



CITY OF SOUTH BEND, IN JAMES MUELLER, MAYOR
DEPARTMENT OF ADMINISTRATION AND FINANCE

2021 PROPOSED BUDGET

Budget Hearing #6: Strategic Initiatives Part II
September 16, 2020

Budget Packet Contents

Strategic Initiatives Budget Hearing Presentation Slides **2-35**

Line-level Budget Detail – Strategic Initiatives **36-40**

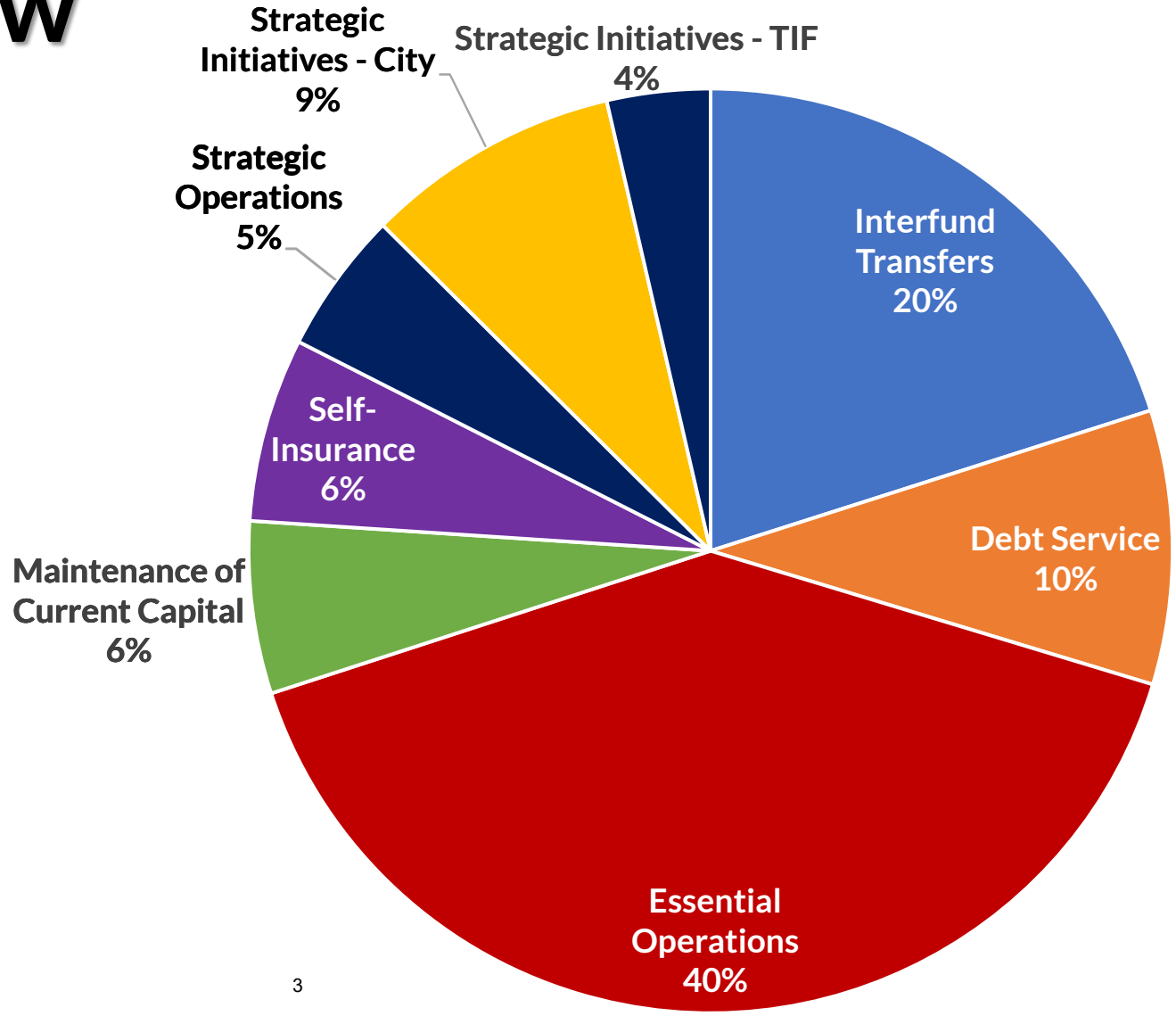


2021 Budget Hearing #6: Strategic Initiatives

September 16, 2020

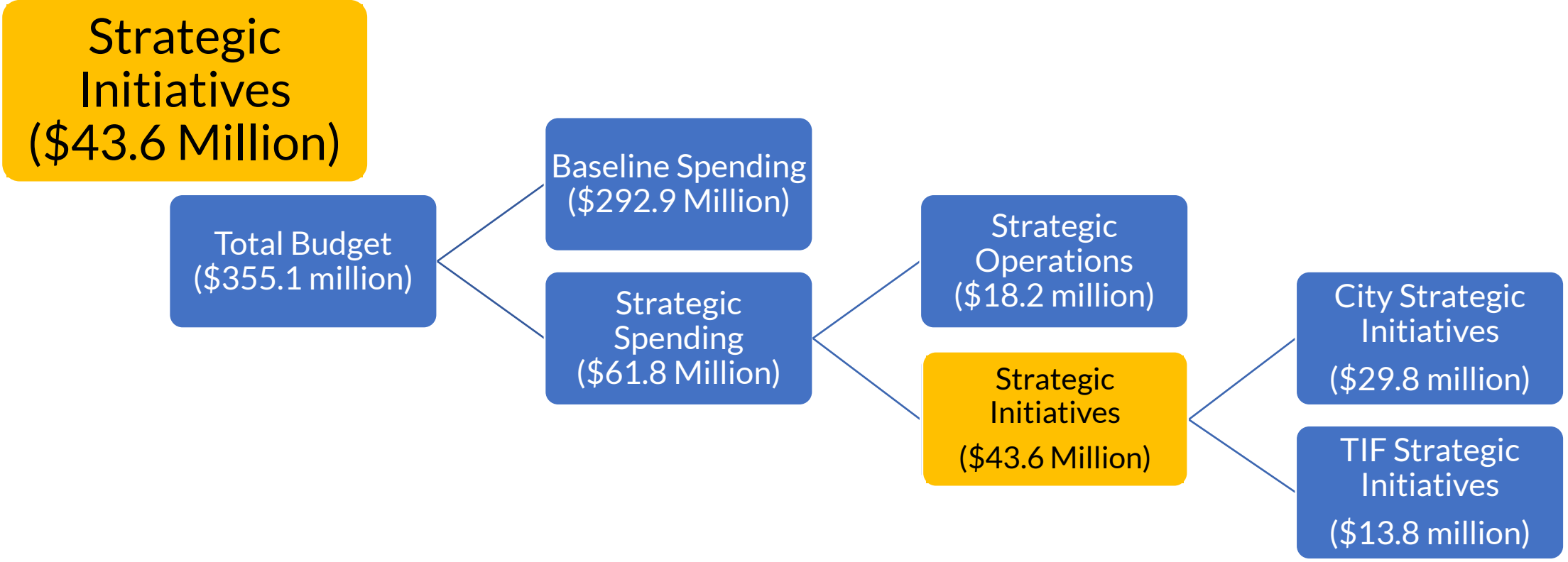


Budget Overview





Budget Overview





Budget Overview

Strategic
Initiatives
(\$43.6 Million)

- Strategic Spending is designed to build upon the fundamental services provided through Baseline Spending and enable our residents to not only survive, but to thrive.
- The budget process for determining Strategic Spending involves identifying the investments that most closely match the City's priorities, rather than simply trying to make core services more efficient.
- The most important question during the budget process for Strategic Spending is which investments to make in order to best reflect and accomplish the City's priorities.



Budget Overview

Strategic
Initiatives
(\$43.6 Million)

- Strategic **Initiatives** represent items that have more flexibility over time, such as grants, subsidies, capital projects, and other initiatives.



Strategic Initiatives Overview

Reform Public Safety Systems

Build Reliable Infrastructure

Support Economic Recovery

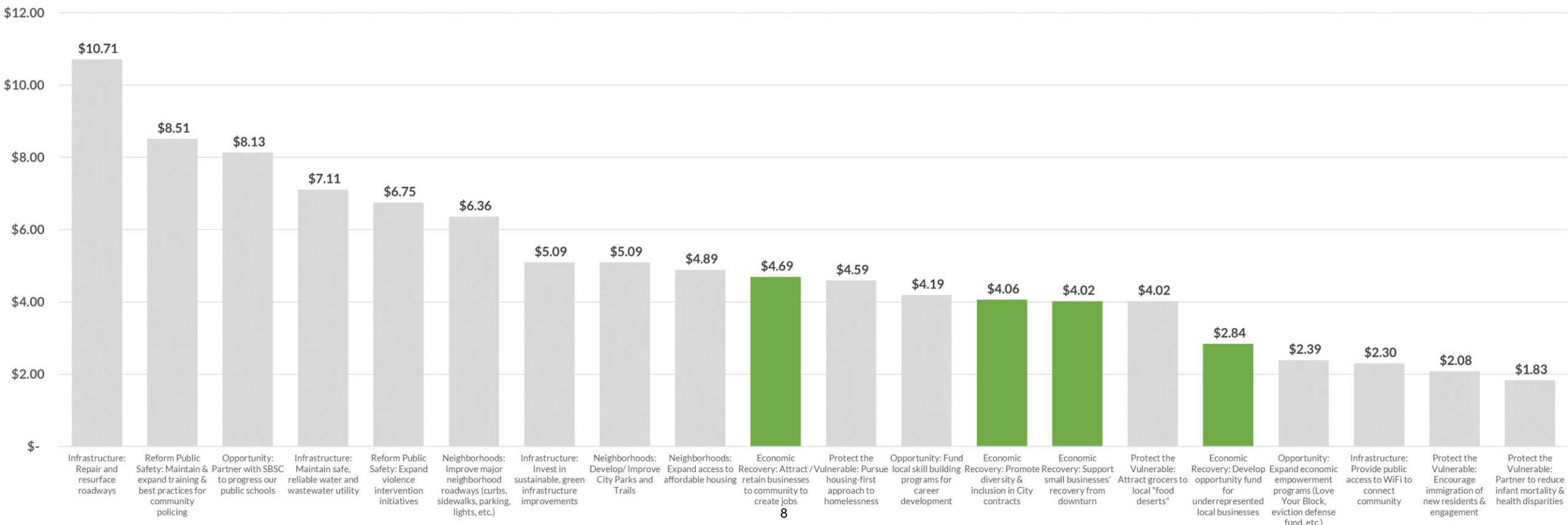
Rebuild Vibrant Neighborhoods

Expand Access to Opportunity

Protect the Vulnerable



Support Economic Recovery





Support Economic Recovery

Spending Category	2020 Original	2021 Proposed	Variance	Variance %
Strategic Initiatives				
Support Economic Recovery				
Revolving Loan Funds (IRF & RLF II)	104,000	473,560	369,560	355.35%
Façade Matching Grant	275,000	-	(275,000)	
Small Business Assistance		250,000	250,000	
South Bend Regional Chamber / South Bend-Elkhart Regional Partnership	115,000	115,000	-	0.00%
Support Economic Recovery Total	829,991	1,174,551	344,560	41.51%





CITY OF SOUTH BEND OFFICE OF DIVERSITY & INCLUSION

Spending Category	2020 Original	2021 Proposed	Variance %	
Office of Diversity & Inclusion				
Diversity & Inclusion				
Salaries & Wages	209,582	226,777	17,195	8.20%
Fringe Benefits	71,867	75,209	3,342	4.65%
Education & Training	100,000	100,000	-	0.00%
Supplies	1,500	1,500	-	0.00%
Printing & Advertising	1,500	3,000	1,500	100.00%
Professional Services	80,000	80,000	-	0.00%
Other Services & Charges	8,500	8,500	-	0.00%
Travel	5,000	10,000	5,000	100.00%
Diversity & Inclusion Total	477,949	504,986	27,037	5.66%
Human Rights General				
Salaries & Wages	298,816	374,158	75,342	25.21%
Fringe Benefits	113,625	139,900	26,275	23.12%
Education & Training	6,000	6,000	-	0.00%
Grants & Subsidies	9,000	9,000	-	0.00%
Supplies	3,000	3,000	-	0.00%
Printing & Advertising	24,721	24,721	-	0.00%
Professional Services	28,400	28,870	470	1.65%
Other Services & Charges	51,139	53,376	2,237	4.37%
Travel	15,300	15,300	-	¹⁰ 0.00%
Human Rights General Total	550,001	654,325	104,324	18.97%



