

Saint Joseph County Public Safety Communications Consortium

Monthly PSAP Financial Report

October 31, 2021



**Saint Joseph County PSAP
Operating Fund Financial Report
October 31, 2021**

Account Number	Description	Actual 12/31/2017	Actual 12/31/2018	Actual 12/31/2019	Actual 12/31/2020	2021 Original Budget	Budget Adjustments	2021 Amended Budget	YTD Actual 10/31/2021	Estimated Nov-Dec	YTD Estimated 12/31/2021	Budget Balance 12/31/2021	Percent of Amended Budget
Fund 1222 - Statewide 911 Fund													
Revenue													
2709	State 911 Revenue (\$145,449)	2,119,424	2,165,225	2,268,739	2,366,786	1,745,388	426,479	2,171,867	1,454,490	717,377	2,171,867	0	100%
2700	Other	0	0	2,353	0	0	0	0	0	0	0	0	0%
2711	Reimbursements	31,443	50	183	0	0	0	0	0	0	0	0	100%
6101	Bank Account Interest	0	10,079	29,458	19,974	20,000	(12,339)	7,661	7,661	0	7,661	0	100%
6405	Payroll Withholding	0	0	0	894	0	0	0	0	0	0	0	0%
8400	Investment Interest	0	18,319	41,892	48,157	40,000	(14,778)	25,222	25,222	0	25,222	0	100%
9999	Transfer In	106,322	0	0	0	0	0	0	0	0	0	0	0%
	Total Revenue	2,257,189	2,193,673	2,342,624	2,435,811	1,805,388	399,362	2,204,750	1,487,373	717,377	2,204,750	0	100%
Expenditures													
11032	Executive Director	65,577	80,000	90,000	92,700	92,700	0	92,700	78,438	14,262	92,700	0	100%
11312	IT Manager	13,462	53,846	66,731	72,100	72,100	0	72,100	61,008	11,092	72,100	0	100%
11314	IT Technician	45,000	32,452	0	0	0	0	0	0	0	0	0	0%
11409	Training Officer	54,006	18,846	0	0	0	0	0	0	0	0	0	0%
11973	Quality Assurance Manager	0	0	11,022	42,785	48,410	11,590	60,000	46,757	13,243	60,000	0	100%
11410	Communications Supervisor	145,655	149,677	157,093	161,645	169,500	0	169,500	135,995	25,929	161,924	7,576	96%
11412	Telecommunicator II	1,334,449	0	0	0	0	0	0	0	0	0	0	0%
11413	Telecommunicator I	813,519	0	0	0	0	0	0	0	0	0	0	0%
11414	Supervisor Pay Differential	23,816	20,717	3,845	0	0	0	0	0	0	0	0	100%
11415	On-Call Employee	0	37,559	23,074	8,424	35,000	0	35,000	20,582	0	20,582	14,418	59%
11417	Training Manager	0	0	0	0	0	60,000	60,000	26,191	9,231	35,422	24,578	59%
11452	Administrative Manager	40,000	45,000	41,884	47,277	47,277	0	47,277	40,004	7,273	47,277	0	100%
11458	Operations Manager	65,000	125,577	140,000	144,200	144,200	0	144,200	122,016	22,184	144,200	0	100%
11509	Public Information Officer	40,000	40,000	40,800	42,024	42,024	0	42,024	35,559	6,465	42,024	0	100%
11578	Education Overtime	0	0	0	0	0	0	0	0	0	0	0	0%
11979	CAD/Radio Specialist	0	0	0	55,385	60,000	0	60,000	50,769	9,231	60,000	0	100%
14800	FICA	0	303,368	306,760	320,463	357,785	0	357,785	285,176	72,609	357,785	(0)	100%
14810	PERF	0	454,803	461,704	486,815	523,816	0	523,816	428,916	94,900	523,816	0	100%
14840	Group Medical Insurance	0	936,000	167,000	1,371,330	1,401,300	0	1,401,300	1,050,975	350,325	1,401,300	0	100%
22010	Gas Oil & Lubricants	1,217	0	0	0	0	0	0	0	0	0	0	0%
23460	Other Materials	30	0	0	0	0	0	0	0	0	0	0	0%
32050	Instruction & Training	3,235	0	0	0	0	0	0	0	0	0	0	0%
36015	Contractual Services	622	0	0	0	0	0	0	0	0	0	0	0%
36051	Technology - Lease Equipment	668,021	0	0	0	0	0	0	0	0	0	0	0%
36100	Repairs - Auto & Trucks	0	2,353	0	0	0	0	0	0	0	0	0	0%
65030	Inter Fund Transfer (PSAP Center Maint.)	29,693	0	0	0	0	0	0	0	0	0	0	0%
	Total Expenditures	3,343,301	2,300,198	1,509,912	2,845,147	2,994,112	71,590	3,065,702	2,382,385	636,744	3,019,129	46,573	98%
	Net Surplus/(Deficit)	(1,086,112)	(106,525)	832,712	(409,335)	(1,188,724)		(860,952)	(895,013)	80,633	(814,380)		
	Beginning Cash Balance	3,715,805	2,629,693	2,523,168	3,355,880	2,946,545		2,946,545	2,946,545		2,946,545		
	Ending Cash Balance	2,629,693	2,523,168	3,355,880	2,946,545	1,757,821		2,085,592	2,051,532		2,132,165		
Fund 4930 - Dispatch Operating Fund													
Revenue													
2711	Saint Joseph County (\$296,282 per month)	2,774,988	3,415,380	3,892,151	3,852,672	3,555,382	0	3,555,382	2,666,536	888,846	3,555,382	0	100%
2711	City of South Bend - (\$211,994 per month)	1,997,628	2,338,776	2,749,751	2,698,781	2,543,931	0	2,543,931	2,119,943	423,989	2,543,931	0	100%
2711	City of Mishawaka - (\$108,521 per month)	993,396	1,180,008	1,413,666	1,411,903	1,302,256	0	1,302,256	1,085,213	217,043	1,302,256	0	100%
2711	Other Reimbursement	0	0	0	362	0	141	141	141	0	141	0	100%
2715	AT&T Telephone Reimbursement	0	0	0	0	0	442,654	442,654	0	442,654	442,654	0	100%
0000	General Government	0	0	0	296	0	287	287	287	0	287	0	100%
5206	Transfer of Funds	420	0	0	9,153	0	0	0	0	0	0	0	0%
6101	Bank Account Interest	0	4,317	18,341	12,045	20,000	(11,057)	8,943	8,943	0	8,943	0	100%
8400	Investment Interest	0	6,297	20,260	24,917	20,000	8,799	28,799	28,799	0	28,799	0	100%
5600	Refunds	156,268	4,072	0	0	0	0	0	0	0	0	0	0%
	Total Revenue	5,922,700	6,948,850	8,094,169	8,010,129	7,441,569	440,824	7,882,393	5,909,862	1,972,531	7,882,393	0	100%
Expenditures													
11409	Training Officer	0	0	0	0	0	0	0	0	0	0	0	100%
11411	Telecommunicator III	484,956	2,436,755	2,579,604	1,296,991	2,483,845	(1,050,000)	1,433,845	862,312	142,285	1,004,597	429,248	70%
11412	Telecommunicator II	0	0	0	715,437	453,200	220,000	673,200	562,843	116,427	679,270	(6,070)	101%
11413	Telecommunicator I	0	0	3,730	268,956	0	670,000	670,000	431,545	119,965	551,510	118,490	82%

