



**Period Ending: December 31, 2014**

**Issued By: Controller**

# **City of South Bend**

## **Financial Report**

<b>Tab</b>	<b>Page</b>	<b>Contents</b>
<i>Narrative</i>	2	<i>Brief discussion on notable fund activity</i>
<i>Revenue</i>	3-10	<i>City Revenues</i>
<i>Prop Tax Rev</i>	11-12	<i>Property Tax Revenue Collection Status</i>
<i>Expenditures</i>	13-17	<i>Expenditures by Fund and Department</i>
<i>Debt</i>	18-19	<i>Debt Status</i>
<i>Debt Monthly</i>	20-21	<i>Current Debt at Month End</i>
<i>Headcount</i>	22-25	<i>Staffing Levels</i>

### *Distribution*

<i>Mayor</i>	<i>Pete Buttigieg</i>
<i>Chief of Staff</i>	<i>Kathryn Roos</i>
<i>Deputy Chief of Staff</i>	<i>Brian Pawlowski</i>
<i>Controller</i>	<i>John Murphy</i>
<i>Deputy Controller</i>	<i>Jennifer Hockenhull</i>
<i>City Finance Director</i>	<i>Rahman Johnson</i>
<i>Financial Specialist Senior</i>	<i>Cecil Eastman</i>
<i>Department Heads</i>	
<i>Fiscal Officers</i>	
<i>City Common Council</i>	

December 31, 2014

#### Financial Report

The Financial Report provides current year financial information for each City fund in a condensed format. Information is provided for revenue (by type and fund), expenditures, property taxes, debt status, and staffing levels. This report is prepared monthly and supplements other reports that the City prepares such as, the Controller's Cash Report, the Monthly Departmental Financial Report, and the Comprehensive Annual Financial Report (CAFR).

#### Revenue by type

For discussion on property taxes, see section listed below. The overall percentage of budgeted revenues that have been received by the city is 95%. In comparison, the overall percentage of collected revenue amount for December 2013 was 88%. Revenue type 335 (Gaming Proceeds), has reached 100% of its budgeted revenue. This is revenue from riverboat gaming proceeds and distributed by the State of Indiana. Also, revenue type 350 (Job Target Penalty Fee) has reached 100% of its budgeted revenue. This is money received from AJ Wright for penalties due to the City. Also, revenue types 311 (Property Taxes) and type 315 (Income taxes) has reached 100% of their budgeted revenue.

#### Revenue by fund

As of December 2014, the general fund has received 100% of its budgeted revenue versus 98% last year. The following funds have reached 100% of their 2014 budgeted revenue amount:

- Fund 416 (MPAC Improvement) is 106% or \$4,407 over its budgeted revenue. This is revenue generated by surcharges from ticket sales.
- Fund 244, the Telephone Emergency System has reached 100% of its budgeted revenue. This is 911 revenue received from the county. This was formerly in the general fund.
- Fund 278 (Police Take Home Vehicle) is at 100% of its budgeted revenue.
- Funds 249, 404, and 408 received their monthly distributions from the County on time this month.

#### Property taxes

Property taxes are received in June and December. Property taxes collected for the year 2014 totaled ~\$72 million. Civil city funds received ~\$45 million and TIF funds received ~ \$27 million. For 2014, the projected levy collection rate is 95% or \$72.1 million. Please note, 2014 Civil City funds are ~\$352,000 lower than 2013 budget and TIF funds are ~\$1.3 million less than 2013 budget.

Total property taxes collected for the year 2013 was \$69.8 million or 90.18%. Specifically, in 2013 the City of South Bend received a total of \$45,189,966 in property tax revenue in the civil city funds (general fund, parks, College Football Hall of Fame, and CCD). For TIF funds, the City received a total of \$24,790,321 in property tax revenue.

#### Expenditures

As of December 2014, the City has spent 73% of budgeted expenditures, versus 76% of budgeted expenditures in December 2013. The General Fund has spent 96% of its 2014 budgeted expenditures, compared to 95% in 2013. The following funds have reached 90% or more of their budgeted expenditures as a result of bond payments: Fund 313 (Hall of Fame), fund 407 (Cumulative Capital Improvement), fund 377 (Professional Sports Development), and fund 432 (TIF - Erskine Village). Fund 405 (Park Non Reverting) has spent 81% of budget due to capital improvement for the zoo.

#### Debt

In December 2014, several debt service payments were made in the amount of ~ \$7.7 million to Sun Trust, Kansas State Bank, PNC Bank, U.S. Bank and Ricoh USA. Payments are related to IT equipment leases, police / public works vehicles, solid waste containers, and sewer bonds.

#### Headcount

The Full Time Headcount as of December 2014 was 1,098 vs. a budgeted amount of 1,160. Currently, there are a total of 62 vacant positions. There are 42 open positions in the following departments: Public Safety (9), Public Works (17), Code Enforcement / Animal Control (3), Building Department (2), Parks Administration (8) and other (3). The other 20 budgeted positions in the parks department will not be filled due to privatizing of the Potawatomi Zoo.

If you have any questions regarding this report, please contact John Murphy at (574) 235-7678.

