

City of South Bend 2024 Budget

October 9, 2023



City of South Bend
Indiana

2024 Budget Process

- 11 public meetings – 10 have been completed, tonight is the 11th.

Date	Time	Topic
Wednesday, August 16, 2023	5:30 PM	2024 City-Wide Budget Overview
Wednesday, August 23, 2023	5:30 PM	Police Department & Fire Department
Wednesday, August 30, 2023	5:30 PM	Venues Parks & Arts
Tuesday, September 6, 2023	5:30 PM	Council Working Session #1
Wednesday, September 13, 2023	5:30 PM	Department of Community Investment
Wednesday, September 20, 2023	5:30 PM	Public Works
Monday, September 25, 2023	7:00 PM	Public Hearing on 2024 Budget (Council Meeting)
Tuesday, September 26, 2023	5:30 PM	Admin & Finance, Legal, and Innovation & Technology
Thursday, September 28, 2023	5:30 PM	Mayor's Office, Diversity & Inclusion, City Clerk and Common Council
Tuesday, October 3, 2023	5:30 PM	Transpo, Budget Wrap-up and Final Questions
Monday, October 9, 2023	5:00 PM	Vote on 2024 Budget (Council Meeting)



2024 Proposed Budget



City of South Bend
Indiana

Strategic Priorities

**Strong
Neighborhoods**

**Safe
Community for
Everyone**

**Robust,
Sustainable
Infrastructure**

**Equitable
Access to
Opportunity**

**Youth and
Workforce
Development**

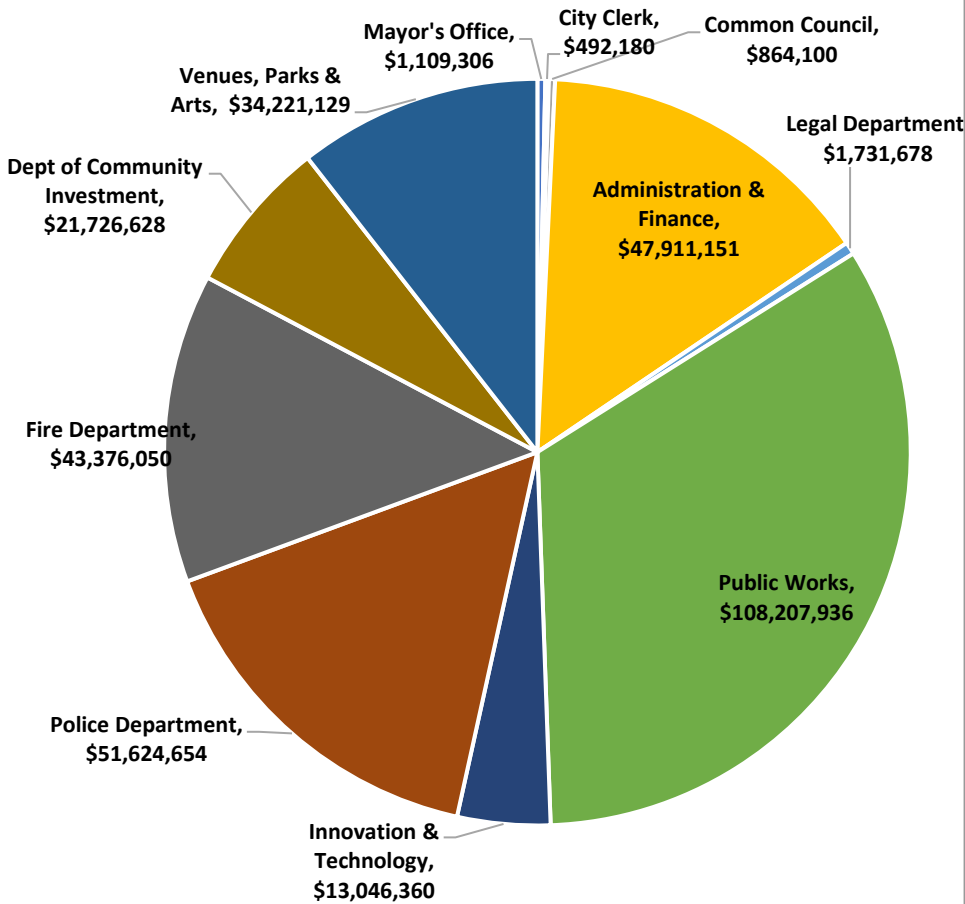


Revenues

	2020 Actual	2021 Actual	2022 Actual	2023 Adopted Budget	2024 Proposed Budget	YOY % Chg
Property Taxes	80,188,143	87,866,397	88,670,960	91,383,556	95,578,162	4.6%
Local Income Taxes	36,897,937	35,736,715	31,464,822	32,377,557	41,439,440	28.0%
Charges for Services	101,247,133	105,060,688	110,825,456	114,555,260	123,589,568	7.9%
Debt Proceeds	16,244,982	27,792,114	20,602,267	56,973,500	11,928,500	-79.1%
Donations	4,629,063	4,581,762	3,523,560	7,603,000	9,720,560	27.9%
Fines, Forfeitures, and Fees	1,073,088	662,297	646,218	733,550	744,420	1.5%
Interest Earnings	2,502,753	1,727,224	4,874,844	3,443,910	3,715,036	7.9%
Interfund Allocation						
Reimb	20,960,750	25,124,917	25,996,674	26,659,591	30,402,622	14.0%
Interfund Transfers In	54,052,369	61,843,919	49,177,864	62,287,807	66,265,624	6.4%
Intergov./ Grants	10,051,021	40,813,139	39,961,550	4,387,255	4,332,568	-1.2%
Intergov./ Shared Revenues	25,155,512	25,978,557	25,873,341	28,863,886	31,830,188	10.3%
Licenses & Permits	1,619,205	1,821,899	2,240,128	1,881,225	1,930,707	2.6%
Other Income	6,340,335	5,414,593	6,362,370	3,107,411	3,108,272	0.0%
PILOT	6,221,791	6,154,321	6,079,325	6,095,594	6,024,186	-1.2%
Grand Total	367,184,081	430,578,541	416,299,378	440,353,102	430,609,853	-2.2%



2024 Proposed Department Budgets



			2023 Adopted	2024 Proposed	YOY
	2021 Actual	2022 Actual	Budget	Budget	Variance
Mayor's Office	\$ 1,716,896	\$ 2,132,797	\$ 1,036,452	\$ 1,109,306	7%
City Clerk	\$ 477,787	\$ 433,836	\$ 453,901	\$ 492,180	8%
Common Council	\$ 538,882	\$ 509,239	\$ 607,587	\$ 864,100	42%