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Account Number	Description	Actual	Actual	Actual	Actual	2021 Original Budget	Budget Adjustments	2021 Amended Budget	YTD Actual 10/31/2021	Estimated Nov-Dec	YTD Estimated 12/31/2021	Budget Balance 12/31/2021	Percent of Amended Budget
		12/31/2017	12/31/2018	12/31/2019	12/31/2020	Budget		Budget					
11414	Acting Comm Supervisor Pay Dif	420	0	0	0	0	0	0	0	0	0	0	0%
11415	On-Call Employee	15,803	3,759	31,029	25,200	0	0	0	0	0	0	0	100%
11416	Telecommunicator IV	0	259,638	242,525	329,080	338,870	(48,410)	290,460	298,050	48,602	346,652	(56,192)	119%
11571	Overtime	754,546	799,682	584,353	820,083	477,000	0	477,000	785,027	180,000	965,027	(488,027)	202%
14711	Longevity Pay	0	0	21,186	16,595	22,150	0	22,150	12,390	33,700	46,090	(23,940)	208%
14712	QA Pay	0	0	9,573	13,320	10,000	0	10,000	11,482	2,500	13,982	(3,982)	140%
14713	CTO Pay	0	0	53,597	58,900	72,000	0	72,000	108,635	38,000	146,635	(74,635)	204%
14714	Holiday Pay	0	0	52,314	54,851	75,000	0	75,000	958	74,042	75,000	0	100%
14715	Shift Differential	0	0	19,998	20,092	22,000	0	22,000	64,389	39,000	103,389	(81,389)	470%
14716	Foreign Language Pay	0	0	2,795	2,436	3,600	0	3,600	4,051	850	4,901	(1,301)	136%
14717	Certification Pay	0	0	0	0	7,600	0	7,600	1,100	26,500	27,600	(20,000)	363%
14718	Hazard Pay (70 x \$600)	0	0	0	42,000	0	0	0	0	0	0	0	0%
16801	Incentive Pay	0	0	0	0	0	160,000	160,000	81,354	732	82,086	77,914	51%
14800	FICA	277,375	0	126	0	0	0	0	0	0	0	0	0%
14810	PERF	417,810	0	188	0	0	0	0	0	0	0	0	0%
14840	Group Health Insurance	912,000	0	1,169,000	0	0	0	0	0	0	0	0	0%
21030	Office Supplies	9,308	11,124	10,570	9,462	10,000	134	10,134	10,498	2,000	12,498	(2,364)	123%
22010	Gas Oil & Lubricants	3,661	7,292	6,107	4,124	8,000	0	8,000	2,723	662	3,385	4,615	42%
23460	Other Materials	12,304	14,092	3,462	3,067	12,000	108	12,108	1,769	1,300	3,069	9,039	25%
31010	Legal Services	5,351	24,316	5,913	9,487	30,000	40,000	70,000	67,574	2,200	69,774	226	100%
31070	Financial Consulting	0	0	26,747	27,905	30,000	0	30,000	31,952	12,500	44,452	(14,452)	148%
32010	Mileage Allowance	657	957	891	745	1,000	0	1,000	301	699	1,000	(0)	100%
32020	Travel	1,664	0	0	0	0	0	0	0	0	0	0	0%
32050	Instruction & Training	33,933	121,662	64,241	54,386	65,000	4,212	69,212	61,899	2,500	64,399	4,813	93%
32055	Public Eduation	0	0	0	0	5,000	0	5,000	625	0	625	4,375	13%
32071	Technology - Maint. & Support	441,440	842,034	774,545	576,082	606,331	(33,353)	572,978	510,834	200,000	710,834	(137,856)	124%
32200	Telephone	170,492	225,888	123,725	87,942	97,000	0	97,000	89,787	21,000	110,787	(13,787)	114%
32350	Postage	87	55	131	51	232	0	232	60	60	120	112	52%
33021	Help Wanted Advertising	0	0	0	0	0	60,000	60,000	33,515	0	33,515	26,485	56%
34030	Liability Insurance Coverage	44,500	105,000	105,000	105,000	105,000	0	105,000	105,000	0	105,000	0	100%
35015	Utilities	95,108	97,614	101,776	94,251	119,000	(20,000)	99,000	80,259	18,735	98,994	6	100%
37100	Auto Leasing (paid from principal/interest)	0	0	0	0	0	0	0	0	0	0	0	0%
36015	Contractual Services	55,769	72,941	56,665	106,106	110,000	(38,400)	71,600	42,403	3,200	45,603	25,997	64%
36051	Technology - Lease Equipment	1,367,413	0	0	0	0	0	0	0	0	0	0	0%
36100	Repair - Auto/Truck	0	0	2,353	35	2,000	0	2,000	0	0	0	2,000	0%
36300	Repair - Office Equipment	4,976	5,000	3,011	846	5,000	706	5,706	4,380	0	4,380	1,326	77%
38010	Paying Agent Fees	0	0	0	600	0	0	0	0	0	0	0	0%
38012	Capital Lease - Interest	0	250,338	222,852	190,017	154,635	0	154,635	115,350	39,285	154,635	0	100%
38013	Capital Lease - Principal	0	1,371,042	1,402,620	1,479,511	1,506,572	0	1,506,572	728,528	778,044	1,506,572	(0)	100%
36011	Building Maintenance	0	0	24,912	24,725	25,000	2,646	27,646	5,768	1,500	7,268	20,378	26%
36018	Tower Maintenance	0	0	0	2,150	27,000	0	27,000	6,840	2,500	9,340	17,660	35%
43010	Tower Improvements (1)	0	0	0	0	0	2,200,000	2,200,000	0	0	0	2,200,000	0%
44310	Radio Equipment (1)	0	0	0	0	0	1,400,000	1,400,000	0	0	0	1,400,000	0%
45523	ERP Software Allocation	0	0	0	16,750	0	0	0	0	0	0	0	0%
65030	Transfer Out - To Fund 1222	106,322	0	0	0	0	0	0	0	0	0	0	0%
Total Expenditures		5,215,895	6,649,189	7,705,541	6,457,184	6,884,035	3,567,643	10,451,678	5,124,202	1,908,788	7,032,990	3,418,688	67%
Net Surplus/(Deficit)		706,805	299,661	388,634	1,552,945	557,534		(2,569,285)	785,660	63,743	849,403		
Beginning Cash Balance		155,367	862,172	1,161,834	1,550,468	3,103,413		3,103,413	3,103,413		3,103,413		
Ending Cash Balance		862,172	1,161,834	1,550,468	3,103,413	3,660,947		534,128	3,889,072		3,952,816		
Encumbrance for Tower & Radio projects approved by the County Council & Commissioners (1)											(3,600,000)		
Adjusted Balance											352,816		
Summary													
Total Revenue		8,179,889	9,142,523	10,436,799	10,445,941	9,246,957		10,087,143	7,397,235	2,689,908	10,087,142		
Total Expenditures		8,559,196	8,949,387	9,215,453	9,302,331	9,878,147		13,517,380	7,506,588	2,545,532	10,052,119		
Net Surplus/(Deficit)		(379,307)	193,136	1,221,346	1,143,610	(631,190)		(3,430,237)	(109,353)	144,376	35,023		
Beginning Cash Balance		3,871,172	3,491,866	3,685,002	4,906,348	6,049,957		6,049,957	6,049,957		6,049,957		
Ending Cash Balance		3,491,866	3,685,002	4,906,348	6,049,957	5,418,767		2,619,720	5,940,604		6,084,980		
Proof		0	0	0	0	0		0	0		0		