Strategic Initiatives Overview

Reform Public Safety Systems

Build Reliable Infrastructure

Support Economic Recovery

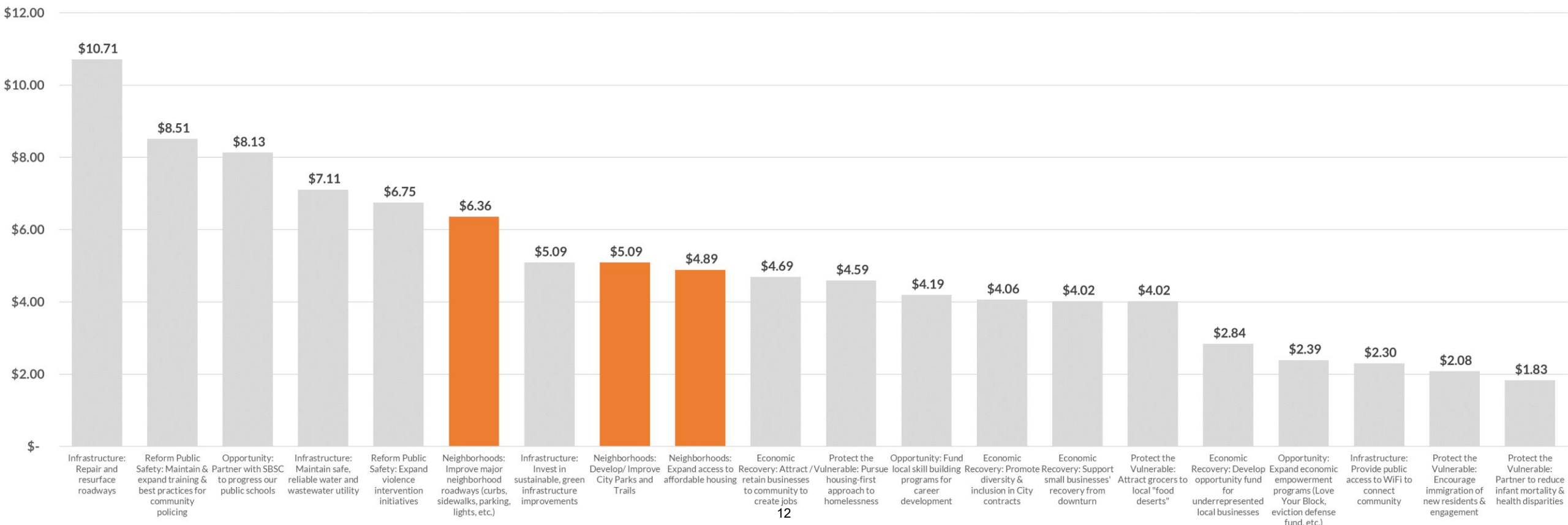
Rebuild Vibrant Neighborhoods

Expand Access to Opportunity

Protect the Vulnerable



Rebuild Vibrant Neighborhoods





Rebuild Vibrant Neighborhoods

Spending Category	2020 Original	2021 Proposed	Variance	Variance %
Strategic Initiatives				
Rebuild Vibrant Neighborhoods				
Housing	2,538,923	3,099,791	560,868	22.09%
Neighborhood Infrastructure	2,479,331	2,069,306	(410,025)	-16.54%
Neighborhood Planning	640,000	200,000	(440,000)	-68.75%
Neighborhood Revitalization	1,179,575	2,368,051	1,188,476	100.75%
Parks, Arts & Green Spaces	1,065,241	955,991	(109,250)	-10.26%
Rebuild Vibrant Neighborhoods Total	7,903,070	8,693,139	790,069	10.00%





**Rebuild
Vibrant
Neighborhoods**

Housing

Spending Category	2020 Original	2021 Proposed	Variance	Variance %
Strategic Initiatives				
Rebuild Vibrant Neighborhoods				
Housing				
Home Repair Program	250,000	350,000	100,000	40.00%
Neighborhood Development Financing		500,000	500,000	
CDBG Housing (Federal Funding)	2,288,923	2,249,791	(39,132)	-1.71%
Housing Total	2,538,923	3,099,791	560,868	22.09%

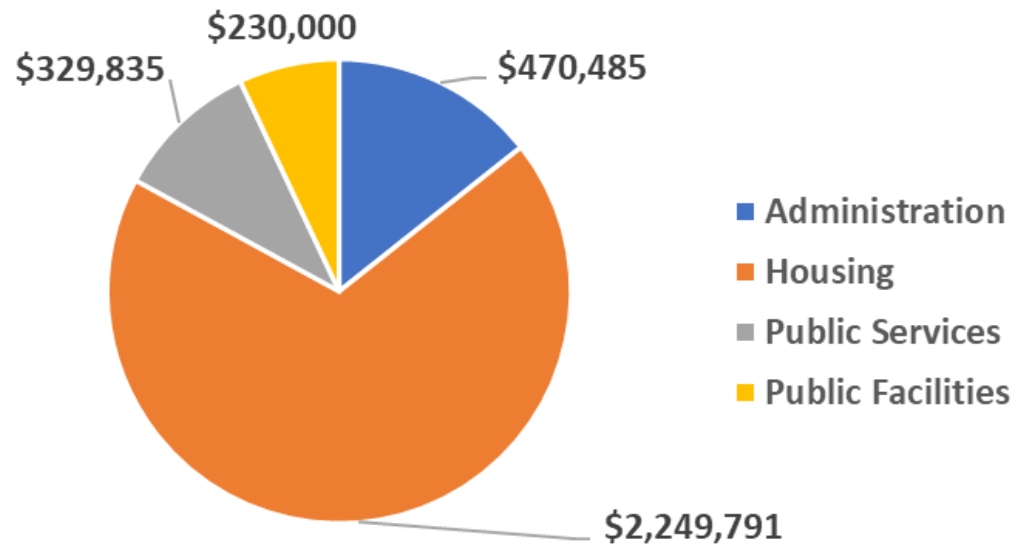
- Outside of City budget, also about \$1.4 million in HOME funds allocated through the Housing Consortium of St. Joseph County.



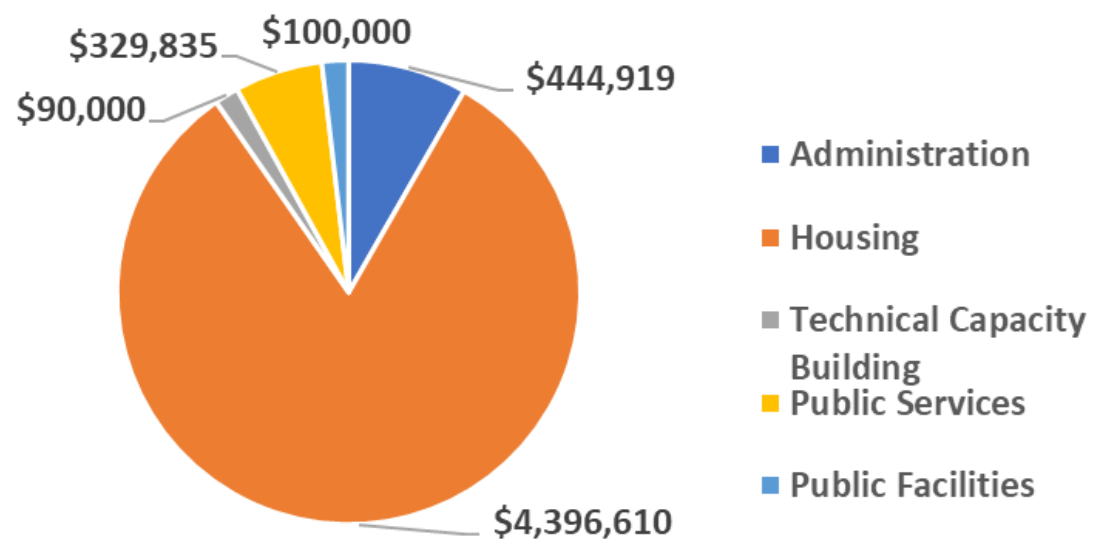
Rebuild Vibrant Neighborhoods

Housing

2020 CDBG Allocations



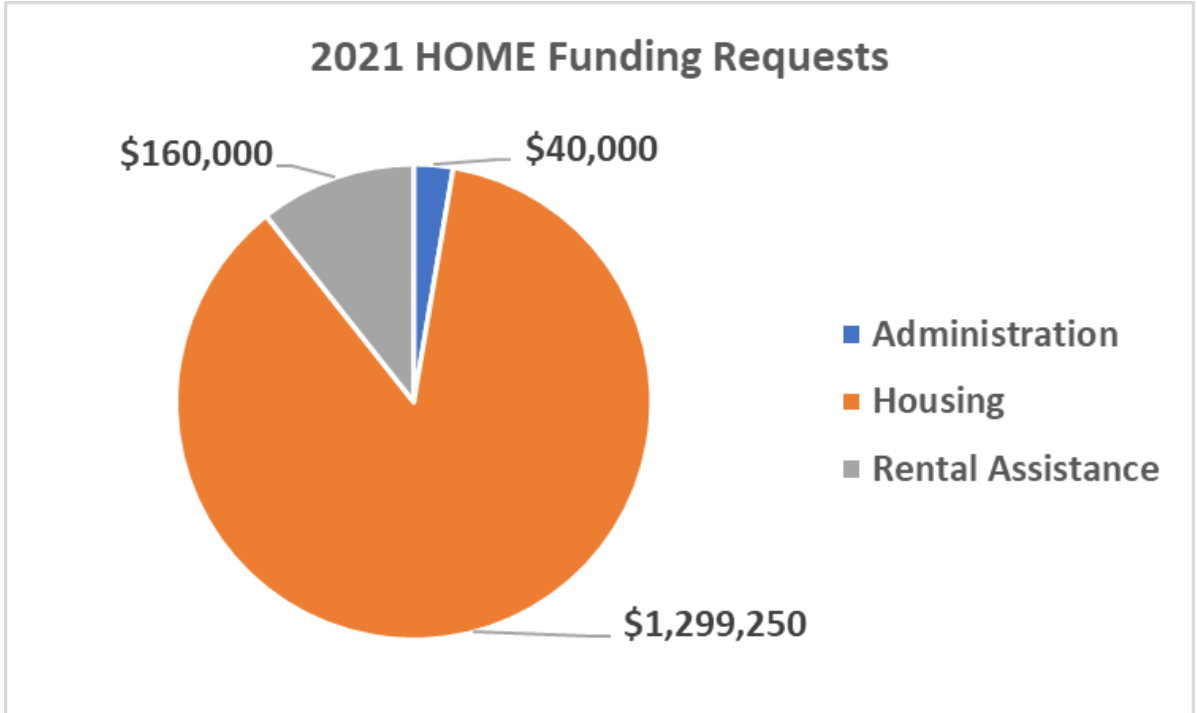
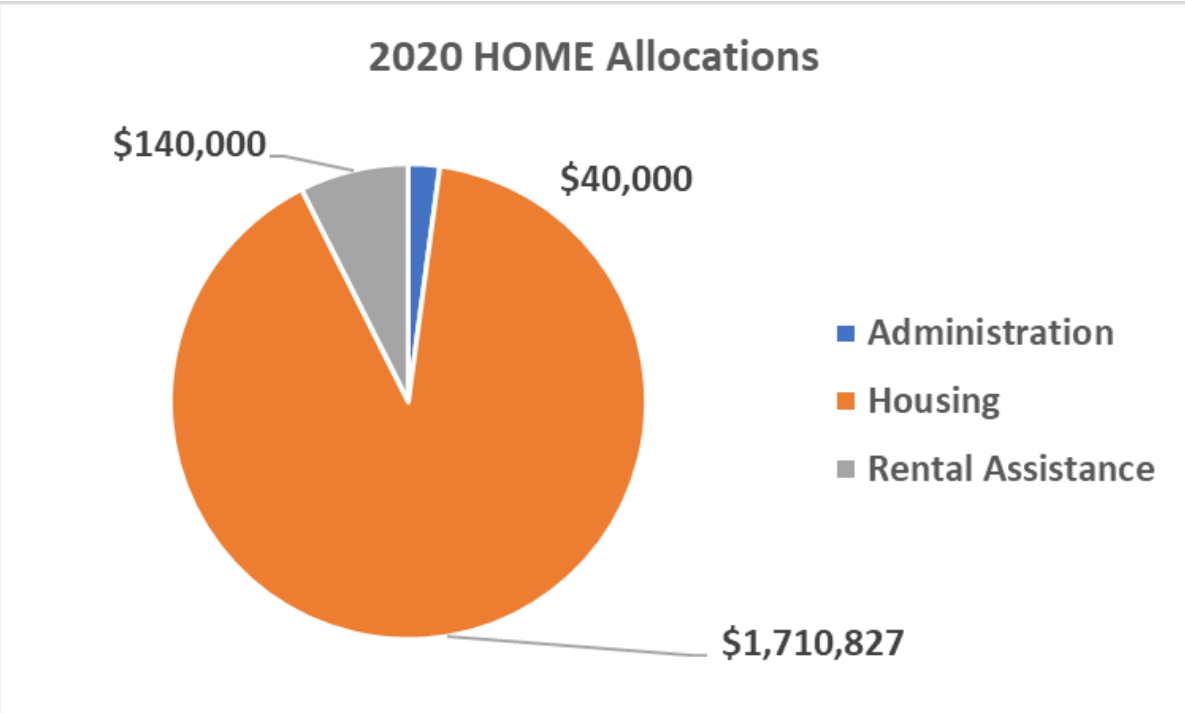
2021 CDBG Funding Requests





