

CITY OF SOUTH BEND, IN JAMES MUELLER, MAYOR DEPARTMENT OF ADMINISTRATION AND FINANCE

2022 PROPOSED BUDGET

Budget Hearing #5: Strategic Initiatives

September 10, 2021

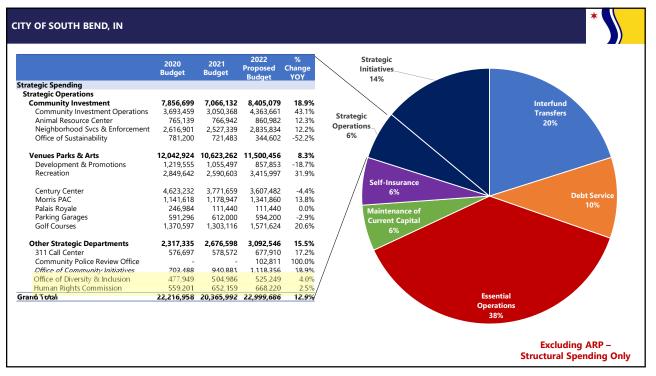
Budget Packet Contents

| Budget Presentation Slides | 2-25 |
|--|------|
| Strategic Initiatives Spending Summary | |
| Line-Level Budget Detail – Strategic Initiatives | |

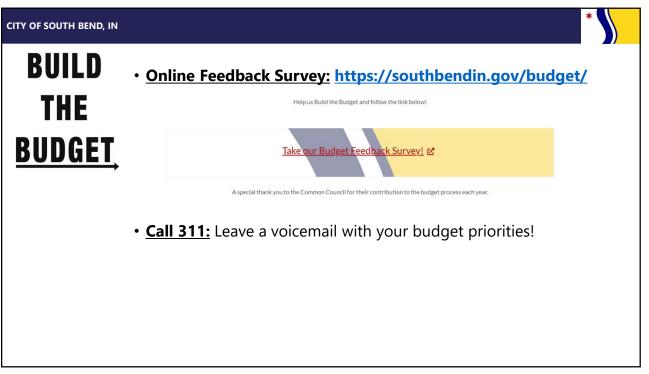


2022 Budget Hearing #5: Strategic Initiatives

September 10, 2021



| HILEGRITY DIVERSITY COMPLIAND | CITY O OFFICE OF DIV | and the second second second second | and states in the second states of the | | ON % |
|-------------------------------|---------------------------------|-------------------------------------|--|-----------------|----------------|
| THING YOUN'S | | 2020 Budget | 2021 Budget | Proposed | Change |
| NOISO | Strategic Spending | | | Budget | ΥΟΥ |
| | Strategic Operations | | | | |
| | Office of Diversity & Inclusion | 477,949 | 504,986 | 525,249 | 4.0% |
| No Changes in | Salaries & Wages | 209,582 | 226,777 | 230,692 | 1.7% |
| Personnel in either | Fringe Benefits | 71,867 | 75,209 | 82,057 | 9.1% |
| Personner in eitner | Education & Training | 100,000 | 100,000 | 100,000 | 0.0% |
| D&I or HRC. | Other Services & Charges | 8,500 | 8,500 | 5,000 | -41.2% |
| Barorrite. | Printing & Advertising | 1,500 | 3,000 | 6,000 | 100.0% |
| • D&I Programs and | Professional Services | 80,000 1,500 | 80,000 1,500 | 80,000 1,500 | 0.0% 0.0% |
| D&I Programs and | Supplies Travel | 5.000 | 10.000 | 20.000 | 100.0% |
| Services | Human Rights Commission | 559,201 | 652,159 | 668,220 | 2.5% |
| | Salaries & Wages | 298,816 | 364,622 | 371,494 | 1.9% |
| • HRC – "Other | Fringe Benefits | 113,625 | 138,070 | 151,516 | 9.7% |
| | Education & Training | 6,000 | 6,000 | 9,500 | 58.3% |
| Services" is largely | Grants & Subsidies | 9,000 | 9,000 | 9,000 | 0.0% |
| 3,1 | Other Services & Charges | 60,339 | 62,576 | 61,540 | -1.7% |
| rent for office space. | Printing & Advertising | 24,721 | 24,721 | 12,500 | -49.4% |
| | Professional Services | 28,400 3,000 | 28,870 3.000 | 30,870 4,000 | 6.9% 33.3% |
| | Supplies Travel | 15,300 | 15.300 | 4,000 | 33.3% 16.3% |
| | Grand Total | 1,037,150 | 1,157,145 | 1,193,469 | 3.1% |



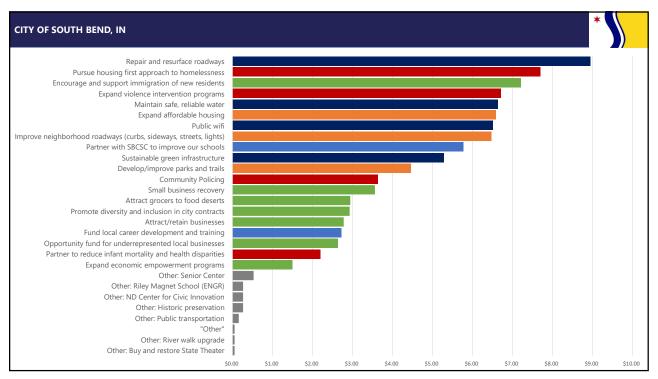
Participation in Build the Budget

| Response Type | Response Count |
|------------------|-------------------|
| Online Survey | 140 |
| In-Person | 228 |
| 311 Voicemail | 354 |
| Total Engagement | 722 |

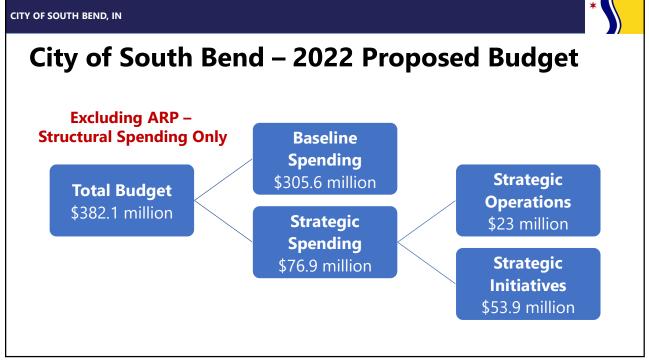
A record-breaking year for participation in the budget process!

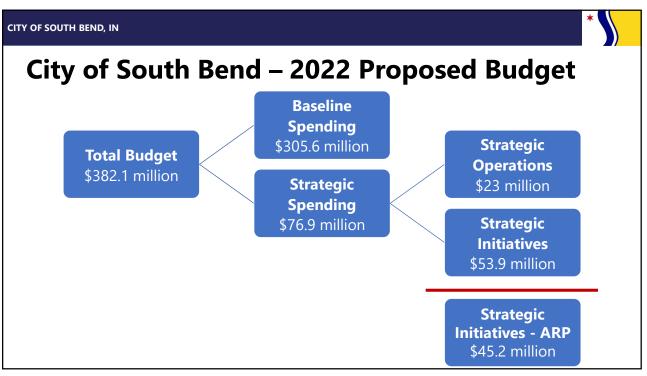
5



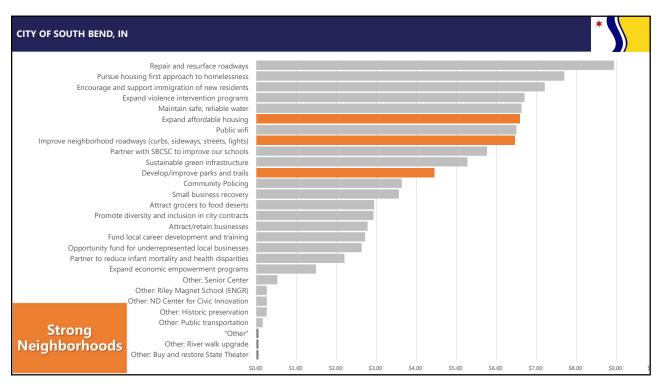


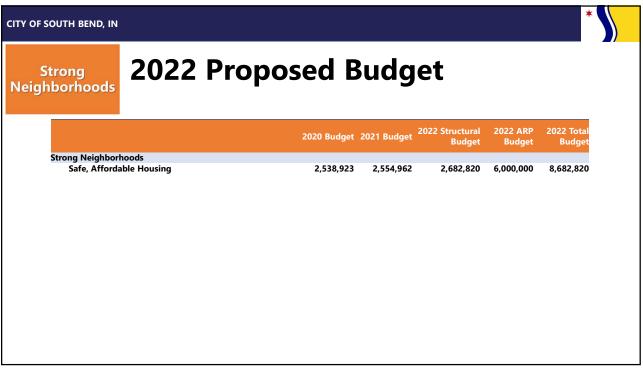




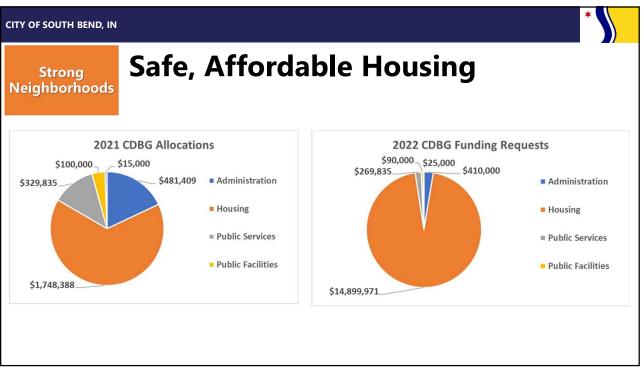


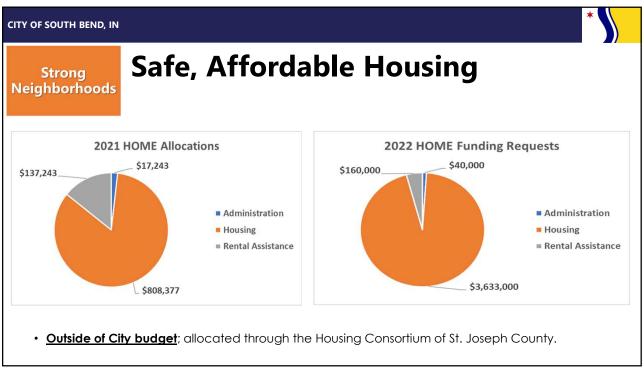






| CITY OF SOUTH BEND, IN | | | | | * |
|---|---|---------------|---------------------------|--------------------------|---------------|
| Strong Neighborhoods | Safe, Affo | rdabl | e Hou | using | |
| | | 2020 Budget | 2021 Budget ²⁰ |)22 Structural Budget | |
| | Neighborhoods | | | | |
| | e, Affordable Housing DBG Housing (Federal Funding) | 2,288,923 | 2,204,962 | 2,282,820 | |
| | | | | | |
| Outside of City of St. Joseph C | budget, just over \$1 millio ounty. | n in HOME fun | ds allocated t | hrough the Housin | ig Consortium |





Strong Neighborhoods

Safe, Affordable Housing

| | 2020 Budget | 2021 Budget ² | 022 Structural Budget | 2022 ARP Budget | 2022 Tota Budge |
|---------------------------------|-------------|--------------------------|--------------------------|--------------------|--------------------|
| Strong Neighborhoods | | | | | |
| Safe, Affordable Housing | | | | | |
| CDBG Housing (Federal Funding) | 2,288,923 | 2,204,962 | 2,282,820 | - | 2,282,82 |
| Home Repair Assistance Programs | 250,000 | 350,000 | 350,000 | 2,500,000 | 2,850,00 |
| Eviction Prevention | - | - | 50,000 | - | 50,00 |
| Housing Financing | - | - | - | 2,500,000 | 2,500,00 |
| Home Buying Assistance | - | - | - | 1,000,000 | 1,000,00 |
| Grand Total | 2,538,923 | 2,554,962 | 2,682,820 | 6,000,000 | 8,682,82 |

17

| Strong hborhoods 2022 Proposed Budget | | | | | |
|--|-------------|-------------|---------------------------|--------------------|--------------------|
| | 2020 Budget | 2021 Budget | 2022 Structural Budget | 2022 ARP Budget | 2022 Tota Budge |
| Strong Neighborhoods Safe, Affordable Housing | 2,538,923 | 2,554,962 | 2,682,820 | 6,000,000 | 8,682,820 |
| Neighborhood Engagement & Organization Support | 175,000 | 175,000 | 225,000 | | 225,000 |
| Neighborhood Infrastructure | 2,399,331 | 2,069,306 | 2,461,495 | 2,500,000 | 4,961,49 |
| | | | | | |
| | | | | | |

Strong Neighborhoods

Neighborhood Infrastructure

| | 2020 Budget | 2021 Budget | 2022 Structural Budget | 2022 ARP Budget | 2022 Tota Budge |
|--|-------------|-------------|---------------------------|--------------------|--------------------|
| Strong Neighborhoods | | | | | |
| Neighborhood Infrastructure | | | | | |
| Complete Streets Transportation projects | 100,000 | 100,000 | 100,000 | - | 100,00 |
| Alley Stabilization Project | 50,000 | 50,000 | 50,000 | - | 50,00 |
| Curb & Sidewalk | 1,589,331 | 1,359,306 | 1,751,495 | - | 1,751,49 |
| Light Up South Bend | 260,000 | 260,000 | 260,000 | - | 260,00 |
| Traffic Calming | 400,000 | 300,000 | 300,000 | - | 300,00 |
| Additional Neighborhood Infrastructure | - | - | - | 2,500,000 | 2,500,00 |
| Grand Total | 2,399,331 | 2,069,306 | 2,461,495 | 2,500,000 | 4,961,49 |