City of South Bend  
Revenue by Type Report

Period Ending: December 31, 2014

\$																	
	Fund Recipient	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Year	Budget	% of Budget	
<b>Property Tax</b>																	
311	Property Tax Civil City	various	-	-	-	-	24,319,653	-	-	-	-	-	20,189,158	44,508,811	44,421,648	100%	
311	Property Tax TIF Districts	various	-	-	-	-	14,671,628	-	-	-	-	-	12,857,230	27,528,858	27,667,280	99%	
<b>Sub Total</b>			-	-	-	-	38,991,281	-	-	-	-	-	33,046,388	72,037,668	72,088,928	100%	
<b>Income Tax</b>																	
315	Econ Development Income Tax	408	733,068	733,068	733,068	733,068	733,068	-	1,466,137	733,068	-	1,466,137	733,068	8,796,821	8,796,821	100%	
316	Local Option Income Tax - PS	249	531,669	531,669	531,669	531,669	531,669	-	1,063,338	531,669	-	1,063,338	531,669	6,380,029	6,380,029	100%	
316	County Option Income Tax	404	720,484	720,484	720,484	720,484	720,484	-	1,440,968	720,484	-	1,440,968	720,484	8,645,811	8,645,811	100%	
<b>Sub Total</b>			1,985,222	1,985,222	1,985,222	1,985,222	1,985,222	-	3,970,443	1,985,222	-	3,970,443	1,985,222	23,822,661	23,822,661	100%	
<b>St Joseph County (Remitted by)</b>																	
312	Auto Excise Tax	various	-	-	-	-	1,570,035	-	-	-	-	-	1,599,495	3,169,529	2,504,793	127%	
312	Commercial Vehicle Tax	various	-	-	-	-	414,633	-	-	-	-	-	414,632	829,265	882,628	94%	
317	Hotel Motel Tax Century Center	670	-	656,725	-	-	-	-	656,725	-	-	-	-	1,313,450	1,313,450	100%	
317	Hotel Motel Tax Century Center	420	-	-	-	200,000	-	-	-	-	-	200,000	-	400,000	401,000	100%	
317	Hotel Motel Tax Cum Cap Imprv	407	-	-	-	-	-	-	150,000	-	-	-	-	150,000	150,000	100%	
342	EMS County Contract	101	136,239	136,239	136,239	136,239	136,239	136,239	136,239	136,239	136,239	136,239	136,239	1,634,868	1,588,824	103%	
<b>Sub Total</b>			136,239	792,964	136,239	336,239	136,239	2,120,907	942,964	136,239	136,239	336,239	136,239	2,150,366	7,497,112	6,840,695	110%
<b>State of Indiana (Remitted by)</b>																	
312	CRED Tax	434	-	-	-	-	-	-	-	-	-	-	-	-	650,000	0%	
335	Cigarette Tax	101/407	-	-	-	-	157,249	-	-	-	-	-	183,175	340,425	329,818	103%	
335	State Pension Subsidy	701/702	-	-	-	-	5,620,482	-	-	5,620,482	-	-	-	11,240,963	11,686,832	96%	
335	CTP Distribution	439	-	-	-	-	-	-	-	-	-	1,328,182	-	1,328,182	1,450,000	92%	
335	Gaming Proceeds	101	-	-	-	-	-	-	599,027	-	-	-	-	599,027	600,000	100%	
335	Gasoline Tax	202/251	337,414	362,053	381,987	420,143	394,207	474,981	405,682	471,019	367,238	377,286	351,332	4,699,712	4,713,418	100%	
335	Liquor Excise tax	101	-	-	38,577	-	-	25,240	-	-	-	-	-	63,817	82,000	78%	
335	Liquor Gallonage Tax	101	55,845	-	-	45,989	-	-	48,434	-	-	49,841	-	200,108	200,000	100%	
335	Prof Sports Development Tax	377	66,547	113,592	-	-	-	121,525	40,184	46,863	58,993	45,101	58,447	551,252	600,000	92%	
335	Wheel Tax	202	-	109,590	74,990	-	579,487	187,385	171,718	-	350,773	163,764	-	1,637,707	2,000,000	82%	
<b>Sub Total</b>			459,805	585,235	495,555	466,132	973,694	6,586,862	666,018	1,116,909	6,397,486	635,992	1,737,961	539,546	20,661,194	22,312,068	93%
<b>Other Intergovernmental Sources</b>																	
336	Federal Drug	299	-	-	-	5,304	14,852	4,256	1,668	5,118	4,344	23,567	-	59,110	75,000	79%	
337	State Drug	216	-	-	10,810	12,724	-	2,575	-	4,776	-	-	-	30,884	36,600	84%	
338	Payment in Lieu of Tax	various	377,765	377,765	377,765	377,765	377,765	377,765	377,765	377,765	377,765	377,765	377,765	4,533,180	4,533,215	100%	
339	Contractual Service	211	13,419	11,183	29,006	57,869	11,403	37,393	59,225	32,750	16,316	16,833	16,626	13,203	315,228	318,800	99%
393	Bonds	various	-	-	-	-	-	101,267	-	-	-	-	-	-	101,267	101,267	100%
<b>Sub Total</b>			391,184	388,948	406,771	451,747	416,744	520,681	441,233	415,633	403,201	418,166	394,391	390,968	5,039,669	5,064,882	100%
<b>Charge for Service Internal City</b>																	
340	Liability Insurance	226	235,157	235,157	241,463	238,310	238,310	238,310	238,310	241,463	238,310	238,310	235,157	241,463	2,859,719	2,904,336	98%
340	General Government Misc Chgs	101/289	-	-	160	-	1,316	-	26,800	1,135	496	2,825	-	-	32,733	32,733	100%
340	Police Take Home Vehicle	278	7,160	4,730	4,640	4,700	4,700	4,680	7,050	4,710	4,700	4,680	4,720	61,170	60,580	101%	
342	EMS Capital	288	151,160	281,678	233,496	266,072	219,847	300,262	168,560	163,640	125,544	362,834	143,403	282,431	2,698,928	2,600,000	104%
349	Central Service	222	47,661	49,015	46,909	47,019	43,783	46,212	46,488	45,011	45,585	49,799	31,302	40,730	539,515	619,002	87%
380	Central Service	222	204,221	185,484	192,354	198,773	164,513	182,249	188,273	171,086	198,820	200,503	138,466	146,788	2,171,530	2,762,612	79%
380	Energy Office Reimbursements	222	417,066	432,016	417,491	380,370	309,248	241,895	373,168	292,055	345,307	298,605	298,135	345,131	4,150,486	4,632,222	90%
380	Internal Service Reimbursement	various	138,730	122,721	267,168	251,882	161,822	104,957	259,246	136,998	135,613	419,113	232,849	383,167	2,614,265	2,723,095	96%
392	Administration Fee	101	289,249	289,249	289,249	289,249	289,249	289,249	289,249	289,249	289,249	289,249	289,249	289,249	3,470,989	3,470,989	100%
392	Internal Fund Transfers	various	4,314,974	1,011,355	3,039,278	3,486,819	1,050,575	956,852	1,120,384	2,413,363	1,073,076	4,014,311	967,613	1,299,436	24,748,037	25,527,194	97%
395	Employee Benefits	various	946,856	995,209	1,002,625	1,362,041	1,088,236	1,081,657	1,090,339	1,095,810	1,075,140	1,082,777	1,082,341	1,094,869	12,997,900	13,794,672	94%



City of South Bend  
Revenue by Type Report

Period Ending: December 31, 2014

\$																		
	Fund Recipient	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Year	Budget	% of Budget		
360	Fire	701	-	-	-	-	-	-	-	-	-	-	1,484	1,484	-	NA		
360	Police Pension Fund	702	-	-	-	-	-	-	4,122	-	-	-	137	4,259	4,500	95%		
360	General Government Various	101/3/226	-	36,377	803	202	(469)	97	829	199	13,270	1,220	50	52,579	50,247	105%		
360	Motor Vehicle Highway Scrap Metal	202	-	-	-	1,331	1,204	-	581	-	653	-	2,004	5,773	4,000	144%		
360	Motor Vehicle Highway Curb Prgm	202	6,563	8,579	4,684	1,803	2,857	8,184	3,215	1,703	5,368	51,655	9,040	8,818	112,470	113,229	99%	
360	Local Roads and Streets	251	-	-	-	-	-	-	-	-	-	-	3,190	3,190	3,190	100%		
360	Parking Garage Fund	601	275	78	-	-	235	-	-	-	-	-	-	588	828	71%		
360	Professional Sports Development	377	34,608	-	-	-	-	32,102	-	-	-	-	-	66,710	74,228	90%		
360	Solid Waste Fund	610	-	-	-	1,389	-	15	-	-	-	-	401	1,805	2,500	72%		
360	Waste Water	641/7/9	2,621	2,611	5,321	4,529	5,637	346	14,841	954	5,680	8,808	15,910	67,258	67,371	100%		
360	Water Works Utility	620	31,554	846	58	1,676	861	2,568	-	40,726	-	1,891	2,202	53	82,435	90,825	91%	
362	Dept. Of Community Investment	212	1,847	-	-	1,847	-	1,847	-	-	-	1,847	-	7,387	17,287	43%		
362	Palais Royale	101	2,490	990	1,848	1,825	8,498	2,192	5,668	7,508	1,554	4,290	568	43,999	44,500	94%		
362	Parks & Recreation	201	1,329	2,226	5,680	4,781	7,774	6,724	5,241	6,097	2,262	1,916	240	405	44,675	47,400	94%	
362	S Bend School Corp Fee	407	-	-	-	-	-	-	-	25,000	-	-	-	25,000	25,000	100%		
362	TIF Property	various	14,675	17,473	10,973	25,185	13,019	19,295	15,724	18,788	11,681	22,763	18,222	18,694	206,492	228,338	90%	
369	Memorial Hosp Leighton Plaza	408	-	-	-	-	-	-	-	-	-	-	-	-	150,000	0%		
371	Century Center Fees	670	90,135	146,746	129,551	100,543	152,417	152,953	670,535	54,864	246,759	324,047	166,768	389,708	2,625,027	3,539,678	74%	
399	Bosch Retention Project	210	-	-	-	14,387	-	-	14,495	-	-	-	14,604	-	14,714	58,200	58,203	100%
399	Principal on Loan	various	19,196	21,428	1,967	35,031	18,244	19,075	18,435	18,875	2,478	19,094	18,378	36,855	229,055	260,599	88%	
399	Principal Income	xxx	-	186,218	41,443	-	-	-	5,289	44,968	248,352	1,763	1,763	1,763	531,560	572,669	93%	
<b>Sub Total</b>			4,937,828	5,353,133	5,089,003	5,409,190	5,502,275	6,263,873	6,518,705	6,054,246	5,897,744	6,012,211	4,980,105	5,545,279	67,563,590	72,712,279	93%	
<b>Interest Income</b>																		
361	Bank Account Interest	various	32,479	87,965	108,404	120,271	38,199	51,939	27,878	43,754	125,929	76,455	31,256	(81,229)	663,302	1,048,896	63%	
<b>Sub Total</b>			32,479	87,965	108,404	120,271	38,199	51,939	27,878	43,754	125,929	76,455	31,256	(81,229)	663,302	1,048,896	63%	
<b>Donations</b>																		
367	ND Contribution	101	-	-	-	-	-	330,000	-	-	-	-	-	330,000	330,000	100%		
367	Donations	various	268	22,291	62	27	27	27	150,027	41	27	1,522	196	4,901	179,416	203,853	88%	
<b>Sub Total</b>			268	22,291	62	27	27	27	480,027	41	27	1,522	196	4,901	509,416	533,853	95%	
<b>Historic Preservation</b>																		
368	Palais	450	1,796	334	125	384	145	841	132	1,140	2,311	1,201	895	303	9,607	10,300	93%	
<b>Sub Total</b>			1,796	334	125	384	145	841	132	1,140	2,311	1,201	895	303	9,607	10,300	93%	
<b>Sale of Assets</b>																		
391	TIF	420/324	-	-	8,245	-	1,220	-	-	-	8,369	-	-	17,834	35,704	50%		
391	Water Hydrant Reimbursement	620	-	11,797	3,176	(150)	-	3,384	-	4,047	1,612	4,129	588	(360)	28,223	33,000	86%	
391	Proceeds F.A. Disposal	600	-	-	-	-	-	-	-	-	-	-	-	-	1,500	0%		
391	Sale of Fixed Assets	various	-	-	-	-	-	-	67,748	(5,160)	-	-	-	-	62,588	61,776	101%	
391	Vehicle Damage Reimbursement	various	-	-	-	-	-	-	-	-	-	-	-	-	1,000	0%		
<b>Sub Total</b>			-	11,797	11,421	(150)	1,220	3,384	-	71,795	(3,548)	12,498	588	(360)	108,645	132,980	82%	
<b>Revenue Total</b>		report	15,140,898	13,619,374	14,094,408	15,385,874	13,302,144	60,188,241	14,123,591	17,148,962	19,088,290	16,009,259	15,104,051	48,509,585	261,714,677	276,109,105	95%	
			15,140,898	13,619,374	14,094,408	15,385,874	13,302,144	60,188,241	14,123,591	17,148,962	19,088,290	16,009,259	15,104,051	48,509,586	261,714,677	276,109,105		
														(0)	(0)	-		