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Operating Consolidated Financial Report
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Account Number	Fund Number	Description	Actual	Actual	Actual	Actual	2021	Budget	2021	YTD	Estimated	YTD	Budget	Percent
			12/31/2017	12/31/2018	12/31/2019	12/31/2020	Original Budget	Adjustments	Amended Budget	Actual 10/31/2021	Nov-Dec	Estimated 12/31/2021	Balance 12/31/2020	of Amended Budget
Revenue														
2709	1222	State 911 Revenue (\$145,449 per month)	2,119,424	2,165,225	2,268,739	2,366,786	1,745,388	426,479	2,171,867	1,454,490	717,377	2,171,867	0	100%
2700	1222	Other	0	0	2,358	0	0	0	0	0	0	0	0	0%
2711	4930	Saint Joseph County (\$321,056 per month)	2,774,988	3,415,380	3,892,151	3,852,672	3,555,382	0	3,555,382	2,666,536	888,846	3,555,382	0	100%
2711	4930	City of South Bend (\$224,898 per month)	1,997,628	2,338,776	2,749,751	2,698,781	2,543,931	0	2,543,931	2,119,943	423,989	2,543,931	0	100%
2711	4930	City of Mishawaka (\$117,659 per month)	993,396	1,180,008	1,413,666	1,411,903	1,302,256	0	1,302,256	1,085,213	217,043	1,302,256	0	100%
2715	4930	AT&T Telephone Reimbursement	0	0	0	0	0	442,654	442,654	0	442,654	0	0	0%
2711	4930	Other Reimbursement	0	0	0	362	0	141	141	141	0	141	0	100%
0000	4930	General Government	0	0	0	296	0	287	287	287	0	287	0	100%
5206	4930	Transfer of Funds	420	0	0	9,153	0	0	0	0	0	0	0	0%
5600	4930	Refunds	156,268	4,072	0	0	0	0	0	0	0	0	0	0%
2711	1222	Reimbursements	31,443	50	183	0	0	0	0	0	0	0	0	0%
6101	1222	Bank Account Interest	0	10,079	29,458	19,974	20,000	(12,339)	7,661	7,661	0	7,661	0	100%
6101	4930	Bank Account Interest	0	4,317	41,892	12,045	20,000	(11,057)	8,943	8,943	0	8,943	0	100%
6405	1222	Payroll Withholding	0	0	0	894	0	0	0	0	0	0	0	0%
8400	1222	Investment Interest	0	18,319	18,341	48,157	40,000	(14,778)	25,222	25,222	0	25,222	0	100%
8400	4930	Investment Interest	0	6,297	20,260	24,917	20,000	8,799	28,799	28,799	0	28,799	0	100%
9999	1222	Transfer In - From Fund 4930	106,322	0	0	0	0	0	0	0	0	0	0	0%
Total Revenue			8,179,889	9,142,523	10,436,799	10,445,941	9,246,957	840,186	10,087,143	7,397,235	2,689,908	10,087,142	0	100%
Expenditures														
11032	1222	Executive Director	65,577	80,000	90,000	92,700	92,700	0	92,700	78,438	14,262	92,700	0	100%
11312	1222	IT Manager	13,462	53,846	66,731	72,100	72,100	0	72,100	61,008	11,092	72,100	0	100%
11314	1222	IT Technician	45,000	32,452	0	0	0	0	0	0	0	0	0	0%
11409	1222	Training Officer	54,006	18,846	0	0	0	0	0	0	0	0	0	0%
11409	4930	Training Officer	0	0	0	0	0	0	0	0	0	0	0	0%
11973	1222	Quality Assurance Manager	0	0	11,022	42,785	48,410	11,590	60,000	46,757	13,243	60,000	0	100%
11410	1222	Communications Supervisor	145,655	149,677	157,093	161,645	169,500	0	169,500	135,995	25,929	161,924	7,576	96%
11411	4930	Telecommunicator III	484,956	2,436,755	2,579,604	1,296,991	2,483,845	(1,050,000)	1,433,845	862,312	142,285	1,004,597	429,248	70%
11412	4930	Telecommunicator II	1,334,449	0	0	715,437	453,200	220,000	673,200	562,843	116,427	679,270	(6,070)	101%
11413	4930	Telecommunicator I	813,519	0	3,730	268,956	0	670,000	670,000	431,545	119,965	551,510	118,490	0%
11414	1222	Shift Differential	23,816	20,717	3,845	0	0	0	0	0	0	0	0	0%
11414	4930	Acting Comm Supervisor Pay Dif	420	0	0	0	0	0	0	0	0	0	0	0%
11415	1222	On-Call Employee	0	37,559	23,074	8,424	35,000	0	35,000	20,582	0	20,582	14,418	59%
11415	4930	On-Call Employee	15,803	3,759	31,029	25,200	0	0	0	0	0	0	0	0%
11416	4930	Telecommunicator IV	0	259,638	242,525	329,080	338,870	(48,410)	290,460	298,050	48,602	346,652	(56,192)	119%
11417	1222	Training Managaer	0	0	0	0	0	60,000	60,000	26,191	9,231	35,422	24,578	59%
11452	1222	Administrative Manager	40,000	45,000	41,884	47,277	47,277	0	47,277	40,004	7,273	47,277	0	100%
11458	1222	Operations Manager	65,000	125,577	140,000	144,200	144,200	0	144,200	122,016	22,184	144,200	0	100%
11509	1222	Public Information Officer	40,000	40,000	40,800	42,024	42,024	0	42,024	35,559	6,465	42,024	0	100%
11571	4930	Overtime	754,546	799,682	584,353	820,083	477,000	0	477,000	785,027	180,000	965,027	(488,027)	202%
11578	1222	Education Overtime	0	0	0	0	0	0	0	0	0	0	0	0%
11979	1222	CAD/Radio Specialist	0	0	0	55,385	60,000	0	60,000	50,769	9,231	60,000	0	100%
14711	4930	Longevity Pay	0	0	21,186	16,595	22,150	0	22,150	12,390	33,700	46,090	(23,940)	208%
14712	4930	QA Pay	0	0	9,573	13,320	10,000	0	10,000	11,482	2,500	13,982	(3,982)	140%
14713	4930	CTO Pay	0	0	53,597	58,900	72,000	0	72,000	108,635	38,000	146,635	(74,635)	204%
14714	4930	Holiday Pay	0	0	52,314	54,851	75,000	0	75,000	958	74,042	75,000	0	100%
14715	4930	Shift Differential	0	0	19,998	20,092	22,000	0	22,000	64,389	39,000	103,389	(81,389)	470%
14716	4930	Foreign Language Pay	0	0	2,795	2,436	3,600	0	3,600	4,051	850	4,901	(1,301)	136%
14717	4930	Certification Pay	0	0	0	0	7,600	0	7,600	1,100	26,500	27,600	(20,000)	363%
14718	4930	Hazard Pay	0	0	0	42,000	0	0	0	0	0	0	0	0%
16801	4930	Incentive Pay	0	0	0	0	0	160,000	160,000	81,354	732	82,086	77,914	0%
14800	1222	FICA	0	303,368	306,760	320,463	357,785	0	357,785	285,176	72,609	357,785	(0)	100%
14800	4930	FICA	277,375	0	126	0	0	0	0	0	0	0	0	0%

**Saint Joseph County PSAP
Operating Consolidated Financial Report
October 31, 2021**

Account Number	Fund Number	Description	Actual	Actual	Actual	Actual	2021		2021	YTD	Estimated	YTD	Budget	Percent
			12/31/2017	12/31/2018	12/31/2019	12/31/2020	Original Budget	Budget Adjustments	Amended Budget	Actual 10/31/2021	Nov-Dec	Estimated 12/31/2021	Balance 12/31/2020	of Amended Budget
14810	1222	PERF	0	454,803	461,704	486,815	523,816	0	523,816	428,916	94,900	523,816	0	100%
14810	4930	PERF	417,810	0	188	0	0	0	0	0	0	0	0	0%
14840	1222	Group Health Insurance	0	936,000	167,000	1,371,330	1,401,300	0	1,401,300	1,050,975	350,325	1,401,300	0	100%
14840	4930	Group Health Insurance	912,000	0	1,169,000	0	0	0	0	0	0	0	0	0%
Total Personnel Costs			5,503,393	5,797,679	6,279,931	6,509,088	6,959,377	23,180	6,982,557	5,606,521	1,459,347	7,065,868	(83,311)	101%
21030	4930	Office Supplies	9,308	11,124	10,570	9,462	10,000	134	10,134	10,498	2,000	12,498	(2,364)	123%
22010	1222	Gas Oil & Lubricants	1,217	0	0	0	0	0	0	0	0	0	0	0%
22010	4930	Gas Oil & Lubricants	3,661	7,292	6,107	4,124	8,000	0	8,000	2,723	662	3,385	4,615	42%
23460	1222	Other Materials	30	0	0	0	0	0	0	0	0	0	0	0%
23460	4930	Other Materials	12,304	14,092	3,462	3,067	12,000	108	12,108	1,769	1,300	3,069	9,039	25%
31010	4930	Legal Services	5,351	24,316	5,913	9,487	30,000	40,000	70,000	67,574	2,200	69,774	226	100%
31070	4930	Financial Consulting	0	0	26,747	27,905	30,000	0	30,000	31,952	12,500	44,452	(14,452)	0%
32010	4930	Mileage Allowance	657	957	891	745	1,000	0	1,000	301	699	1,000	(0)	100%
32020	4930	Travel	1,664	0	0	0	0	0	0	0	0	0	0	0%
32050	1222	Instruction & Training	3,235	0	0	0	0	0	0	0	0	0	0	0%
32050	4930	Instruction & Training	33,933	121,662	64,241	54,386	65,000	4,212	69,212	61,899	2,500	64,399	4,813	93%
32055	4930	Public Education	0	0	0	0	5,000	0	5,000	625	0	625	4,375	13%
32071	4930	Technology - Maint. & Support	441,440	842,034	774,545	576,082	606,331	(33,353)	572,978	510,834	200,000	710,834	(137,856)	124%
32200	4930	Telephone	170,492	225,888	123,725	87,942	97,000	0	97,000	89,787	21,000	110,787	(13,787)	114%
32350	4930	Postage	87	55	131	51	232	0	232	60	60	120	112	52%
33021	4930	Help Wanted Advertising	0	0	0	0	0	60,000	60,000	33,515	0	33,515	26,485	56%
34030	4930	Liability Insurance Coverage	44,500	105,000	105,000	105,000	105,000	0	105,000	105,000	0	105,000	0	100%
35015	4930	Utilities	95,108	97,614	101,776	94,251	119,000	(20,000)	99,000	80,259	18,735	98,994	6	100%
37100	4930	Auto Lease	0	0	0	0	0	0	0	0	0	0	0	0%
36015	1222	Contractual Services	622	0	0	0	0	0	0	0	0	0	0	0%
36015	4930	Contractual Services	55,769	72,940	56,665	106,106	110,000	(38,400)	71,600	42,403	3,200	45,603	25,997	64%
36051	1222	Technology - Lease Equipment	668,021	0	0	0	0	0	0	0	0	0	0	0%
36051	4930	Technology - Lease Equipment	1,367,413	0	0	0	0	0	0	0	0	0	0	0%
36300	4930	Repair - Office Equipment	4,975	5,000	3,011	846	5,000	706	5,706	4,380	0	4,380	1,326	77%
36100	1222	Repair - Autos & Trucks	0	2,353	0	0	0	0	0	0	0	0	0	0%
36100	4930	Repair - Autos & Trucks	0	0	2,353	35	2,000	0	2,000	0	0	0	2,000	0%
38010	4930	Paying Agent Fees	0	0	0	600	0	0	0	0	0	0	0	0%
38012	4930	Capital Lease - Interest	0	250,338	222,852	190,017	154,635	0	154,635	115,350	39,285	154,635	0	100%
38013	4930	Capital Lease - Principal	0	1,371,042	1,402,620	1,479,513	1,506,572	0	1,506,572	728,528	778,044	1,506,572	(0)	100%
65030	4930	Transfer Out - To Fund 1222	106,322	0	0	0	0	0	0	0	0	0	0	0%
36011	4930	Building Maintenance	0	0	24,912	24,725	25,000	2,646	27,646	5,768	1,500	7,268	20,378	0%
36018	4930	Tower Maintenance	0	0	0	2,150	27,000	0	27,000	6,840	2,500	9,340	17,660	0%
43010	4930	Tower Improvements (1)	0	0	0	0	0	2,200,000	2,200,000	0	0	0	2,200,000	0%
44310	4930	Radio Equipment (1)	0	0	0	0	0	1,400,000	1,400,000	0	0	0	1,400,000	0%
45523	4930	ERP Software Allocation	0	0	0	16,750	0	0	0	0	0	0	0	0%
65030	1222	Building Maintenance	29,693	0	0	0	0	0	0	0	0	0	0	0%
Total Expenditures			8,559,195	8,949,386	9,215,453	9,302,333	9,878,147	3,639,233	13,517,380	7,506,588	2,545,532	10,052,119	3,465,261	74%
Net Surplus/(Deficit)			(379,306)	193,137	1,221,346	1,143,608	(631,190)		(3,430,237)	(109,353)	144,376	35,023		
Beginning Cash Balance			3,871,172	3,491,866	3,685,003	4,906,349	6,049,957		6,049,957	6,049,957	6,049,957	6,049,957		
Ending Cash Balance			3,491,866	3,685,003	4,906,349	6,049,957	5,418,767		2,619,720	5,940,604	6,194,333	6,084,980		
Encumbrance for Tower & Radio projects approved by the County Council & Commissioners (1)												(3,600,000)		
Adjusted Balance												2,484,980		
Ending Cash Balance (percentage of expend.)			40.80%	41.18%	53.24%	65.04%	54.86%		19.38%	79.14%		24.72%		