19

| Strong hborhoods 2022 Proposed Budget | | | | | | |
|--|-----------------------------------|-------------|-------------|---------------------------|--------------------|--------------------|
| | | 2020 Budget | 2021 Budget | 2022 Structural Budget | 2022 ARP Budget | 2022 Tota Budge |
| trong Neighborho | | 2 520 022 | 2 554 062 | 2 (02 020 | C 000 000 | 0 (02 02) |
| Safe, Affordab | le Housing | 2,538,923 | 2,554,962 | 2,682,820 | 6,000,000 | 8,682,820 |
| Neighborhood | Engagement & Organization Support | 175,000 | 175,000 | 225,000 | - | 225,000 |
| | Infrastructure | 2,399,331 | 2,069,306 | 2,461,495 | 2,500,000 | 4,961,495 |
| Neighborhood | linastructure | | | | | |

Strong Neighborhoods

Neighborhood Planning

| 350,000 - 20,000 270,000 | 200,000 - - - | 750,000 - - - | - 300,000 - - | 750,000 300,000 |
|-----------------------------------|------------------------|---------------------------|------------------------|-----------------------|
| - | | - | 300,000 | 1 |
| | 200,000 | 750,000 | | / |
| 350,000 | 200,000 | 750,000 | - | 750,00 |
| | | | | |
| | | | | |
| | | | | |
| 20 Budget | 2021 Budget | 2022 Structural Budget | 2022 ARP Budget | 2022 Tota Budge |
| | 20 Budget | 20 Budget 2021 Budget | 120 Rudget 2021 Rudget | 20 Rudget 2021 Rudget |

21

| borhoods 2022 Proposed Budget | | | | | | |
|--|-------------|-------------|---------------------------|--------------------|--------------------|--|
| | 2020 Budget | 2021 Budget | 2022 Structural Budget | 2022 ARP Budget | 2022 Tota Budge | |
| rong Neighborhoods | 2 520 022 | 2 554 062 | 2 (02 020 | C 000 000 | 0 (02 02) | |
| Safe, Affordable Housing | 2,538,923 | 2,554,962 | 2,682,820 | 6,000,000 | 8,682,820 | |
| Neighborhood Engagement & Organization Support | 175,000 | 175,000 | 225,000 | - | 225,000 | |
| Neighborhood Infrastructure | 2,399,331 | 2,069,306 | 2,461,495 | 2,500,000 | 4,961,495 | |
| Neighborhood Planning | 640,000 | 200,000 | 750,000 | 300,000 | 1,050,000 | |
| | | | 911,246 | 6,270,000 | 7,181,246 | |

Strong Neighborhoods

Neighborhood Revitalization

| | 2020 Budget | 2021 Budget | 2022 Structural Budget | 2022 ARP Budget | 2022 Tota Budge |
|--|-------------|-------------|---------------------------|--------------------|--------------------|
| trong Neighborhoods | | | | | |
| Neighborhood Revitalization | | | | | |
| HPC Matching Grant | 50,000 | 100,000 | 100,000 | - | 100,00 |
| Leaf Pickup | 91,075 | 96,551 | 103,246 | - | 103,24 |
| Monitoring Unsafe Buildings | 16,300 | 17,500 | 23,000 | - | 23,00 |
| On-going brownfield remediation work | 25,000 | 25,000 | 50,000 | - | 50,00 |
| West Side Main Streets | 35,000 | 35,000 | 35,000 | - | 35,00 |
| Demolitions (V&A / Commercial / Emergency) | 345,200 | 496,000 | 600,000 | 3,670,000 | 4,270,00 |
| Neighborhood Development Assistance | 150,000 | 150,000 | - | 150,000 | 150,00 |
| Neighborhood Development Financing | - | 500,000 | - | 1,500,000 | 1,500,00 |
| Neighborhood Recovery Grants | - | - | - | 200,000 | 200,00 |
| Neighborhood Main Streets (Bike Racks, Trash Cans, etc.) | - | - | - | 500,000 | 500,00 |
| Land Bank Startup Costs | - | - | - | 250,000 | 250,00 |
| Grand Total | 712,575 | 1,420,051 | 911,246 | 6,270,000 | 7,181,24 |

23

| Strong Iborhoods 2022 Proposed Budget | | | | | | |
|--|--------------------|----------------------|---------------------------|----------------------|------------------------|--|
| | 2020 Budget | 2021 Budget | 2022 Structural Budget | 2022 ARP Budget | 2022 Tota Budge | |
| itrong Neighborhoods Safe, Affordable Housing | 2,538,923 | 2,554,962 | 2,682,820 | 6,000,000 | 8,682,820 | |
| Neighborhood Engagement & Organization Support | 175,000 | 175,000 | 225,000 | - | 225,000 | |
| Neighborhood Infrastructure | 2,399,331 | 2,069,306 | 2,461,495 | 2,500,000 | 4,961,495 | |
| ····· | | | | | | |
| Neighborhood Planning | 640,000 | 200,000 | 750,000 | 300,000 | 1,050,000 | |
| - | 640,000 712,575 | 200,000 1,420,051 | | 300,000 6,270,000 | 1,050,000 7,181,246 | |

Strong Neighborhoods

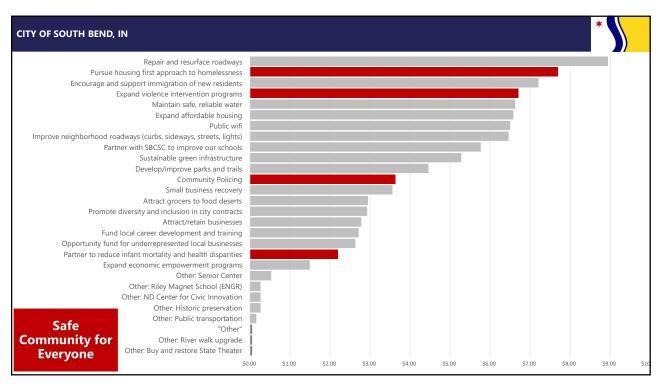
Parks, Arts & Green Spaces

| | 2020 Budget | 2021 Budget | 2022 Structural Budget | 2022 ARP Budget | 2022 Total Budget |
|-----------------------------------|-------------|-------------|---------------------------|--------------------|----------------------|
| Strong Neighborhoods | | | | | |
| Parks, Arts & Green Spaces | | | | | |
| LaSalle Park Project | - | 300,000 | 300,000 | - | 300,000 |
| Tree Maintenance in Neighborhoods | 129,250 | 120,000 | 120,000 | - | 120,000 |
| Potawatomi Zoo | 700,000 | 700,000 | 700,000 | - | 700,000 |
| Studebaker Museum Subsidy | 270,911 | 270,991 | 276,129 | - | 276,129 |
| Art Museum Subsidy | 65,000 | 65,000 | 65,000 | - | 65,000 |
| Athletic Court Repair | 100,000 | 100,000 | 100,000 | 1,500,000 | 1,600,000 |
| Regional Cities Grant | 500,000 | - | - | - | - |
| Grand Total | 1,765,161 | 1,555,991 | 1,561,129 | 1,500,000 | 3,061,129 |

25

| Strong hborhoods 2022 Proposed Budget | | | | | | | |
|--|--|---|--|--|--|--|--|
| 2020 Budget | 2021 Budget | 2022 Structural Budget | 2022 ARP Budget | 2022 Total Budget | | | |
| | | | | | | | |
| 2,538,923 | 2,554,962 | 2,682,820 | 6,000,000 | 8,682,820 | | | |
| rt 175,000 | 175,000 | 225,000 | - | 225,000 | | | |
| 2,399,331 | 2,069,306 | 2,461,495 | 2,500,000 | 4,961,495 | | | |
| 640,000 | 200,000 | 750,000 | 300,000 | 1,050,000 | | | |
| 712,575 | 1,420,051 | 911,246 | 6,270,000 | 7,181,246 | | | |
| | | | | | | | |
| | 2,538,923 t 175,000 2,399,331 640,000 | t 175,000 175,000 2,399,331 2,069,306 640,000 200,000 | 2020 Budget 2021 Budget Budget 2,538,923 2,554,962 2,682,820 t 175,000 175,000 225,000 2,399,331 2,069,306 2,461,495 640,000 200,000 750,000 | 2020 Budget 2021 Budget Budget Budget Budget 2,538,923 2,554,962 2,682,820 6,000,000 t 175,000 175,000 225,000 - 2,399,331 2,069,306 2,461,495 2,500,000 640,000 200,000 750,000 300,000 | | | |





Safe Community for Everyone

Shotspotter

2022 Proposed Budget

20 Budget

120,596

639,500

178,000

100,000

161,500

200,000

942,077

320,000 291,100

330,977

2022 Structural

Budget

135,640

793,500

216,000

100,000

151,500

326,000

999,835

450,000

220,000 329,835

2021 Budget

123,008

667,500

216,000

100,000

151,500

200,000

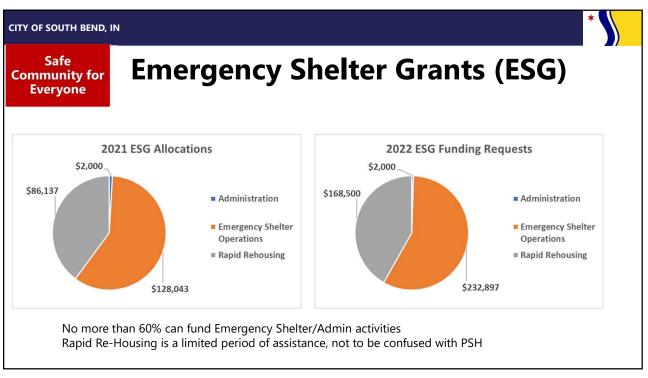
650,000 220,337

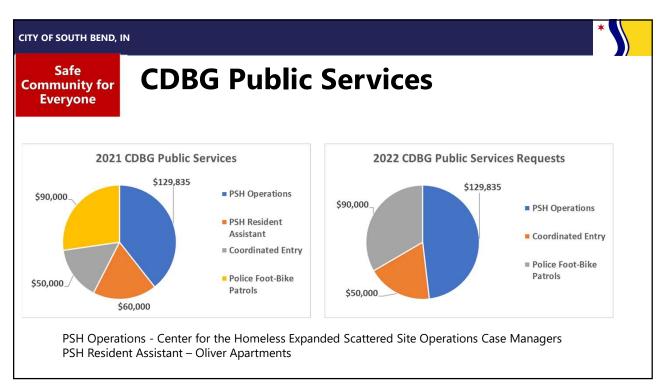
329,835

1,200,172

| | 20 |
|--------------------------------|----|
| Safe Community for Everyone | |
| Community Paramedicine Program | |
| Police | |
| Body Cameras & Connectivity | |
| Police Athletic League | |
| Police Education & Training | |

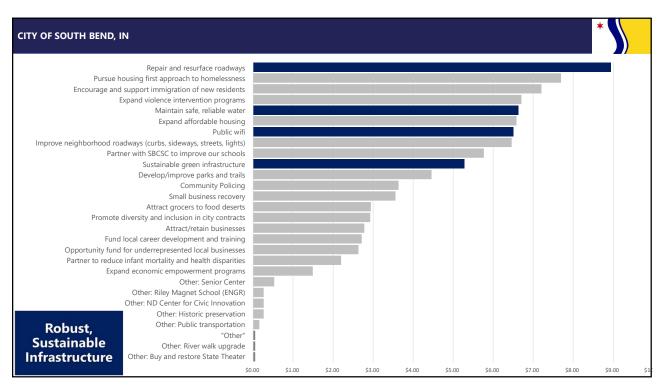
Homelessness Strategy Implementation Homelessness Strategy Implementation ESG (Federal Funding) CDBG - Public Service (Federal Funding)





| TY OF SOUTH BEND, IN | | | | | * | | | | |
|--|--------------------|---------------------------|--------------------------|--------------------|----------------------|--|--|--|--|
| Safe Community for Everyone 2022 Proposed Budget | | | | | | | | | |
| | 2020 Budget | 2021 Budget ²⁰ |)22 Structural Budget | 2022 ARP Budget | 2022 Total Budget | | | | |
| Safe Community for Everyone | | | | | | | | | |
| Community Paramedicine Program | 120,596 | 123,008 | 135,640 | - | 135,640 | | | | |
| Police | 639,500 | 667,500 | 793,500 | - | 793,500 | | | | |
| Body Cameras & Connectivity Police Athletic League | 178,000 100.000 | 216,000 100.000 | 216,000 100.000 | - | 216,000 100.000 | | | | |
| Police Education & Training | 161,500 | 151,500 | 151,500 | - | 151,500 | | | | |
| Shotspotter | 200,000 | 200,000 | 326,000 | - | 326,000 | | | | |
| Homelessness Strategy Implementation | 942,077 | 1,200,172 | 999,835 | 200,000 | 1,199,835 | | | | |
| Homelessness Strategy Implementation | 320,000 | 650,000 | 450,000 | 200,000 | 650,000 | | | | |
| ESG (Federal Funding) | 291,100 | 220,337 | 220,000 | - | 220,000 | | | | |
| CDBG - Public Service (Federal Funding) | 330,977 | 329,835 | 329,835 | - | 329,835 | | | | |
| Violence Reduction | 480,000 | 605,000 | 663,000 | 2,000,000 | 2,663,000 | | | | |
| S.A.V.E. Program | 130,000 | 380,000 | 250,000 | - | 250,000 | | | | |
| Violence Reduction Initiatives | 350,000 | 225,000 | 350,000 | - | 350,000 | | | | |
| Public Safety Technology Upgrades | - | - | 63,000 | 1,500,000 | 1,563,000 | | | | |
| Gun Violence Intervention | - | - | - | 500,000 | 500,000 | | | | |
| COVID Response | - | - | - | 1,800,000 | 1,800,000 | | | | |
| COVID - Facilities Upgrades | - | - | - | 1,800,000 | 1,800,000 | | | | |
| County Partnerships on Homelessness & Mental Health | - | - | - | 5,800,000 | 5,800,000 | | | | |
| Grand Total | 2,182,173 | 2,595,680 | 2,591,975 | 9,800,000 | 12,391,975 | | | | |





. .