City of South Bend  
Revenue by Fund Report

Period Ending: December 31, 2014

\$																	
	Fund	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Year	Budget	% of Budget	
<b>General Government</b>																	
0000	General Revenues	101	833,855	1,001,393	802,401	805,843	982,078	22,482,554	1,119,005	1,585,605	762,202	953,360	976,888	19,047,808	51,352,992	51,115,199	100%
0101	Mayor	101	227	151	35	276	-	27	(636)	-	10	5,824	69	119	6,103	6,389	96%
0104	311 Call Center	101	26,509	-	109,227	38,185	34,017	31,299	34,739	45,786	33,274	34,231	36,746	32,707	456,722	480,077	95%
0301	Common Council	101	41	27	27	-	-	434	41	27	27	27	27	704	8,300	8%	
0401	Administration and Finance	101	-	-	-	-	-	-	829	602	3,021	-	-	4,452	3,071	145%	
0501	Legal	101	15	1,044	8	542	14	-	-	-	3,351	1,994	-	54,358	61,325	74,334	82%
<b>Sub Total</b>			860,646	1,002,615	911,698	844,847	1,016,135	22,513,880	1,153,542	1,632,261	799,466	998,457	1,013,731	19,135,019	51,882,299	51,687,370	100%
<b>Public Works</b>																	
0602	Engineering	101	115	-	-	-	18,481	575	200	291	100	3,808	50	-	23,620	25,350	93%
<b>Sub Total</b>			115	-	-	-	18,481	575	200	291	100	3,808	50	-	23,620	25,350	93%
<b>Public Safety</b>																	
0801	Police	101	38,053	30,089	10,162	7,215	40,040	10,913	29,390	32,413	59,034	47,929	34,371	52,121	391,729	430,583	91%
0901	Fire	101	41,063	39,253	63,964	37,433	47,452	44,319	40,430	1,045,072	38,994	45,728	33,407	103,017	1,580,131	1,625,983	97%
<b>Sub Total</b>			79,116	69,341	74,126	44,647	87,492	55,231	69,820	1,077,485	98,028	93,657	67,778	155,139	1,971,860	2,056,566	96%
<b>Code Enforcement</b>																	
1205	Code Unsafe Building	101	-	-	-	-	(90)	-	-	-	50	25	25	25	35	-	NA
1207	Code Animal Control	101	-	-	-	20	-	-	-	-	-	-	-	-	20	-	NA
<b>Sub Total</b>			-	-	-	20	(90)	-	-	-	50	25	25	25	55	-	NA
<b>Arts &amp; Culture</b>																	
0404	Morris PAC	101	56,152	47,987	141,683	67,721	53,602	257,930	24,726	2,331	72,071	64,283	20,109	197,367	1,005,962	884,263	114%
0405	Palais Royale	101	29,101	7,384	7,641	8,067	41,102	16,359	14,560	23,569	21,348	22,462	13,871	16,949	222,413	228,524	97%
<b>Sub Total</b>			85,253	55,371	149,324	75,788	94,704	274,289	39,286	25,901	93,419	86,745	33,980	214,316	1,228,375	1,112,787	110%
<b>General Fund Revenue Total</b>			1,025,130	1,127,327	1,135,147	965,302	1,216,722	22,843,976	1,262,847	2,735,937	991,063	1,182,693	1,115,564	19,504,498	55,106,209	54,882,073	100%