**Saint Joseph County PSAP
Budget vs. Actual
October 31, 2021**

Account Number	Fund Number	Description	2021	YTD		YTD
			Amended Budget	Actual 10/31/2021	Balance	Actual % of Budget
Revenue						
2709	1222	State 911 Revenue (\$145,449/month + \$426,479)	2,171,867	1,454,490	717,377	66.97%
2711	4930	Saint Joseph County (\$296,282 per month)	3,555,382	2,666,536	888,846	75.00%
2711	4930	City of South Bend (\$211,994 per month)	2,543,931	2,119,943	423,989	83.33%
2711	4930	City of Mishawaka (\$108,521 per month)	1,302,256	1,085,213	217,043	83.33%
2715	4930	AT&T Telephone Reimbursement	442,654	0	442,654	0.00%
2711	4930	Other Reimbursement	141	141	0	0.00%
0000	4930	Other	287	287	0	0.00%
5206	4930	Transfer of Funds	0	0	0	0.00%
6405	1222	Payroll Withholding	0	0	0	0.00%
6101	1222	Bank Account Interest	7,661	7,661	0	100.00%
6101	4930	Bank Account Interest	8,943	8,943	0	100.00%
8400	1222	Investment Interest	25,222	25,222	0	100.00%
8400	4930	Investment Interest	28,799	28,799	0	100.00%
Total Revenue			10,087,143	7,397,235	2,689,907	73.33%
Expenditures						
11032	1222	Executive Director	92,700	78,438	14,262	84.62%
11312	1222	IT Manager	72,100	61,008	11,092	84.62%
11973	1222	Quality Assurance Manager	60,000	46,757	13,243	77.93%
11409	1222	Training Officer	0	0	0	0.00%
11410	1222	Communications Supervisor	169,500	135,995	33,505	80.23%
11411	4930	Telecommunicator III	1,433,845	862,312	571,533	60.14%
11412	4930	Telecommunicator II	673,200	562,843	110,357	83.61%
11413	4930	Telecommunicator I	670,000	431,545	238,455	64.41%
11414	1222	Shift Differential	0	0	0	0.00%
11415	1222	On-Call Employee	35,000	20,582	14,418	58.81%
11415	4930	On-Call Employee	0	0	0	0.00%
11416	4930	Telecommunicator IV	290,460	298,050	(7,590)	102.61%
11417	1222	Training Manager	60,000	26,191	33,809	43.65%
11452	1222	Administrative Manager	47,277	40,004	7,273	84.62%
11458	1222	Operations Manager	144,200	122,016	22,184	84.62%
11509	1222	Public Information Officer	42,024	35,559	6,465	84.62%
11571	4930	Overtime & Other	477,000	785,027	(308,027)	164.58%
11578	1222	Education Overtime	0	0	0	0.00%
11979	1222	CAD/Radio Specialist	60,000	50,769	9,231	84.62%
14711	4930	Longevity Pay	22,150	12,390	9,760	55.94%
14712	4930	QA Pay	10,000	11,482	(1,482)	114.82%
14713	4930	CTO Pay	72,000	108,635	(36,635)	150.88%
14714	4930	Holiday Pay	75,000	958	74,042	1.28%
14715	4930	Shift Differential	22,000	64,389	(42,389)	292.68%
14716	4930	Foreign Language Pay	3,600	4,051	(451)	112.52%
14717	4930	Certification Pay	7,600	1,100	6,500	14.47%
14718	4930	Hazard Pay	0	0	0	0.00%
16801	4930	Incentive Pay	160,000	81,354	78,646	0.00%
14800	1222	FICA	357,785	285,176	72,609	79.71%
14800	4930	FICA	0	0	0	0.00%
14810	1222	PERF	523,816	428,916	94,900	81.88%
14810	4930	PERF	0	0	0	0.00%
14840	1222	Group Health Insurance	1,401,300	1,050,975	350,325	75.00%
14840	4930	Group Health Insurance	0	0	0	0.00%
Total Personnel Costs			6,982,557	5,606,521	1,376,036	80.29%
21030	4930	Office Supplies	10,134	10,498	(364)	103.59%
22010	4930	Gas Oil & Lubricants	8,000	2,723	5,277	34.03%
23460	4930	Other Materials	12,108	1,769	10,339	14.61%
31010	4930	Legal Services	70,000	67,574	2,426	96.53%
31070	4930	Financial Consulting	30,000	31,952	(1,952)	106.51%
32010	4930	Mileage Allowance	1,000	301	699	30.14%
32050	4930	Instruction & Training	69,212	61,899	7,313	89.43%
32055	4930	Public Education	5,000	625	4,375	12.50%
32071	4930	Technology - Maint. & Support	572,978	510,834	62,144	89.15%
32200	4930	Telephone	97,000	89,787	7,213	92.56%
32350	4930	Postage	232	60	172	26.01%
33021	4930	Help Wanted Advertising	60,000	33,515	26,485	55.86%
34030	4930	Liability Insurance Coverage	105,000	105,000	0	100.00%
35015	4930	Utilities	99,000	80,259	18,741	81.07%
36015	4930	Contractual Services	71,600	42,403	29,197	59.22%
36018	4930	Tower Maintenance	27,000	6,840	20,160	25.33%
36300	4930	Repair - Office Equipment	5,706	4,380	1,326	76.77%
36100	4930	Repair - Autos & Trucks	2,000	0	2,000	0.00%
38010	4930	Paying Agent Fees	0	0	0	100.00%
38012	4930	Capital Lease - Interest	154,635	115,350	39,285	74.60%
38013	4930	Capital Lease - Principal	1,506,572	728,528	778,044	48.36%
43010	4930	Tower Improvements (New Project)	2,200,000	0	2,200,000	0.00%
44310	4930	Radio Equipment (New Project)	1,400,000	0	1,400,000	0.00%
45523	4930	ERP Software Allocation	0	0	0	0.00%
36011	4930	Building Maintenance	27,646	5,768	21,878	20.86%
Total Expenditures			13,517,380	7,506,588	6,010,792	55.53%
Net			(3,430,237)	(109,353)	(3,320,885)	