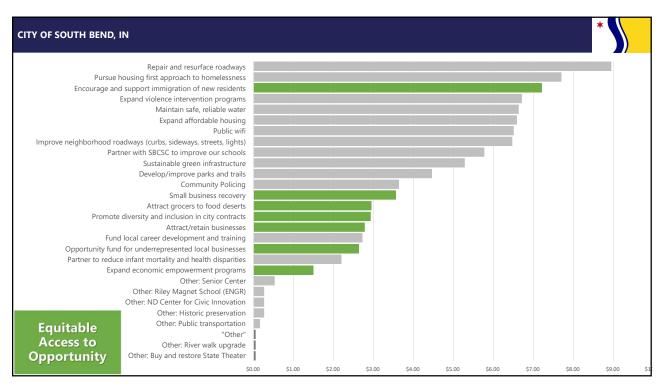
Robust, Sustainable Infrastructure

2022 Proposed Budget

| | 2020 Budget | 2021 Budget | 2022 Structural Budget |
|-----------------------------------|-------------|-------------|------------------------------|
| obust, Sustainable Infrastructure | | | |
| Streets | 4,245,000 | 10,924,201 | 5,370,000 |
| Wastewater/Sewer Capital | 8,615,500 | 6,412,500 | 10,337,500 |
| Water Works Capital | 2,380,000 | 2,100,000 | 8,500,000 |
| Storm Sewer Capital | 825,000 | 1,024,000 | 1,024,000 |
| | | | |

| OF SOUTH BEND, IN | | | | | | | |
|---|--------------------------------|-------------|-------------|------------------------------|--------------------|---------------------|--|
| Robust, Sustainable frastructure 2022 Proposed Budget | | | | | | | |
| | | 2020 Budget | 2021 Budget | 2022 Structural Budget | 2022 ARP Budget | 2022 Tota Budget | |
| Robust, Sustainable | e Infrastructure | | | | | | |
| Streets | | 4,245,000 | 10,924,201 | 5,370,000 | - | 5,370,000 | |
| Wastewater/Se | ewer Capital | 8,615,500 | 6,412,500 | 10,337,500 | - | 10,337,500 | |
| Water Works (| Capital | 2,380,000 | 2,100,000 | 8,500,000 | - | 8,500,000 | |
| Storm Sewer C | apital | 825,000 | 1,024,000 | 1,024,000 | - | 1,024,000 | |
| Green Infrastr | ucture | - | - | 41.000 | 1.125.000 | 1.166.000 | |
| Installation of | EV Chargers | - | - | 41,000 | - | 41,000 | |
| Greener Hom | es | - | - | - | 100,000 | 100,000 | |
| Solarize, Swite | h & Save | - | - | - | 300,000 | 300,000 | |
| Commercial R | ecycling Partnership for CBD's | - | - | - | 75,000 | 75,000 | |
| EV Plan & De | oloyment | - | - | - | 150,000 | 150,000 | |
| Distributed So | blar/Storage | - | - | - | 500,000 | 500,000 | |
| Grand Total | | 16.065.500 | 20.460.701 | 25,272,500 | 1.125.000 | 26.397.500 | |





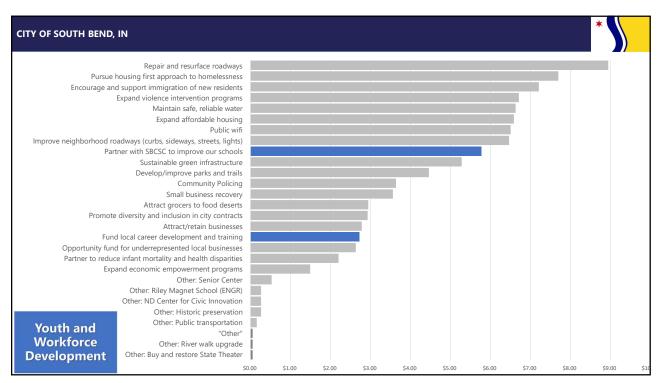
Equitable Access to Opportunity

2022 Proposed Budget

| | 2020 Budget | 2021 Budget | 2022 Structural Budget | 2022 ARP Budget | 2022 Tota Budge |
|---|-------------|-------------|---------------------------|--------------------|--------------------|
| quitable Access to Opportunity | | | | | |
| Small Business Assistance / Financing | - | 250,000 | 250,000 | 1,750,000 | 2,000,00 |
| Revolving Loan Funds (IRF & RLF II) | 149,000 | 498,560 | 482,280 | - | 482,28 |
| Commuters Trust - Bloomberg Mayor's Challenge Grant | 286,028 | 322,506 | 322,506 | - | 322,50 |
| Chamber Support | 115,000 | 115,000 | 115,000 | - | 115,00 |
| Promotion of Civic Engagement (Together South Bend) | - | 40,000 | 40,000 | - | 40,00 |
| Utility Relief – CAP Expansion & Streamlined Assistance | - | - | - | 2,500,000 | 2,500,00 |
| Opportunity Fund | - | - | - | 1,000,000 | 1,000,00 |
| Immigration Support | - | - | - | 100,000 | 100,00 |
| rand Total | 550,028 | 1,226,066 | 1,209,786 | 5,350,000 | 6,559,78 |

| THINGS NOISTTONING | CITY OFFICE OF DIV | | and the second se | | ON |
|----------------------|---------------------------------|----------------|---|----------------------------|--------------------|
| THINDS NOISOTONIN ST | | 2020 Budget | 2021 Budget | 2022 Proposed Budget | % Change YOY |
| 1013 | Strategic Spending | | | | |
| | Strategic Operations | | | | |
| | Office of Diversity & Inclusion | 477,949 | 504,986 | 525,249 | 4.0% |
| | Salaries & Wages | 209,582 | 226,777 | 230,692 | 1.7% |
| | Fringe Benefits | 71,867 | 75,209 | 82,057 | 9.1% |
| | Education & Training | 100,000 | 100,000 | 100,000 | 0.0% |
| | Other Services & Charges | 8,500 | 8,500 | 5,000 | -41.2% |
| | Printing & Advertising | 1,500 | 3,000 | 6,000 | 100.0% |
| | Professional Services | 80,000 | 80,000 | 80,000 | 0.0% |
| | Supplies | 1,500 | 1,500 | 1,500 | 0.0% |
| | Travel | 5,000 | 10,000 | 20,000 | 100.0% |
| | Human Rights Commission | 559,201 | 652,159 | 668,220 | 2.5% |
| | Salaries & Wages | 298,816 | 364,622 | 371,494 | 1.9% |
| | Fringe Benefits | 113,625 | 138,070 | 151,516 | 9.7% |
| | Education & Training | 6,000 | 6,000 | 9,500 | 58.3% |
| | Grants & Subsidies | 9,000 | 9,000 | 9,000 | 0.0% |
| | Other Services & Charges | 60,339 | 62,576 | 61,540 | -1.7% |
| Equitable | Printing & Advertising | 24,721 | 24,721 | 12,500 | -49.4% |
| | Professional Services | 28,400 | 28,870 | 30,870 | 6.9% |
| Access to | Supplies | 3,000 | 3,000 | 4,000 | 33.3% |
| Opportunity | Travel | 15,300 | 15,300 | 17,800 | 16.3% |
| | Grand Total | 1,037,150 | 1,157,145 | 1,193,469 | 3.1% |





Youth and Workforce Development

2022 Proposed Budget

| | 2020 Budget | 2021 Budget | 2022 Structural Budget | 2022 ARP Budget | 2022 Total Budget |
|--------------------------------|-------------|-------------|---------------------------|--------------------|----------------------|
| outh and Workforce Development | | | | | |
| Workforce Development | 500,000 | 500,000 | 480,000 | 250,000 | 730,000 |
| Dream Center | - | - | - | 10,100,000 | 10,100,000 |
| Pre-K Centers | - | - | - | 2,000,000 | 2,000,000 |
| Grand Total | 500,000 | 500,000 | 480,000 | 12,350,000 | 12,830,000 |

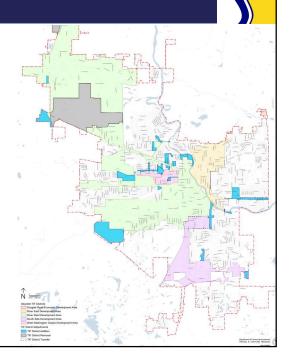
CITY OF SOUTH BEND, IN

2022 Proposed Budget

| | 2020 Budget | 2021 Budget | 2022 Structural Budget | 2022 ARP Budget | 2022 Total Budget |
|------------------------------------|-------------|-------------|---------------------------|--------------------|----------------------|
| Baseline Spending | 293,913,916 | 288,060,128 | | 22,000,000 | 327,662,005 |
| Interfund Transfers | 74,248,130 | 70,218,939 | 76,722,622 | 22,000,000 | 98,722,622 |
| Debt Service | 33,665,369 | 34,579,042 | | - | 39,216,065 |
| Essential Operations | 138,922,496 | 138,622,038 | 144,342,369 | - | 144,342,369 |
| Maintenance of Current Capital | 24,526,433 | 21,699,607 | 22,243,118 | - | 22,243,118 |
| Self-Insurance | 22,551,488 | 22,940,502 | 23,137,831 | - | 23,137,831 |
| Strategic Spending | 64,548,612 | 66,314,895 | 76,314,357 | 45,195,000 | 121,509,357 |
| Strategic Operations | 21,761,958 | 19,785,992 | 22,331,968 | - | 22,331,968 |
| Community Investment | 7,881,699 | 7,091,132 | 8,338,966 | - | 8,338,966 |
| Venues Parks & Arts | 12,042,924 | 10,623,262 | 11,500,456 | - | 11,500,456 |
| Other Strategic Departments | 1,837,335 | 2,071,598 | 2,492,546 | - | 2,492,546 |
| Strategic Initiatives | 42,786,654 | 46,528,903 | 53,982,389 | 45,195,000 | 99,177,389 |
| Strong Neighborhoods | 8,230,990 | 7,975,310 | 8,591,690 | 16,570,000 | 25,161,690 |
| Safe Community for Everyone | 2,182,173 | 2,595,680 | 2,591,975 | 9,800,000 | 12,391,975 |
| Robust, Sustainable Infrastructure | 16,065,500 | 20,460,701 | 25,272,500 | 1,125,000 | 26,397,500 |
| Equitable Access to Opportunity | 550,028 | 1,226,066 | 1,209,786 | 5,350,000 | 6,559,786 |
| Youth and Workforce Development | 500,000 | 500,000 | 480,000 | 12,350,000 | 12,830,000 |
| Redevelopment Commission | 15,257,963 | 13,771,146 | 15,836,438 | - | 15,836,438 |
| Strategic Spending | 64,548,612 | 66,314,895 | 76,314,357 | 45,195,000 | 121,509,357 |

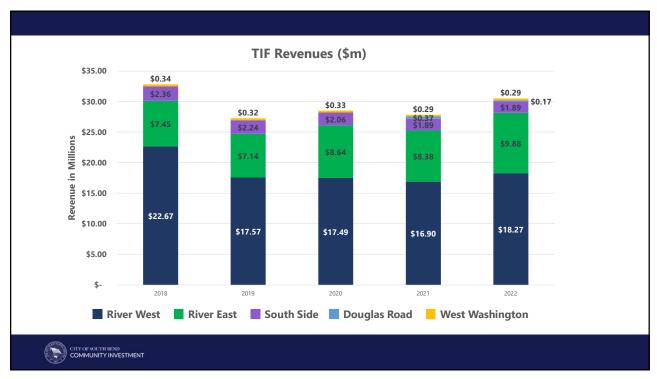
Redevelopment Funds

- 324 River West TIF District
- 422 West Washington TIF District
- 429, 436 River East TIF District
- 430 South Side TIF District
- 433 Redevelopment Admin/Pokagon Fund
- 435 Douglas Road TIF District



45

FOR INFORMATION ONLY



Overview of Redevelopment Funds

\$30.6 million expected revenue across redevelopment funds

\$14.1m for debt service leaves **\$16.5m of 2022 funds**

Major Projects

- 1. \$4m for My SB Parks and Trails, including Seitz Park, LaSalle Park, new South Side park, and trails
- 2. \$3m for Fire Station #8
- 3. \$2.5m for Rebuilding Our Streets
- 4. \$2.75m for Neighborhood Main Streets infrastructure
- 5. \$4m for federal and state competitive grant matches
- 6. \$398,000 for redevelopment professional services (legal, engineering, TIF management)