City of South Bend  
Revenue by Fund Report

Period Ending: December 31, 2014

\$																	
	Fund	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Year	Budget	% of Budget	
<b>Other Miscellaneous</b>																	
	Rainy Day	102	1,105	3,164	4,289	4,527	1,474	2,091	845	1,508	4,887	2,755	1,126	(3,287)	24,483	52,000	47%
	Excess Levy	103	-	-	-	-	-	-	-	-	-	-	-	3,648	3,648	3,648	100%
	Gift, Donation, Bequest	217	10	21,140	38	50	16	23	150,009	17	131	74	29	3,761	175,299	178,403	98%
	Loss Recovery	227	1,018	2,913	3,945	4,119	1,316	1,850	738	1,295	4,138	2,287	860	(2,148)	22,331	31,960	70%
	Human Rights	258	89	4,817	9,168	4,420	5,145	148	(9,936)	26,668	6,877	53,003	70,518	101,781	272,697	239,033	114%
	Morris Palais Marketing	273	354	3,005	542	364	932	1,118	653	1,150	115	1,059	4	1,390	10,685	9,500	112%
	Professional Sports Development	377	101,255	113,844	299	354	106	121,664	72,350	46,954	59,230	45,244	58,514	(234)	619,580	678,228	91%
1201	Code Enforcement	600	585,873	8,041	13,979	598,989	20,188	99,607	12,878	4,275	17,290	1,164,762	16,571	97,767	2,640,220	2,632,829	100%
1207	Animal Control	600	5,770	4,102	4,463	5,513	4,285	5,776	6,423	5,213	4,275	6,453	3,351	4,000	59,624	72,608	82%
1306	Building Operations	600	80,574	51,956	84,261	76,484	80,228	90,611	83,722	75,298	106,941	121,616	76,901	81,947	1,010,539	1,159,100	87%
	Century Center	670	101,443	830,395	167,457	108,952	162,563	164,074	1,341,465	74,507	231,218	333,312	171,423	400,893	4,087,703	5,078,128	80%
	Century Center Capital	671	30	-	57	29	30	-	29	59	23	24	23	24	328	500	66%
	<b>Sub Total</b>		877,520	1,043,378	288,498	803,800	276,284	486,961	1,659,176	236,943	435,125	1,730,590	399,322	689,542	8,927,139	10,135,937	88%
<b>Business Insurance</b>																	
0000	Business Insurance Revenues	226	235,841	273,423	244,661	240,954	239,180	250,200	238,824	242,352	241,238	240,430	349,776	239,334	3,036,215	3,088,399	98%
0418	Workers Compensation	226	-	-	-	-	-	-	-	-	-	-	-	-	-	17,000	0%
	<b>Sub Total</b>		235,841	273,423	244,661	240,954	239,180	250,200	238,824	242,352	241,238	240,430	349,776	239,334	3,036,215	3,105,399	98%
<b>Fiduciary Trust &amp; Agency</b>																	
	Fire Pension	701	157	330	223	-	2,564,549	-	131	2,564,701	165	251	1,396	5,131,903	5,391,332	95%	
	Police Pension	702	261	614	539	217	3,055,933	-	218	3,060,435	316	351	(94)	6,118,791	6,310,500	97%	
	Employee Benefits	711	939,099	988,883	1,008,404	1,356,220	1,080,537	1,074,338	1,175,351	1,155,029	1,104,471	1,158,188	1,116,170	1,162,287	13,318,976	14,097,608	94%
	Unemployment Comp	713	8,564	8,625	8,658	8,661	8,572	8,588	8,553	8,570	8,658	8,602	8,560	8,436	103,047	103,214	100%
	City Cemetery Trust	730	5	14	18	19	6	9	4	6	18	9	4	(11)	101	250	41%
	<b>Sub Total</b>		948,086	998,466	1,017,843	1,365,117	1,089,115	6,703,416	1,183,908	1,163,953	6,738,283	1,167,280	1,125,336	1,172,014	24,672,818	25,902,904	95%
	<b>Civil City Revenues</b>		15,022,978	13,469,813	13,985,515	14,960,176	13,049,281	45,399,015	13,831,845	16,745,330	18,861,928	15,657,180	13,698,291	35,833,642	230,514,997	244,299,218	94%
<b>Tax Increment Financing</b>																	
	TIF Airport	324	2,853	9,393	12,246	12,595	4,035	7,627,935	7,704	101,815	18,214	19,115	8,950	6,752,676	14,577,531	14,638,874	100%
	TIF Central Development	420	30,402	30,591	15,776	254,752	33,198	2,515,902	30,165	30,240	7,819	230,826	29,981	1,875,706	5,085,358	5,114,778	99%
	TIF West Washington	422	58	225	305	322	105	304,301	66	160	519	293	120	276,326	582,799	583,488	100%
	TIF Leighton Plaza	425	9,940	15,407	12,374	18,352	7,014	16,916	12,244	14,865	11,378	21,470	15,283	9,909	165,150	194,285	85%
	TIF Medical Service	426	371	1,141	1,524	1,609	445	460,029	157	344	1,108	611	250	390,604	858,194	866,211	99%
	TIF Northeast	429	349	1,104	1,497	1,580	514	808,914	311	667	2,163	1,219	497	758,176	1,576,990	1,577,240	100%
	TIF Southside	430	402	1,246	1,669	1,721	542	1,269,709	331	762	2,371	1,324	541	1,108,193	2,388,812	2,515,000	95%
	TIF Erskine Village	432	762	2,277	3,012	3,180	1,035	10,644	593	1,047	3,360	1,894	774	(2,260)	26,320	54,575	48%
	TIF Douglas Road	435	23	108	147	143	34	160,996	23	63	56	19	8	160,831	322,451	322,645	100%
	Northeast Residential TIF	436	244	920	502	362	118	1,382,665	95	354	345	155	47	1,342,497	2,728,304	2,730,109	100%
	<b>Sub Total</b>		45,404	62,412	49,053	294,616	47,040	14,558,011	51,686	150,317	47,332	276,926	56,451	12,672,658	28,311,909	28,597,205	99%

City of South Bend  
Revenue by Fund Report

Period Ending: December 31, 2014

\$																
	Fund	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Year	Budget	% of Budget
<b>Redevelopment Funds</b>																
Administration	433	3	9	10	10	2	2	1	2	6	3	1	(4)	45	60	75%
Certified Technology Park	439	472	1,352	1,833	1,934	630	894	361	644	2,088	1,177	1,328,663	(2,084)	1,337,965	1,462,000	92%
Airport Urban Enterprise Zone	454	48	138	187	198	64	91	37	66	213	120	49	(144)	1,069	1,500	71%
Blackthorn Golf Operations	619	71,571	84,446	56,179	127,218	204,566	229,433	239,340	252,030	174,866	72,806	20,167	6,762	1,539,385	1,736,322	89%
<b>Sub Total</b>		72,094	85,944	58,208	129,360	205,262	230,421	239,739	252,742	177,173	74,107	1,348,881	4,531	2,878,465	3,199,882	90%
<b>Debt Service</b>																
Airport Debt Reserve 2003	315	133	381	517	545	177	252	102	181	588	331	135	(395)	2,949	5,000	59%
Coveleski Bond Debt Reserve	317	65	185	251	264	86	122	49	88	286	161	66	(192)	1,430	1,800	79%
Central Development reserve	328	223	637	863	911	297	421	170	303	982	554	226	(660)	4,927	6,000	82%
<b>Sub Total</b>		420	1,203	1,631	1,721	560	794	321	573	1,856	1,046	427	(1,246)	9,306	12,800	73%
<b>Redevelopment Commission</b>		117,919	149,560	108,892	425,698	252,863	14,789,226	291,746	403,632	226,362	352,080	1,405,760	12,675,943	31,199,679	31,809,887	98%
<b>City Operations Total</b>																
Revenue report		15,140,899	13,619,373	14,094,408	15,385,874	13,302,144	60,188,241	14,123,591	17,148,962	19,088,290	16,009,260	15,104,051	48,509,586	261,714,677	276,109,105	95%
		1	(0)	(0)	(0)	0	(0)	0	(0)	(0)	0	0	0	(0)	0	

**City of South Bend  
Property Tax Revenue**

**Period Ending: December 31, 2014**

**2013 Tax Pay 2014**

<b>Fund</b>	<b>Fund #</b>	<b>Levy Per County Records</b>	<b>Estimated Collection Factor</b>	<b>Projected Collections</b>	<b>Distribution 1 6/6/2014 Collections</b>	<b>Distribution 2 6/25/2014 Collections</b>	<b>Distribution 3 12/24/2014 Collections</b>	<b>Total Collections</b>	<b>Property Tax Receivable</b>	<b>Levy Collection Rate</b>
<b>City</b>										
General Fund	101	38,715,401.11	0.95	36,779,631.05	13,984,752.01	6,078,082.84	16,646,154.38	36,708,989.23	2,006,411.88	94.82%
Parks & Recreation	201	7,760,516.48	0.95	7,372,490.66	2,803,248.70	1,218,353.96	3,343,785.26	7,365,387.92	395,128.56	94.91%
College Football Hall of Fame	313	524,471.43	0.95	498,247.86	-	271,788.05	225,979.78	497,767.83	26,703.60	94.91%
Cumulative Capital District	406	453,896.12	0.95	431,201.31	163,956.07	71,258.93	195,570.89	430,785.89	23,110.23	94.91%
Fire Pension	701	-	0.95	-	-	-	-	-	-	-
Police Pension	702	-	0.95	-	-	-	-	-	-	-
<b>Total - City</b>		<b>47,454,285.14</b>		<b>45,081,570.88</b>	<b>16,951,956.78</b>	<b>7,639,483.78</b>	<b>20,411,490.31</b>	<b>45,002,930.87</b>	<b>2,451,354.27</b>	<b>94.83%</b>
<b>Tax Increment Financing</b>										
Airport TIF District	324	15,600,858.95	0.95	14,820,816.00	-	7,521,012.22	6,763,722.21	14,284,734.43	1,316,124.52	91.56%
South Bend Central TIF District	420	4,376,939.50	0.95	4,158,092.53	-	2,485,265.66	1,824,461.25	4,309,726.91	67,212.59	98.46%
West Washington TIF District	422	602,782.79	0.95	572,643.65	-	304,152.20	276,835.15	580,987.35	21,795.44	96.38%
Central Medical TIF District	426	764,755.26	0.95	726,517.50	-	459,659.10	391,551.74	851,210.84	(86,455.58)	111.30%
Northeast Residential TIF District	436	2,674,146.48	0.95	2,540,439.16	-	1,382,498.19	1,343,410.58	2,725,908.77	(51,762.29)	101.94%
Southside TIF District #1	430	2,478,709.77	0.95	2,354,774.28	-	1,268,946.48	1,110,265.51	2,379,211.99	99,497.78	95.99%
Ersine Commons TIF District #2	431	-	0.95	-	-	-	-	-	-	-
Ersine Village TIF District #3	432	-	0.95	-	-	9,175.08	-	9,175.08	(9,175.08)	100.00%
Douglas Road TIF District	435	321,894.56	0.95	305,799.83	-	160,947.28	160,947.28	321,894.56	-	100.00%
Northeast TIF	429	1,649,304.42	0.95	1,566,839.20	-	808,183.73	760,056.03	1,568,239.76	81,064.66	95.08%
Airport Urban Enterprise Zone	454	-	0.95	-	-	-	-	-	-	-
Other	xxx	-	-	-	-	-	-	-	-	-
<b>Total - Tax Increment Financing</b>		<b>28,469,391.73</b>		<b>27,045,922.14</b>	<b>-</b>	<b>14,399,839.94</b>	<b>12,631,249.75</b>	<b>27,031,089.69</b>	<b>1,438,302.04</b>	<b>94.95%</b>
<b>Grand Total</b>		<b>75,923,676.87</b>		<b>72,127,493.03</b>	<b>16,951,956.78</b>	<b>22,039,323.72</b>	<b>33,042,740.06</b>	<b>72,034,020.56</b>	<b>3,889,656.31</b>	<b>94.88%</b>

