 | 387,683 | 355,423 |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC SMG Operations | 670-11-230-296-422000 | Supplies-Operating-Other Operating Supplies | Supplies | Strategic Spending | Strategic Operations | VPA - Century Center | 64,307 | 49,440 | 8,850 | 11,850 | 50,000 |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC SMG Operations | 670-11-230-296-422015 | Supplies-Operating-Cost of Goods Sold | Supplies | Strategic Spending | Strategic Operations | VPA - Century Center | 1,125,556 | 1,044,449 | 1,364,149 | 1,361,149 | 1,054,100 |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC SMG Operations | 670-11-230-296-431900 | Services & Charges-Professional-SMG Contracted Svcs | Professional Services | Strategic Spending | Strategic Operations | VPA - Century Center | 95,836 | 73,965 | 74,000 | 74,000 | 74,000 |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC SMG Operations | 670-11-230-296-434900 | Services & Charges-Insurance-SMG Insurance | Insurance | Strategic Spending | Strategic Operations | VPA - Century Center | 90,112 | 57,019 | 57,047 | 57,047 | 57,047 |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC SMG Operations | 670-11-230-296-435900 | Services & Charges-Utility Services-SMG Utilities | Utilities | Strategic Spending | Strategic Operations | VPA - Century Center | 117,541 | 9,033 | 19,840 | 19,840 | 9,200 |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC SMG Operations | 670-11-230-296-439000 | Services & Charges-Other-Misc Charges & Svcs | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Century Center | 7,157 | 6,000 | 7,500 | 7,500 | 6,000 |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC SMG Operations | 670-11-230-296-439900 | Services & Charges-Other-SMG General & Admin Costs | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Century Center | 144,905 | 137,581 | 179,992 | 179,992 | 183,592 |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC SMG Operations | 670-11-230-296-439901 | Services & Charges-Other-SMG Management Fee | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Century Center | 245,014 | 241,586 | 255,183 | 255,183 | 260,287 |
| 670 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC SMG Operations | 670-11-230-296-439902 | Services & Charges-Other-SMG Operations | Other Services & Charges | Strategic Spending | Strategic Operations | VPA - Century Center | 112,123 | 115,578 | 126,000 | 126,000 | 128,520 |
| 671 | Enterprise | Enterprise Fund | Venues Parks & Arts | CC Capital | 671-11-230-297-431000 | Services & Charges-Professional-Other Professional Svcs | Professional Services | Strategic Spending | Strategic Operations | VPA - Century Center | 4,800 | 66,123 | - | - | - |
| 759 | Governmental | Capital Projects Fund | Community Investment | Community Investment | 759-10-101-120-431000 | Services & Charges-Professional-Other Professional Svcs | Professional Services | Strategic Spending | Strategic Operations | Community Investment Operations | 1,500 | - | - | - | - |