Rebuild Vibrant Neighborhoods

Housing



- **Outside of City budget**; allocated through the Housing Consortium of St. Joseph County.



**Rebuild
Vibrant
Neighborhoods**

Neighborhood Infrastructure

Spending Category	2020 Original	2021 Proposed	Variance	Variance %
Strategic Initiatives				
Rebuild Vibrant Neighborhoods				
Neighborhood Infrastructure				
Complete Streets Transportation projects	180,000	100,000	(80,000)	-44.44%
Alley Stabilization Project	50,000	50,000	-	0.00%
Light Up South Bend	260,000	260,000	-	0.00%
Traffic Calming	400,000	300,000	(100,000)	-25.00%
Curb & Sidewalk	1,589,331	1,359,306	(230,025)	-14.47%
Neighborhood Infrastructure Total	2,479,331	2,069,306	(410,025)	-16.54%



**Rebuild
Vibrant
Neighborhoods**

Neighborhood Planning

Spending Category	2020 Original	2021 Proposed	Variance	Variance %
Strategic Initiatives				
Rebuild Vibrant Neighborhoods				
Neighborhood Planning				
Development of neighborhood plans	300,000	150,000	(150,000)	-50.00%
Neighborhood Plan - Portage Elwood	50,000	50,000	-	0.00%
2020 Census	20,000	-	(20,000)	-100.00%
Plan Commission Start Up Costs	270,000	-	(270,000)	-100.00%
Neighborhood Planning Total	640,000	200,000	(440,000)	-68.75%



**Rebuild
Vibrant
Neighborhoods**

Neighborhood Revitalization

Spending Category	2021		Variance	
	2020 Original	Proposed	Variance	%
Strategic Initiatives				
Rebuild Vibrant Neighborhoods				
Neighborhood Revitalization				
Burke Building Stabilization project	100,000	-	(100,000)	-100.00%
Expenses related to owned property	242,000	273,000	31,000	15.35%
HPC Matching Grant	50,000	100,000	50,000	100.00%
Neighborhood Organization Support	175,000	175,000	-	0.00%
Neighborhood Scale Development Assistance	150,000	150,000	-	0.00%
On-going brownfield remediation work	25,000	25,000	-	0.00%
West Side Main Streets	35,000	35,000	-	0.00%
Leaf Pickup	91,075	96,551	5,476	6.01%
Monitoring unsafe buildings	16,300	17,500	1,200	7.36%
Demolitions (Vacant / Emergency)	345,200	496,000	150,800	43.68%
Other Neighborhood Projects (Bond-Funded)		1,000,000	1,000,000	
Neighborhood Revitalization Total	1,179,575	2,368,051	1,188,476	100.75%



**Rebuild
Vibrant
Neighborhoods**

Parks, Arts & Green Spaces

Spending Category	2020 Original	2021 Proposed	Variance	Variance %
Strategic Initiatives				
Rebuild Vibrant Neighborhoods				
Asphalt Court Repair	100,000	200,000	100,000	100.00%
Regional Cities Grant	500,000	-	(500,000)	-100.00%
Studebaker Museum & Art Museum Subsidies	335,991	335,991	-	0.00%
Lasalle Park Projects	-	300,000	300,000	
Tree Maintenance in Neighborhoods	129,250	120,000	(9,250)	-7.16%
Parks, Arts & Green Spaces Total	1,065,241	955,991	(109,250)	-10.26%



Strategic Initiatives Overview

Reform Public Safety Systems

Build Reliable Infrastructure

Support Economic Recovery

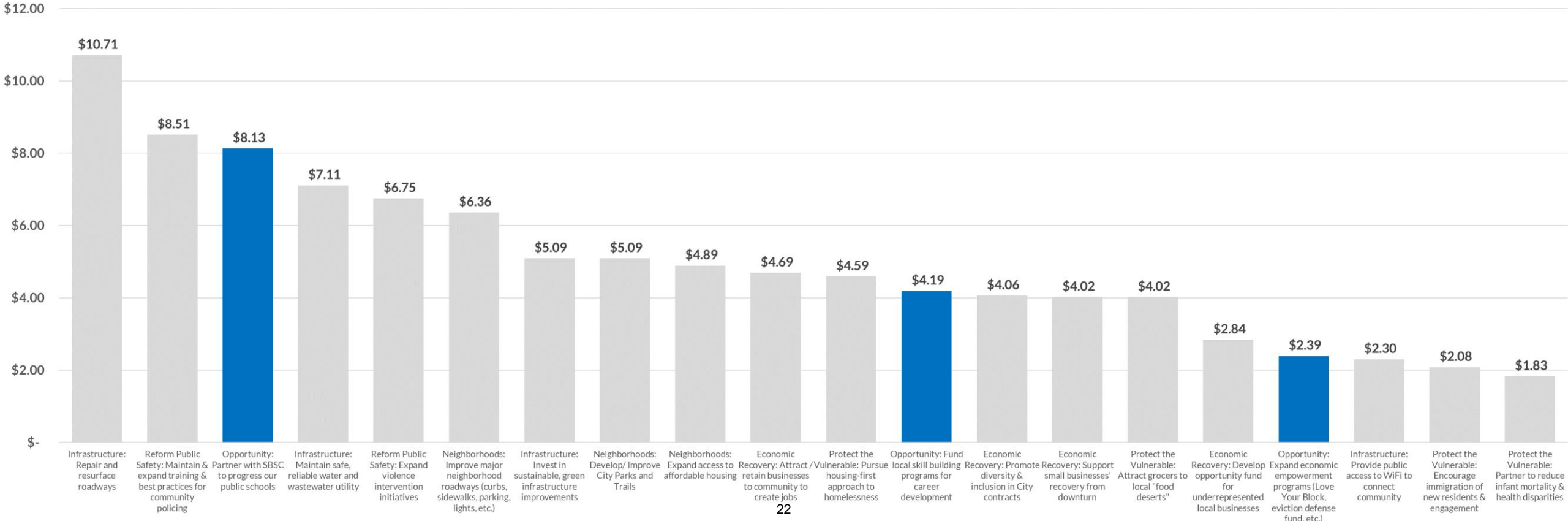
Rebuild Vibrant Neighborhoods

Expand Access to Opportunity

Protect the Vulnerable



Expand Access to Opportunity



Expand Access to Opportunity

Spending Category	2021		Variance	
	2020 Original	Proposed		%
Strategic Initiatives				
Expand Access to Opportunity				
Workforce Development	500,000	500,000	-	0.00%
Commuters Trust - Bloomberg Mayor's Challenge Grant	286,028	322,506	36,478	12.75%
Love Your Block	25,000	25,000	-	0.00%
Expand Access to Opportunity Total	811,028	847,506	36,478	4.50%





