

Common Council Budget Hearing

Department of Public Works

September 20, 2024



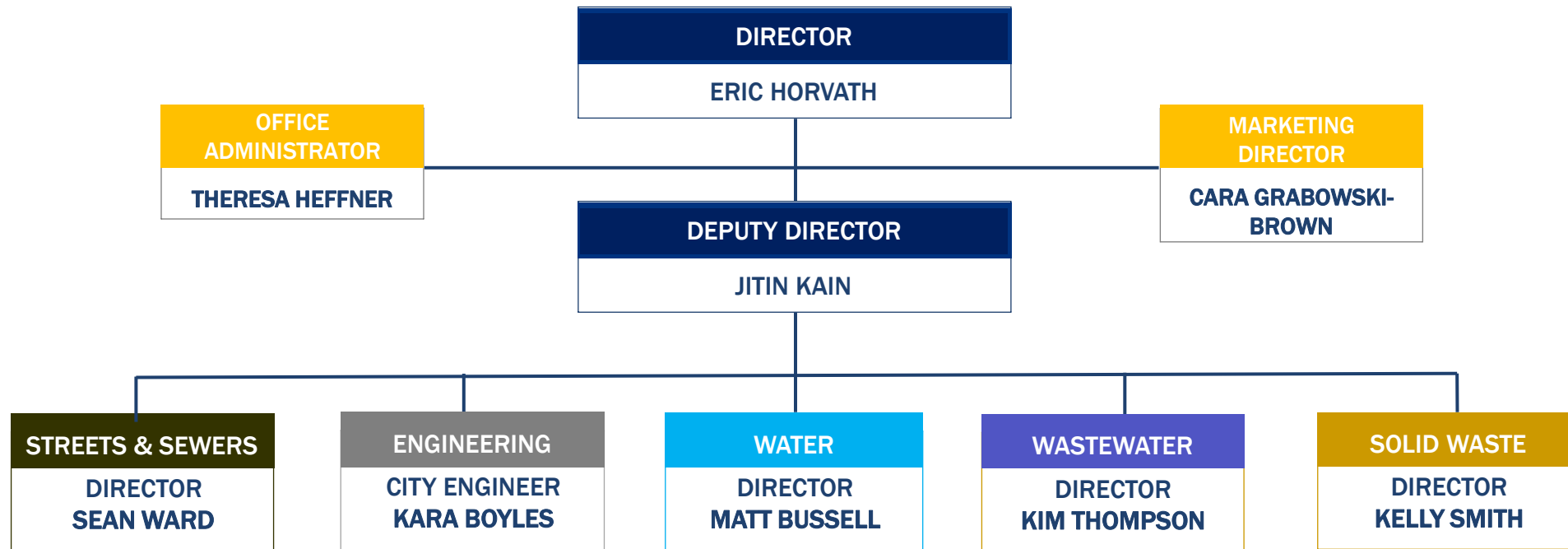
CITY OF SOUTH BEND
PUBLIC WORKS

Presentation Overview



- Public Works Overview
- Council Priorities
- Engineering Budget
- Streets Budget
- Water Budget
- Wastewater Budget
- Solid Waste Budget

PW Organization



PUBLIC WORKS MISSION

A photograph of a construction site. In the foreground, two people wearing white hard hats and high-visibility yellow safety vests are looking towards the background. The vest on the left has a circular logo for 'THE CITY OF SOUTH BEND, INDIANA' and the word 'ENGINEERING' below it. In the background, several other workers in similar gear are working on a road or driveway. There are orange traffic cones and a yellow piece of machinery. The scene is outdoors with trees and a clear sky.