**Note(s)**

- 1 Distribution 1 - Issued by St. Joseph County on 6/6/14
- 2 Distribution 2 - Issued by St. Joseph County on 6/25/14
- 3 Distribution 3 - Issued by St. Joseph County on 12/24/14

**City of South Bend  
Property Tax Revenue**

**2012 Tax Pay 2013**

Fund	Fund #	Levy Per County Records	Estimated Collection Factor	Projected Collections	Distribution 1	Distribution 2	Distribution 3	Total Collections	Property Tax Receivable	Levy Collection Rate
					6/4/2013 Collections	6/17/2013 Collections	12/23/2013 Collections			
<b>City</b>										
General Fund	101	38,369,939.03	0.95	36,451,442.08	13,051,204.28	6,798,591.66	16,401,600.74	36,251,396.68	2,118,542.35	94.48%
Parks & Recreation	201	7,623,780.24	0.95	7,242,591.23	2,593,163.21	1,350,822.26	3,263,074.28	7,207,059.75	416,720.49	94.53%
College Football Hall of Fame	313	1,341,607.54	0.95	1,274,527.16	-	693,822.13	574,356.46	1,268,178.59	73,428.95	94.53%
Cumulative Capital District	406	490,121.50	0.95	465,615.43	166,710.61	86,842.35	209,778.19	463,331.15	26,790.35	94.53%
Fire Pension	701	-	0.95	-	-	-	-	-	-	-
Police Pension	702	-	0.95	-	-	-	-	-	-	-
<b>Total - City</b>		<b>47,825,448.31</b>		<b>45,434,175.89</b>	<b>15,811,078.10</b>	<b>8,930,078.40</b>	<b>20,448,809.67</b>	<b>45,189,966.17</b>	<b>2,635,482.14</b>	<b>94.49%</b>
<b>Tax Increment Financing</b>										
Airport TIF District	324	15,275,702.92	0.95	14,511,917.77	-	7,111,555.29	6,228,798.58	13,340,353.87	1,935,349.05	87.33%
South Bend Central TIF District	420	3,761,712.00	0.95	3,573,626.40	-	1,705,490.58	885,317.48	2,590,808.06	1,170,903.94	68.87%
West Washington TIF District	422	584,897.07	0.95	555,652.22	-	264,689.94	228,918.51	493,608.45	91,288.62	84.39%
Central Medical TIF District	426	2,128,725.48	0.95	2,022,289.21	-	613,184.76	608,491.41	1,221,676.17	907,049.31	57.39%
Northeast Residential TIF District	436	2,607,578.70	0.95	2,477,199.77	-	1,340,027.53	922,737.17	2,262,764.70	344,814.00	86.78%
Southside TIF District #1	430	2,618,580.97	0.95	2,487,651.92	-	1,381,537.24	1,022,878.60	2,404,415.84	214,165.13	91.82%
Ersine Commons TIF District #2	431	-	0.95	-	-	-	-	-	-	-
Ersine Village TIF District #3	432	1,319,469.76	0.95	1,253,496.27	-	659,734.88	651,393.90	1,311,128.78	8,340.98	99.37%
Douglas Road TIF District	435	322,082.97	0.95	305,978.82	-	164,167.82	159,770.93	323,938.75	(1,855.78)	100.58%
Northeast TIF	429	1,152,857.67	0.95	1,095,214.79	-	431,978.67	409,648.70	841,627.37	311,230.30	73.00%
Airport Urban Enterprise Zone	454	-	0.95	-	-	-	-	-	-	-
Other	xxx	-	0.95	-	-	-	-	-	-	-
<b>Total - Tax Increment Financing</b>		<b>29,771,607.54</b>		<b>28,283,027.16</b>	<b>-</b>	<b>13,672,366.71</b>	<b>11,117,955.28</b>	<b>24,790,321.99</b>	<b>4,981,285.55</b>	<b>83.27%</b>
<b>Grand Total</b>		<b>77,597,055.85</b>		<b>73,717,203.06</b>	<b>15,811,078.10</b>	<b>22,602,445.11</b>	<b>31,566,764.95</b>	<b>69,980,288.16</b>	<b>7,616,767.69</b>	<b>90.18%</b>

**Note(s)**

- 1 Distribution 1 - Issued by St. Joseph County on 6/4/13
  - 2 Distribution 2 - Issued by St. Joseph County on 6/17/13
  - 3 Distribution 3 - Issued by St. Joseph County on 12/23/13
- x