Strategic Initiatives Overview

Reform Public Safety Systems

Build Reliable Infrastructure

Support Economic Recovery

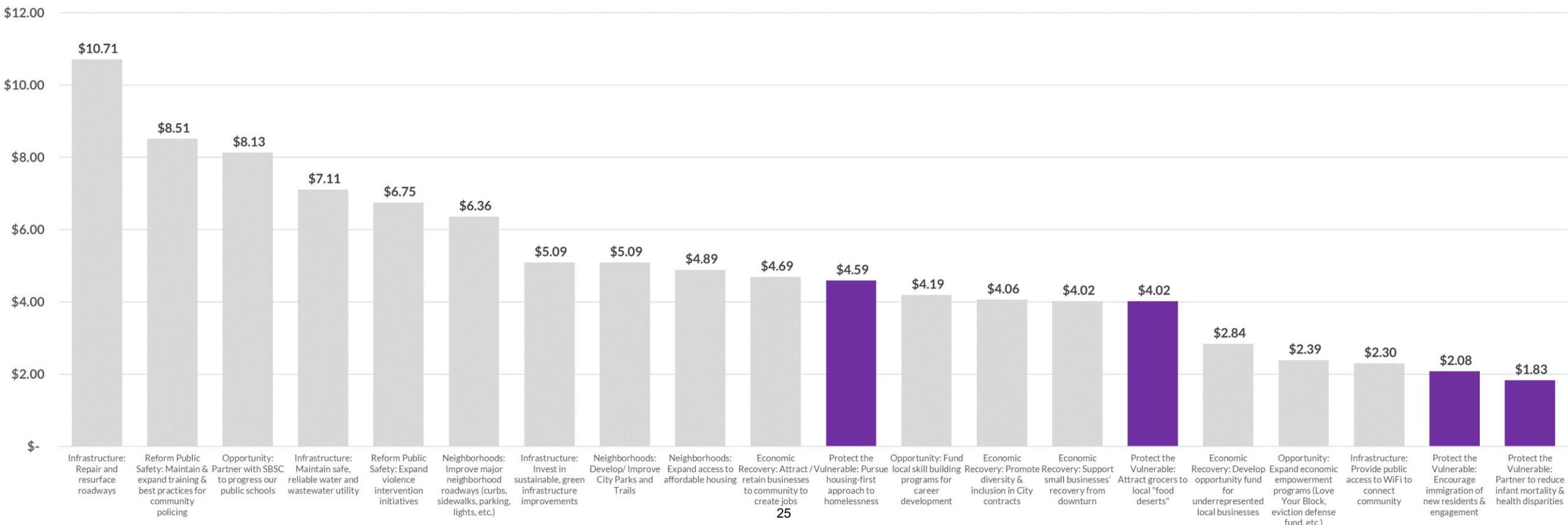
Rebuild Vibrant Neighborhoods

Expand Access to Opportunity

Protect the Vulnerable



Protect the Vulnerable





Protect the Vulnerable

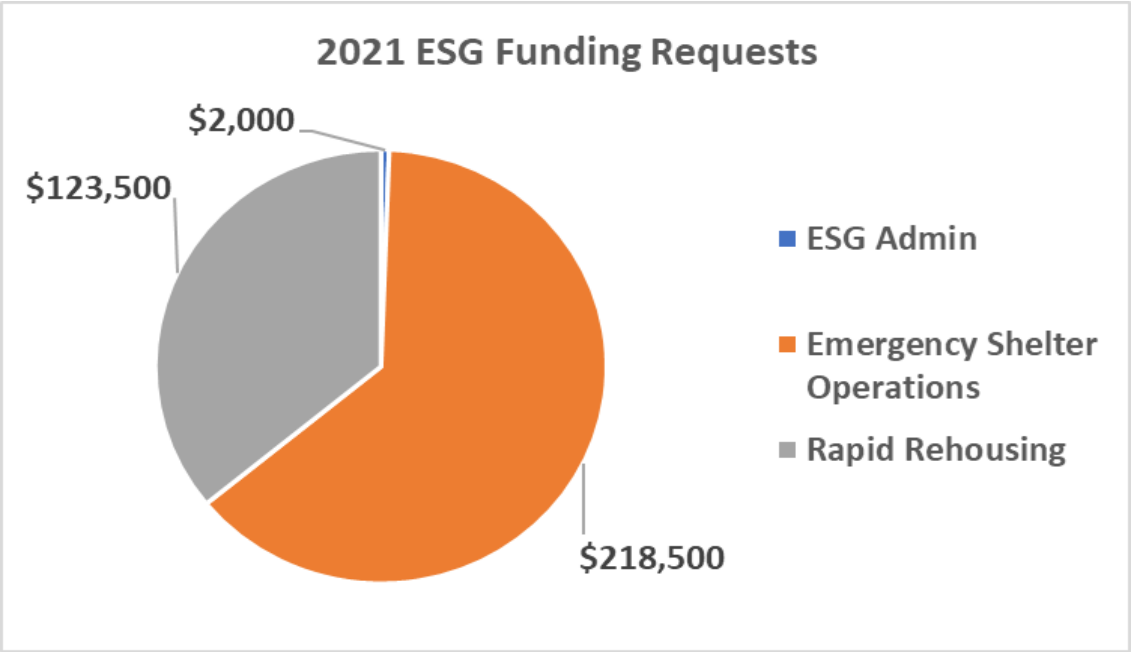
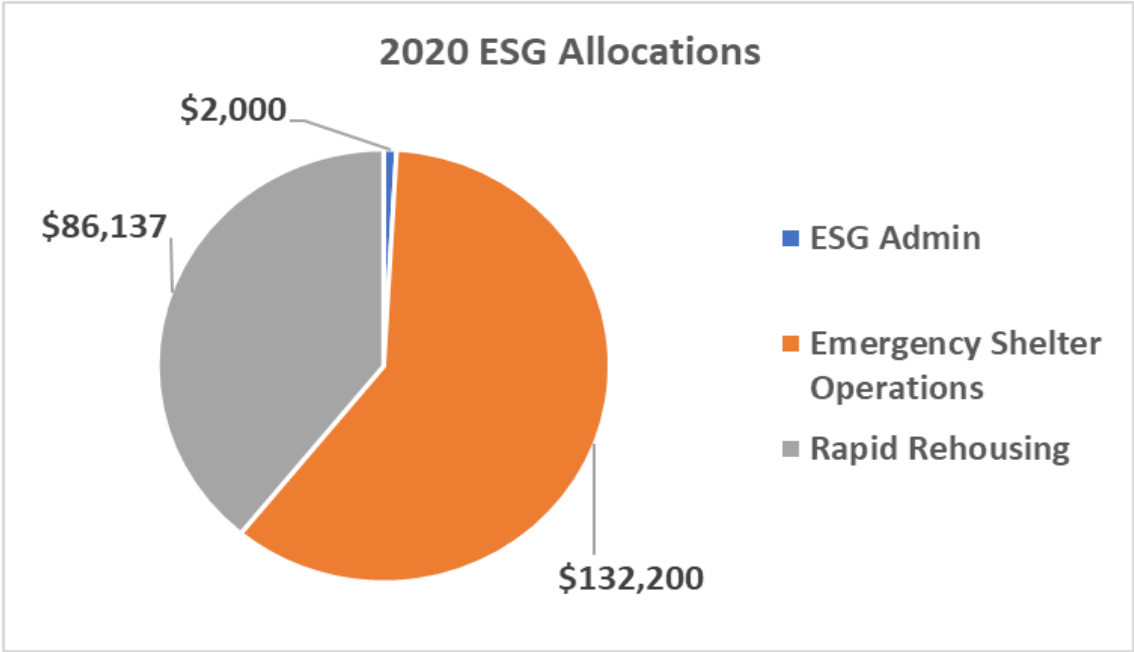
Spending Category	2020 Original	2021 Proposed	Variance	Variance %
Strategic Initiatives				
Protect the Vulnerable				
Homeless Strategy Implementation	320,000	650,000	330,000	103.13%
ESG (Federal Funding)	291,100	315,000	23,900	8.21%
CDBG - Public Service (Federal Funding)	330,977	285,006	(45,971)	-13.89%
Protect the Vulnerable Total	942,077	1,250,006	307,929	32.69%

Homeless Strategy Implementation includes:

- Weather Amnesty, and Warming Center,
- Outreach and Coordination,
- Permanent Supportive Housing,
- Resources available for implementation of recommendations



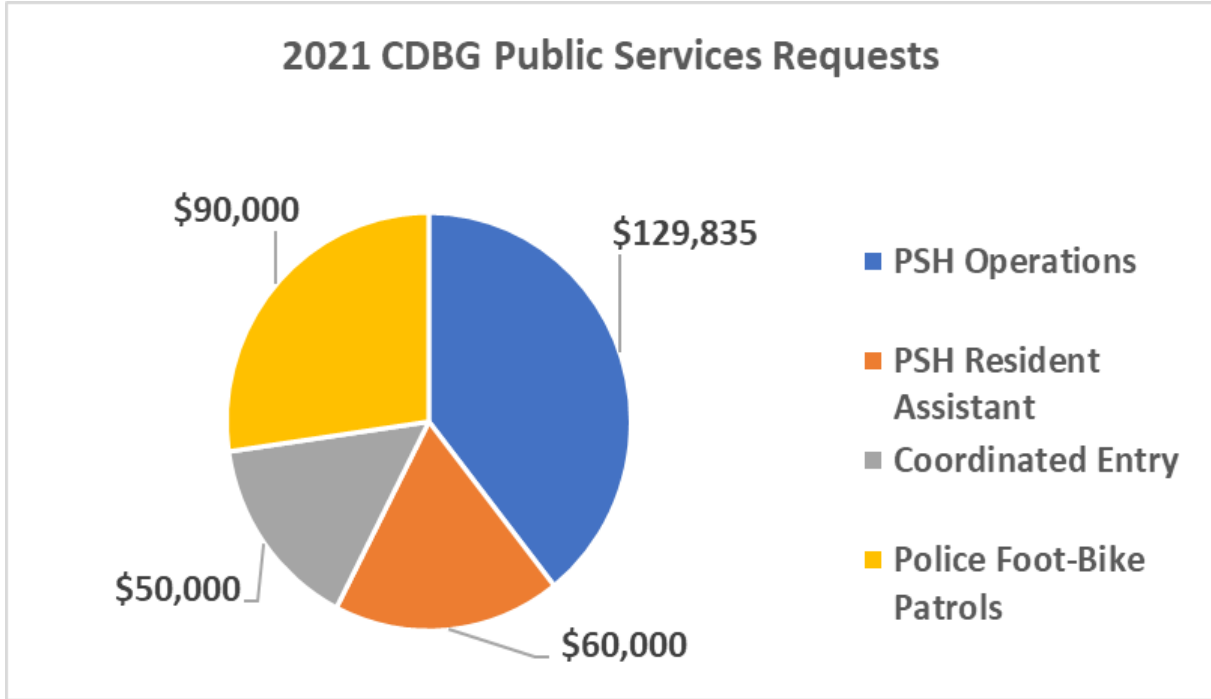
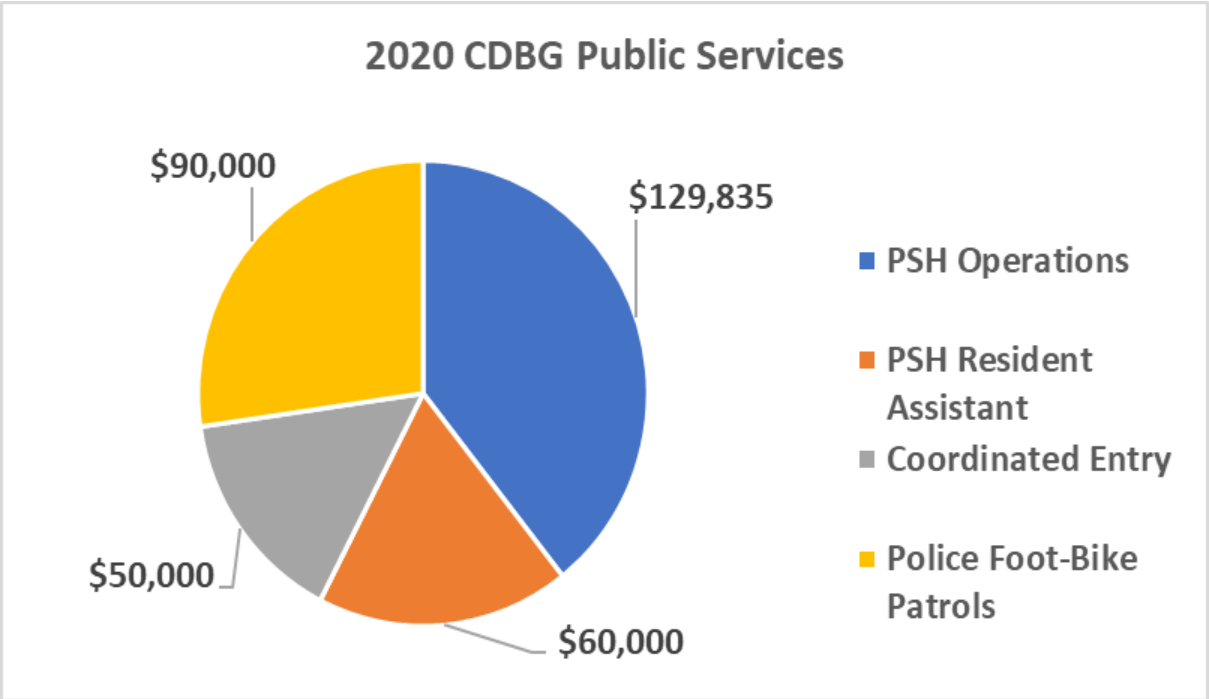
Protect the Vulnerable



No more than 60% can fund Emergency Shelter/Admin activities
Rapid Re-Housing is a limited period of assistance, not to be confused with PSH