**Saint Joseph County PSAP
Comparative YTD Expenditures
October 31, 2021**

Account Number	Fund Number	Description	YTD Actual 10/31/2021	YTD Actual 10/31/2020	Increase/ (Decrease)	Percent Change
11032	1222	Executive Director	78,438	78,438	0	0.00%
11312	1222	IT Manager	61,008	61,008	0	0.00%
11314	1222	IT Technician	0	0	0	0.00%
11409	1222	Training Officer	0	0	0	0.00%
11409	4930	Training Officer	0	0	0	0.00%
11973	1222	Quality Assurance Manager	46,757	35,654	11,103	31.14%
11410	1222	Communications Supervisor	135,995	136,842	(847)	-0.62%
11411	4930	Telecommunicator III	862,312	1,124,034	(261,722)	-23.28%
11412	4930	Telecommunicator II	562,843	609,023	(46,180)	0.00%
11413	4930	Telecommunicator I	431,545	202,888	228,657	112.70%
11414	1222	Acting Comm Supervisor Pay Dif	0	0	0	0.00%
11414	4930	Acting Comm Supervisor Pay Dif	0	0	0	0.00%
11415	1222	On-Call Employee	20,582	5,929	14,653	247.13%
11415	4930	On-Call Employee	0	22,327	(22,327)	-100.00%
11416	4930	Telecommunicator IV	298,050	279,594	18,457	6.60%
11417	1222	Training Manager	26,191	0	26,191	0.00%
11452	1222	Administrative Manager	40,004	40,004	0	0.00%
11458	1222	Operations Manager	122,016	122,016	0	0.00%
11509	1222	Public Information Officer	35,559	35,559	0	0.00%
11571	4930	Overtime	785,027	672,305	112,722	16.77%
11578	1222	Education Overtime	0	0	0	0.00%
11979	1222	CAD/Radio Specialist	50,769	46,154	4,615	100.00%
14711	4930	Longevity Pay	12,390	14,317	(1,926)	-13.46%
14712	4930	QA Pay	11,482	10,930	552	5.05%
14713	4930	CTO Pay	108,635	48,567	60,068	123.68%
14714	4930	Holiday Pay	958	39,143	(38,185)	-97.55%
14715	4930	Shift Differential	64,389	17,108	47,280	276.36%
14716	4930	Foreign Language Pay	4,051	1,945	2,106	108.27%
14717	4930	Certification Pay	1,100	0	1,100	0.00%
14718	4930	Hazard Pay	0	0	0	100.00%
16801	4930	Incentive Pay	81,354	0	81,354	100.00%
14800	1222	FICA	285,176	266,684	18,492	6.93%
14800	4930	FICA	0	0	0	0.00%
14810	1222	PERF	428,916	405,716	23,200	5.72%
14810	4930	PERF	0	0	0	0.00%
14840	1222	Group Health Insurance	1,050,975	1,371,330	(320,355)	-23.36%
14840	4930	Group Health Insurance	0	0	0	100.00%
		Total Personnel Costs	5,606,521	5,647,514	(40,993)	-0.73%
21030	4930	Office Supplies	10,498	9,206	1,292	14.03%
22010	4930	Gas Oil & Lubricants	2,723	3,887	(1,164)	-29.95%
23460	4930	Other Materials	1,769	2,321	(552)	-23.78%
31010	4930	Legal Services	67,574	9,487	58,087	612.30%
31070	4930	Financial Consulting	31,952	11,905	20,047	168.39%
32010	4930	Mileage Allowance	301	531	(230)	-43.27%
32050	4930	Instruction & Training	61,899	47,095	14,804	31.43%
32055	4930	Public Education	625	0	625	0.00%
32071	4930	Technology - Maint. & Support	510,834	478,745	32,089	6.70%
32200	4930	Telephone	89,787	74,488	15,300	20.54%
32350	4930	Postage	60	51	9	18.33%
33021	4930	Help Wanted Advertising	33,515	0	33,515	0.00%
34030	4930	Liabiity Insurance Coverage	105,000	105,000	0	0.00%
35015	4930	Utilities	80,259	81,243	(984)	-1.21%
36015	4930	Contractual Services	42,403	33,476	8,927	26.67%
36018	4930	Tower Maintenance	6,840	2,150	4,691	0.00%
36300	4930	Repair - Office Equipment	4,380	0	4,380	100.00%
36100	1222	Repair - Office Equipment	0	0	0	0.00%
36100	4930	Repair - Autos & Trucks	0	35	(35)	0.00%
38010	4930	Paying Agent Fees	0	550	(550)	100.00%
38012	4930	Capital Lease - Interest	115,350	101,868	13,482	13.24%
38013	4930	Capital Lease - Principal	728,528	749,821	(21,292)	-2.84%
43010	4930	Tower Improvements (New Project - \$2.2M)	0	0	0	0.00%
44310	4930	Radio Equipment (New Project - \$1.4M)	0	0	0	0.00%
45523	4930	ERP Software Allocation	0	16,750	(16,750)	100.00%
36011	4930	Building Maintenance	5,768	18,873	(13,105)	-69.44%
		Total Expenditures	7,506,588	7,394,994	111,594	1.51%