Administration & Finance	\$ 35,073,661	\$ 52,290,061	\$ 43,629,245	\$ 47,911,151	10%
Legal Department	\$ 1,227,132	\$ 1,303,534	\$ 1,604,576	\$ 1,731,678	8%
Public Works	\$ 93,949,799	\$ 82,035,216	\$ 142,580,721	\$ 108,207,936	-24%
Innovation & Technology	\$ 9,183,704	\$ 9,298,919	\$ 10,078,207	\$ 13,046,360	29%
Police Department	\$ 42,044,556	\$ 43,031,323	\$ 47,335,169	\$ 51,624,654	9%
Fire Department	\$ 35,767,842	\$ 37,766,018	\$ 40,474,070	\$ 43,376,050	7%
Dept of Community Investment	\$ 23,192,498	\$ 23,115,744	\$ 21,890,532	\$ 21,726,628	-1%
Venues, Parks & Arts	\$ 22,403,068	\$ 36,464,143	\$ 37,033,164	\$ 34,221,129	-8%
Interfund Transfers	\$ 74,248,130	\$ 77,074,888	\$ 80,052,361	\$ 92,501,964	16%
Total	\$ 339,823,954	\$ 365,455,718	\$ 426,775,985	\$ 416,813,135	-2%



2024 Proposed Budget

Total Revenue (City):	430,609,853
Total Expenditures (City):	<u>(450,666,350)</u>
Net Surplus/(Deficit):	(20,056,997)

- **Deficit Breakdown:**

- **General Plus Fund Deficit:** **\$16,137,143**
- **Other Funds Net Deficit:** **\$3,919,854**



2024 Budget

- General Plus Fund Deficit: \$16,137,143
 - \$8.1 million for streets operating & capital
 - Subsidizing of various City operations and programs.
 - \$ Increased costs due to inflation and increased salaries and wages

- General Plus Fund History:

General Plus Funds Budget					
2021		2022		2023	
Budget	Actual	Budget	Actual	Budget	9/30/2023 Actual
\$5.0 Million Deficit	\$9.9 Million Surplus	\$6.3 Million Deficit	\$2.7 Million Surplus	\$13.1 Million Deficit	\$8.67 Million Deficit

- Stronger than expected revenue
- Cost savings (particularly in personnel)



2024 Budget Highlights

Safe Community for Everyone

- Full staffing level of the SB Police Department (252 Officers) and SB Fire Department (256 Firefighters).
- New crime intelligence analysts (SBPD)
- Continued investment in traffic calming efforts

Equitable Access to Opportunity & Youth/Workforce

- Revamped VPA structure, emphasizing community programming.
- Enhancing scholarship Opportunities

Great Employer with Great Employees

- Targeted wage increases for hard-to-recruit positions and talent retention.
- 3% cost of living increase for non-bargaining employees, \$2,000 Residency Bonus

Strong Neighborhoods & Robust, Sustainable Infrastructure

- Continuation of Rebuilding Our Streets initiative.
- New Neighborhood housing - Workforce and affordable housing funding with ARP allocation (\$2.5M).
- Vacant Building Reduction and redevelopment.
- Home Repair Program (\$2.5M already appropriated through ARP Home repair. \$350K proposed for the 2024 budget).
- Investment in our water & wastewater utility infrastructure.
- Continued investing in our digital and cyber security infrastructure.
- Continued investments in Climate Action Plan.
 - EV Chargers
 - Greener Homes
 - “Solarize, Switch & Save” initiative