FOR INFORMATION ONLY

CITY OF SOUTH BEND COMMUNITY INVESTMENT

| CITY OF SOUTH BEND, IN | | 2021 Proposed 2 | |
|--|---|-------------------------|-------------------------|
| | Strong Neighborhoods | 1,000,000 | 16,570,000 |
| | Home Repair Assistance Programs | | 2,500,000 |
| - • | Housing Financing | | 2,500,000 |
| Annondiv _ | Home Buying Assistance | | 1,000,000 |
| | Additional Neighborhood Infrastructure Plan Implementation | | 2,500,000 300.000 |
| | Land Bank Startup Costs | | 250,000 |
| Appendix – Proposed | Demolitions (Vacant & Abandoned / Commercial) | 500.000 | 3.670.000 |
| FIUPUSEU | Neighborhood Development Assistance | 500,000 | 3,870,000 |
| | Neighborhood Development Financing | 500,000 | 1,500,000 |
| 2021 - 2022 | Neighborhood Recovery Grants | 500,000 | 200.000 |
| | Neighborhood Main Streets (Bike Racks, Trash Cans, etc.) | | 500,000 |
| | Athletic Court Repair | | 1,500,000 |
| ARP Budget | Safe Community for Everyone | 1.700.000 | 9,800,000 |
| AN Dudget | Homelessness Strategy Implementation | 1,100,000 | 200,000 |
| - | County Partnerships on Homelessness & Mental Health | | 5,800,000 |
| | Gun Violence Intervention | | 500,000 |
| | Public Safety Technology Upgrades | | 1,500,000 |
| | COVID Response / COVID Facilities Upgrades | 1,700,000 | 1,800,000 |
| | Robust, Sustainable Infrastructure | 625,000 | 1,125,000 |
| | Green Infrastructure - Greener Homes | | 100,000 |
| | Green Infrastructure - Solarize, Switch & Save | | 300,000 |
| | Green Infrastructure - Commercial Recycling Partnership for CBD's | | 75,000 |
| | Green Infrastructure - EV Plan & Deployment | 125,000 | 150,000 |
| | Green Infrastructure - Distributed Solar/Storage | 500,000 | 500,000 |
| | Equitable Access to Opportunity | 3,600,000 | 5,350,000 |
| | Small Business Assistance | | 1,750,000 |
| | Utility Relief / Streamlined Assistance | 3,600,000 | 2,500,000 |
| | Opportunity Fund | | 1,000,000 |
| | Immigration Support | | 100,000 |
| Note: We have filed a bill to request additional | Youth and Workforce Development | 3,500,000 | 12,350,000 |
| appropriations in the 2021 budget as shown | Workforce Development | 1 000 000 | 250,000 |
| here. This bill is scheduled for 2 nd reading and | Dream Center | 1,000,000 | 10,100,000 |
| | Pre-K Centers Grand Total | 2,500,000 10.425.000 | 2,000,000 45,195,000 |
| public hearing on Sept. 27 th . | | 10,425,000 | 45, 195,000 |

2022 DEPARTMENTAL BUDGET SUMMARY STRATEGIC INITIATIVES

Budget Summary

| | 2020 Adopted | 2021 Adopted | 2022 Structural | 2022 ARP | 2022 Tota |
|--|--------------|--------------|-----------------|------------|-------------------------|
| matonic Initiativos | Budget | Budget | Budget | Budget | Budge |
| trategic Initiatives Strong Neighborhoods | 8,230,990 | 7,975,310 | 8,591,690 | 16,570,000 | 25 161 600 |
| Safe, Affordable Housing | 2,538,923 | 2,554,962 | 2,682,820 | 6,000,000 | 25,161,690 8,682,820 |
| | | | | 6,000,000 | |
| CDBG Housing (Federal Funding) | 2,288,923 | 2,204,962 | 2,282,820 | 2 500 000 | 2,282,820 |
| Home Repair Program | 250,000 | 350,000 | 350,000 | 2,500,000 | 2,850,00 |
| Eviction Prevention | - | - | 50,000 | - | 50,00 |
| Housing Financing | - | - | - | 2,500,000 | 2,500,00 |
| Home Buying Assistance | | - | - | 1,000,000 | 1,000,00 |
| Neighborhood Engagement/Org Support | 175,000 | 175,000 | 225,000 | - | 225,00 |
| Neighborhood Infrastructure | 2,399,331 | 2,069,306 | 2,461,495 | 2,500,000 | 4,961,49 |
| Complete Streets Transportation projects | 100,000 | 100,000 | 100,000 | - | 100,00 |
| Alley Stabilization Project | 50,000 | 50,000 | 50,000 | - | 50,00 |
| Curb & Sidewalk | 1,589,331 | 1,359,306 | 1,751,495 | - | 1,751,49 |
| Light Up South Bend | 260,000 | 260,000 | 260,000 | - | 260,00 |
| Traffic Calming | 400,000 | 300,000 | 300,000 | - | 300,00 |
| Additional Neighborhood Infrastructure | - | - | - | 2,500,000 | 2,500,00 |
| Neighborhood Planning | 640,000 | 200,000 | 750,000 | 300,000 | 1,050,00 |
| Neighborhood Plans / Comprehensive Plan | 350,000 | 200,000 | 750,000 | - | 750,00 |
| 2020 Census | 20,000 | - | - | - | |
| Plan Commission Start-Up Costs | 270,000 | - | - | - | |
| Plan Implementation | - | - | - | 300,000 | 300,00 |
| Neighborhood Revitalization | 712,575 | 1,420,051 | 911,246 | 6,270,000 | 7,181,24 |
| Animal Resource Center - Renovation | - | - | - | - | |
| HPC Matching Grant | 50,000 | 100,000 | 100,000 | - | 100,00 |
| Leaf Pickup | 91,075 | 96,551 | 103,246 | - | 103,24 |
| Monitoring Unsafe Buildings | 16,300 | 17,500 | 23,000 | - | 23,00 |
| On-going brownfield remediation work | 25,000 | 25,000 | 50,000 | - | 50,00 |
| West Side Main Streets | 35,000 | 35,000 | 35,000 | - | 35,00 |
| Demolitions (V&A / Commercial / Emergency) | 345,200 | 496,000 | 600,000 | 3,670,000 | 4,270,00 |
| Neighborhood Development Assistance | 150,000 | 150,000 | - | 150,000 | 150,00 |
| Neighborhood Development Financing | - | 500,000 | - | 1,500,000 | 1,500,00 |
| Neighborhood Recovery Grants | - | - | - | 200,000 | 200,00 |
| Neighborhood Main Streets | - | - | - | 500,000 | 500,00 |
| Land Bank | _ | _ | _ | 250,000 | 250,00 |
| Parks, Arts & Green Spaces | 1,765,161 | 1,555,991 | 1,561,129 | 1,500,000 | 3,061,12 |
| LaSalle Park Project | | 300,000 | 300,000 | | 300,00 |
| Tree Maintenance in Neighborhoods | 129,250 | 120,000 | 120,000 | _ | 120,00 |
| Potawatomi Zoo | 700,000 | 700,000 | 700,000 | _ | 700,00 |
| Studebaker Museum Subsidy | 270,911 | 270,991 | 276,129 | | 276,12 |
| Art Museum Subsidy | 65,000 | 65,000 | 65,000 | | 65,00 |
| Athletic Court Repair | 100,000 | 100,000 | 100,000 | 1,500,000 | |
| Regional Cities Grant | 500,000 | 100,000 | 100,000 | 1,300,000 | 1,600,00 |

2022 Budget Summary – Strategic Initiatives

2020 Adopted 2021 Adopted 2022 Structural 2022 ARP 2022 Total Budget Budget Budget Budget Budget 9,800,000 2,595,680 Safe Community for Everyone 2,182,173 2,591,975 12,391,975 **Community Paramedicine Program** 120,596 123,008 135,640 -135,640 -Police 639,500 667,500 793,500 793,500 Body Cameras & Connectivity 178,000 216,000 216,000 _ 216,000 Police Athletic League 100,000 100,000 100,000 _ 100,000 Police Education & Training 161,500 151,500 151,500 _ 151,500 Shotspotter 200,000 200,000 326,000 326,000 _ 942,077 1,200,172 999.835 200.000 **Homelessness Strategy Implementation** 1,199,835 Homelessness Strategy Implementation 320,000 650,000 450,000 200,000 650,000 291,100 220,337 220,000 220,000 ESG (Federal Funding) -CDBG - Public Service (Federal Funding) 330,977 329,835 329,835 329,835 _ 663,000 2,000,000 **Violence Reduction** 480,000 605,000 2,663,000 S.A.V.E. Program 130,000 380,000 250,000 250,000 -Violence Reduction Initiatives 350,000 225,000 350,000 350,000 1,500,000 Public Safety Technology Upgrades 63,000 1,563,000 --Gun Violence Intervention _ _ _ 500,000 500,000 **COVID Response** ---1,800,000 1,800,000 **COVID** Facilities Upgrades 1,800,000 1,800,000 _ _ _ **County Partnerships Homelessness/Mental HIth** _ _ 5,800,000 5,800,000 _ Robust, Sustainable Infrastructure 16,065,500 20,460,701 25,272,500 1,125,000 26,397,500 5,370,000 Streets 4,245,000 10,924,201 5,370,000 --**Storm Sewer Capital** 825,000 1,024,000 1,024,000 1,024,000 -Wastewater/Sewer 8,615,500 6,412,500 10,337,500 10,337,500 Water Works 2,380,000 2,100,000 8,500,000 8,500,000 Green Infrastructure --41.000 1,125,000 1,166,000 Installation of EV Chargers _ _ 41,000 41,000 Greener Homes ---100,000 100,000 Solarize, Switch & Save _ _ _ 300,000 300,000 Commercial Recycling Partnership for CBD's _ _ _ 75,000 75,000 EV Plan & Deployment 150,000 150,000 _ Distributed Solar/Storage _ _ _ 500,000 500,000 550.028 1,226,066 1,209,786 5,350,000 **Equitable Access to Opportunity** 6,559,786 250,000 250,000 1,750,000 2,000,000 **Small Business Assistance** Revolving Loan Funds (IRF & RLF II) 149,000 498,560 482,280 -482,280 **Commuters Trust** 286,028 322,506 322,506 -322,506 **Chamber Support** 115,000 115,000 115,000 -115,000 **Promotion of Civic Engagement** 40,000 40,000 40,000 **Utility Relief** _ _ -2,500,000 2,500,000 **Opportunity Fund** -_ 1,000,000 1,000,000 _ **Immigration Support** -100,000 100,000 -_ 500,000 500,000 480,000 12,350,000 12,830,000 Youth and Workforce Development 500,000 500,000 480,000 Workforce Development 250,000 730,000 **Dream Center** 10,100,000 10,100,000 ---**Pre-K Centers** -2,000,000 2,000,000 _ **Redevelopment Commission** 15,257,963 13,771,146 15,836,438 15,836,438 Grand Total 42,786,654 46,528,903 53,982,389 45,195,000 99,177,389

2022 Budget Summary – Strategic Initiatives

| | | | | | | | 2021 | | |
|-------------------------|-----------------------------|-----------------------|---------------------------------------|-------------|-------------|-------------|----------|-------------|--------------------------------|
| | | | | | | | ORIGINAL | | Description |
| Department | Subdivision | Account | Main Account Description | 2018 ACTUAL | 2019 ACTUAL | 2020 ACTUAL | BODGET | 2022 BUDGET | Description |
| 01 Mayor's Office | Community Initiatives | 101-01-011-011-431000 | Services & Charges-Professional-Other | - | - | 134,808 | 380,000 | 250,000 | S.A.V.E. Program |
| | | | Professional Svcs | | | | | | |
| 01 Mayor's Office | Community Initiatives | 101-01-011-011-439300 | Services & Charges-Other-Grants & | - | - | - | 225,000 | 350,000 | Violence Reduction Initiatives |
| | | | Subsidies | | | | | | |
| | Community Initiatives Total | | | | | | | 600,000 | |
| 01 Mayor's Office Total | | | | | | | | 600,000 | |