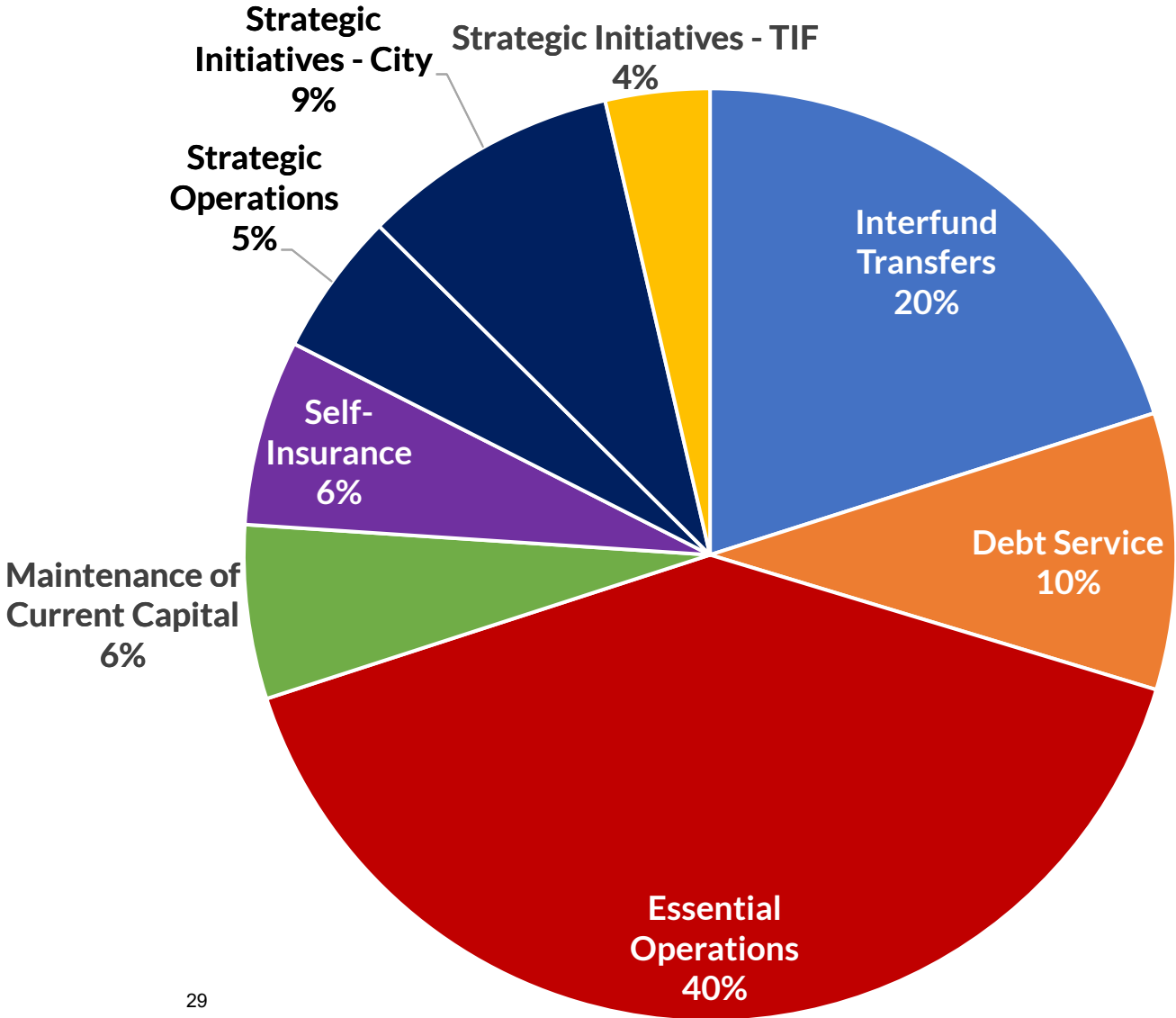
Protect the Vulnerable



PSH Operations - Center for the Homeless Expanded Scattered Site Operations Case Managers
 PSH Resident Assistant – Oliver Apartments



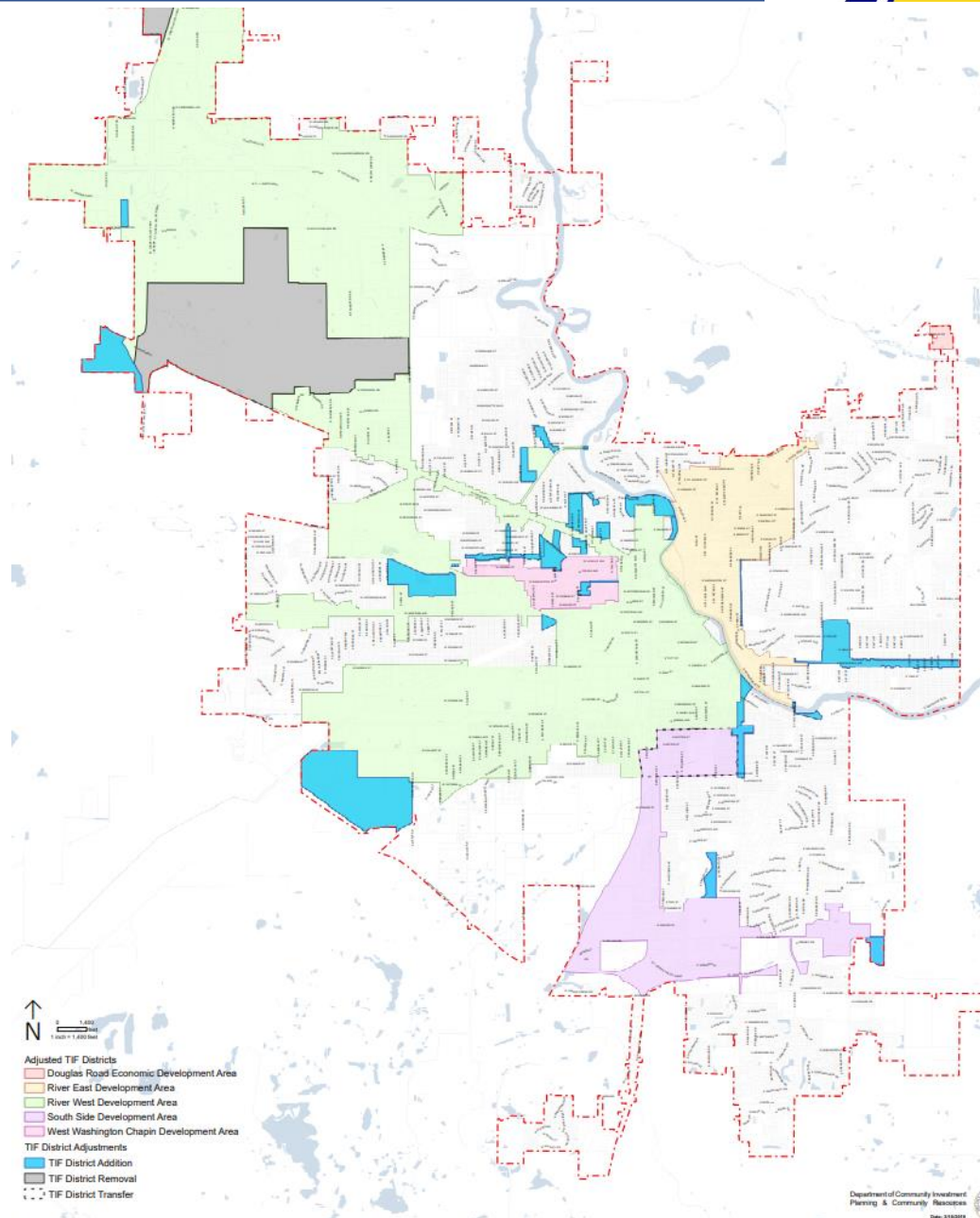
Budget Overview





Redevelopment Funds

- 324 - River West TIF District
- 422 - West Washington TIF District
- 429, 436 - River East TIF District
- 430 - South Side TIF District
- 433 - Redevelopment Admin/Pokagon Fund
- 435 - Douglas Road TIF District





Overview of Redevelopment Funds

TIF Revenues (\$m)





2021 Redevelopment Funds

2021 TIF Proposed Budget



TIF Allocation Area



2021 TIF Projects

TIF available after debt service: \$11.7 Million
\$TIF needs: \$13+ Million

Build Reliable Infrastructure

- \$3M NW Industrial Center Access
- \$500K Phase III Erskine Drainage
- \$1.9M Prairie Water Main & Other Water Infrastructure
- \$TBD Street Reconstruction Projects

Protect the Vulnerable

- \$1M Early Childhood Development Center
- \$TBD Homeless Weather Amnesty

Rebuild Vibrant Neighborhoods

- \$2.9M West Side Main Streets
- \$900K Lincolnway West Homes
- \$2.3M SE Master Plan
- \$1M Miami Hills Rehabilitation
- \$250K Martin Luther King Center
- \$250K Streetscape @ La Casa
- \$1.3M My SB Parks & Trails
- \$1.5M Coal Line Trail

Support Economic Recovery

- \$TBD Retention & Expansion of Job Creators



2021 Pokagon Funding Programmatic Areas

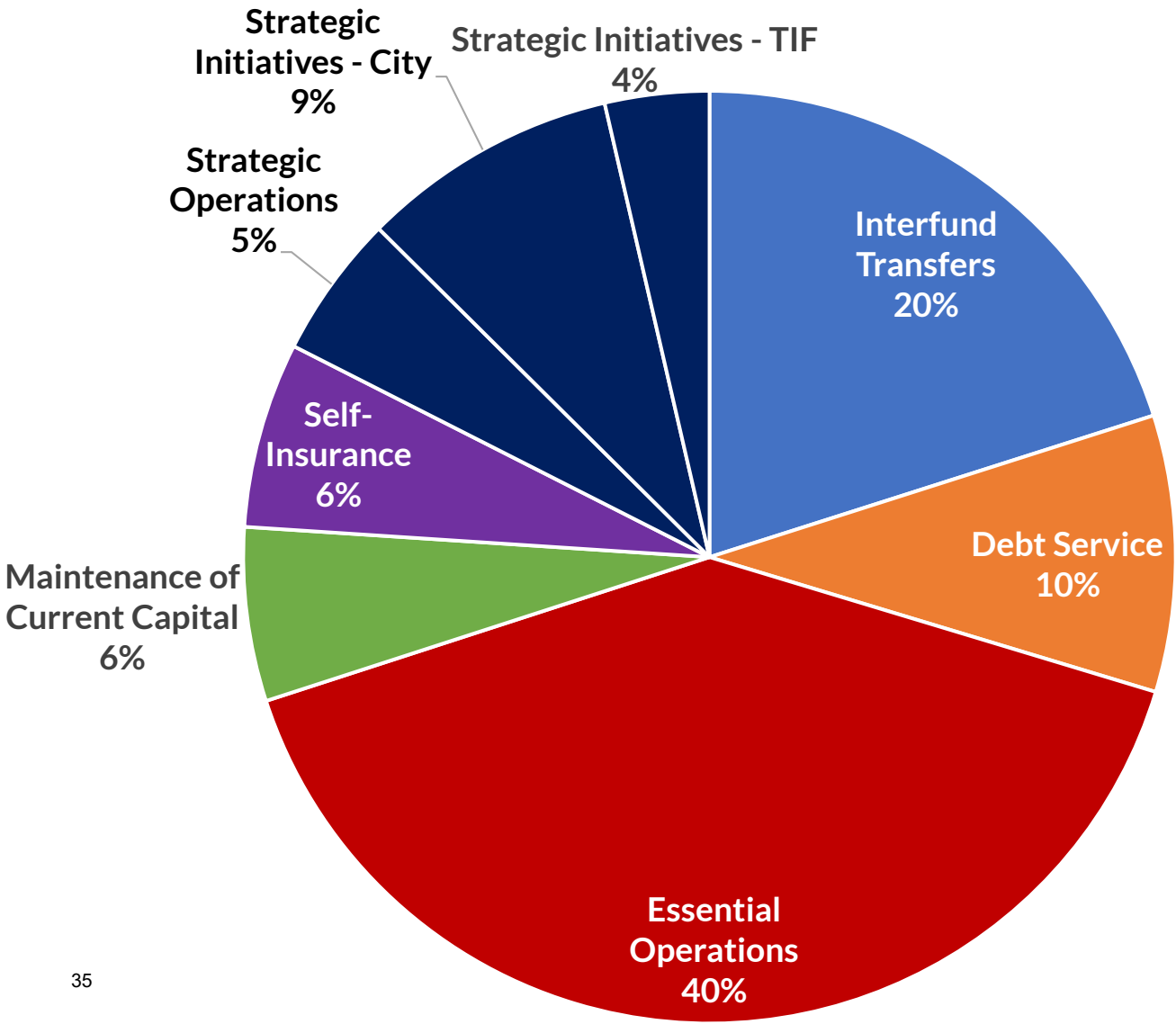
Expand Access to Opportunity

- \$400k Non-traditional financial capital
- \$100k Responsive, neighborhood-based amenities
- \$100k Support the creation / growth of small businesses
- \$50k Affordable and reliable transportation
- \$200k Affordable high-quality childcare / pre-k
- \$50k Workforce training / education