WE BUILD THE FOUNDATION FOR A THRIVING CITY

- Providing essential household services
- Developing sustainable assets and infrastructure
- Enhancing the community's quality of life

Council Priorities for PW



- Increase funding for curbs & sidewalks
- Continue investment in traffic calming
- Improve alley maintenance in all neighborhoods
- Continue Light Up South Bend
- Continue Rebuilding Our Streets initiative
- Create strategy for removal and replacement of lead service lines
- Upgrade the most dangerous intersections in the city
- Take advantage of Federal grant opportunities for infrastructure investment

ENGINEERING



Revenue



Revenue	2023 Budget	2024 Proposed	Variance
Intergov./ Shared Revenues	\$1,888,188	\$1,952,634	3.41%
Intergov./ Grants	\$1,375,000	\$1,115,000	-18.91%
Licenses & Permits	\$140,000	\$155,582	11.13%
Charges for Services	\$199,920	\$201,960	1.02%
Interest Earnings	\$16,325	\$49,066	200.56%
Donations	\$0	\$7,000,000	
Other Income	\$501,328	\$146,514	-70.77%
Total	\$4,120,761	\$10,620,756	

Expenses



Expenses	2023 Budget	2024 Proposed	Variance
Salaries & Wages	\$2,208,936	\$2,392,126	8.29%
Fringe Benefits	\$831,137	\$925,462	11.35%
Supplies	\$925,407	\$976,472	5.52%
Professional Services	\$876,673	\$7,721,635	780.79%
Printing & Advertising	\$8,535	\$8,953	4.90%
Repairs & Maintenance	\$4,577,700	\$2,477,700	-45.87%
Education & Training	\$21,000	\$21,000	0.00%
Travel	\$15,250	\$15,250	0.00%
Other Services & Charges	\$95,000	\$96,470	1.55%
Capital	\$1,100,000	\$700,000	-36.36%
Total	\$10,659,638	\$15,335,068	

Budget Highlights



PAVING

Program	2023 Budget	2024 Proposed	Fund	Change
Outsourced Paving	\$3,100,000	\$3,100,000	TIF	0%
Outsourced Paving	\$250,000	\$250,000	266	0%
Community Crossings	\$2,000,000	\$2,000,000	265	0%
Design Services	\$250,000	\$200,000	412	-20%
TOTAL	\$5,600,000	\$5,550,000		

STREET LIGHTING

Program	2023 Budget	2024 Proposed	Fund	Change
Light Up South Bend	\$200,000	\$200,000	101	0%
Lamppost Reimbursement	\$60,000	\$60,000	101	0%
TOTAL	\$260,000	\$260,000		

Budget Highlights



TRAFFIC CALMING, SIGNALS

Program	2023 Budget	2024 Proposed	Fund	Change
Traffic Calming	\$800,000	\$400,000	251	-50%
Traffic Signal Upgrades	\$400,000	\$400,000	251	0%
TOTAL	\$1,200,000	\$800,000		

CURB & SIDEWALK

Program	2023 Budget	2024 Proposed	Fund	Change
Curb & Sidewalk Outsourced	\$700,000	\$700,000	202	0%
Curb & Sidewalk Reimbursement	\$143,350	\$150,000	202	4.6%
TOTAL	\$843,350	\$850,000		

Personnel Changes



Type of Request	Current Position Title	Proposed Position Title	# of Employees	2023 Salary	2024 Proposed	Percent Change
New FTE		MS4 Specialist	1	-	\$55,000	100%
HTS Increase	Project Inspector	Senior Inspector	1	\$59,707	\$74,000	23.94%
HTS Increase	Manager Public Construction		1	\$74,613	\$80,000	7.22%
HTS Increase	Director of Marketing		1	\$72,385	\$76,730	6%

STREETS & SEWERS

TRAFFIC & LIGHTING



Revenue



Revenue*	2023 Budget	2024 Proposed	Variance
Intergov./ Shared Revenues	\$6,237,982	\$6,348,848	1.78%
Intergov./ Grants	\$0	\$0	
Licenses & Permits	\$1,500	\$1,500	0.00%
Charges for Services	\$154,800	\$165,300	6.78%
Interest Earnings	\$20,841	\$1,724	-91.73%
Debt Proceeds	\$2,235,000	\$3,416,085	52.84%
Other Income	\$6,000	\$29,500	391.67%
Interfund Transfers	\$4,313,104	\$8,271,932	91.79%
Total	\$12,969,227	\$18,234,889	