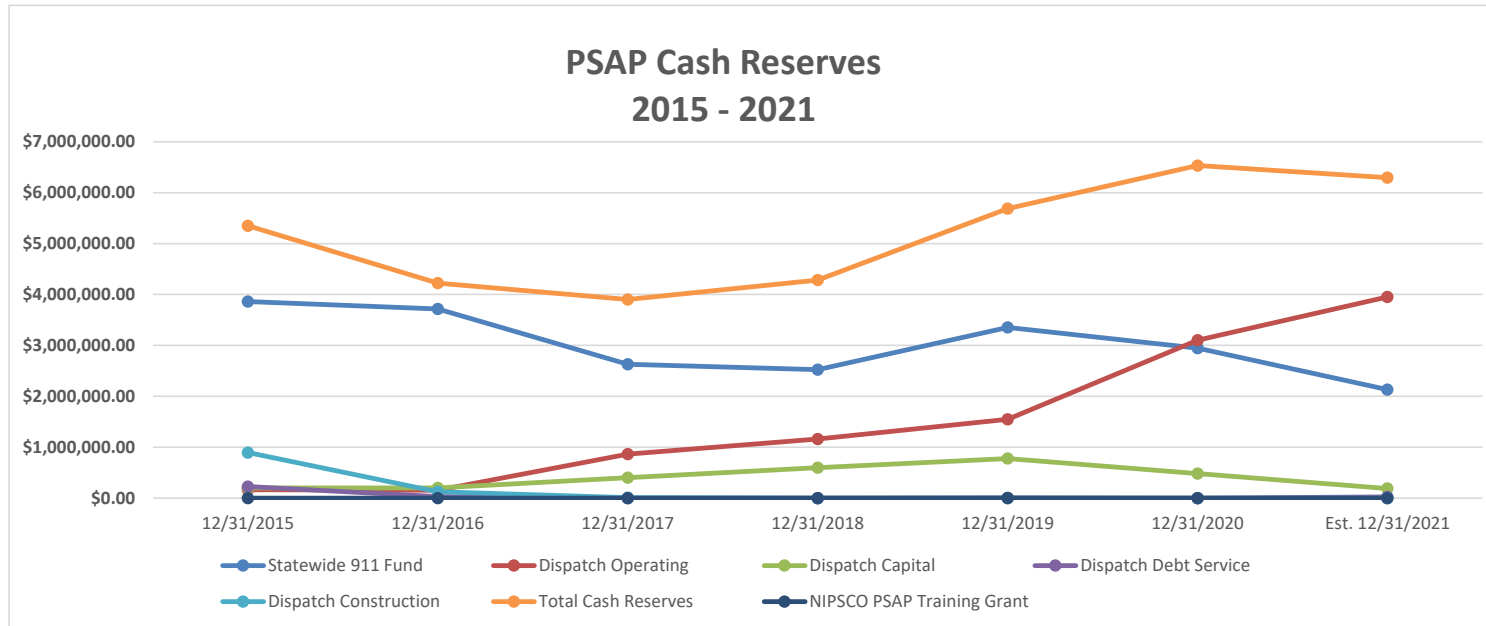
**PSAP Cash Balances
October 31, 2021**

Fund Number	Fund Name	Cash Balance 12/31/2017	Cash Balance 12/31/2018	Cash Balance 12/31/2019	Cash Balance 12/31/2020	Cash Balance 10/31/2021
1222	Statewide 911	2,629,692.52	2,523,168.25	3,355,880.07	2,946,544.84	2,051,532.23
4930	Dispatch Operating	862,172.90	1,161,834.49	1,550,468.19	3,103,412.97	3,889,072.20
4931	Dispatch Capital	399,984.00	599,988.00	777,236.92	482,972.74	147,435.30
4932	Dispatch Bond Debt Service	0.00	0.00	450.66	1,957.37	23,930.13
4933	CEDIT/PSAP Construction	10,622.60	0.00	0.00	0.00	0.00
9155	NIPSCO PSAP Training Grant	0.00	0.00	3,680.00	0.00	0.00
0018	2015 U.S. Bank Lease Escrow	25,573.44	8,588.53	8,610.23	0.00	0.00
0019	2017 U.S. Bank Lease Escrow	1,716,684.70	261,998.48	95,416.64	0.00	0.00
Total		5,644,730.16	4,555,577.75	5,791,742.71	6,534,887.92	6,111,969.86

**PSAP Debt & Lease Amounts
October 31, 2021**

Name	Original Principal Balance	10/31/2021 Principal Balance	2021 Debt Service Payments
(1) 2014 CEDIT Bond (Fund 4932) Schedule #5	9,155,000.00	6,230,000.00	686,431.26
(2) 2015 U.S. Bank Lease (Fund 4930) Schedule #11	12,000,000.00	4,479,324.37	1,337,126.82
(3) 2017 U.S. Bank Lease (Fund 4930) Schedule #12	2,500,000.00	1,697,332.94	284,252.88
(4) 2019 Motorola Lease (Fund 4931) Sched. #25	2,976,131.00	2,205,682.72	494,204.14
(5) 2019 PSAP Veh Lease Jordan Ford Sched (Fund 4930). #27	26,140.00	14,088.07	6,139.68
(6) 2019 PSAP HP Computer Lease Sched. (Fund 4930) #28	131,612.05	71,681.14	33,687.00
Total	26,788,883.05	14,698,109.24	2,841,841.78

- (1) 40 semi-annual payments from 6/30/15 to 12/31/34
- (2) 20 semi-annual payments from 6/30/15 to 12/31/24
- (3) 20 semi-annual payments from 5/16/18 to 11/16/27
- (4) 7 annual payments from 2/1/20 to 2/1/26
- (5) 60 monthly payments from 5/30/19 to 4/30/24
- (6) 49 monthly payments from 8/15/19 to 8/15/24



Fund Name	12/31/2015	12/31/2016	12/31/2017	12/31/2018	12/31/2019	12/31/2020	Est. 12/31/2021
Statewide 911 Fund	3,861,471.64	3,715,804.94	2,629,692.52	2,523,168.25	3,355,880.07	2,946,544.84	2,132,165.00
Dispatch Operating	165,544.43	155,367.32	862,172.90	1,161,834.49	1,550,468.19	3,103,412.97	3,952,816.00
Dispatch Capital	199,980.00	199,980.00	399,984.00	599,988.00	777,236.92	482,972.74	188,768.00
Dispatch Debt Service	228,103.12	27,853.22	0.00	0.00	450.66	1,407.37	23,930.00
NIPSCO PSAP Training Grant	0.00	0.00	0.00	0.00	3,680.00	0.00	0.00
Dispatch Construction	896,393.23	123,267.30	10,622.60	0.00	0.00	0.00	0.00
Total Cash Reserves	5,351,492.42	4,222,272.78	3,902,472.02	4,284,990.74	5,687,715.84	6,534,337.92	6,297,679.00

Excludes US Bank Lease Trustee Capital Funds

Change 20120- 2021

(236,658.92)

Important Note

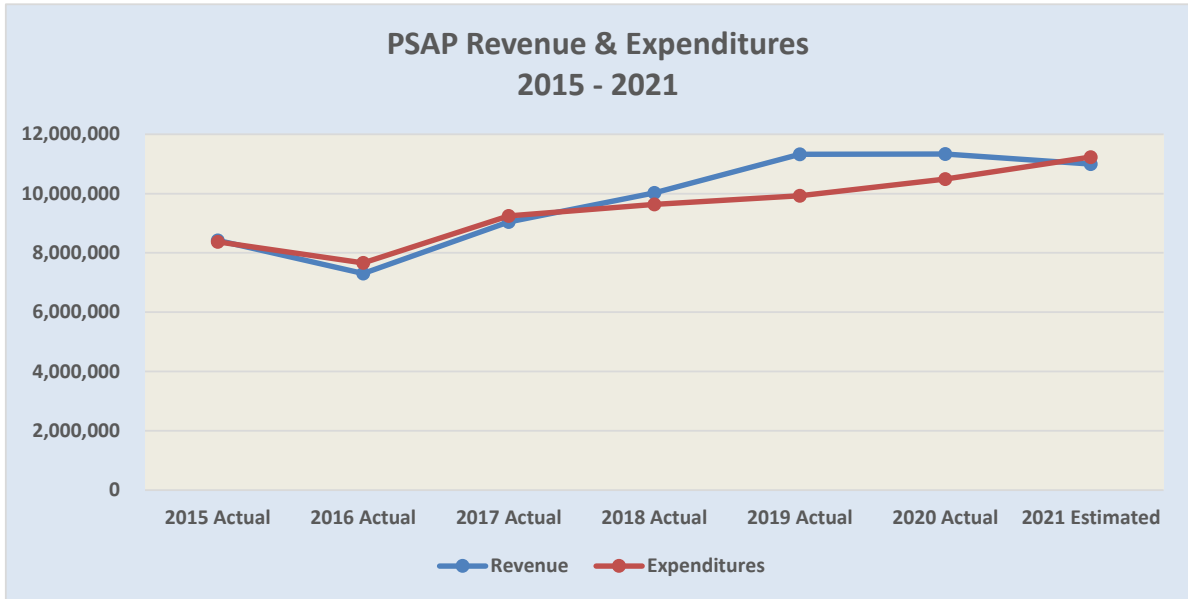
In October, 2021, the County Council and Commissioners approved an additional appropriation in the amount of \$2.2 million dollars for a new tower and \$1.4 million dollars for radios. These projects are not included in the above cash flow reserves estimate as money is not expected to be spent during 2022.

Assessments - 2017 to 2022 (assessments eliminated for 2022)

Annual Operating Assessment (Fund 4930)	2017	Percent	2018	Percent	2019	Percent	2020	Percent	2021	Percent	2022	Percent
Saint Joseph County	2,774,983	48.13%	3,415,385	49.25%	3,892,151	48.32%	3,852,672	48.38%	3,555,382	48.04%	0	0.00%
City of South Bend	1,997,626	34.64%	2,338,773	33.73%	2,749,751	34.13%	2,698,781	33.89%	2,543,931	34.37%	0	0.00%
City of Mishawaka	993,391	17.23%	1,180,006	17.02%	1,413,666	17.55%	1,411,903	17.73%	1,302,256	17.59%	0	0.00%
Total	5,766,000	100.00%	6,934,164	100.00%	8,055,568	100.00%	7,963,356	100.00%	7,401,569	100.00%	0	0.00%
Annual Capital Assessment (Fund 4931)	2017		2018		2019		2020		2021		2022	
Saint Joseph County	109,580	54.79%	109,571	54.79%	96,640	48.32%	96,760	48.38%	96,000	48.00%	0	0.00%
City of South Bend	56,500	28.25%	56,506	28.25%	68,260	34.13%	67,780	33.89%	69,000	34.50%	0	0.00%
City of Mishawaka	33,920	16.96%	33,923	16.96%	35,100	17.55%	35,460	17.73%	35,000	17.50%	0	0.00%
Total	200,000	100.00%	200,000	100.00%	200,000	100.00%	200,000	100.00%	200,000	100.00%	0	0.00%
Annual Debt Service Assessment (Fund 4932) (1)	2017		2018		2019		2020		2021		2022	
Saint Joseph County	369,688	53.63%	367,570	53.63%	368,079	53.63%	368,481	53.63%	368,133	53.63%	0	0.00%
City of South Bend	200,113	29.03%	198,966	29.03%	199,242	29.03%	199,460	29.03%	199,271	29.03%	0	0.00%
City of Mishawaka	119,530	17.34%	118,845	17.34%	119,010	17.34%	119,140	17.34%	119,027	17.34%	0	0.00%
Total	689,331	100.00%	685,381	100.00%	686,331	100.00%	687,081	100.00%	686,431	100.00%	0	0.00%
Total Annual Assessments	2017		2018		2019		2020		2021		2022	
Saint Joseph County	3,254,251	48.90%	3,892,526	49.78%	4,356,870	48.72%	4,317,913	48.79%	4,019,515	48.50%	0	0.00%
City of South Bend	2,254,239	33.87%	2,594,245	33.18%	3,017,253	33.74%	2,966,021	33.51%	2,812,202	33.93%	0	0.00%
City of Mishawaka	1,146,841	17.23%	1,332,774	17.04%	1,567,776	17.53%	1,566,503	17.70%	1,456,283	17.57%	0	0.00%
Total	6,655,331	100.00%	7,819,545	100.00%	8,941,899	100.00%	8,850,437	100.00%	8,288,000	100.00%	0	0.00%