| | | | | | | | 2021 | | |
|---|--------------|----------------------------------|---|---------|-------------|---------|--------------------|-------------|---|
| Donortmont | Subdivision | Account | Main Account Description | | 2019 ACTUAL | | ORIGINAL BUDGET | 2022 BUDGET | Description |
| Department 04 Administration & Finance | General City | Account 404-04-040-040-439300 | Services & Charges-Other-Grants & | 465,991 | 465,991 | 335,991 | 270,991 | | Studebaker Museum Subsidy |
| | | | Subsidies | , | , | | | -, - | |
| 04 Administration & Finance | General City | 101-04-040-040-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | 500,000 | 250,000 | Workforce Development |
| 04 Administration & Finance | General City | 101-04-040-040-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | 500,000 | 1,500,000 | Neighborhood Development Financing |
| 04 Administration & Finance | General City | 101-04-040-040-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | - | 250,000 | Land Bank |
| 04 Administration & Finance | General City | 101-04-040-040-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | 350,000 | 2,500,000 | Home Repair Program |
| 04 Administration & Finance | General City | 101-04-040-040-439300 | Services & Charges-Other-Grants & | | | _ | 150,000 | 150.000 | Neighborhood Development Assistance |
| of Administration & Finance | | 101 04 040 040 433300 | Subsidies | | | | 150,000 | 150,000 | |
| 04 Administration & Finance | General City | 101-04-040-040-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | - | 300,000 | Plan Implementation |
| 04 Administration & Finance | General City | 263-04-040-040-439000 | Services & Charges-Other-Misc Charges & Svcs | - | - | - | - | - | Dream Center |
| 04 Administration & Finance | General City | 404-04-040-040-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | 65,000 | 65,000 | Art Museum Subsidy |
| 04 Administration & Finance | General City | 101-04-040-040-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | - | 100,000 | Greener Homes |
| 04 Administration & Finance | General City | 101-04-040-040-439300 | Services & Charges-Other-Grants & Subsidies | | | | | 300,000 | Solarize, Switch & Save |
| 04 Administration & Finance | General City | 101-04-040-040-439300 | Services & Charges-Other-Grants & Subsidies | | | | | 75,000 | Commercial Recycling Partnership for CBD's |
| 04 Administration & Finance | General City | 101-04-040-040-439300 | Services & Charges-Other-Grants & Subsidies | | | | | 150,000 | EV Plan & Deployment |
| 04 Administration & Finance | General City | 101-04-040-040-439300 | Services & Charges-Other-Grants & Subsidies | | | | | 500,000 | Neighborhood Main Streets (Bike Racks, Trash Cans, etc.) |
| 04 Administration & Finance | General City | 101-04-040-040-439300 | Services & Charges-Other-Grants & Subsidies | | | | | 2,500,000 | Housing Financing |
| 04 Administration & Finance | General City | 101-04-040-040-439300 | Services & Charges-Other-Grants & Subsidies | | | | | 200,000 | Neighborhood Recovery Grants |
| 04 Administration & Finance | General City | 263-04-040-040-452000 | Other Uses-Interfund Transfer Out- Transfers Out | | | | | 2,500,000 | CAP Expansion |
| 04 Administration & Finance | General City | 263-04-040-040-443001 | #N/A | | | | | 10,100,000 | Dream Center |
| 04 Administration & Finance | General City | 101-04-040-040-439300 | Services & Charges-Other-Grants & | | | | | 1,750,000 | Small Business Financing |
| 04 Administration & Finance | General City | 101-04-040-040-439300 | Subsidies Services & Charges-Other-Grants & | | | | | 1,000,000 | Opportunity Fund |
| 04 Administration & Finance | General City | 101-04-040-040-439300 | Subsidies Services & Charges-Other-Grants & | | | | | 1,000,000 | Downpayment Assistance |
| | | | Subsidies | | | | | | |
| 04 Administration & Finance | General City | 101-04-040-040-439300 | Services & Charges-Other-Grants & Subsidies | | | | | 1,500,000 | Athletic Court Repair |
| 04 Administration & Finance | General City | 101-04-040-040-439300 | Services & Charges-Other-Grants & Subsidies | | | | | 2,500,000 | Additional Neighborhood Infrastructure |
| 04 Administration & Finance | General City | 101-04-040-040-439300 | Services & Charges-Other-Grants & Subsidies | | | | | 500,000 | Gun Violence Intervention |
| 04 Administration & Finance | General City | 101-04-040-040-439300 | Services & Charges-Other-Grants & Subsidies | | | | | 2,000,000 | Pre-K Centers |
| 04 Administration & Finance | General City | 101-04-040-040-439300 | Services & Charges-Other-Grants & Subsidies | | | | | 5,800,000 | County Partnerships on Homelessness & Mental Health |
| 04 Administration & Finance | General City | 101-04-040-040-439300 | Services & Charges-Other-Grants & Subsidies | | | | | 1,500,000 | Public Safety Technology Upgrades |
| 04 Administration & Finance | General City | 101-04-040-040-439300 | Services & Charges-Other-Grants & Subsidies | | | | | 500,000 | Distributed Solar/Storage |

| | | | | | | | 2021 | | |
|--------------------------------|--------------------------|-----------------------|-------------------------------------|-------------|-------------|-------------|----------|-------------|--------------------------------------|
| | | | | | | | ORIGINAL | | |
| Department | Subdivision | Account | Main Account Description | 2018 ACTUAL | 2019 ACTUAL | 2020 ACTUAL | BUDGET | 2022 BUDGET | Description |
| 04 Administration & Finance | General City | 101-04-040-040-439300 | Services & Charges-Other-Grants & | | | | | 100,000 | Immigration Support |
| | | | Subsidies | | | | | | |
| 04 Administration & Finance | General City | 101-04-040-040-439300 | Services & Charges-Other-Grants & | | | | | 1,800,000 | COVID Facilities Upgrades |
| | | | Subsidies | | | | | | |
| 04 Administration & Finance | General City | 101-04-040-040-439300 | Services & Charges-Other-Grants & | | | | | 3,670,000 | Demolitions (Vacant & Abandoned / |
| | | | Subsidies | | | | | | Commercial / Emergency) |
| 04 Administration & Finance | General City | 101-04-040-040-439300 | Services & Charges-Other-Grants & | | | | | 200,000 | Homelessness Strategy Implementation |
| | | | Subsidies | | | | | | |
| | General City Total | | | | | | | 45,536,129 | |
| 04 Administration & Finance | Liability Coverage | 226-04-405-412-436000 | Services & Charges-Repairs & Maint- | - | - | - | - | - | On-going brownfield remediation work |
| | | | Other R&M | | | | | | |
| | Liability Coverage Total | | | | | | | - | |
| 04 Administration & Finance To | otal | | | | | | | 45,536,129 | |

| | | | | | | | 2021 | | |
|-----------------|-----------------------|-----------------------|--|-------------|---------|---------|----------|-------------|---------------------|
| | | | | | | | ORIGINAL | | |
| Department | Subdivision | Account | Main Account Description | 2018 ACTUAL | | | BUDGET | 2022 BUDGET | Description |
| 06 Public Works | Curb & Sidewalk | 202-06-602-505-410001 | Personnel-Salaries & Wages-Salaried Wages | 71,575 | 58,716 | 59,890 | 60,070 | | Curb & Sidewalk |
| 06 Public Works | Curb & Sidewalk | 202-06-602-505-410002 | Personnel-Salaries & Wages-Teamster Wages | 166,283 | 259,463 | 286,213 | 300,596 | 300,538 | Curb & Sidewalk |
| 06 Public Works | Curb & Sidewalk | 202-06-602-505-410003 | Personnel-Salaries & Wages- Permanent Part Time | - | - | - | - | 24,128 | Curb & Sidewalk |
| 06 Public Works | Curb & Sidewalk | 202-06-602-505-410004 | Personnel-Salaries & Wages-Extra & Overtime | 8,187 | 10,758 | 7,346 | 10,968 | 67,388 | Curb & Sidewalk |
| 06 Public Works | Curb & Sidewalk | 202-06-602-505-410005 | Personnel-Salaries & Wages-Seasonal & Interns | 34,102 | 26,946 | 27,351 | 49,920 | 33,280 | Curb & Sidewalk |
| 06 Public Works | Curb & Sidewalk | 202-06-602-505-410007 | Personnel-Salaries & Wages-Longevity Pay | 450 | 600 | 450 | 600 | 1,000 | Curb & Sidewalk |
| 06 Public Works | Curb & Sidewalk | 202-06-602-505-410014 | Personnel-Salaries & Wages-Contract Add Pays | 4,901 | 7,883 | 10,950 | 36,554 | 44,035 | Curb & Sidewalk |
| 06 Public Works | Curb & Sidewalk | 202-06-602-505-411001 | Personnel-Employee Benefits-FICA Regular | 21,160 | 26,517 | 29,040 | 35,351 | 40,930 | Curb & Sidewalk |
| 06 Public Works | Curb & Sidewalk | 202-06-602-505-411004 | Personnel-Employee Benefits-PERF Regular | 28,148 | 37,236 | 42,180 | 46,164 | 53,494 | Curb & Sidewalk |
| 06 Public Works | Curb & Sidewalk | 202-06-602-505-411005 | Personnel-Employee Benefits-PERF Union | 2,710 | 2,967 | 2,824 | 5,275 | 6,239 | Curb & Sidewalk |
| 06 Public Works | Curb & Sidewalk | 202-06-602-505-411007 | Personnel-Employee Benefits- Unemployment Comp | - | - | 37 | 108 | 759 | Curb & Sidewalk |
| 06 Public Works | Curb & Sidewalk | 202-06-602-505-411008 | Personnel-Employee Benefits-Health Insurance | 80,564 | 67,390 | 101,982 | 92,883 | 108,443 | Curb & Sidewalk |
| 06 Public Works | Curb & Sidewalk | 202-06-602-505-411009 | Personnel-Employee Benefits-Life Insurance | 623 | 840 | 925 | 960 | 960 | Curb & Sidewalk |
| 06 Public Works | Curb & Sidewalk | 202-06-602-505-411014 | Personnel-Employee Benefits-Parental Leave | 650 | 713 | 1,311 | 1,431 | 1,660 | Curb & Sidewalk |
| 06 Public Works | Curb & Sidewalk | 202-06-602-505-411015 | Personnel-Employee Benefits-Other Fringe Benefits | 200 | 600 | - | 600 | 1,400 | Curb & Sidewalk |
| 06 Public Works | Curb & Sidewalk | 202-06-602-505-411203 | Personnel-Employee Benefits-Job Readiness Allow. | 1,700 | 1,700 | 2,550 | 2,975 | 2,975 | Curb & Sidewalk |
| 06 Public Works | Curb & Sidewalk | 202-06-602-505-411206 | Personnel-Employee Benefits-Cell Phone Allowance | 453 | 420 | 420 | 420 | 420 | Curb & Sidewalk |
| 06 Public Works | Curb & Sidewalk | 202-06-602-505-422000 | Supplies-Operating-Other Operating Supplies | 1,451 | 1,683 | 635 | 1,750 | 1,750 | Curb & Sidewalk |
| 06 Public Works | Curb & Sidewalk | 202-06-602-505-422001 | Supplies-Operating-C.S. Gasoline | 6,323 | 8,037 | 5,482 | 6,500 | , | Curb & Sidewalk |
| 06 Public Works | Curb & Sidewalk | 202-06-602-505-422005 | Supplies-Operating-Uniforms | 1,172 | 1,364 | 1,487 | 1,905 | , | Curb & Sidewalk |
| 06 Public Works | Curb & Sidewalk | 202-06-602-505-423003 | Supplies-Repair & Maint-Concrete Repair Supplies | 76,344 | 106,459 | 118,643 | 100,000 | , | Curb & Sidewalk |
| 06 Public Works | Curb & Sidewalk | 202-06-602-505-423006 | Supplies-Repair & Maint-Small Tools & Equipment | 4,090 | 1,117 | 3,587 | 5,000 | | Curb & Sidewalk |
| 06 Public Works | Curb & Sidewalk | 202-06-602-505-431000 | Services & Charges-Professional-Other Professional Svcs | 670,422 | 612,007 | 255,097 | 483,476 | | Curb & Sidewalk |
| 06 Public Works | Curb & Sidewalk | 202-06-602-505-432002 | Services & Charges-Communication & Transp-Mailing | - | - | - | 300 | | Curb & Sidewalk |
| 06 Public Works | Curb & Sidewalk | 202-06-602-505-433002 | Services & Charges-Printing & Ad- Publication of Legal Notice | 167 | 67 | - | 500 | 200 | |
| 06 Public Works | Curb & Sidewalk | 202-06-602-505-439020 | Services & Charges-Other-Curb & Sidewalk Reimburse | 83,103 | 168,641 | 156,190 | 115,000 | | Curb & Sidewalk |
| | Curb & Sidewalk Total | | | | | | | 1,751,495 | |
| 06 Public Works | Engineering | 404-06-600-500-422018 | Supplies-Operating-Signals/Lights | 17,400 | 207,469 | 88,137 | 200,000 | 200,000 | Light Up South Bend |
| 06 Public Works | Engineering | 404-06-600-500-431000 | Services & Charges-Professional-Other Professional Svcs | - | - | - | 60,000 | 60,000 | Light Up South Bend |