* MVH & MVH Restricted Funds

Expenses



Expenses*	2023 Budget	2024 Proposed	Variance
Salaries & Wages	\$4,195,306	\$4,301,372	2.53%
Fringe Benefits	\$1,750,161	\$1,874,665	7.11%
Supplies	\$2,848,345	\$2,997,390	14.08%
Professional Services	\$1,347,093	\$745,000	6.43%
Printing & Advertising	\$2,950	\$2,950	0.00%
Utilities	\$61,445	\$64,770	5.41%
Repairs & Maintenance	\$2,700,228	\$3,372,276	45.29%
Education & Training	\$20,000	\$30,000	50.00%
Travel	\$17,500	\$25,000	42.86%
Other Services & Charges	\$149,265	\$256,620	71.99%
Debt Service Principal	\$1,474,596	\$1,643,197	11.43%
Debt Service Interest & Fees	\$108,910	\$214,756	97.19%
Capital	\$4,403,433	\$2,670,000	19.46%
Total	\$19,079,232	\$18,197,996	

* MVH & MVH Restricted Funds

Budget Highlights



INTERNAL PAVING

Program	2023 Budget	2024 Proposed	Fund	Change
Internal Paving	\$350,000	\$400,000	251	14.2%
Internal Paving	\$350,000	\$350,000	412	0%
Internal Paving	\$872,261	\$915,000	266	4.9%
TOTAL	\$1,572,261	\$1,665,000		

SIGNALS & STREETLIGHT MAINTENANCE

Program	2023 Budget	2024 Proposed	Fund	Change
Signals/Lights	\$250,000	\$250,000	202	0%
Signals/Lights	\$150,000	\$250,000	266	66.7%
TOTAL	\$400,000	\$500,000		

WATER UTILITY



Revenue



Revenue	2023 Budget	2024 Proposed	Variance
Charges for Services	\$21,029,225	\$21,903,109	4.16%
Interest Earnings	\$98,388	\$93,282	-5.19%
Debt Proceeds	\$18,488,000	\$0	-100.00%
Other Income	\$18,825	\$18,055	-4.09%
Total	\$39,634,438	\$22,014,446	

Expenses



Expenses	2023 Budget	2024 Proposed	Variance
Salaries & Wages	\$4,191,488	\$4,085,437	-2.53%
Fringe Benefits	\$1,862,665	\$1,890,984	1.52%
Supplies	\$2,471,850	\$2,203,203	-10.87%
Professional Services	\$2,541,038	\$1,493,359	-41.23%
Printing & Advertising	\$8,436	\$7,373	-12.60%
Utilities	\$894,234	\$938,051	4.90%
Repairs & Maintenance	\$621,006	\$639,177	2.93%
Education & Training	\$38,456	\$36,704	-4.56%
Travel	\$23,250	\$23,250	0.00%
Other Services & Charges	\$3,599,252	\$3,590,420	-0.25%
Debt Service Principal	\$1,663,800	\$1,729,639	3.96%
Debt Service Interest & Fees	\$1,089,863	\$1,026,439	-5.82%
Capital	\$27,907,526	\$2,521,000	-90.97%
Bad Debt	\$100,000	\$100,000	0.00%
PILOT	\$1,606,468	\$1,638,597	2.00%
Interfund Allocations	\$1,214,987	\$1,906,815	56.94%
Total	\$49,834,319	\$23,830,448	

Budget Highlights



- **Operations**

- Professional Services: Took motor/pump replacement and well cleanings/rehabilitation from CIP and placed in O&M.
- Lead Service Line: Budget for water filters
- Increase in Repairs & Maintenance Budget
 - Pre-chlorination chemical feed line replacement; Edison Clearwell inspection/cleaning
- Development of a net zero plan