City of South Bend  
Expenditure Report

Period Ending: December 31, 2014

\$																
	Fund	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Year	Budget	% of Budget
<b>General Government</b>																
0101 Mayor	101	73,969	52,004	52,578	54,407	51,628	51,451	51,780	70,225	54,333	70,454	56,446	58,333	697,608	716,646	97%
0104 311 Call Center	101	39,235	38,732	31,260	38,185	35,128	32,410	32,517	45,786	33,274	33,332	36,746	32,707	429,313	488,908	88%
0201 Clerk	101	33,254	24,949	24,763	25,023	25,501	22,930	32,837	40,496	24,452	23,817	28,972	26,600	333,593	393,508	85%
0301 Common Council	101	33,804	16,129	22,696	28,970	24,570	16,770	48,596	23,365	98,765	22,122	16,945	64,928	417,660	543,698	77%
0401 Administration and Finance	101	184,882	129,923	146,822	191,183	163,566	156,110	186,876	217,641	141,182	141,795	145,806	145,470	1,951,256	2,087,009	93%
0501 Legal Department	101	111,670	74,144	74,485	83,836	76,265	73,434	68,166	96,508	71,744	67,196	81,557	66,947	945,954	1,025,635	92%
<b>Sub Total</b>		476,814	335,881	352,603	421,604	376,658	353,106	420,772	494,022	423,750	358,716	366,473	394,985	4,775,384	5,255,404	91%
<b>Public Works</b>																
0602 Engineering	101	100,714	83,713	46,461	132,468	68,149	78,784	76,398	142,543	71,783	63,202	73,754	58,780	996,749	1,126,302	88%
<b>Sub Total</b>		100,714	83,713	46,461	132,468	68,149	78,784	76,398	142,543	71,783	63,202	73,754	58,780	996,749	1,126,302	88%
<b>Public Safety</b>																
0801 Police	101	2,352,204	1,889,108	1,847,740	1,829,954	1,666,157	1,831,413	1,791,370	2,331,435	2,090,447	1,984,414	1,779,402	2,292,794	23,686,438	24,940,204	95%
0802 Police Communications	101	205,840	146,325	143,663	159,049	149,203	162,622	162,099	223,005	154,911	144,974	153,357	180,897	1,985,945	2,021,486	98%
0901 Fire	101	2,004,690	1,591,802	1,605,489	1,805,201	1,601,475	1,776,613	1,725,929	2,210,527	1,672,369	1,596,923	1,842,114	2,148,065	21,581,197	21,649,415	100%
<b>Sub Total</b>		4,776,421	3,539,947	3,470,493	3,794,204	3,416,835	3,770,647	3,679,398	4,764,967	3,917,727	3,726,311	3,774,873	4,621,757	47,253,580	48,611,105	97%
<b>Code Enforcement</b>																
1201 Code	101	740	3,642	(2,402)	(1,129)	-	-	-	-	-	-	1,460	-	2,311	5,225	44%
1205 Code Unsafe Building	101	-	-	-	-	-	750	-	-	-	-	(750)	-	-	-	NA
1207 Code Animal Control	101	-	612	(0)	(312)	-	-	-	(120)	70	35	327	(33)	579	2,254	26%
<b>Sub Total</b>		740	4,254	(2,403)	(1,441)	-	750	-	(120)	70	35	1,037	(33)	2,890	7,479	39%
<b>Arts &amp; Culture</b>																
0404 Morris PAC	101	87,838	86,253	87,012	79,972	71,819	78,815	64,421	93,809	61,575	66,230	64,505	80,053	922,302	1,063,527	87%
0405 Palais Royale	101	43,724	31,427	36,381	35,103	32,903	32,545	28,354	41,019	29,491	28,642	25,106	36,630	401,325	523,710	77%
<b>Sub Total</b>		131,562	117,680	123,393	115,075	104,722	111,360	92,776	134,828	91,066	94,871	89,611	116,683	1,323,628	1,587,237	83%
<b>Human Rights</b>																
1008 Human Rights	101	31,977	26,096	24,523	26,765	25,976	25,472	26,797	39,361	30,278	28,569	22,371	25,961	334,144	367,262	91%
<b>Sub Total</b>		31,977	26,096	24,523	26,765	25,976	25,472	26,797	39,361	30,278	28,569	22,371	25,961	334,144	367,262	91%
<b>General Fund Expenditure Total</b>		5,518,227	4,107,572	4,015,071	4,488,675	3,992,340	4,340,119	4,296,141	5,575,600	4,534,674	4,271,704	4,328,119	5,218,133	54,686,373	56,954,789	96%





City of South Bend  
Expenditure Report

Period Ending: December 31, 2014

\$																
	Fund	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Year	Budget	% of Budget
<b>Other Miscellaneous</b>																
Gift, Donation, Bequest	217	-	-	-	-	2,786	-	10,950	-	-	52,583	-	45,776	112,095	201,010	56%
Loss Recovery	227	5,154	6,805	201,942	81,844	47,647	130,545	104,828	111,852	479,103	437,585	218,460	268,708	2,094,471	6,615,805	32%
Human Rights	258	19,647	10,646	9,995	11,474	18,099	14,553	14,445	23,131	24,159	23,793	22,878	16,401	209,220	274,001	76%
Morris Palais Marketing	273	3,628	-	982	2,453	705	547	-	878	-	1,888	-	878	11,957	18,000	66%
Professional Sports Development	377	382,873	800	-	100,000	-	-	381,873	-	-	-	-	-	865,545	865,746	100%
1201 Code Enforcement	600	87,023	68,770	63,184	171,941	96,142	64,086	275,227	89,043	127,009	254,454	60,762	159,268	1,516,908	1,836,074	83%
1207 Animal Control	600	58,611	49,070	47,679	54,707	52,463	43,720	54,024	59,326	54,354	48,356	45,845	58,700	626,856	689,215	91%
1306 Building Operations	600	102,831	81,636	75,880	78,138	76,132	81,274	82,824	103,175	78,082	77,256	73,622	73,825	984,674	1,273,620	77%
Century Center	670	314,629	427,425	323,712	278,861	560,565	306,614	360,870	47,716	245,407	304,536	297,210	351,376	3,818,921	4,564,898	84%
Century Center Capital	671	-	-	-	-	-	-	-	339,363	-	-	-	-	339,363	393,547	86%
<b>Sub Total</b>		974,395	645,150	723,375	779,417	854,539	641,338	1,285,039	774,483	1,008,115	1,200,450	718,777	974,932	10,580,010	16,731,916	63%
<b>Business Insurance</b>																
0403 Self Funded Liability Ins	226	20,289	18,720	18,955	17,554	15,920	15,072	16,406	20,694	20,760	20,416	16,694	18,329	219,809	253,743	87%
0412 Liability Insurance	226	39,002	243,446	47,138	64,670	26,048	15,285	127,528	7,029	58,161	8,092	10,923	270,676	917,998	1,028,811	89%
0417 Business Insurance	226	6,557	29,628	27,028	1,799	6,529	430,622	4,500	6,529	18,828	-	6,259	270	538,549	572,300	94%
0418 Workers Compensation	226	37,558	198,648	118,501	11,833	73,933	51,044	56,596	74,174	37,030	70,853	50,042	85,071	865,282	1,042,346	83%
<b>Sub Total</b>		103,406	490,442	211,622	95,856	122,430	512,022	205,029	108,426	134,780	99,361	83,919	374,346	2,541,638	2,897,200	88%
<b>Fiduciary Trust &amp; Agency</b>																
Fire Pension	701	457,164	448,542	448,687	456,878	451,651	462,793	450,825	448,342	488,686	439,603	441,480	436,047	5,430,699	5,874,445	92%
Police Pension	702	542,603	643,997	645,479	553,882	530,320	566,915	543,126	530,266	530,041	551,172	536,372	542,504	6,716,677	7,221,941	93%
Employee Benefits	711	526,930	1,807,630	1,315,439	1,462,755	1,128,213	846,028	1,602,281	1,209,081	1,116,966	1,339,220	1,158,664	1,410,230	14,923,436	15,931,637	94%
Unemployment Comp	713	9,673	16,224	12,294	13,584	18,283	13,315	7,135	12,357	8,540	6,488	2,774	1,241	121,906	227,974	53%
City Cemetery Trust	730	-	-	-	-	-	-	-	8,658	-	-	-	-	8,658	20,595	42%
<b>Sub Total</b>		1,536,369	2,916,392	2,421,899	2,487,098	2,128,467	1,889,051	2,603,367	2,208,704	2,144,233	2,336,483	2,139,289	2,390,023	27,201,375	29,276,592	93%
<b>Civil City Expenditure</b>		25,840,735	17,700,611	18,259,018	20,471,583	17,756,829	17,210,172	21,957,844	20,212,423	19,278,018	22,126,307	23,264,426	24,022,959	248,100,924	313,239,281	79%
<b>Tax Increment Financing</b>																
TIF Airport	324	1,403,524	250,577	673,576	192,333	433,246	161,642	1,435,500	749,457	585,473	646,662	701,131	984,638	8,217,759	27,286,693	30%
TIF Central Development	420	1,015,931	314,263	51,873	339,598	42,310	32,302	1,274,876	25,099	25,663	228,764	(2,196)	252,877	3,601,359	5,829,261	62%
TIF West Washington	422	319	-	-	-	-	-	-	360	-	(786)	119	-	12	657,534	0%
TIF Leighton Plaza	425	4,077	13,665	13,842	7,161	15,045	16,524	8,803	11,357	5,317	3,517	21,472	4,910	125,690	149,425	84%
TIF Medical Service	426	169,224	-	-	1,532,233	28,057	-	-	52,059	-	-	14,500	-	1,796,073	4,103,504	44%
TIF Northeast	429	617	-	-	-	-	859	-	-	4,434	9,744	8,814	4,834	29,301	2,806,117	1%
TIF Southside	430	81,949	8,298	169,406	27,289	15,925	43,125	6,064	201,858	11,920	1,403	207,344	96,588	871,169	6,487,957	13%
TIF Erskine Village	432	354,606	-	-	-	-	-	137,545	-	-	-	-	-	492,151	494,151	100%
TIF Douglas Road	435	160	-	95,231	-	-	-	-	300,230	-	-	-	-	395,621	399,823	99%
Northeast Residential TIF	436	1,464,500	400,791	-	-	1,000	-	1,464,000	-	246,589	-	-	-	3,576,880	3,583,228	100%
<b>Sub Total</b>		4,494,908	987,594	1,003,928	2,098,614	535,583	254,451	4,326,789	1,340,420	879,395	889,305	951,183	1,343,847	19,106,015	51,797,693	37%