| | | | | | | | 2021 | | |
|-----------------|-----------------------------|-----------------------|---|-------------|-------------|-------------|-----------|-------------|--------------------------------------|
| | | | | | | | ORIGINAL | | |
| Department | Subdivision | Account | Main Account Description | 2018 ACTUAL | 2019 ACTUAL | 2020 ACTUAL | | 2022 BUDGET | Description |
| | Engineering Total | | | | | | | 260,000 | |
| 06 Public Works | Leaf Pickup | 655-06-602-508-410004 | Personnel-Salaries & Wages-Extra & Overtime | 2,274 | 792 | - | 20,160 | | Leaf Pickup |
| 06 Public Works | Leaf Pickup | 655-06-602-508-410005 | Personnel-Salaries & Wages-Seasonal & Interns | 40,948 | 60,606 | 56,338 | 53,760 | 53,760 | Leaf Pickup |
| 06 Public Works | Leaf Pickup | 655-06-602-508-411001 | Personnel-Employee Benefits-FICA Regular | 3,307 | 4,659 | 4,376 | 5,655 | 6,360 | Leaf Pickup |
| 06 Public Works | Leaf Pickup | 655-06-602-508-422000 | Supplies-Operating-Other Operating Supplies | 1,184 | - | 4,764 | 10,476 | 7,250 | Leaf Pickup |
| 06 Public Works | Leaf Pickup | 655-06-602-508-439999 | Services & Charges-Other-Bad Debt Expense | 5,773 | 3,419 | 2,634 | 6,500 | 6,500 | Leaf Pickup |
| | Leaf Pickup Total | | | | | | | 103,246 | |
| 06 Public Works | Local Roads & Streets | 251-06-600-506-431000 | Services & Charges-Professional-Other Professional Svcs | 14,000 | 175,032 | 200,078 | 80,000 | 1,170,000 | Additional funding for road projects |
| 06 Public Works | Local Roads & Streets | 251-06-600-506-436008 | Services & Charges-Repairs & Maint- Street Maint | 211,920 | 20,317 | 522,171 | - | 250,000 | Additional funding for road projects |
| 06 Public Works | Local Roads & Streets | 251-06-600-506-436009 | Services & Charges-Repairs & Maint- Lane Marking | 27,000 | - | - | - | - | Additional funding for road projects |
| 06 Public Works | Local Roads & Streets | 251-06-600-506-436010 | Services & Charges-Repairs & Maint- Traffic Signal Maint | 525,200 | 355,972 | 273,796 | - | - | Additional funding for road projects |
| 06 Public Works | Local Roads & Streets | 251-06-600-506-439000 | Services & Charges-Other-Misc Charges & Svcs | - | 5,000 | 2,094 | 15,000 | - | Additional funding for road projects |
| 06 Public Works | Local Roads & Streets | 251-06-600-506-442001 | Capital Outlay-Infrastructure-Streets & Alleys | 391,854 | 2,095,286 | 1,552,078 | 300,000 | 300,000 | Traffic Calming |
| 06 Public Works | Local Roads & Streets | 257-06-600-506-431000 | Services & Charges-Professional-Other Professional Svcs | 390,739 | 257,469 | 17,856 | - | - | Additional funding for road projects |
| 06 Public Works | Local Roads & Streets | 257-06-600-506-442001 | Capital Outlay-Infrastructure-Streets & Alleys | 939,155 | 434,025 | 31,938 | - | - | Additional funding for road projects |
| 06 Public Works | Local Roads & Streets | 265-06-600-506-436008 | Services & Charges-Repairs & Maint- Street Maint | 1,704,898 | 996,856 | 1,691,081 | 2,000,000 | 2,000,000 | Additional funding for road projects |
| 06 Public Works | Local Roads & Streets | 265-06-600-506-439100 | Services & Charges-Other- Refunds/Awards/Indemnities | 334,741 | - | - | - | - | Additional funding for road projects |
| 06 Public Works | Local Roads & Streets | 404-06-600-506-436008 | Services & Charges-Repairs & Maint- Street Maint | 12,755 | - | - | - | - | Additional funding for road projects |
| 06 Public Works | Local Roads & Streets | 412-06-600-506-431000 | Services & Charges-Professional-Other Professional Svcs | - | 1,502 | 108,890 | - | | Additional funding for road projects |
| 06 Public Works | Local Roads & Streets | 412-06-600-506-436008 | Services & Charges-Repairs & Maint- Street Maint | - | - | - | - | | Additional funding for road projects |
| 06 Public Works | Local Roads & Streets | 412-06-600-506-442001 | Capital Outlay-Infrastructure-Streets & Alleys | 7,090 | 513,712 | 649,253 | 8,000,000 | | Additional funding for road projects |
| | Local Roads & Streets Total | | | | | | | 4,670,000 | |
| 06 Public Works | Sewers | 642-06-602-509-442003 | Capital Outlay-Infrastructure-Sewer Rehabilitation | - | 852,921 | 1,568,388 | 2,000,000 | | Wastewater Capital |
| | Sewers Total | | | | | ļ | | 2,000,000 | |
| 06 Public Works | Storm Sewer | 667-06-605-517-431000 | Services & Charges-Professional-Other Professional Svcs | - | 54,500 | 11,045 | 200,000 | 200,000 | Storm Sewer Capital |
| 06 Public Works | Storm Sewer | 667-06-605-517-431002 | Services & Charges-Professional- Engineering & Architectural | - | - | 40 | - | - | Storm Sewer Capital |
| 06 Public Works | Storm Sewer | 667-06-605-517-439999 | Services & Charges-Other-Bad Debt Expense | - | - | 3,186 | - | - | Storm Sewer Capital |
| 06 Public Works | Storm Sewer | 667-06-605-517-442002 | Capital Outlay-Infrastructure-Sewers | - | 275,886 | 90,050 | 824,000 | | Storm Sewer Capital |
| | Storm Sewer Total | | | | | | | 1,024,000 | |
| 06 Public Works | Streets | 202-06-602-503-436008 | Services & Charges-Repairs & Maint- Street Maint | - | - | - | - | - | Additional funding for road projects |

| | | | | | | | 2021 | | |
|-----------------------|------------------|-----------------------|--|-------------|-------------|-------------|-----------|-------------|--------------------------------------|
| | | | | | | | ORIGINAL | | |
| Department | Subdivision | Account | Main Account Description | 2018 ACTUAL | 2019 ACTUAL | 2020 ACTUAL | BUDGET | 2022 BUDGET | Description |
| 06 Public Works | Streets | 266-06-602-503-436008 | Services & Charges-Repairs & Maint- | - | 406,708 | 622,267 | 829,201 | 1,000,000 | Additional funding for road projects |
| | | | Street Maint | | | | | | |
| 06 Public Works | Streets | 404-06-602-503-431000 | Services & Charges-Professional-Other | 71,004 | 40,392 | 11,906 | - | - | Light Up South Bend |
| | | | Professional Svcs | | | | | | |
| 06 Public Works | Streets | 408-06-602-503-436008 | Services & Charges-Repairs & Maint- | - | - | 35,749 | - | - | Additional funding for road projects |
| | | | Street Maint | | | | | | |
| | Streets Total | | | | | | | 1,000,000 | |
| 06 Public Works | Wastewater | 641-06-605-514-431002 | Services & Charges-Professional- | 1,138,782 | 1,494,383 | 757,890 | 1,950,000 | - | Wastewater Capital |
| | | | Engineering & Architectural | | | | | | |
| 06 Public Works | Wastewater | 641-06-605-514-439001 | Services & Charges-Other-Other | 1,113,921 | 1,071,816 | 901,600 | 1,212,500 | 937,500 | Wastewater Capital |
| | | | Contractual Services | | | | | | |
| 06 Public Works | Wastewater | 642-06-605-514-431002 | Services & Charges-Professional- | - | - | - | - | 2,400,000 | Wastewater Capital |
| | | | Engineering & Architectural | | | | | | |
| 06 Public Works | Wastewater | 642-06-605-514-442005 | Capital Outlay-Infrastructure- | 1,261,651 | 3,246,778 | 1,539,405 | 1,250,000 | 5,000,000 | Wastewater Capital |
| | | | Treatment/Disposal Equipment | | | | | | |
| | Wastewater Total | | | | | | | 8,337,500 | |
| 06 Public Works | WW Capital | 622-06-604-620-431002 | Services & Charges-Professional- | 11,896 | 65,611 | 31,704 | - | 100,000 | Water Works Capital |
| | | | Engineering & Architectural | | | | | | |
| 06 Public Works | WW Capital | 622-06-604-620-442005 | Capital Outlay-Infrastructure- | - | - | - | 903,000 | - | Water Works Capital |
| | | | Treatment/Disposal Equipment | | | | | | |
| 06 Public Works | WW Capital | 622-06-604-620-442006 | Capital Outlay-Infrastructure-Wells | - | 491,086 | 56,473 | - | - | Water Works Capital |
| 06 Public Works | WW Capital | 622-06-604-620-442007 | Construction of the state of th | | | | 867,000 | 4 400 000 | Weber Wede Costel |
| UB PUDIIC WORKS | www.capitai | 622-06-604-620-442007 | Capital Outlay-Infrastructure-Mains | - | - | - | 867,000 | 4,400,000 | Water Works Capital |
| 06 Public Works | WW Capital | 622-06-604-620-442008 | Capital Outlay-Infrastructure-Water | - | - | - | - | 4.000.000 | Water Works Capital |
| | | | Meters | | | | | ,, | |
| 06 Public Works | WW Capital | 622-06-604-620-442010 | Capital Outlay-Infrastructure- | - | - | - | 330,000 | - | Water Works Capital |
| | | | Distribution Reservoirs | | | | | | |
| | WW Capital Total | | | | | | | 8,500,000 | |
| 06 Public Works Total | | | | | | | | 27,646,241 | |

| | | | | | | | 2021 | | |
|-------------------------------|------------------------------|-----------------------|---------------------------------------|-------------|-------------|-------------|----------|-------------|-------------------------------------|
| | | | | | | | ORIGINAL | | |
| Department | Subdivision | Account | Main Account Description | 2018 ACTUAL | 2019 ACTUAL | 2020 ACTUAL | BUDGET | 2022 BUDGET | Description |
| 07 Innovation & Technology | Information Technology | 279-07-071-071-436004 | Services & Charges-Repairs & Maint- | - | - | - | 200,000 | 326,000 | Shotspotter |
| | | | Computer Equip R&M | | | | | | |
| 07 Innovation & Technology | Information Technology | 279-07-071-071-436004 | Services & Charges-Repairs & Maint- | - | - | - | - | 43,000 | Public Safety Technology Upgrades |
| | | | Computer Equip R&M | | | | | | |
| 07 Innovation & Technology | Information Technology | 279-07-071-071-436004 | Services & Charges-Repairs & Maint- | - | - | - | - | 20,000 | Public Safety Technology Upgrades |
| | | | Computer Equip R&M | | | | | | |
| | Information Technology Total | | | | | | | 389,000 | |
| 07 Innovation & Technology | Innovation | 217-07-071-072-431000 | Services & Charges-Professional-Other | - | 127,296 | 313,871 | 322,506 | 322,506 | Commuters Trust - Bloomberg Mayor's |
| | | | Professional Svcs | | | | | | Challenge Grant |
| | Innovation Total | | | | | | | 322,506 | |
| 07 Innovation & Technology Te | otal | | | | | | | 711,506 | |

| | | | | | | | 2021 ORIGINAL | | |
|----------------------------|----------------------|-----------------------|---|-------------|-------------|-------------|------------------|-------------|-----------------------------|
| Department | Subdivision | Account | Main Account Description | 2018 ACTUAL | 2019 ACTUAL | 2020 ACTUAL | | 2022 BUDGET | Description |
| 08 Police Department | Police General | 101-08-080-080-421001 | Supplies-Office-Official Records | 604 | - | 2,730 | 6,000 | 6,000 | Body Cameras & Connectivity |
| 08 Police Department | Police General | 101-08-080-080-432004 | Services & Charges-Communication & Transp-Telecommunications | 136,850 | 170,254 | 188,390 | 210,000 | 210,000 | Body Cameras & Connectivity |
| 08 Police Department | Police General | 101-08-080-080-439300 | Services & Charges-Other-Grants & Subsidies | 15,916 | 3,026 | 5,635 | 100,000 | 100,000 | Police Athletic League |
| | Police General Total | | | | | | | 316,000 | |
| 08 Police Department | Police Other | 216-08-080-088-439006 | Services & Charges-Other-Education & Training | - | - | - | 10,000 | 10,000 | Police Education & Training |
| 08 Police Department | Police Other | 220-08-080-088-432003 | Services & Charges-Communication & Transp-Travel | 40,706 | 41,704 | 20,646 | 50,000 | 51,500 | Police Education & Training |
| 08 Police Department | Police Other | 220-08-080-088-439006 | Services & Charges-Other-Education & Training | 77,133 | 64,459 | 81,558 | 80,000 | 90,000 | Police Education & Training |
| 08 Police Department | Police Other | 294-08-080-088-432003 | Services & Charges-Communication & Transp-Travel | - | - | - | 1,500 | - | Police Education & Training |
| 08 Police Department | Police Other | 294-08-080-088-439006 | Services & Charges-Other-Education & Training | 6,150 | 157 | - | 10,000 | - | Police Education & Training |
| | Police Other Total | | | | | | | 151,500 | |
| 08 Police Department Total | | | | | | | | 467,500 | |

| | | | | | | | 2021 ORIGINAL | | |
|--------------------------|--------------------|-----------------------|-------------------------------------|---|-------------|-------------|------------------|-------------|--------------------------------|
| Department | Subdivision | Account | Main Account Description | | 2019 ACTUAL | | | 2022 BUDGET | Description |
| | | | | | ZOIS ACTORE | LOLO ACTORE | | | • |
| 09 Fire Department | Fire General | 101-09-090-090-410005 | Personnel-Salaries & Wages-Seasonal | - | - | - | 123,008 | 135,640 | Community Paramedicine Program |
| | | | & Interns | | | | | | |
| | Fire General Total | | | | | | | 135,640 | |
| 09 Fire Department Total | | | | | | | | 135,640 | |