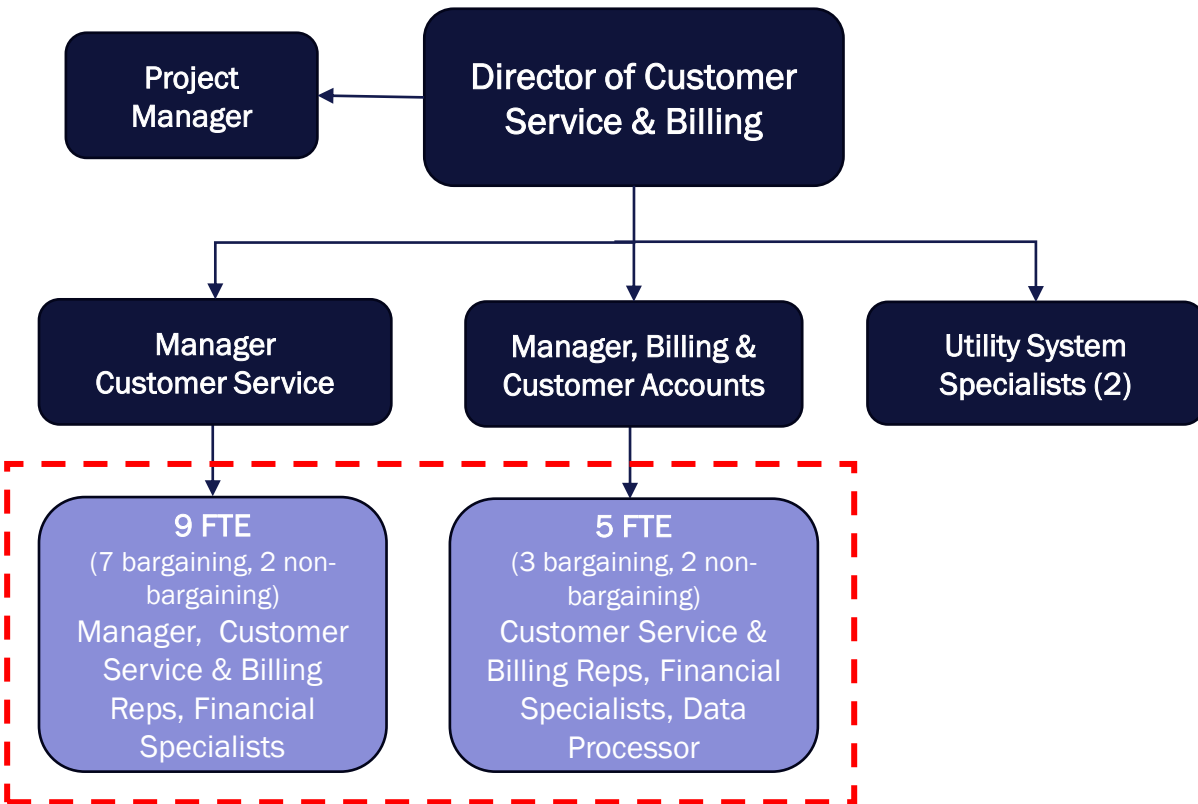
- **Other Highlights**

- Reorganization in Water Customer Service & Billing Office as part of new One Stop Shop
 - 6 FTE's being shifted to I&T, 311 Office