Budget Overview

Spending Category	2020 Original	2021 Proposed	Variance	Variance %
Baseline Spending				
Interfund Transfers	74,408,130	71,198,939	(3,209,191)	-4.31%
Debt Service	33,928,733	34,423,189	494,456	1.46%
Essential Operations				
Police	39,535,337	38,819,629	(715,708)	-1.81%
Fire/EMS	32,961,835	32,970,533	8,698	0.03%
Water	13,669,420	13,391,098	(278,322)	-2.04%
Wastewater	18,875,823	19,135,277	259,454	1.37%
Solid Waste	3,146,387	3,290,449	144,062	4.58%
Streets	7,854,632	7,854,632	-	0.00%
Park Maintenance	7,867,653	7,428,120	(439,533)	-5.59%
Neighborhood Code Enforcement	1,815,970	1,749,037	(66,933)	-3.69%
Administration	16,075,631	17,444,127	1,368,496	8.51%
Building Dept	1,278,742	1,170,702	(108,040)	-8.45%
Essential Operations Total	143,081,430	143,253,604	172,174	0.12%
Maintenance of Current Capital	24,107,506	21,177,714	(2,929,792)	-12.15%
Self-Insurance	22,432,992	22,673,956	240,964	1.07%
Baseline Spending Total	297,958,791	292,727,402	(5,231,389)	-1.76%
Strategic Spending				
Strategic Operations	19,124,360	18,230,142	(894,218)	-4.68%
Strategic Initiatives				
Reform Public Safety Systems	778,096	808,508	30,412	3.91%
Build Reliable Infrastructure	15,254,184	17,048,721	1,794,537	11.76%
Support Economic Recovery	539,000	863,560	324,560	60.22%
Rebuild Vibrant Neighborhoods	7,903,070	8,598,476	695,406	8.80%
Expand Access to Opportunity	811,028	847,506	36,478	4.50%
Protect the Vulnerable	942,077	1,250,006	307,929	32.69%
TIF	14,882,963	13,771,146	(1,111,817)	-7.47%
Strategic Initiatives Total	41,110,418	43,187,923	2,077,505	5.05%
Strategic Spending Total	60,234,778	61,418,065	1,183,287	1.96%
Total Expenses	358,193,569	354,145,467	(4,048,102)	-1.13%



1200N COUNTY-CITY BUILDING
227 W. JEFFERSON BLVD.
SOUTH BEND, INDIANA 46601-1830



PHONE 574.235.9216
FAX 574.235.9928

CITY OF SOUTH BEND, IN JAMES MUELLER, MAYOR
DEPARTMENT OF ADMINISTRATION AND FINANCE

LINE-LEVEL BUDGET DETAIL – STRATEGIC INITIATIVES

Fund	Fund Classification	Fund Type	Department	Subdivision	Account	Main Account Description	Category	Strategic / Baseline Category 1	Strategic / Baseline Category 2	Strategic / Baseline Category 3	2018 ACTUAL	2019 ACTUAL	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2021 PROPOSED BUDGET
101	Governmental	General Fund	Police	Police General	101-08-080-080-411010	Personnel-Employee Benefits-Med/Surgical/Dental	Police Education & Training	Strategic Spending	Strategic Initiatives	Reform Public Safety Systems	2,094	-	18,000	18,000	18,000
101	Governmental	General Fund	Police	Police General	101-08-080-080-421001	Supplies-Office-Official Records	Body Cameras & Connectivity	Strategic Spending	Strategic Initiatives	Reform Public Safety Systems	604	-	6,000	6,000	6,000
101	Governmental	General Fund	Police	Police General	101-08-080-080-422000	Supplies-Operating-Other Operating Supplies	Police Athletic League	Strategic Spending	Strategic Initiatives	Reform Public Safety Systems			13,000	13,000	13,000
101	Governmental	General Fund	Police	Police General	101-08-080-080-432004	Services & Charges-Communication & Transp-Telecommunications	Body Cameras & Connectivity	Strategic Spending	Strategic Initiatives	Reform Public Safety Systems	136,850	170,254	172,000	172,000	210,000
101	Governmental	General Fund	Police	Police General	101-08-080-080-439300	Services & Charges-Other-Grants & Subsidies	Police Athletic League	Strategic Spending	Strategic Initiatives	Reform Public Safety Systems			47,000	37,000	47,000
101	Governmental	General Fund	Fire	Fire General	101-09-090-090-410001	Personnel-Salaries & Wages-Salaried Wages	Community Paramedicine Pro	Strategic Spending	Strategic Initiatives	Reform Public Safety Systems	-	59,116	120,596	120,596	123,008
201	Governmental	Special Revenue Fund	Venues Parks & Arts	Parks & Green Spaces	201-11-201-201-423000	Supplies-Repair & Maint-Other R&M Supplies	Asphalt Court Repair	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods			100,000		100,000
201	Governmental	Special Revenue Fund	Venues Parks & Arts	Parks & Green Spaces	201-11-201-201-445003	Capital Outlay-Machinery & Equip-Park Equipment	Asphalt Court Repair	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods					100,000
201	Governmental	Special Revenue Fund	Venues Parks & Arts	Parks & Green Spaces	201-11-201-201-445003	Capital Outlay-Machinery & Equip-Park Equipment	Lasalle Park Projects	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	-	96,801	-	-	300,000
201	Governmental	Special Revenue Fund	Venues Parks & Arts	Parks & Green Spaces	201-11-206-273-444000	Capital Outlay-Impv Other Than Bldgs-Land Improvement	Regional Cities Grant	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	-	1,000,000	500,000	500,000	-
202	Governmental	Special Revenue Fund	Public Works	Neighborhood Infrastructure	202-06-602-505-410001	Personnel-Salaries & Wages-Salaried Wages	Curb & Sidewalk	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	71,575	58,716	59,890	59,890	60,070
202	Governmental	Special Revenue Fund	Public Works	Neighborhood Infrastructure	202-06-602-505-410002	Personnel-Salaries & Wages-Teamster Wages	Curb & Sidewalk	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	166,283	259,463	297,606	297,606	300,596
202	Governmental	Special Revenue Fund	Public Works	Neighborhood Infrastructure	202-06-602-505-410004	Personnel-Salaries & Wages-Extra & Overtime	Curb & Sidewalk	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	8,187	10,758	10,863	10,863	10,968
202	Governmental	Special Revenue Fund	Public Works	Neighborhood Infrastructure	202-06-602-505-410005	Personnel-Salaries & Wages-Seasonal & Interns	Curb & Sidewalk	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	34,102	26,946	49,920	49,920	49,920
202	Governmental	Special Revenue Fund	Public Works	Neighborhood Infrastructure	202-06-602-505-410007	Personnel-Salaries & Wages-Longevity Pay	Curb & Sidewalk	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	450	600	650	650	600
202	Governmental	Special Revenue Fund	Public Works	Neighborhood Infrastructure	202-06-602-505-410014	Personnel-Salaries & Wages-Contract Add Pays	Curb & Sidewalk	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	4,901	7,883	11,488	11,488	36,554
202	Governmental	Special Revenue Fund	Public Works	Neighborhood Infrastructure	202-06-602-505-411001	Personnel-Employee Benefits-FICA Regular	Curb & Sidewalk	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	21,160	26,517	33,187	33,187	35,351
202	Governmental	Special Revenue Fund	Public Works	Neighborhood Infrastructure	202-06-602-505-411004	Personnel-Employee Benefits-PERF Regular	Curb & Sidewalk	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	28,148	37,236	42,996	42,996	46,164
202	Governmental	Special Revenue Fund	Public Works	Neighborhood Infrastructure	202-06-602-505-411005	Personnel-Employee Benefits-PERF Union	Curb & Sidewalk	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	2,710	2,967	4,854	4,854	5,275
202	Governmental	Special Revenue Fund	Public Works	Neighborhood Infrastructure	202-06-602-505-411007	Personnel-Employee Benefits-Unemployment Comp	Curb & Sidewalk	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	-	-	38	38	108
202	Governmental	Special Revenue Fund	Public Works	Neighborhood Infrastructure	202-06-602-505-411008	Personnel-Employee Benefits-Health Insurance	Curb & Sidewalk	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	80,564	67,390	92,883	92,883	92,883
202	Governmental	Special Revenue Fund	Public Works	Neighborhood Infrastructure	202-06-602-505-411009	Personnel-Employee Benefits-Life Insurance	Curb & Sidewalk	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	623	840	960	960	960
202	Governmental	Special Revenue Fund	Public Works	Neighborhood Infrastructure	202-06-602-505-411014	Personnel-Employee Benefits-Parental Leave	Curb & Sidewalk	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	650	713	1,332	1,332	1,431
202	Governmental	Special Revenue Fund	Public Works	Neighborhood Infrastructure	202-06-602-505-411015	Personnel-Employee Benefits-Other Fringe Benefits	Curb & Sidewalk	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	200	600	600	600	600
202	Governmental	Special Revenue Fund	Public Works	Neighborhood Infrastructure	202-06-602-505-411203	Personnel-Employee Benefits-Job Readiness Allow.	Curb & Sidewalk	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	1,700	1,700	2,975	2,975	2,975
202	Governmental	Special Revenue Fund	Public Works	Neighborhood Infrastructure	202-06-602-505-411206	Personnel-Employee Benefits-Cell Phone Allowance	Curb & Sidewalk	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	453	420	420	420	420
202	Governmental	Special Revenue Fund	Public Works	Neighborhood Infrastructure	202-06-602-505-422000	Supplies-Operating-Other Operating Supplies	Curb & Sidewalk	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	1,451	1,683	1,750	1,803	1,750
202	Governmental	Special Revenue Fund	Public Works	Neighborhood Infrastructure	202-06-602-505-422001	Supplies-Operating-C.S. Gasoline	Curb & Sidewalk	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	6,323	8,037	5,200	5,200	6,500
202	Governmental	Special Revenue Fund	Public Works	Neighborhood Infrastructure	202-06-602-505-422005	Supplies-Operating-Uniforms	Curb & Sidewalk	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	1,172	1,364	1,905	1,905	1,905
202	Governmental	Special Revenue Fund	Public Works	Neighborhood Infrastructure	202-06-602-505-423003	Supplies-Repair & Maint-Concrete Repair Supplies	Curb & Sidewalk	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	76,344	106,459	100,000	100,000	100,000
202	Governmental	Special Revenue Fund	Public Works	Neighborhood Infrastructure	202-06-602-505-423006	Supplies-Repair & Maint-Small Tools & Equipment	Curb & Sidewalk	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	4,090	1,117	5,000	6,662	5,000
202	Governmental	Special Revenue Fund	Public Works	Neighborhood Infrastructure	202-06-602-505-431000	Services & Charges-Professional-Other Professional Svcs	Curb & Sidewalk	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	670,422	612,007	749,014	830,722	483,476
202	Governmental	Special Revenue Fund	Public Works	Neighborhood Infrastructure	202-06-602-505-432002	Services & Charges-Communication & Transp-Mailing	Curb & Sidewalk	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	-	-	300	300	300
202	Governmental	Special Revenue Fund	Public Works	Neighborhood Infrastructure	202-06-602-505-433002	Services & Charges-Printing & Ad-Publication of Legal Notice	Curb & Sidewalk	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	167	67	500	500	500
202	Governmental	Special Revenue Fund	Public Works	Neighborhood Infrastructure	202-06-602-505-439020	Services & Charges-Other-Curb & Sidewalk Reimburse	Curb & Sidewalk	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	83,103	168,641	115,000	115,000	115,000
209	Governmental	Special Revenue Fund	Community Investment	Neighborhood Revitalization	209-10-101-120-431000	Services & Charges-Professional-Other Professional Svcs	On-going brownfield remediat	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	53,337	120,450	25,000	858,503	25,000
212	Governmental	Special Revenue Fund	Community Investment	Housing	212-10-101-120-439300	Services & Charges-Other-Grants & Subsidies	CDBG (Federal Funding)	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	3,848,101	2,555,898	2,619,900	5,264,954	2,835,111
212	Governmental	Special Revenue Fund	Community Investment	Community Investment	212-10-101-120-439300	Services & Charges-Other-Grants & Subsidies	ESG (Federal Funding)	Strategic Spending	Strategic Initiatives	Protect the Vulnerable			291,100		315,000
216	Governmental	Special Revenue Fund	Police	Police General	216-08-080-088-439006	Services & Charges-Other-Education & Training	Police Education & Training	Strategic Spending	Strategic Initiatives	Reform Public Safety Systems	-	-	20,000	20,000	10,000
217	Governmental	Special Revenue Fund	Innovation & Technology	Innovation	217-07-071-072-431000	Services & Charges-Professional-Other Professional Svcs	Commuters Trust - Bloomberg	Strategic Spending	Strategic Initiatives	Expand Access to Opportunity	-	127,296	286,028	550,198	322,506
219	Governmental	Special Revenue Fund	Code Enforcement	Neighborhood Revitalization	219-12-300-104-431000	Services & Charges-Professional-Other Professional Svcs	Associated expenses with mor	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	-	-	16,300	16,300	17,500
219	Governmental	Special Revenue Fund	Code Enforcement	Neighborhood Revitalization	219-12-300-104-431001	Services & Charges-Professional-Legal Services	Associated expenses with mor	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	37,725	39,500	-	9,000	-