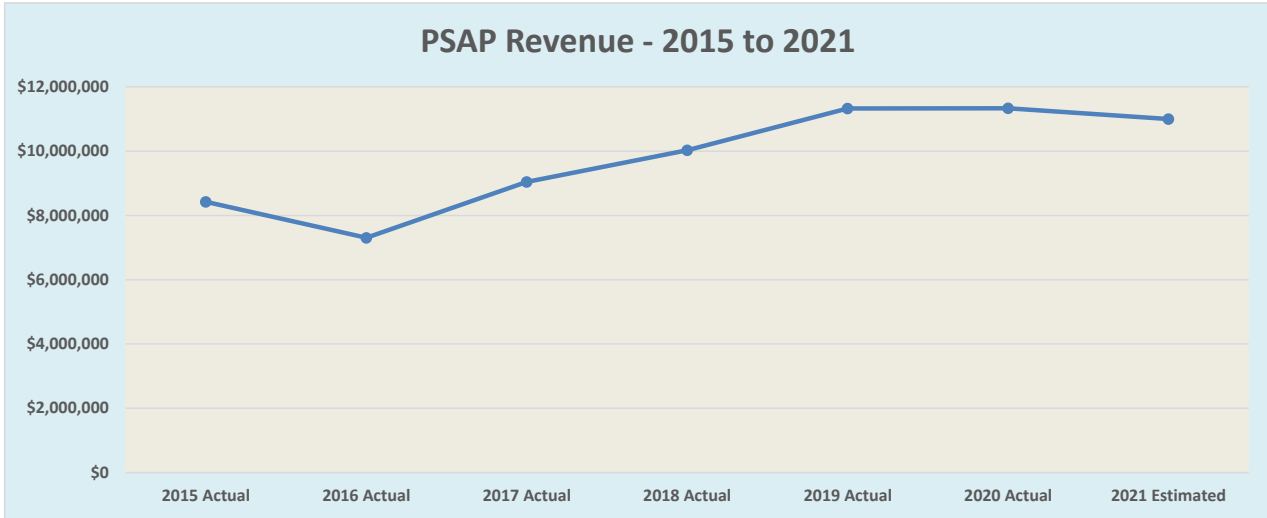
(1) Deduction from LIT Economic Development Revenue. Allocation per Interlocal agreement - SJC 53.63%, South Bend 29.03% and Mishawaka 17.34%. An adjustment for prior withholding is being made.

(2) Dedicated PSAP Local Income Tax starting in January 2022 replaces assessments. Assessments will only be needed if the PSAP funds are in a deficit position.



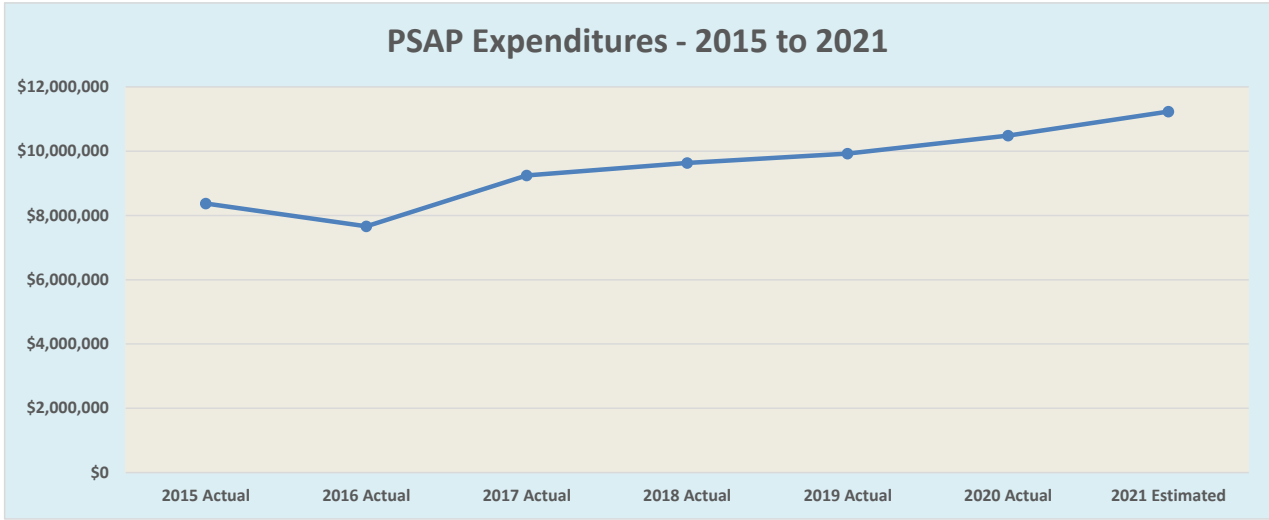
	Revenue	Expenditures	Net
2015 Actual	8,422,585	8,372,723	49,862
2016 Actual	7,306,344	7,662,438	(356,094)
2017 Actual	9,041,871	9,249,027	(207,156)
2018 Actual	10,028,406	9,635,268	393,138
2019 Actual	11,327,811	9,925,085	1,402,726
2020 Actual	11,334,968	10,487,796	847,172
2021 Estimated	10,997,097	11,233,755	(236,658)

Note: 2021 estimated expenditures do not include \$3.6 millions dollars budgeted for a tower and radios projects. It is not expected that this money will be spent during 2021.



Year	Fund 1222	Fund 4930	Fund 4931	Fund 4932	Fund 9155	Total
	Statewide 911	Dispatch Operating	Dispatch Capital	Dispatch Bond	NIPSCO Grant	
2015 Actual	2,891,719	4,416,151	199,980	914,735	0	8,422,585
2016 Actual	2,138,106	4,679,907	0	488,331	0	7,306,344
2017 Actual	2,257,189	5,922,700	200,004	661,978	0	9,041,871
2018 Actual	2,193,672	6,948,849	200,004	685,881	0	10,028,406
2019 Actual	2,342,624	8,094,175	200,000	687,332	3,680	11,327,811
2020 Actual	2,435,811	8,010,129	199,940	689,088	0	11,334,968
2021 Estimated	2,204,750	7,882,393	200,000	709,954	0	10,997,097

Revenue includes interest earned on investments during 2018 and 2019



Year	Fund 1222	Fund 4930	Fund 4931	Fund 4932	Fund 9155	Total
	Statewide 911	Dispatch Operating	Dispatch Capital	Dispatch Bond	NIPSCO Grant	
2015 Actual	3,435,485	4,250,607	0	686,631	0	8,372,723
2016 Actual	2,283,773	4,690,084	0	688,581	0	7,662,438
2017 Actual	3,343,301	5,215,895	0	689,831	0	9,249,027
2018 Actual	2,300,198	6,649,189	0	685,881	0	9,635,268
2019 Actual	1,509,912	7,705,541	22,751	686,881	0	9,925,085
2020 Actual	2,845,147	6,457,184	494,204	687,581	3,680	10,487,796
2021 Estimated	3,019,129	7,032,990	494,205	687,431	0	11,233,755