City of South Bend  
Expenditure Report

Period Ending: December 31, 2014

\$																
	Fund	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Year	Budget	% of Budget
<b>Redevelopment Funds</b>																
Administration	433	6,072	-	4,140	5,491	-	-	-	-	-	-	-	-	15,703	20,000	79%
Certified Technology Park	439	-	-	-	-	-	-	-	-	-	-	-	-	-	3,600,000	0%
Blackthorn Golf Operations	619	47,557	53,680	66,283	76,441	204,109	178,039	253,821	199,475	169,478	151,141	89,721	62,721	1,552,466	1,671,706	93%
<b>Sub Total</b>		53,629	53,680	70,422	81,933	204,109	178,039	253,821	199,475	169,478	151,141	89,721	62,721	1,568,169	5,291,706	30%
<b>Debt Service</b>																
Airport Debt Reserve 2003	315	133	381	517	545	177	252	102	181	588	331	135	205	3,548	5,000	71%
Central Development reserve	328	223	637	863	911	297	421	170	303	982	554	226	342	5,929	6,000	99%
<b>Sub Total</b>		356	1,019	1,380	1,457	474	672	271	485	1,570	885	362	547	9,477	11,000	86%
<b>Redevelopment Commission</b>		4,548,893	1,042,292	1,075,730	2,182,004	740,166	433,162	4,580,881	1,540,379	1,050,443	1,041,331	1,041,266	1,407,114	20,683,661	57,100,399	36%
<b>City Operations Total</b>																
		30,389,628	18,742,903	19,334,748	22,653,588	18,496,995	17,643,334	26,538,725	21,752,802	20,328,461	23,167,638	24,305,691	25,430,073	268,784,587	370,339,680	73%
Expenditure report		30,389,627	18,742,903	19,334,748	22,653,588	18,496,995	17,643,334	26,538,725	21,752,802	20,328,461	23,167,638	24,305,691	25,430,073	268,784,587	370,339,680	
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	









**City of South Bend  
Staffing Headcount  
Summary**

	<b>Budget Full Time</b>	<b>Jan</b>	<b>Feb</b>	<b>Mar</b>	<b>Apr</b>	<b>May</b>	<b>Jun</b>	<b>Jul</b>	<b>Aug</b>	<b>Sep</b>	<b>Oct</b>	<b>Nov</b>	<b>Dec</b>
<i>Full Time Staff</i>	1160.00	1116.00	1104.00	1106.00	1109.00	1107.00	1101.00	1108.00	1107.00	1095.00	1100.00	1101.00	1098.00
<i>Part Time Staff</i>		75.00	75.00	72.00	71.00	73.00	73.00	66.00	69.00	64.00	64.00	66.00	67.00
<i>Temporary / Seasonal</i>		137.00	137.00	120.00	144.00	213.00	361.00	341.00	344.00	239.00	222.00	207.00	143.00
<b>City Total</b>		1328.00	1316.00	1298.00	1324.00	1393.00	1535.00	1515.00	1520.00	1398.00	1386.00	1374.00	1308.00

**City of South Bend  
Staffing Headcount  
Full Time Staff**

	Amended Budget FT	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
<b>General Government</b>													
Mayor	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	8.00	8.00	7.00	7.00	7.00
311 Call Center	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00
Admin & Finance	23.00	21.00	21.00	21.00	22.00	22.00	22.00	22.00	21.00	20.00	20.00	21.00	21.00
Safety & Risk	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Clerk	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
Common Council	9.00	9.00	9.00	9.00	9.00	9.00	9.00	9.00	9.00	9.00	9.00	9.00	9.00
Legal Department	10.00	9.00	9.00	9.00	10.00	9.00	8.00	9.00	10.00	9.00	10.00	9.00	10.00
<b>Sub Total</b>	<b>64.00</b>	<b>61.00</b>	<b>61.00</b>	<b>61.00</b>	<b>63.00</b>	<b>62.00</b>	<b>61.00</b>	<b>62.00</b>	<b>63.00</b>	<b>61.00</b>	<b>61.00</b>	<b>61.00</b>	<b>62.00</b>
<b>Code Enfor. /Animal Control</b>	<b>26.00</b>	<b>24.00</b>	<b>21.00</b>	<b>21.00</b>	<b>23.00</b>	<b>22.00</b>	<b>22.00</b>	<b>23.00</b>	<b>24.00</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>
<b>Dept. of Community Investment</b>	<b>26.00</b>	<b>26.00</b>	<b>26.00</b>	<b>26.00</b>	<b>26.00</b>	<b>26.00</b>	<b>26.00</b>	<b>26.00</b>	<b>25.00</b>	<b>24.00</b>	<b>25.00</b>	<b>26.00</b>	<b>25.00</b>
<b>Parks &amp; Recreation</b>													
Administration	12.00	11.00	11.00	11.00	11.00	11.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00
Maintenance	44.00	44.00	44.00	44.00	44.00	44.00	44.00	44.00	44.00	43.00	44.00	44.00	44.00
Golf Operations	8.00	8.00	8.00	8.00	9.00	9.00	8.00	8.00	8.00	8.00	8.00	8.00	8.00
Recreation Ops	26.00	26.00	26.00	27.00	26.00	26.00	26.00	25.00	26.00	24.00	24.00	22.00	22.00
Zoological Ops	23.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	2.00	2.00	2.00	1.00
Graffiti Removal	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Recreation Nonreverting	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
<b>Sub Total</b>	<b>115.00</b>	<b>94.00</b>	<b>94.00</b>	<b>95.00</b>	<b>95.00</b>	<b>95.00</b>	<b>93.00</b>	<b>92.00</b>	<b>93.00</b>	<b>89.00</b>	<b>90.00</b>	<b>88.00</b>	<b>87.00</b>
<b>Public Safety</b>													
Police	297.00	289.00	283.00	285.00	283.00	283.00	284.00	292.00	291.00	289.00	289.00	295.00	295.00
Communications	38.00	32.00	33.00	34.00	34.00	34.00	33.00	33.00	32.00	31.00	34.00	34.00	34.00
Fire	260.00	263.00	260.00	261.00	258.00	258.00	257.00	257.00	256.00	257.00	257.00	257.00	257.00
<b>Sub Total</b>	<b>595.00</b>	<b>584.00</b>	<b>576.00</b>	<b>580.00</b>	<b>575.00</b>	<b>575.00</b>	<b>574.00</b>	<b>582.00</b>	<b>579.00</b>	<b>577.00</b>	<b>580.00</b>	<b>586.00</b>	<b>586.00</b>
<b>Public Works</b>													
Central Services	40.00	37.00	37.00	37.00	38.00	37.00	37.00	37.00	39.00	39.00	38.00	37.00	35.00
Engineering	16.00	14.00	14.00	16.00	16.00	16.00	16.00	16.00	16.00	15.00	14.00	14.00	14.00
Maintenance	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Solid Waste Operations	25.00	25.00	25.00	25.00	25.00	25.00	25.00	25.00	24.00	22.00	23.00	22.00	22.00
Street Operations	60.00	60.00	60.00	59.00	60.00	60.00	60.00	60.00	60.00	60.00	60.00	59.00	59.00
Sewer Operations	35.00	35.00	35.00	32.00	33.00	33.00	33.00	31.00	30.00	31.00	33.00	33.00	33.00
Waste Water Ops	44.00	44.00	44.00	44.00	44.00	44.00	44.00	44.00	44.00	44.00	44.00	42.00	42.00
Organic Resources	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	5.00	6.00	6.00
Water Utility Ops	70.00	69.00	69.00	68.00	69.00	70.00	68.00	68.00	68.00	68.00	68.00	68.00	68.00
<b>Sub Total</b>	<b>299.00</b>	<b>293.00</b>	<b>293.00</b>	<b>290.00</b>	<b>294.00</b>	<b>294.00</b>	<b>292.00</b>	<b>290.00</b>	<b>290.00</b>	<b>288.00</b>	<b>288.00</b>	<b>284.00</b>	<b>282.00</b>
<b>Building Department</b>	<b>15.00</b>	<b>14.00</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>
<b>Human Rights</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>
<b>Morris &amp; Palais</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>
<b>City Total</b>	<b>1160.00</b>	<b>1116.00</b>	<b>1104.00</b>	<b>1106.00</b>	<b>1109.00</b>	<b>1107.00</b>	<b>1101.00</b>	<b>1108.00</b>	<b>1107.00</b>	<b>1095.00</b>	<b>1100.00</b>	<b>1101.00</b>	<b>1098.00</b>