Fund	Fund Classification	Fund Type	Department	Subdivision	Account	Main Account Description	Category	Strategic / Baseline Category 1	Strategic / Baseline Category 2	Strategic / Baseline Category 3	2018 ACTUAL	2019 ACTUAL	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2021 PROPOSED BUDGET
219	Governmental	Special Revenue Fund	Code Enforcement	Neighborhood Revitalization	219-12-300-104-436012	Services & Charges-Repairs & Maint-Site Mowing (Parks)	Demolitions (Vacant & Aband	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	83,995	78,758	-	-	-
219	Governmental	Special Revenue Fund	Code Enforcement	Neighborhood Revitalization	219-12-300-104-436013	Services & Charges-Repairs & Maint-Graffiti Removal	Demolitions (Vacant & Aband	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	64,010	16,627	-	-	-
219	Governmental	Special Revenue Fund	Code Enforcement	Neighborhood Revitalization	219-12-300-104-439000	Services & Charges-Other-Misc Charges & Svcs	Demolitions (Vacant & Aband	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	11,725	9,935	-	-	-
219	Governmental	Special Revenue Fund	Code Enforcement	Neighborhood Revitalization	219-12-300-104-439018	Services & Charges-Other-Demolition & Clearance	Demolitions (Vacant & Aband	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	-	-	95,200	95,200	96,000
219	Governmental	Special Revenue Fund	Code Enforcement	Neighborhood Revitalization	219-12-300-104-439100	Services & Charges-Other-Refunds/Awards/Indemnities	Demolitions (Vacant & Aband	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	240	90	-	-	-
220	Governmental	Special Revenue Fund	Police	Police General	220-08-080-088-432003	Services & Charges-Communication & Transp-Travel	Police Education & Training	Strategic Spending	Strategic Initiatives	Reform Public Safety Systems	40,706	41,704	50,000	50,000	50,000
220	Governmental	Special Revenue Fund	Police	Police General	220-08-080-088-439006	Services & Charges-Other-Education & Training	Police Education & Training	Strategic Spending	Strategic Initiatives	Reform Public Safety Systems	77,133	64,459	80,000	86,050	80,000
227	Governmental	Special Revenue Fund	Public Works	Local Roads & Streets	227-06-600-506-442001	Capital Outlay-Infrastructure-Streets & Alleys	Additional funding for road pr	Strategic Spending	Strategic Initiatives	Build Reliable Infrastructure	24,273	-	-	-	-
251	Governmental	Special Revenue Fund	Public Works	Local Roads & Streets	251-06-600-506-423002	Supplies-Repair & Maint-Street Material	Additional funding for road pr	Strategic Spending	Strategic Initiatives	Build Reliable Infrastructure	555,400	63,646	250,000	278,876	350,000
251	Governmental	Special Revenue Fund	Public Works	Local Roads & Streets	251-06-600-506-431000	Services & Charges-Professional-Other Professional Svcs	Additional funding for road pr	Strategic Spending	Strategic Initiatives	Build Reliable Infrastructure	14,000	175,032	80,000	671,081	80,000
251	Governmental	Special Revenue Fund	Public Works	Local Roads & Streets	251-06-600-506-436008	Services & Charges-Repairs & Maint-Street Maint	Additional funding for road pr	Strategic Spending	Strategic Initiatives	Build Reliable Infrastructure	211,920	20,317	850,000	882,220	-
251	Governmental	Special Revenue Fund	Public Works	Local Roads & Streets	251-06-600-506-436009	Services & Charges-Repairs & Maint-Lane Marking	Additional funding for road pr	Strategic Spending	Strategic Initiatives	Build Reliable Infrastructure	27,000	-	-	1,526	-
251	Governmental	Special Revenue Fund	Public Works	Local Roads & Streets	251-06-600-506-436010	Services & Charges-Repairs & Maint-Traffic Signal Maint	Additional funding for road pr	Strategic Spending	Strategic Initiatives	Build Reliable Infrastructure	525,200	355,972	400,000	696,465	-
251	Governmental	Special Revenue Fund	Public Works	Local Roads & Streets	251-06-600-506-439000	Services & Charges-Other-Misc Charges & Svcs	Additional funding for road pr	Strategic Spending	Strategic Initiatives	Build Reliable Infrastructure	-	5,000	15,000	15,000	15,000
251	Governmental	Special Revenue Fund	Public Works	Neighborhood Infrastructure	251-06-600-506-442001	Capital Outlay-Infrastructure-Streets & Alleys	Traffic Calming	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	-	-	400,000	-	300,000
257	Governmental	Special Revenue Fund	Public Works	Local Roads & Streets	257-06-600-506-431000	Services & Charges-Professional-Other Professional Svcs	Additional funding for road pr	Strategic Spending	Strategic Initiatives	Build Reliable Infrastructure	390,739	257,469	-	23,860	-
257	Governmental	Special Revenue Fund	Public Works	Local Roads & Streets	257-06-600-506-442001	Capital Outlay-Infrastructure-Streets & Alleys	Additional funding for road pr	Strategic Spending	Strategic Initiatives	Build Reliable Infrastructure	939,155	434,025	-	140,227	-
265	Governmental	Special Revenue Fund	Public Works	Local Roads & Streets	265-06-600-506-436008	Services & Charges-Repairs & Maint-Street Maint	Additional funding for road pr	Strategic Spending	Strategic Initiatives	Build Reliable Infrastructure	1,704,898	996,856	2,000,000	2,974,341	2,000,000
265	Governmental	Special Revenue Fund	Public Works	Local Roads & Streets	265-06-600-506-439100	Services & Charges-Other-Refunds/Awards/Indemnities	Additional funding for road pr	Strategic Spending	Strategic Initiatives	Build Reliable Infrastructure	334,741	-	-	-	-
279	Governmental	Internal Service Fund	Police	Police General	279-07-071-071-436004	Services & Charges-Repairs & Maint-Computer Equip R&M	Shotspotter	Strategic Spending	Strategic Initiatives	Reform Public Safety Systems	-	-	200,000	200,000	200,000
294	Governmental	Special Revenue Fund	Police	Police General	294-08-080-088-432003	Services & Charges-Communication & Transp-Travel	Police Education & Training	Strategic Spending	Strategic Initiatives	Reform Public Safety Systems	-	-	1,500	1,500	1,500
294	Governmental	Special Revenue Fund	Police	Police General	294-08-080-088-439006	Services & Charges-Other-Education & Training	Police Education & Training	Strategic Spending	Strategic Initiatives	Reform Public Safety Systems	6,150	157	10,000	10,000	10,000
295	Governmental	Special Revenue Fund	Police	Police General	295-08-080-085-422000	Supplies-Operating-Other Operating Supplies	Police Athletic League	Strategic Spending	Strategic Initiatives	Reform Public Safety Systems	-	-	20,000	-	20,000
295	Governmental	Special Revenue Fund	Police	Police General	295-08-080-085-439000	Services & Charges-Other-Misc Charges & Svcs	Police Athletic League	Strategic Spending	Strategic Initiatives	Reform Public Safety Systems	-	-	20,000	-	20,000
404	Governmental	Special Revenue Fund	Venues Parks & Arts	Park Administration	404-04-040-040-439300	Services & Charges-Other-Grants & Subsidies	Studebaker Museum & Art M	Strategic Spending	Strategic Initiatives	Support Economic Recovery	465,991	465,991	335,991	335,991	335,991
404	Governmental	Special Revenue Fund	Public Works	Neighborhood Infrastructure	404-06-600-500-422018	Supplies-Operating-Signals/Lights	Light Up South Bend	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	17,400	207,469	200,000	254,743	200,000
404	Governmental	Special Revenue Fund	Public Works	Neighborhood Infrastructure	404-06-600-500-431000	Services & Charges-Professional-Other Professional Svcs	Light Up South Bend	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	71,004	40,392	60,000	77,085	60,000
404	Governmental	Special Revenue Fund	Public Works	Local Roads & Streets	404-06-600-506-436008	Services & Charges-Repairs & Maint-Street Maint	Additional funding for road pr	Strategic Spending	Strategic Initiatives	Build Reliable Infrastructure	12,755	-	-	-	-
404	Governmental	Special Revenue Fund	Community Investment	Neighborhood Planning	404-10-101-120-431000	Services & Charges-Professional-Other Professional Svcs	2020 Census	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	3,334	8,852	20,000	92,000	-
404	Governmental	Special Revenue Fund	Code Enforcement	Neighborhood Revitalization	404-12-300-100-439018	Services & Charges-Other-Demolition & Clearance	Demolitions (Vacant & Aband	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	-	380,083	250,000	517,640	400,000
407	Governmental	Capital Projects Fund	Community Investment	Neighborhood Infrastructure	407-10-101-120-442001	Capital Outlay-Infrastructure-Streets & Alleys	Complete Streets Transporta	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	-	-	80,000	80,000	-
407	Governmental	Capital Projects Fund	Community Investment	Neighborhood Infrastructure	407-10-101-120-443001	Capital Outlay-Buildings-Building Improvements	Alley Stabilization Project	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	-	-	-	-	-
407	Governmental	Capital Projects Fund	Community Investment	Neighborhood Revitalization	407-10-101-120-444000	Capital Outlay-Impv Other Than Bldgs-Land Improvement	Burke Building Stabilization p	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	-	-	100,000	100,000	-
408	Governmental	Special Revenue Fund	Public Works	Streets	408-06-602-503-436008	Services & Charges-Repairs & Maint-Street Maint	Additional funding for road pr	Strategic Spending	Strategic Initiatives	Build Reliable Infrastructure	-	-	488,684	3,391,903	1,017,221
408	Governmental	Special Revenue Fund	Public Works	Streets	408-06-602-503-436008	Services & Charges-Repairs & Maint-Street Maint	Additional funding for road pr	Strategic Spending	Strategic Initiatives	Build Reliable Infrastructure	-	-	-	54,561	-
408	Governmental	Special Revenue Fund	Community Investment	Neighborhood Planning	408-10-101-120-431000	Services & Charges-Professional-Other Professional Svcs	Plan Commission Start Up Cos	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	-	-	270,000	-	-
408	Governmental	Special Revenue Fund	Community Investment	Neighborhood Revitalization	408-10-101-120-431005	Services & Charges-Professional-Appraisal/Land Survey	Expenses related to RDC own	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	36,409	49,268	134,000	168,487	150,000
408	Governmental	Special Revenue Fund	Community Investment	Neighborhood Revitalization	408-10-101-120-431006	Services & Charges-Professional-Title Work	Expenses related to RDC own	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	7,001	7,394	12,000	12,000	10,000
408	Governmental	Special Revenue Fund	Community Investment	Neighborhood Revitalization	408-10-101-120-433002	Services & Charges-Printing & Ad-Publication of Legal Notice	Expenses related to RDC own	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	606	350	5,000	5,000	5,000
408	Governmental	Special Revenue Fund	Community Investment	Neighborhood Revitalization	408-10-101-120-433003	Services & Charges-Printing & Ad-Promotional	Expenses related to RDC-own	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	-	-	40,000	40,000	40,000
408	Governmental	Special Revenue Fund	Community Investment	Neighborhood Revitalization	408-10-101-120-435001	Services & Charges-Utility Services-Electric	Expenses related to RDC own	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	-	-	-	15,000	20,000
408	Governmental	Special Revenue Fund	Community Investment	Neighborhood Revitalization	408-10-101-120-435002	Services & Charges-Utility Services-Natural Gas	Expenses related to RDC own	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	-	-	-	18,000	18,000