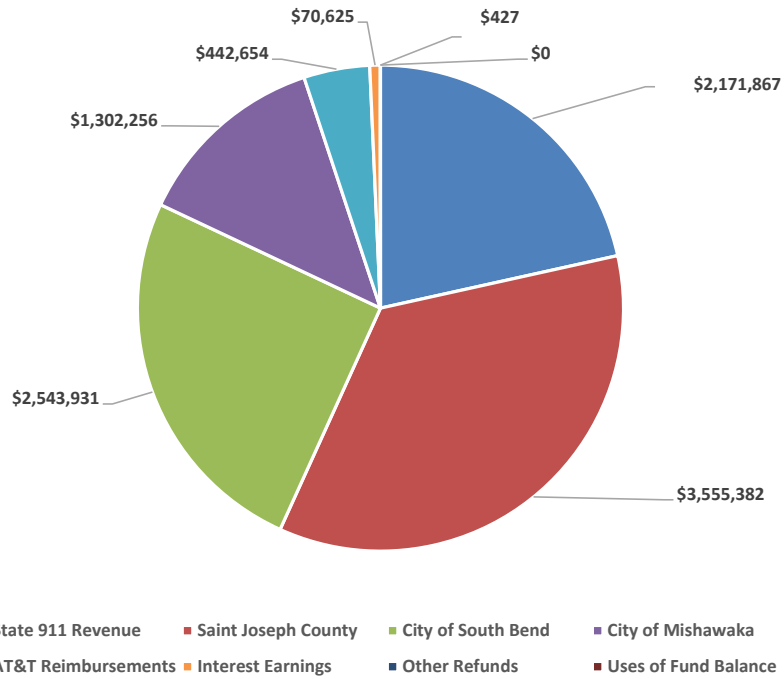
Saint Joseph County, Indiana
Budgeted Personnel Counts - PSAP
2015 - 2022

Position Name	2015 Adopted Budget	2016 Adopted Budget	2017 Adopted Budget	2018 Adopted Budget	2019 Adopted Budget	2020 Adopted Budget	2021 Amended Budget	2022 Adopted Budget
Administrative/Operations								
Executive Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
CAD/Radio Specialist	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00
IT Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
GIS Technician	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00
IT Technician	1.00	1.00	1.00	0.00	0.00	0.00	0.00	1.00
Public Information Officer	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Operations Manager	1.00	1.00	1.00	2.00	2.00	2.00	2.00	2.00
Quality Assurance Manager	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00
Quality Assurance Assistant	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00
Training Manager	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00
Training Officer/Manager	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00
Subtotal	6.00	7.00	7.00	6.00	7.00	8.00	8.00	12.00
Communications/Telecommunicators								
Communications Supervisor	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Telecommunicator I	9.00	19.00	19.00	0.00	0.00	0.00	0.00	12.00
Telecommunicator II	30.00	29.00	29.00	10.00	10.00	10.00	10.00	10.00
Telecommunicator III	18.00	12.00	16.00	50.00	53.00	53.00	53.00	56.00
Telecommunicator IV	0.00	0.00	0.00	7.00	7.00	7.00	7.00	6.00
Subtotal	60.00	63.00	67.00	70.00	73.00	73.00	73.00	87.00
Total Staffing	66.00	70.00	74.00	76.00	80.00	81.00	81.00	99.00

Prior to consolidation, in 2014, 15 dispatchers were paid from the County Police budget (0005) in the General Fund. Other dispatchers were paid directly by other governmental agencies.

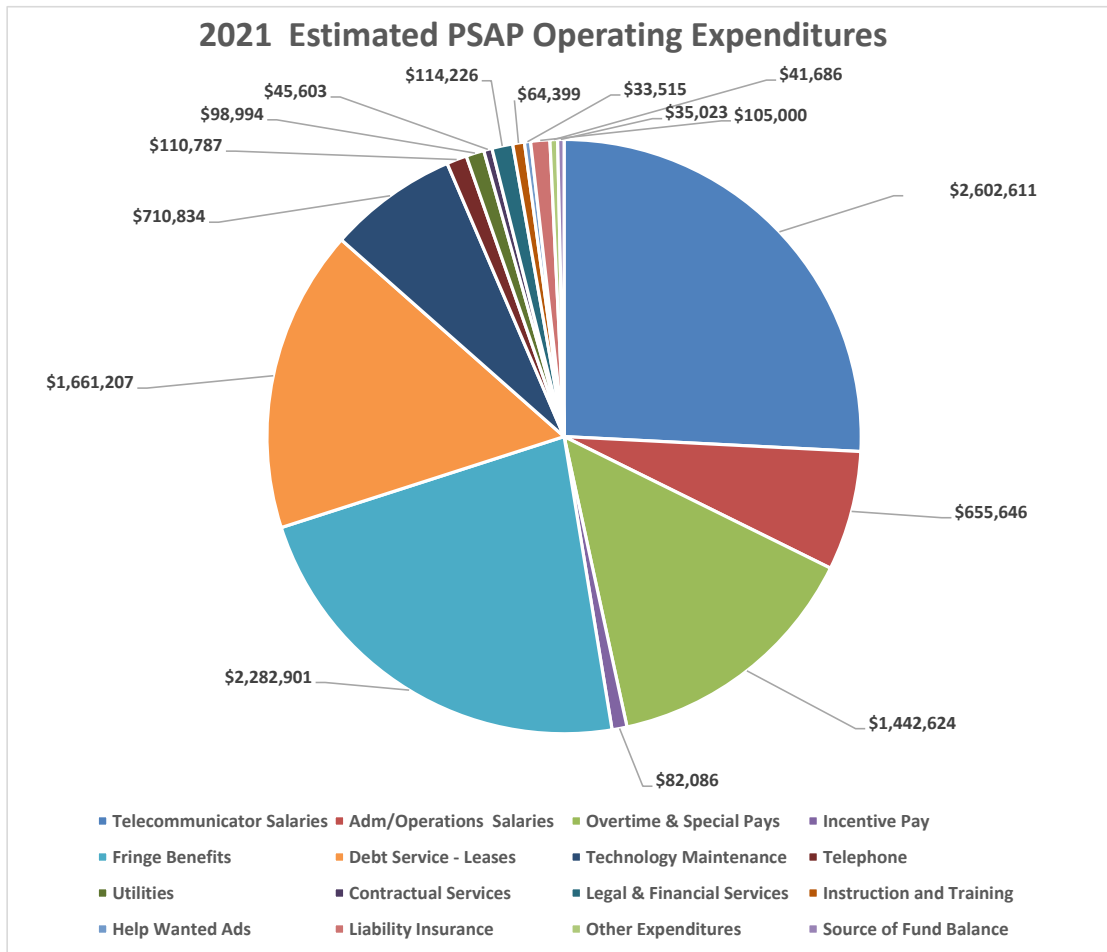
No new positions requested in the 2021 budget

2021 Estimated PSAP Operating Revenue



Type	Amount	Percent
State 911 Revenue	2,171,867	21.53%
Saint Joseph County	3,555,382	35.25%
City of South Bend	2,543,931	25.22%
City of Mishawaka	1,302,256	12.91%
AT&T Reimbursements	442,654	4.39%
Interest Earnings	70,625	0.70%
Other Refunds	427	0.00%
Uses of Fund Balance	0	0.00%
Total Revenue	10,087,142	100.00%

2021 Estimated PSAP Operating Expenditures



Type	Amount	Percent	
Telecommunicator Salaries	2,602,611	25.80%	
Adm/Operations Salaries	655,646	6.50%	
Overtime & Special Pays	1,442,624	14.30%	
Incentive Pay	82,086	0.81%	
Fringe Benefits	2,282,901	22.63%	70.05% Salaries & Benefits
Debt Service - Leases	1,661,207	16.47%	
Technology Maintenance	710,834	7.05%	
Telephone	110,787	1.10%	
Utilities	98,994	0.98%	
Contractual Services	45,603	0.45%	
Legal & Financial Services	114,226	1.13%	
Instruction and Training	64,399	0.64%	
Help Wanted Ads	33,515	0.33%	
Liability Insurance	105,000	1.04%	
Other Expenditures	41,686	0.41%	
Source of Fund Balance	35,023	0.35%	29.95% Non-Personnel
Total Expenditures	10,087,142	100.00%	

Other Salaries

Executive Director, IT Manager, Communications Supervisors, Quality Assurance Manager, Administrative Manager, Operations Managers, Public Information Officer, Qualitative Assurance Manager, Training Manager and CAD/Radio Specialist.

Fringe Benefits

Health insurance, FICA taxes, and PERF retirement.

Technology Leases

US Bank leases, Vehicle lease, HP computer refresh lease