**City of South Bend  
Staffing Headcount  
Part Time Staff**

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
<b>General Government</b>												
Mayor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
311 Call Center	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Admin & Finance	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00
Clerk	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Common Council	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Legal Department	4.00	4.00	4.00	4.00	3.00	3.00	2.00	2.00	2.00	2.00	2.00	2.00
<b>Sub Total</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>7.00</b>	<b>6.00</b>	<b>6.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>
<b>Code Enf. / Animal Control</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>3.00</b>	<b>3.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>
<b>Dept. of Community Investment</b>	<b>1.00</b>	<b>1.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Parks &amp; Recreation</b>												
Administration	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
Maintenance	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Golf Operations	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Recreation Ops	30.00	30.00	28.00	26.00	26.00	26.00	25.00	25.00	23.00	25.00	27.00	28.00
Zoological Ops	6.00	6.00	3.00	3.00	3.00	3.00	3.00	2.00	0.00	0.00	0.00	0.00
Graffiti Removal	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Sub Total</b>	<b>44.00</b>	<b>44.00</b>	<b>40.00</b>	<b>38.00</b>	<b>38.00</b>	<b>38.00</b>	<b>37.00</b>	<b>36.00</b>	<b>32.00</b>	<b>34.00</b>	<b>36.00</b>	<b>36.00</b>
<b>Public Safety</b>												
Police	4.00	4.00	5.00	5.00	5.00	5.00	3.00	4.00	5.00	6.00	6.00	6.00
Communications	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Fire	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
<b>Sub Total</b>	<b>5.00</b>	<b>5.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>4.00</b>	<b>5.00</b>	<b>6.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>
<b>Public Works</b>												
Central Services	1.00	1.00	1.00	2.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Engineering	4.00	4.00	2.00	2.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Traffic & Lighting	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Maintenance	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Solid Waste Ops	2.00	2.00	2.00	2.00	2.00	2.00	1.00	1.00	1.00	1.00	1.00	0.00
Street Ops	3.00	3.00	5.00	4.00	4.00	5.00	4.00	6.00	4.00	2.00	2.00	4.00
Sewer Ops	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Waste Water Ops	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Water Utility Ops	1.00	1.00	1.00	1.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
<b>Sub Total</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>13.00</b>	<b>14.00</b>	<b>12.00</b>	<b>14.00</b>	<b>12.00</b>	<b>10.00</b>	<b>10.00</b>	<b>11.00</b>
<b>Building Department</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>1.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Human Rights</b>	<b>1.00</b>	<b>1.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>
<b>Morris &amp; Palais</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>
<b>City Total</b>	<b>75.00</b>	<b>75.00</b>	<b>72.00</b>	<b>71.00</b>	<b>73.00</b>	<b>73.00</b>	<b>66.00</b>	<b>69.00</b>	<b>64.00</b>	<b>64.00</b>	<b>66.00</b>	<b>67.00</b>



**City of South Bend  
Staffing Headcount  
Temporary, Seasonal, and Intern Staff**

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
<b>General Government</b>												
Mayor	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Admin & Finance	0.00	1.00	1.00	1.00	5.00	6.00	6.00	8.00	9.00	9.00	8.00	8.00
Clerk	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Common Council	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Legal	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Sub Total</b>	<b>0.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>5.00</b>	<b>6.00</b>	<b>6.00</b>	<b>8.00</b>	<b>9.00</b>	<b>9.00</b>	<b>8.00</b>	<b>8.00</b>
<b>Code Enforcement</b>												
	1.00	0.00	1.00	1.00	1.00	1.00	1.00	3.00	3.00	2.00	2.00	2.00
<b>Dept. of Community Investment</b>												
	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Parks &amp; Recreation</b>												
Administration	5.00	5.00	5.00	5.00	5.00	7.00	7.00	6.00	6.00	6.00	6.00	5.00
Maintenance	17.00	17.00	9.00	19.00	47.00	52.00	51.00	42.00	33.00	31.00	25.00	16.00
Golf Operations	1.00	1.00	24.00	40.00	48.00	53.00	54.00	53.00	54.00	52.00	51.00	5.00
Recreation Ops	51.00	51.00	35.00	27.00	34.00	164.00	170.00	166.00	78.00	50.00	52.00	50.00
Zoological Ops	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Graffiti Removal	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
<b>Sub Total</b>	<b>75.00</b>	<b>75.00</b>	<b>74.00</b>	<b>92.00</b>	<b>135.00</b>	<b>277.00</b>	<b>283.00</b>	<b>268.00</b>	<b>172.00</b>	<b>140.00</b>	<b>135.00</b>	<b>77.00</b>
<b>Public Safety</b>												
Police	41.00	41.00	27.00	25.00	32.00	37.00	10.00	36.00	27.00	27.00	27.00	30.00
Communications	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Fire	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Sub Total</b>	<b>41.00</b>	<b>41.00</b>	<b>27.00</b>	<b>25.00</b>	<b>32.00</b>	<b>37.00</b>	<b>10.00</b>	<b>36.00</b>	<b>27.00</b>	<b>27.00</b>	<b>27.00</b>	<b>30.00</b>
<b>Public Works</b>												
Central Services	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	3.00	2.00	2.00	2.00
Engineering	1.00	1.00	1.00	1.00	7.00	6.00	6.00	3.00	3.00	3.00	3.00	1.00
Traffic & Lighting	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Maintenance	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Solid Waste Ops	8.00	8.00	5.00	10.00	12.00	12.00	13.00	10.00	9.00	10.00	10.00	10.00
Street Ops	2.00	2.00	2.00	10.00	7.00	8.00	8.00	5.00	6.00	7.00	1.00	1.00
Sewer Ops	5.00	5.00	5.00	0.00	8.00	8.00	8.00	5.00	5.00	4.00	4.00	2.00
Leaf Pickup	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	16.00	13.00	8.00
Waste Water Ops	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00
Organic Resources	1.00	1.00	1.00	1.00	1.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00
Water Utility Ops	3.00	3.00	3.00	3.00	4.00	4.00	4.00	3.00	1.00	1.00	1.00	1.00
<b>Sub Total</b>	<b>20.00</b>	<b>20.00</b>	<b>17.00</b>	<b>25.00</b>	<b>40.00</b>	<b>40.00</b>	<b>41.00</b>	<b>29.00</b>	<b>28.00</b>	<b>44.00</b>	<b>35.00</b>	<b>26.00</b>
<b>Building Department</b>												
	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Human Rights</b>												
	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Morris &amp; Palais</b>												
	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>City Total</b>	<b>137.00</b>	<b>137.00</b>	<b>120.00</b>	<b>144.00</b>	<b>213.00</b>	<b>361.00</b>	<b>341.00</b>	<b>344.00</b>	<b>239.00</b>	<b>222.00</b>	<b>207.00</b>	<b>143.00</b>