Water Reorganization

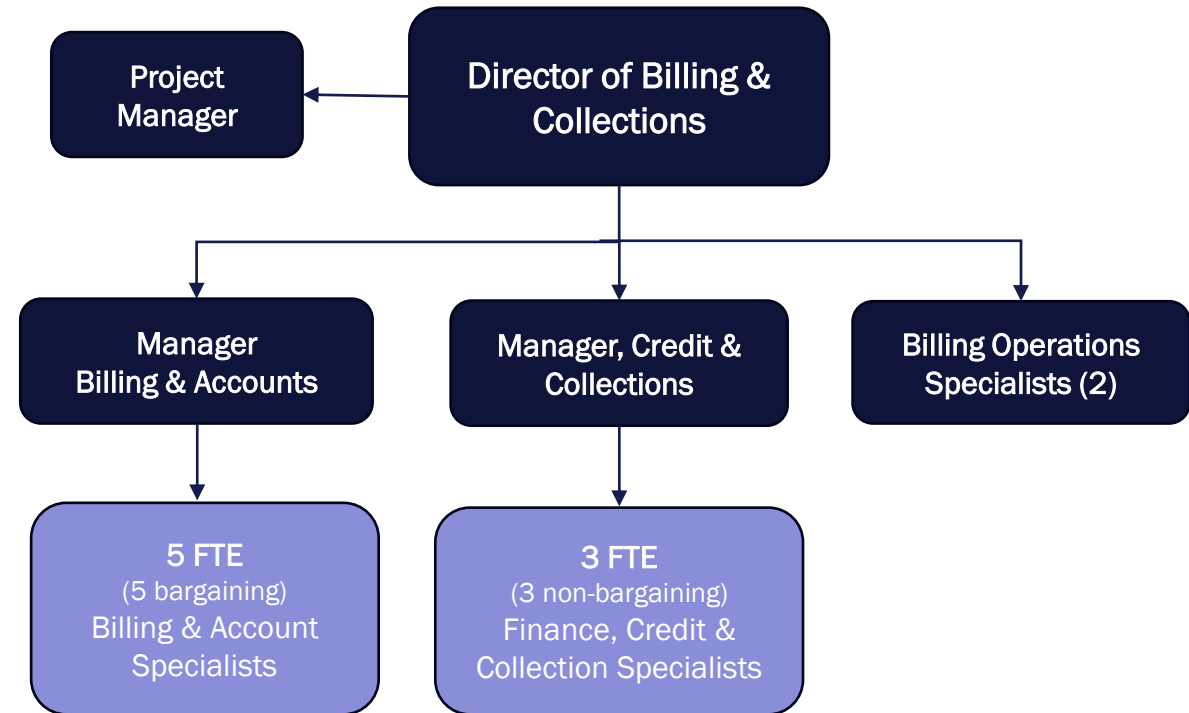


Current Staff Organization (2023) *Water Works Customer Service & Billing*



1 Manager + 5 FTE to transfer to 311
as part of One Stop Shop

Proposed Staff Organization (2024) *Water Works Billing & Collections*



Personnel Changes



Type of Request	Current Position Title	Proposed Position Title	# of Employees	2023 Salary	2024 Proposed	Percent Change
New FTE		Admin Assistant II	1		\$47,115	100%
New FTE		O&M Tech III	1		\$46,696	100%
HTS Increase	Manager, Customer Service	Manager, Billing & Customer Accounts	1	\$61,025	\$65,154	6.7%
Title Change Only	Manager, Billing & Customer Accounts	Manager, Credit & Collections	1			
Title Change Only	Systems Specialist III	Senior Billing Operations Specialist	1			
Title Change Only	Utility Systems Specialist	Billing Operations Specialist	1			

WASTEWATER UTILITY



Revenue



Revenue	2023 Budget	2024 Proposed	Variance
Intergov/Grants	-	-	-
Charges for Services	\$41,405,500	\$43,218,888	4.38%
Interest Earnings	\$220,859	\$220,522	-0.15%
Debt Proceeds	\$31,100,000	\$0	-100.00%
Other Income	\$2,000	\$2,000	0.00%
Total	\$72,728,359	\$43,441,409	