| | | | | | | | 2021 ORIGINAL | | |
|-------------------------|------------------------------|-----------------------|---|-------------|-------------|-------------|------------------|-------------|--|
| Department | Subdivision | Account | Main Account Description | 2018 ACTUAL | 2019 ACTUAL | 2020 ACTUAL | BUDGET | 2022 BUDGET | Description |
| 0 Community Investment | Animal Resource Center | 230-10-103-105-443001 | Capital Outlay-Buildings-Building Improvements | - | - | - | - | - | Animal Resource Center - Renovation |
| | Animal Resource Center Total | | | | | | | - | |
| 0 Community Investment | Business Development | 408-10-101-125-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | - | - | Workforce Development |
| 0 Community Investment | Business Development | 408-10-101-125-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | - | 70,000 | Workforce Development |
| 0 Community Investment | Business Development | 408-10-101-125-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | - | 150,000 | Workforce Development |
| 0 Community Investment | Business Development | 408-10-101-125-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | - | 160,000 | Workforce Development |
| 0 Community Investment | Business Development | 408-10-101-125-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | - | 100,000 | Workforce Development |
| 0 Community Investment | Business Development | 408-10-101-125-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | 250,000 | - | Small Business Assistance |
| 10 Community Investment | Business Development | 408-10-101-125-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | - | 70,000 | Small Business Assistance |
| 0 Community Investment | Business Development | 408-10-101-125-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | - | 100,000 | Small Business Assistance |
| 10 Community Investment | Business Development | 408-10-101-125-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | - | 80,000 | Small Business Assistance |
| 0 Community Investment | Business Development | 408-10-101-125-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | 115,000 | 100,000 | South Bend Regional Chamber |
| 0 Community Investment | Business Development | 408-10-101-125-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | - | 15,000 | Elkhart Regional Chamber |
| | Business Development Total | | | | | | | 845,000 | |
| 0 Community Investment | CARES RLF | 754-10-101-131-431000 | Services & Charges-Professional-Other Professional Svcs | - | - | - | - | 42,500 | Revolving Loan Funds (IRF & RLF II) |
| 10 Community Investment | CARES RLF | 754-10-101-131-431001 | Services & Charges-Professional-Legal Services | - | - | - | - | 40,000 | Revolving Loan Funds (IRF & RLF II) |
| 0 Community Investment | CARES RLF | 754-10-101-131-431020 | Services & Charges-Professional- Program Staff Contracts | - | - | - | - | 255,702 | Revolving Loan Funds (IRF & RLF II) |
| 0 Community Investment | CARES RLF | 754-10-101-131-439026 | Services & Charges-Other-Other Program Expenses | - | - | - | - | 11,298 | Revolving Loan Funds (IRF & RLF II) |
| 0 Community Investment | CARES RLF | 754-10-101-131-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | - | - | Revolving Loan Funds (IRF & RLF II) |
| | CARES RLF Total | | | | | | | 349,500 | |
| 0 Community Investment | Community Investment | 209-10-101-120-431000 | Services & Charges-Professional-Other Professional Svcs | 53,337 | 120,450 | 259,970 | 25,000 | 50,000 | On-going brownfield remediation wor |
| 0 Community Investment | Community Investment | 209-10-101-120-431002 | Services & Charges-Professional- Engineering & Architectural | 40,530 | 29,519 | 14,961 | - | - | Demolitions (Vacant & Abandoned / Commercial / Emergency) |
| 0 Community Investment | Community Investment | 210-10-101-120-431000 | Services & Charges-Professional-Other Professional Svcs | - | 53,699 | 56,352 | - | - | Demolitions (Vacant & Abandoned / Commercial / Emergency) |
| 0 Community Investment | Community Investment | 210-10-101-120-436001 | Services & Charges-Repairs & Maint- Building R&M | - | - | - | - | - | Demolitions (Vacant & Abandoned / Commercial / Emergency) |
| 0 Community Investment | Community Investment | 210-10-101-120-439018 | Services & Charges-Other-Demolition & Clearance | 55,662 | - | - | - | - | Demolitions (Vacant & Abandoned / Commercial / Emergency) |
| 0 Community Investment | Community Investment | 210-10-101-120-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | - | - | Demolitions (Vacant & Abandoned / Commercial / Emergency) |
| 0 Community Investment | Community Investment | 212-10-101-120-431000 | Services & Charges-Professional-Other Professional Svcs | - | - | 40,488 | - | - | CDBG Housing (Federal Funding) |
| 0 Community Investment | Community Investment | 212-10-101-120-439300 | Services & Charges-Other-Grants & Subsidies | 3,848,101 | 2,555,898 | 2,529,492 | 2,204,962 | 2,282,820 | CDBG Housing (Federal Funding) |
| 0 Community Investment | Community Investment | 408-10-101-120-436016 | Services & Charges-Repairs & Maint- Tree Maintenance | 130,000 | 127,000 | 157,500 | - | - | Tree Maintenance in Neighborhoods |

| | | | | | | | 2021 ORIGINAL | | |
|-------------------------|-----------------------------|-----------------------|---|-------------|-------------|-------------|------------------|-------------|--|
| Department | Subdivision | Account | Main Account Description | 2018 ACTUAL | 2019 ACTUAL | 2020 ACTUAL | BUDGET | 2022 BUDGET | Description |
| 10 Community Investment | Community Investment | 408-10-101-120-439300 | Services & Charges-Other-Grants & Subsidies | 864,922 | 975,685 | 1,220,570 | - | - | Neighborhood Plans / Comprehensive Plan |
| 10 Community Investment | Community Investment | 408-10-101-120-442001 | Capital Outlay-Infrastructure-Streets & Alleys | - | - | - | - | - | Complete Streets Transportation projects |
| 10 Community Investment | Community Investment | 754-10-101-120-431000 | Services & Charges-Professional-Other Professional Svcs | 450 | - | - | 62,500 | 10,000 | Revolving Loan Funds (IRF & RLF II) |
| 10 Community Investment | Community Investment | 754-10-101-120-431001 | Services & Charges-Professional-Legal Services | 15,353 | 12,506 | 17,242 | 25,000 | 20,000 | Revolving Loan Funds (IRF & RLF II) |
| 10 Community Investment | Community Investment | 754-10-101-120-431020 | Services & Charges-Professional- Program Staff Contracts | 51,542 | 57,903 | 50,050 | 315,945 | 61,447 | Revolving Loan Funds (IRF & RLF II) |
| 10 Community Investment | Community Investment | 754-10-101-120-431021 | Services & Charges-Professional- Admin Staff Contracts | 22,087 | 24,815 | 21,450 | 25,817 | 26,333 | Revolving Loan Funds (IRF & RLF II) |
| 10 Community Investment | Community Investment | 754-10-101-120-439000 | Services & Charges-Other-Misc Charges & Svcs | - | - | - | 5,000 | 2,000 | Revolving Loan Funds (IRF & RLF II) |
| 10 Community Investment | Community Investment | 754-10-101-120-439005 | Services & Charges-Other-Bank & Credit Card Fees | 10,258 | 11,009 | 12,695 | 13,000 | 13,000 | Revolving Loan Funds (IRF & RLF II) |
| 10 Community Investment | Community Investment | 754-10-101-120-439026 | Services & Charges-Other-Other Program Expenses | 2,568 | 13,209 | 2,590 | 51,298 | - | Revolving Loan Funds (IRF & RLF II) |
| 10 Community Investment | Community Investment | 754-10-101-120-439999 | Services & Charges-Other-Bad Debt Expense | - | - | - | - | - | Revolving Loan Funds (IRF & RLF II) |
| 10 Community Investment | Community Investment | 212-10-101-120-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | 220,337 | 220,000 | ESG (Federal Funding) |
| 10 Community Investment | Community Investment | 212-10-101-120-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | 329,835 | 329,835 | CDBG - Public Service (Federal Funding) |
| | Community Investment Total | | | | | | | 3,015,435 | |
| 10 Community Investment | Engagement | 408-10-101-127-433003 | Services & Charges-Printing & Ad- Promotional | - | - | - | 40,000 | 40,000 | Promotion of Civic Engagement |
| 10 Community Investment | Engagement | 408-10-101-127-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | 175,000 | - | Neighborhood Engagement & Organization Support |
| 10 Community Investment | Engagement | 408-10-101-127-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | - | 50,000 | Neighborhood Engagement & Organization Support |
| 10 Community Investment | Engagement | 408-10-101-127-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | - | 175,000 | Neighborhood Engagement & Organization Support |
| | Engagement Total | | | | | | | 265,000 | |
| 10 Community Investment | Historic Preservation | 408-10-101-124-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | 100,000 | 100,000 | HPC Matching Grant |
| 10 Community Investment | Historic Preservation | 408-10-101-124-444000 | Capital Outlay-Impv Other Than Bldgs- Land Improvement | - | - | 5,000 | - | | Park Maintenance Backlog |
| | Historic Preservation Total | | | | | | | 100,000 | |
| 10 Community Investment | Neighborhood Services | 217-12-300-100-439018 | Services & Charges-Other-Demolition & Clearance | - | - | - | - | - | Demolitions (Vacant & Abandoned / Commercial / Emergency) |
| 10 Community Investment | Neighborhood Services | 219-10-103-100-431000 | Services & Charges-Professional-Other Professional Svcs | - | - | - | - | 23,000 | Monitoring Unsafe Buildings |
| 10 Community Investment | Neighborhood Services | 404-12-300-100-439018 | Services & Charges-Other-Demolition & Clearance | - | 380,612 | 232,822 | 400,000 | - | Demolitions (Vacant & Abandoned / Commercial / Emergency) |
| 10 Community Investment | Neighborhood Services | 408-10-103-100-439018 | Services & Charges-Other-Demolition & Clearance | - | - | - | - | | Demolitions (Vacant & Abandoned / Commercial / Emergency) |
| | Neighborhood Services Total | | | | | | | 573,000 | |
| 10 Community Investment | Neighborhoods | 211-10-103-126-431000 | Services & Charges-Professional-Other Professional Svcs | - | - | - | - | 100,000 | Neighborhood Plans / Comprehensive Plan |
| 10 Community Investment | Neighborhoods | 408-10-101-126-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | 650,000 | - | Homelessness Strategy Implementation |
| 10 Community Investment | Neighborhoods | 408-10-103-126-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | - | 75,000 | Homelessness Strategy Implementation |

| | | | | | | | 2021 ORIGINAL | | |
|-------------------------|-----------------------------|-----------------------|--|-------------|-------------|-------------|------------------|-------------|---|
| Department | Subdivision | Account | Main Account Description | 2018 ACTUAL | 2019 ACTUAL | 2020 ACTUAL | BUDGET | 2022 BUDGET | Description |
| 10 Community Investment | Neighborhoods | 408-10-103-126-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | - | 75,000 | Homelessness Strategy Implementation |
| 10 Community Investment | Neighborhoods | 408-10-103-126-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | - | 25,000 | Homelessness Strategy Implementation |
| 10 Community Investment | Neighborhoods | 408-10-103-126-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | - | 100,000 | Homelessness Strategy Implementation |
| 10 Community Investment | Neighborhoods | 408-10-103-126-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | - | 175,000 | Homelessness Strategy Implementation |
| 10 Community Investment | Neighborhoods | 408-10-103-126-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | - | 350,000 | Home Repair Program |
| 10 Community Investment | Neighborhoods | 408-10-103-126-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | - | 50,000 | Eviction Prevention |
| | Neighborhoods Total | | | | | | | 950,000 | |
| 10 Community Investment | Planning | 408-10-101-128-442001 | Capital Outlay-Infrastructure-Streets & Alleys | ۰ – | - | - | 100,000 | 100,000 | Complete Streets Transportation projects |
| 10 Community Investment | Planning | 408-10-101-128-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | 35,000 | 35,000 | West Side Main Streets |
| 10 Community Investment | Planning | 408-10-101-128-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | 150,000 | 150,000 | Neighborhood Plans / Comprehensive Plan |
| 10 Community Investment | Planning | 408-10-101-128-439300 | Services & Charges-Other-Grants & Subsidies | - | - | - | 50,000 | 500,000 | Neighborhood Plans / Comprehensive Plan |
| | Planning Total | | | | | | | 785,000 | |
| 10 Community Investment | Pokagan Band Donation | 433-10-102-123-439300 | Services & Charges-Other-Grants & Subsidies | - | - | 666,323 | - | - | Non-traditional Financial Capital & Education (\$90K Financial Wellness Coaches, \$10K Homes for Homeless Families, \$250K Hurry Home) |
| 10 Community Investment | Pokagan Band Donation | 433-10-102-123-442999 | Capital Outlay-Infrastructure-Capital Projects TBD | - | - | - | 950,000 | 1,000,000 | Inclusive Economy Initiatives -TBD Projects |
| | Pokagan Band Donation Total | | | | | | | 1,000,000 | |
| 10 Community Investment | Property | 408-10-101-130-436016 | Services & Charges-Repairs & Maint- Tree Maintenance | - | - | - | 120,000 | 120,000 | Tree Maintenance in Neighborhoods |
| 10 Community Investment | Property | 408-10-101-130-439018 | Services & Charges-Other-Demolition & Clearance | - | - | - | - | 50,000 | Demolitions (Vacant & Abandoned / Commercial / Emergency) |
| 10 Community Investment | Property | 408-10-101-130-443001 | Capital Outlay-Buildings-Building Improvements | - | - | - | 50,000 | 50,000 | Alley Stabilization Project |
| | Property Total | | | | | | | 220,000 | |
| 10 Community Investment | Sustainability | 217-10-101-132-422000 | Supplies-Operating-Other Operating Supplies | - | - | - | - | 41,000 | Intstallation of EV Chargers |
| | Sustainability Total | | | | | | | 41,000 | |
| 10 Community Investment | Unsafe Building | 219-12-300-104-431000 | Services & Charges-Professional-Other Professional Svcs | | - | 19,070 | 17,500 | - | Monitoring Unsafe Buildings |
| 10 Community Investment | Unsafe Building | 219-12-300-104-431001 | Services & Charges-Professional-Legal Services | 37,725 | 39,500 | 8,000 | - | | Monitoring Unsafe Buildings |
| 10 Community Investment | Unsafe Building | 219-12-300-104-436012 | Services & Charges-Repairs & Maint- Site Mowing (Parks) | 83,995 | 78,758 | - | - | - | Demolitions (Vacant & Abandoned / Commercial / Emergency) |
| 10 Community Investment | Unsafe Building | 219-12-300-104-436013 | Services & Charges-Repairs & Maint- Graffiti Removal | 64,010 | 16,627 | - | - | - | Demolitions (Vacant & Abandoned / Commercial / Emergency) |
| 10 Community Investment | Unsafe Building | 219-12-300-104-439000 | Services & Charges-Other-Misc Charges & Svcs | 11,725 | 9,935 | - | - | - | Demolitions (Vacant & Abandoned / Commercial / Emergency) |
| 10 Community Investment | Unsafe Building | 219-12-300-104-439018 | Services & Charges-Other-Demolition & Clearance | - | - | 90,620 | 96,000 | - | Demolitions (Vacant & Abandoned / Commercial / Emergency) |
| 10 Community Investment | Unsafe Building | 219-12-300-104-439100 | Services & Charges-Other- Refunds/Awards/Indemnities | 240 | 90 | - | - | - | Demolitions (Vacant & Abandoned / Commercial / Emergency) |
| 10 Community Investment | Unsafe Building | 219-12-300-104-439999 | Services & Charges-Other-Bad Debt Expense | - | - | 165 | - | - | Monitoring Unsafe Buildings |