Fund	Fund Classification	Fund Type	Department	Subdivision	Account	Main Account Description	Category	Strategic / Baseline Category 1	Strategic / Baseline Category 2	Strategic / Baseline Category 3	2018 ACTUAL	2019 ACTUAL	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2021 PROPOSED BUDGET
408	Governmental	Special Revenue Fund	Community Investment	Neighborhood Revitalization	408-10-101-120-435004	Services & Charges-Utility Services-Water	Expenses related to RDC own	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	1,281	3,274	-	12,781	13,000
408	Governmental	Special Revenue Fund	Community Investment	Neighborhood Revitalization	408-10-101-120-436001	Services & Charges-Repairs & Maint-Building R&M	Expenses related to RDC own	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	3,329	54,196	46,000	18,798	17,000
408	Governmental	Special Revenue Fund	Community Investment	Parks & Green Spaces	408-10-101-120-436016	Services & Charges-Repairs & Maint-Tree Maintenance	Tree Maintenance in Neighbo	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	130,000	127,000	129,250	160,750	120,000
408	Governmental	Special Revenue Fund	Community Investment	Neighborhood Revitalization	408-10-101-120-439000	Services & Charges-Other-Misc Charges & Svcs	Expenses related to RDC own	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	26,263	221	5,000	5,000	-
408	Governmental	Special Revenue Fund	Community Investment	Neighborhood Planning	408-10-101-120-439300	Services & Charges-Other-Grants & Subsidies	Development of neighborhood	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods			300,000		150,000
408	Governmental	Special Revenue Fund	Community Investment	Neighborhood Revitalization	408-10-101-120-439300	Services & Charges-Other-Grants & Subsidies	Facade Matching Grant	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods			275,000		-
408	Governmental	Special Revenue Fund	Community Investment	Housing	408-10-101-120-439300	Services & Charges-Other-Grants & Subsidies	Home Repair Program	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods			250,000		350,000
408	Governmental	Special Revenue Fund	Community Investment	Community Investment	408-10-101-120-439300	Services & Charges-Other-Grants & Subsidies	Homeless Strategy Implement	Strategic Spending	Strategic Initiatives	Protect the Vulnerable			320,000		650,000
408	Governmental	Special Revenue Fund	Community Investment	Community Investment	408-10-101-120-439300	Services & Charges-Other-Grants & Subsidies	Love Your Block	Strategic Spending	Strategic Initiatives	Expand Access to Opportunity			25,000		25,000
408	Governmental	Special Revenue Fund	Community Investment	Housing	408-10-101-120-439300	Services & Charges-Other-Grants & Subsidies	Neighborhood Development F	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods					500,000
408	Governmental	Special Revenue Fund	Community Investment	Neighborhood Revitalization	408-10-101-120-439300	Services & Charges-Other-Grants & Subsidies	Neighborhood Org. Support	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods			175,000		175,000
408	Governmental	Special Revenue Fund	Community Investment	Neighborhood Planning	408-10-101-120-439300	Services & Charges-Other-Grants & Subsidies	Neighborhood Plan - Portage	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	864,922	975,685	50,000	5,127,468	50,000
408	Governmental	Special Revenue Fund	Community Investment	Neighborhood Revitalization	408-10-101-120-439300	Services & Charges-Other-Grants & Subsidies	Neighborhood Scale Developr	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods			150,000		150,000
408	Governmental	Special Revenue Fund	Community Investment	Community Investment	408-10-101-120-439300	Services & Charges-Other-Grants & Subsidies	South Bend Regional Chambe	Strategic Spending	Strategic Initiatives	Support Economic Recovery			115,000		115,000
408	Governmental	Special Revenue Fund	Community Investment	Community Investment	408-10-101-120-439300	Services & Charges-Other-Grants & Subsidies	Small Business Assistance	Strategic Spending	Strategic Initiatives	Support Economic Recovery					250,000
408	Governmental	Special Revenue Fund	Community Investment	Neighborhood Revitalization	408-10-101-120-439300	Services & Charges-Other-Grants & Subsidies	West Side Main Streets	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods			35,000		35,000
408	Governmental	Special Revenue Fund	Community Investment	Community Investment	408-10-101-120-439300	Services & Charges-Other-Grants & Subsidies	Workforce Development	Strategic Spending	Strategic Initiatives	Expand Access to Opportunity			500,000		500,000
408	Governmental	Special Revenue Fund	Community Investment	Neighborhood Infrastructure	408-10-101-120-442001	Capital Outlay-Infrastructure-Streets & Alleys	Complete Streets Transporta	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	-	-	100,000	100,000	100,000
408	Governmental	Special Revenue Fund	Community Investment	Neighborhood Infrastructure	408-10-101-120-443001	Capital Outlay-Buildings-Building Improvements	Alley Stabilization Project	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	-	-	50,000	50,000	50,000
408	Governmental	Special Revenue Fund	Community Investment	Neighborhood Revitalization	408-10-101-124-439300	Services & Charges-Other-Grants & Subsidies	HPC Matching Grant	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods			-		100,000
412	Governmental	Capital Projects Fund	Public Works	Local Roads & Streets	412-06-600-506-431000	Services & Charges-Professional-Other Professional Svcs	Additional funding for road pr	Strategic Spending	Strategic Initiatives	Build Reliable Infrastructure	-	1,502	500,000	597,870	-
412	Governmental	Capital Projects Fund	Public Works	Local Roads & Streets	412-06-600-506-442001	Capital Outlay-Infrastructure-Streets & Alleys	Additional funding for road pr	Strategic Spending	Strategic Initiatives	Build Reliable Infrastructure	7,090	513,712	-	932,316	-
455	Governmental	Capital Projects Fund	Public Works	Neighborhood Revitalization	455-06-602-503-442001	Capital Outlay-Infrastructure-Streets & Alleys	Other Neighborhood Projects	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods					1,000,000
455	Governmental	Capital Projects Fund	Public Works	Neighborhood Infrastructure	455-06-602-503-442001	Capital Outlay-Infrastructure-Streets & Alleys	Additional funding for road pr	Strategic Spending	Strategic Initiatives	Build Reliable Infrastructure	-	-	-		6,000,000
622	Enterprise	Enterprise Fund	Public Works	Water Works	622-06-604-620-442005	Capital Outlay-Infrastructure-Treatment/Disposal Equipment	Water Works Capital	Strategic Spending	Strategic Initiatives	Build Reliable Infrastructure	-	-	1,521,000	2,572,600	903,000
622	Enterprise	Enterprise Fund	Public Works	Water Works	622-06-604-620-442006	Capital Outlay-Infrastructure-Wells	Water Works Capital	Strategic Spending	Strategic Initiatives	Build Reliable Infrastructure	-	491,086	179,000	235,473	-
622	Enterprise	Enterprise Fund	Public Works	Water Works	622-06-604-620-442007	Capital Outlay-Infrastructure-Mains	Water Works Capital	Strategic Spending	Strategic Initiatives	Build Reliable Infrastructure	-	-	680,000	680,000	867,000
622	Enterprise	Enterprise Fund	Public Works	Water Works	622-06-604-620-442010	Capital Outlay-Infrastructure-Distribution Reservoirs	Water Works Capital	Strategic Spending	Strategic Initiatives	Build Reliable Infrastructure	-	-	-	-	330,000
641	Enterprise	Enterprise Fund	Public Works	Wastewater	641-06-605-514-439001	Services & Charges-Other-Other Contractual Services	Wastewater Capital	Strategic Spending	Strategic Initiatives	Build Reliable Infrastructure	1,113,921	1,071,816	1,215,500	1,382,326	1,212,500
642	Enterprise	Enterprise Fund	Public Works	Sewers	642-06-602-509-442003	Capital Outlay-Infrastructure-Sewer Rehabilitation	Wastewater Capital	Strategic Spending	Strategic Initiatives	Build Reliable Infrastructure	-	852,921	6,250,000	2,522,933	2,000,000
642	Enterprise	Enterprise Fund	Public Works	Wastewater	642-06-605-514-442005	Capital Outlay-Infrastructure-Treatment/Disposal Equipment	Wastewater Capital	Strategic Spending	Strategic Initiatives	Build Reliable Infrastructure	1,261,651	3,246,778	-	8,956,232	1,250,000
655	Enterprise	Enterprise Fund	Public Works	Neighborhood Revitalization	655-06-602-508-410004	Personnel-Salaries & Wages-Extra & Overtime	Leaf Pickup	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	2,274	292	20,160	20,160	20,160
655	Enterprise	Enterprise Fund	Public Works	Neighborhood Revitalization	655-06-602-508-410005	Personnel-Salaries & Wages-Seasonal & Interns	Leaf Pickup	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	40,948	60,606	53,760	53,760	53,760
655	Enterprise	Enterprise Fund	Public Works	Neighborhood Revitalization	655-06-602-508-411001	Personnel-Employee Benefits-FICA Regular	Leaf Pickup	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	3,307	4,659	5,655	5,655	5,655
655	Enterprise	Enterprise Fund	Public Works	Neighborhood Revitalization	655-06-602-508-422000	Supplies-Operating-Other Operating Supplies	Leaf Pickup	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	1,184	-	5,000	5,000	10,476
655	Enterprise	Enterprise Fund	Public Works	Neighborhood Revitalization	655-06-602-508-439999	Services & Charges-Other-Bad Debt Expense	Leaf Pickup	Strategic Spending	Strategic Initiatives	Rebuild Vibrant Neighborhoods	5,773	3,419	6,500	6,500	6,500
667	Enterprise	Enterprise Fund	Public Works	Storm Sewer	667-06-605-517-431000	Services & Charges-Professional-Other Professional Svcs	Storm Sewer Capital	Strategic Spending	Strategic Initiatives	Build Reliable Infrastructure	-	54,500	-	5,500	200,000
667	Enterprise	Enterprise Fund	Public Works	Storm Sewer	667-06-605-517-442002	Capital Outlay-Infrastructure-Sewers	Storm Sewer Capital	Strategic Spending	Strategic Initiatives	Build Reliable Infrastructure	-	275,886	825,000	866,230	824,000
754	Governmental	Special Revenue Fund	Community Investment	Community Investment	754-10-101-120-431000	Services & Charges-Professional-Other Professional Svcs	Revolving Loan Funds (IRF & F	Strategic Spending	Strategic Initiatives	Support Economic Recovery	450	-	-	-	62,500
754	Governmental	Special Revenue Fund	Community Investment	Community Investment	754-10-101-120-431001	Services & Charges-Professional-Legal Services	Revolving Loan Funds (IRF & F	Strategic Spending	Strategic Initiatives	Support Economic Recovery	15,353	12,506	45,000	45,000	25,000
754	Governmental	Special Revenue Fund	Community Investment	Community Investment	754-10-101-120-431020	Services & Charges-Professional-Program Staff Contracts	Revolving Loan Funds (IRF & F	Strategic Spending	Strategic Initiatives	Support Economic Recovery	51,542	57,903	63,000	58,000	315,945
754	Governmental	Special Revenue Fund	Community Investment	Community Investment	754-10-101-120-431021	Services & Charges-Professional-Admin Staff Contracts	Revolving Loan Funds (IRF & F	Strategic Spending	Strategic Initiatives	Support Economic Recovery	22,087	24,815	27,000	27,000	25,817

Fund	Fund Classification	Fund Type	Department	Subdivision	Account	Main Account Description	Category	Strategic / Baseline Category 1	Strategic / Baseline Category 2	Strategic / Baseline Category 3	2018 ACTUAL	2019 ACTUAL	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2021 PROPOSED BUDGET
754	Governmental	Special Revenue Fund	Community Investment	Community Investment	754-10-101-120-439000	Services & Charges-Other-Misc Charges & Svcs	Revolving Loan Funds (IRF & R	Strategic Spending	Strategic Initiatives	Support Economic Recovery	-	-	7,000	7,000	5,000
754	Governmental	Special Revenue Fund	Community Investment	Community Investment	754-10-101-120-439005	Services & Charges-Other-Bank & Credit Card Fees	Revolving Loan Funds (IRF & R	Strategic Spending	Strategic Initiatives	Support Economic Recovery	10,258	11,009	7,000	7,000	13,000
754	Governmental	Special Revenue Fund	Community Investment	Community Investment	754-10-101-120-439026	Services & Charges-Other-Other Program Expenses	Revolving Loan Funds (IRF & R	Strategic Spending	Strategic Initiatives	Support Economic Recovery	2,568	13,209	-	5,000	51,298