Expenses



Expenses	2023 Budget	2024 Proposed	Variance
Salaries & Wages	\$3,238,476	\$3,449,942	6.53%
Fringe Benefits	\$1,399,649	\$1,561,599	11.57%
Supplies	\$2,126,638	\$2,335,002	26.92%
Professional Services	\$4,675,492	\$988,164	-50.96%
Printing & Advertising	\$4,607	\$4,833	4.91%
Utilities	\$1,376,168	\$1,443,600	4.90%
Repairs & Maintenance	\$2,174,249	\$1,870,689	18.65%
Education & Training	\$27,407	\$38,623	45.75%
Travel	\$33,000	\$38,147	15.60%
Other Services & Charges	\$2,326,818	\$2,652,426	49.08%
Debt Service Principal	\$7,460,066	\$7,662,084	2.71%
Debt Service Interest & Fees	\$2,313,281	\$2,134,885	-7.71%
Capital	\$36,777,101	\$5,111,000	-83.37%
PILOT	\$4,489,126	\$4,385,589	-2.31%
Interfund Allocations	\$4,358,783	\$5,430,385	24.58%
Total	\$72,780,861	\$39,106,968	

Budget Highlights



• Operations

- Supplies: Increase in chemical costs
- Repairs & Maintenance/ Other Supplies
 - Safety Improvements (SCBA, Lift, Stairs, Fencing, eyewash)
 - Fire Suppression for SCADA Servers
 - Replace raw pump VFDs
 - CSO Net Sensor Upgrade
 - Roof Repairs
 - Large diameter sewer cleaning increased
- Development of a net zero plan

• Capital

- SCADA and Lift Station Improvements
- Slinger for Organic Resources – to land apply biosolids

Personnel Changes



Type of Request	Current Position Title	Proposed Position Title	# of Employees	2023 Salary	2024 Proposed	Percent Change
New FTE		Operations Specialist	1	-	\$74,377	100%
HTS Increase & Title Change	Manager, Utility Purchasing & Storeroom	Manager, Wastewater Purchasing & Inventory	1	\$58,456	\$61,963	6%
HTS Increase	CSO Operations Manager		1	\$76,689	\$81,000	5.62%
HTS Increase	Utility Safety Officer		1	\$61,321	\$65,000	6%
HTS Increase	Chemist		3	\$55,678	\$60,132	8%
HTS Increase	Chemist Lead		1	\$59,225	\$63,963	8%

SOLID WASTE



Revenue



Revenue	2023 Budget	2024 Proposed	Variance
Intergov/Grants	-	-	
Charges for Services	\$7,472,103	\$7,880,920	5.47%
Interest Earnings	\$11,779	\$7,677	-34.83%
Debt Proceeds	\$1,225,000	\$2,200,000	79.59%
Other Income	\$45,000	\$45,000	0.00%
Total	\$8,753,882	\$10,133,597	

Expenses



Expenses	2023 Budget	2024 Proposed	Variance
Salaries & Wages	\$1,360,314	\$1,382,125	1.60%
Fringe Benefits	\$646,901	\$693,522	7.21%
Supplies	\$542,163	\$553,468	2.09%
Printing & Advertising	\$29,489	\$5,865	-80.11%
Repairs & Maintenance	\$1,113,830	\$1,168,408	4.90%
Education & Training	\$20,000	\$20,000	0.00%
Travel	\$9,900	\$9,900	0.00%
Other Services & Charges	\$1,240,754	\$1,344,384	8.35%
Debt Service Principal	\$1,031,722	\$1,015,873	-1.54%
Debt Service Interest & Fees	\$74,286	\$93,507	25.87%
Capital	\$2,880,591	\$2,200,000	-23.63%
Bad Debt	\$62,273	\$62,273	0.00%
Interfund allocations	\$1,358,336	\$1,476,423	8.69%
Total	\$10,370,559	\$10,025,748	

Budget Highlights



- **Operations**

- Trash disposal costs: 3-year agreement with transfer station ends in 2023. Negotiating new agreement; costs are expected to rise due to inflation.
 - 9% increase currently programmed

- **Capital**

- Due to long lead times for vehicle procurement, SW is procuring 2024 and 2025 trucks together.
 - 4 CNG trucks