| | | | | | | | 2021 | | |
|-------------------------------|-----------------------|---------|--------------------------|-------------|-------------|-------------|----------|-------------|-------------|
| | | | | | | | ORIGINAL | | |
| Department | Subdivision | Account | Main Account Description | 2018 ACTUAL | 2019 ACTUAL | 2020 ACTUAL | BUDGET | 2022 BUDGET | Description |
| | Unsafe Building Total | | | | | | | - | |
| 10 Community Investment Total | | | | | | | | 8,143,935 | |

| | | | | | | | 2021 | | |
|---------------------------|--|-----------------------|--|---|-------------|-------------|------------------|-------------|--------------------------|
| | | | | | | | 2021 ORIGINAL | | |
| Department | Subdivision | Account | Main Account Description | 2018 ACTUAL | 2019 ACTUAL | 2020 ACTUAL | BUDGET | 2022 BUDGET | Description |
| 11 Venues Parks & Arts | 2017 Park Bond Series A - Howard Park | 471-11-206-278-444000 | Capital Outlay-Impv Other Than Bldgs- | 19,000 | 842,454 | 73,054 | - | - | Park Maintenance Backlog |
| | | | Land Improvement | | | | | | |
| | 2017 Park Bond Series A - Howard Park Total | | | | | | | - | |
| 11 Venues Parks & Arts | 2017 Park Bond Series B - St. Louis Street | 471-11-206-279-444000 | Capital Outlay-Impv Other Than Bldgs- | 368,718 | 1,041,033 | 6,643 | - | - | Park Maintenance Backlog |
| | 2017 Park Bond Series B - St. Louis Street Total | | Land Improvement | | | | | - | |
| 11 Venues Parks & Arts | 2017 Park Bond Series D - St. Eouis Street Total | 471-11-206-280-431000 | Services & Charges-Professional-Other | 42,622 | - | - | - | | Park Maintenance Backlog |
| | | | Professional Svcs | | | | | | |
| 11 Venues Parks & Arts | 2017 Park Bond Series C - Colfax-Seitz | 471-11-206-280-444000 | Capital Outlay-Impv Other Than Bldgs- | - | - | - | - | - | Park Maintenance Backlog |
| | | | Land Improvement | | | | | | |
| | 2017 Park Bond Series C - Colfax-Seitz Total | | | | | | | - | |
| 11 Venues Parks & Arts | 2017 Park Bond Series D - Howard-Farmers | 471-11-206-281-444000 | Capital Outlay-Impv Other Than Bldgs- | 6,633 | 69,413 | 1,071,889 | - | - | Park Maintenance Backlog |
| | 2017 Park Bond Series D - Howard-Farmers Total | | Land Improvement | | | | | _ | |
| 11 Venues Parks & Arts | 2017 Park Bond Series E - Miami-Twyckenham | 471-11-206-282-444000 | Capital Outlay-Impv Other Than Bldgs- | - | - | 685,828 | - | - | Park Maintenance Backlog |
| | | | Land Improvement | | | | | | |
| | 2017 Park Bond Series E - Miami-Twyckenham Total | | | | | | | - | |
| 11 Venues Parks & Arts | 2017 Park Bond Series F - Seitz Park | 471-11-206-283-431000 | Services & Charges-Professional-Other | 30,674 | - | - | - | - | Park Maintenance Backlog |
| | | | Professional Svcs | | | | | | |
| 11 Venues Parks & Arts | 2017 Park Bond Series F - Seitz Park | 471-11-206-283-444000 | Capital Outlay-Impv Other Than Bldgs- | - | - | - | - | - | Park Maintenance Backlog |
| | 2017 Park Bond Series F - Seitz Park Total | | Land Improvement | | | | | | |
| 11 Venues Parks & Arts | 2017 Park Bond Series F - Seltz Park Total 2017 Park Bond Series G - East Race/AM General | 471-11-206-284-431000 | Services & Charges-Professional-Other | 56,596 | | | | - | Park Maintenance Backlog |
| II Venues Parks & Arts | | 471-11-200-284-431000 | Professional Svcs | 30,390 | - | _ | | - | |
| 11 Venues Parks & Arts | 2017 Park Bond Series G - East Race/AM General | 471-11-206-284-444000 | Capital Outlay-Impv Other Than Bldgs- | - | 162,500 | 22,320 | - | - | Park Maintenance Backlog |
| | | | Land Improvement | | , | | | | j - ŭ |
| | 2017 Park Bond Series G - East Race/AM General Total | | | | | | | - | |
| 11 Venues Parks & Arts | 2017 Park Bond Series H - Pinhook Park | 471-11-206-285-444000 | Capital Outlay-Impv Other Than Bldgs- | - | 886,000 | 359,725 | - | - | Park Maintenance Backlog |
| | | | Land Improvement | | | | | | |
| 14 Marca Davida O Anta | 2017 Park Bond Series H - Pinhook Park Total | 474 44 205 205 424000 | | | 45.000 | | | - | |
| 11 Venues Parks & Arts | 2017 Park Bond Series I - Other Park Improvements | 471-11-206-286-431000 | Services & Charges-Professional-Other Professional Svcs | - | 15,000 | - | - | - | Park Maintenance Backlog |
| 11 Venues Parks & Arts | 2017 Park Bond Series I - Other Park Improvements | 471-11-206-286-444000 | Capital Outlay-Impv Other Than Bldgs- | 305,281 | 1,163,907 | 109,488 | | _ | Park Maintenance Backlog |
| TT VEHUES FOLKS & ALLS | | | Land Improvement | 000,201 | 1,100,507 | 100,100 | | | |
| | 2017 Park Bond Series I - Other Park Improvements Total | 1 | · | | | | | - | |
| 11 Venues Parks & Arts | 2017 Park Bond Series J - Pinhook Connect | 471-11-206-287-444000 | Capital Outlay-Impv Other Than Bldgs- | (2,304) | - | 755,805 | - | - | Park Maintenance Backlog |
| | | | Land Improvement | | | | | | |
| | 2017 Park Bond Series J - Pinhook Connect Total | | | | | | | - | |
| 11 Venues Parks & Arts | 2017 Park Bond Series K - Future Projects | 471-11-206-288-444000 | Capital Outlay-Impv Other Than Bldgs- | 34,300 | 10,800 | 47,423 | - | - | Park Maintenance Backlog |
| | 2017 Park Bond Series K - Future Projects Total | | Land Improvement | | | | | + | |
| 11 Venues Parks & Arts | 2017 Park Bond Series K - Puture Projects Total | 452-11-206-289-431000 | Services & Charges-Professional-Other | 76,591 | 102,085 | - | - | - | Park Maintenance Backlog |
| | | 100 200 401000 | Professional Svcs | , | | | | | |
| 11 Venues Parks & Arts | 2018 Park Bond | 452-11-206-289-431002 | Services & Charges-Professional- | 108,800 | 538,775 | 86,969 | - | - | Park Maintenance Backlog |
| | | | Engineering & Architectural | | | | | | |
| 11 Venues Parks & Arts | 2018 Park Bond | 452-11-206-289-444000 | Capital Outlay-Impv Other Than Bldgs- | 223,104 | 5,812,395 | 1,427,387 | - | - | Park Maintenance Backlog |
| | | | Land Improvement | | | | | | |
| 11) (anuar Darlin C. Anto | 2018 Park Bond Total | 452 11 204 201 444000 | Canital Outlaw Interv Other Theor Diday | 420.055 | 2.100.000 | 121 222 | | - | Dark Maintenance Decklag |
| 11 Venues Parks & Arts | 2018 Zoo Bond | 453-11-204-291-444000 | Capital Outlay-Impv Other Than Bldgs- Land Improvement | 439,955 | 3,166,419 | 121,222 | - | - | Park Maintenance Backlog |
| | 2018 Zoo Bond Total | | | | | | | - | |
| 11 Venues Parks & Arts | Park Capital | 201-11-206-273-443001 | Capital Outlay-Buildings-Building | - | - | - | - | - | Regional Cities Grant |
| | | | Improvements | | | | | | - |
| 11 Venues Parks & Arts | Park Capital | 201-11-206-273-444000 | Capital Outlay-Impv Other Than Bldgs- | - | 1,000,000 | 707,714 | - | - | Regional Cities Grant |
| | | | Land Improvement | | | | | | |

| | | | | | | | 2021 ORIGINAL | | |
|------------------------|---|-----------------------|--|-------------|-------------|-------------|------------------|-------------|--------------------------|
| Department | Subdivision | Account | Main Account Description | 2018 ACTUAL | 2019 ACTUAL | 2020 ACTUAL | | 2022 BUDGET | Description |
| L1 Venues Parks & Arts | Park Capital | 201-11-206-273-445003 | Capital Outlay-Machinery & Equip- Park Equipment | - | - | - | - | 100,000 | Athletic Court Repair |
| 11 Venues Parks & Arts | Park Capital | 406-11-206-273-444000 | Capital Outlay-Impv Other Than Bldgs- Land Improvement | - | 271,112 | 12,970 | - | - | Park Maintenance Backlog |
| 11 Venues Parks & Arts | Park Capital | 201-11-206-273-445003 | Capital Outlay-Machinery & Equip- Park Equipment | - | - | - | - | 300,000 | LaSalle Park Project |
| | Park Capital Total | | | | | | | 400,000 | |
| L1 Venues Parks & Arts | Park Maintenance | 201-11-201-201-445003 | Capital Outlay-Machinery & Equip- Park Equipment | - | 96,801 | - | 100,000 | - | Athletic Court Repair |
| 11 Venues Parks & Arts | Park Maintenance | 201-11-201-201-445003 | Capital Outlay-Machinery & Equip- Park Equipment | - | - | - | 300,000 | - | LaSalle Park Project |
| | Park Maintenance Total | | | | | | | - | |
| 11 Venues Parks & Arts | Pokagon Band Donation - Howard Park Imprv | 201-11-206-275-444000 | Capital Outlay-Impv Other Than Bldgs- Land Improvement | - | 2,225,000 | - | - | - | Park Maintenance Backlog |
| | Pokagon Band Donation - Howard Park Imprv Total | | | | | | | - | |
| L1 Venues Parks & Arts | Potawatomi Zoo | 201-11-204-290-410002 | Personnel-Salaries & Wages-Teamster Wages | 22,649 | - | - | - | - | Potawatomi Zoo |
| L1 Venues Parks & Arts | Potawatomi Zoo | 201-11-204-290-410004 | Personnel-Salaries & Wages-Extra & Overtime | 149 | - | - | - | - | Potawatomi Zoo |
| L1 Venues Parks & Arts | Potawatomi Zoo | 201-11-204-290-410007 | Personnel-Salaries & Wages-Longevity Pay | 150 | - | - | - | - | Potawatomi Zoo |
| L1 Venues Parks & Arts | Potawatomi Zoo | 201-11-204-290-411001 | Personnel-Employee Benefits-FICA Regular | 1,697 | - | - | - | - | Potawatomi Zoo |
| L1 Venues Parks & Arts | Potawatomi Zoo | 201-11-204-290-411004 | Personnel-Employee Benefits-PERF Regular | 2,618 | - | - | - | - | Potawatomi Zoo |
| L1 Venues Parks & Arts | Potawatomi Zoo | 201-11-204-290-411005 | Personnel-Employee Benefits-PERF Union | 351 | - | - | - | - | Potawatomi Zoo |
| L1 Venues Parks & Arts | Potawatomi Zoo | 201-11-204-290-411008 | Personnel-Employee Benefits-Health Insurance | 7,823 | - | - | - | - | Potawatomi Zoo |
| L1 Venues Parks & Arts | Potawatomi Zoo | 201-11-204-290-411009 | Personnel-Employee Benefits-Life Insurance | 60 | - | - | - | - | Potawatomi Zoo |
| L1 Venues Parks & Arts | Potawatomi Zoo | 201-11-204-290-411014 | Personnel-Employee Benefits-Parental Leave | 41 | - | - | - | - | Potawatomi Zoo |
| L1 Venues Parks & Arts | Potawatomi Zoo | 201-11-204-290-411015 | Personnel-Employee Benefits-Other Fringe Benefits | 70 | - | - | - | - | Potawatomi Zoo |
| L1 Venues Parks & Arts | Potawatomi Zoo | 201-11-204-290-411203 | Personnel-Employee Benefits-Job Readiness Allow. | 425 | - | - | - | - | Potawatomi Zoo |
| L1 Venues Parks & Arts | Potawatomi Zoo | 201-11-204-290-439300 | Services & Charges-Other-Grants & Subsidies | 676,626 | 700,000 | 700,000 | 700,000 | 700,000 | Potawatomi Zoo |
| 11 Venues Parks & Arts | Potawatomi Zoo | 408-11-204-290-439300 | Services & Charges-Other-Grants & Subsidies | 100,000 | - | - | - | - | Potawatomi Zoo |
| | Potawatomi Zoo Total | | | | | | | 700,000 | |
| L1 Venues Parks & Arts | Regional Cities Grant | 201-11-206-274-431000 | Services & Charges-Professional-Other Professional Svcs | 353,703 | 344,897 | 132,493 | - | - | Park Maintenance Backlog |
| 11 Venues Parks & Arts | Regional Cities Grant | 201-11-206-274-444000 | Capital Outlay-Impv Other Than Bldgs- Land Improvement | 618,759 | 2,807,989 | 129,559 | - | - | Park Maintenance Backlog |

Regional Cities Grant Total

11 Venues Parks & Arts Total Grand Total 1,100,000 84,340,951

-