Period Ending: November 2013

Issued BY: Controller

## City of South Bend

## Cash Reserves Summary

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| City of South Bend Cash Reserves Summary November 30, 2013 |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fund | Fund Name | Cash Balance | Outstanding Encumbrances | Available Cash | Cash Reserve Requirement | Variance | $\begin{gathered} \text { Actual } \\ \text { Percentage } \\ \hline \end{gathered}$ |  | Notes | Cash Reserve Policy |
| 610 | SOLID WASTE OPERATIONS | 713,691.86 | 148,131.71 | 565,560.15 | 1,129,596.80 | (564,036.65) | 10\% | 8 | High blanket encumbrances, cash ok | 20\% of annual expenditures |
| 611 | SOLID WASTE CAPITAL | 169,850.84 | 5,812.36 | 164,038.48 | 0.00 | 164,038.48 |  | - |  | No Reserves - transfer from operating account for debt service as needed |
| 620 | WATER WORKS OPERATIONS | 3,492,207.40 | 339,300.96 | 3,152,906.44 | 739,797.35 | 2,413,109.09 | 21\% | - |  | $5 \%$ of annual expenditures, $\$ 1.5$ million target, see also fund 629 |
| 622 | WATER WORKS CAPITAL | 3,531,761.58 | 27,247.52 | 3,504,514.06 | 243,358.40 | 3,261,155.66 | 288\% | O |  | 20\% of annual expenditures |
| 623 | WATER WORKS BOND CAPITAL | 2,235,208.53 | 1,981,476.56 | 253,731.97 | 0.00 | 253,731.97 |  | - |  | Bond fund - spend down to zero - no reserves |
| 624 | WATER WORKS CUSTOMER DEPOSIT | 1,451,510.73 | 0.00 | 1,451,510.73 | 1,451,510.73 | 0.00 | 100\% | - |  | 100\% cash reserves for customer deposits |
| 625 | WATER WORKS SINKING FUND | 1,476,371.15 | 0.00 | 1,476,371.15 | 0.00 | 1,476,371.15 |  | - |  | No Reserves - transfer from operating account for debt service as needed |
| 626 | WATER WORKS BOND RESERVE | 1,547,848.22 | 0.00 | 1,547,848.22 | 1,547,848.22 | 0.00 | 100\% | - |  | 100\% cash reserves per bond covenants and Crowe Horwath |
| 629 | WATER WORKS RESERVE - O \& M | 2,031,531.68 | 0.00 | 2,031,531.68 | 1,250.25 | 2,030,281.43 | 27087\% | - |  | $16.67 \%$ of annual operating expenses in fund 620 , net of transfers |
| 640 | SEWER REPAIR INSURANCE | 1,333,651.46 | 3,534.29 | 1,330,117.17 | 111,168.80 | 1,218,948.37 | 239\% | - |  | 20\% of annual expenditures |
| 641 | SEWAGE WORKS OPERATIONS | 6,946,240.89 | 1,547,087.98 | 5,399,152.91 | 1,765,937.00 | 3,633,215.91 | 15\% | - |  | $5 \%$ of annual expenditures, $\$ 1.5$ million target, see also fund 643 |
| 642 | SEWAGE WORKS CAPITAL | 4,639,340.16 | 5,479,439.94 | (840,099.78) | 2,299,914.20 | (3,140,013.98) | -7\% | * | High encumbrances, capital fund | 20\% of annual expenditures |
| 643 | SEWAGE WORKS RESERVE - O \& M | 3,292,599.55 | 0.00 | 3,292,599.55 | 3,000.60 | 3,289,598.95 | 18292\% | O |  | $16.67 \%$ of annual operating expenses in fund 641 , net of transfers |
| 645 | 2006 SEWER BOND | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |  | - |  | Bond fund - spend down to zero - no reserves |
| 647 | 2007 SEWER BOND | 5,402.57 | 5,400.75 | 1.82 | 0.00 | 1.82 |  | - |  | Bond fund - spend down to zero - no reserves |
| 649 | SEWAGE WORKS BOND SINKING | 1,243,862.13 | 0.00 | 1,243,862.13 | 0.00 | 1,243,862.13 |  | - |  | No Reserves - transfer from operating account for debt service as needed |
| 650 | CLAY SEWAGE WORKS OPERATIONS | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0\% | - |  | 100\% reserves of cash available |
| 651 | 2007B SEWER BOND | 3,640.23 | 3,639.00 | 1.23 | 0.00 | 1.23 |  | © |  | Bond fund - spend down to zero - no reserves required |
| 653 | SEWAGE WORKS DEBT SERVICE RESERVE | 7,286,825.11 | 0.00 | 7,286,825.11 | 7,286,825.11 | 0.00 | 100\% | O |  | 100\% cash reserves per bond covenants and Crowe Horwath |
| 658 | 2010 SEWER BOND | 3,682.28 | 3,680.50 | 1.78 | 0.00 | 1.78 |  | - |  | Bond fund - spend down to zero - no reserves required |
| 659 | 2011 SEWER BOND | 8,163,735.07 | 5,801,443.86 | 2,362,291.21 | 0.00 | 2,362,291.21 |  | - |  | Bond fund - spend down to zero - no reserves required |
| 661 | 2012 SEWER BOND | 18,843,354.01 | 1,417,543.05 | 17,425,810.96 | 0.00 | 17,425,810.96 |  | - |  | Bond fund - spend down to zero - no reserves required |
| 664 | 2013A SEWER REFUNDING BOND | 4,466.63 | 0.00 | 4,466.63 | 0.00 | 4,466.63 |  | - |  | Bond fund - spend down to zero - no reserves required |
| 670 | CENTURY CENTER | 968,075.39 | 0.00 | 968,075.39 | 709,491.80 | 258,583.59 | 27\% | - |  | 20\% of annual expenditures |
| 671 | CENTURY CENTER CAPITAL | 1,919,524.55 | 0.00 | 1,919,524.55 | 246,770.00 | 1,672,754.55 | 100\% | - |  | $20 \%$ of annual expenditures, $\$ 800,000$ minimum per Board of Managers |
|  |  |  |  |  |  |  |  |  |  |  |
|  | Total Enterprise Funds | 72,524,668.50 | 17,030,187.90 | 55,494,480.60 | 17,992,067.46 | 37,502,413.14 |  | © |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  | Internal Service Funds |  |  |  |  |  |  |  |  |  |
| 222 | CENTRAL SERVICES | 1,102,358.57 | 159,154.30 | 943,204.27 | 761,799.80 | 181,404.47 | 25\% | $\bigcirc$ | exclude utilities budget \& encumb. | 20\% of annual expenditures, excluding utility accounting |
| 226 | LIABILITY INSURANCE | 5,573,662.79 | 1,986.59 | 5,571,676.20 | 728,981.75 | 4,842,694.45 | 191\% | - |  | 25\% of annual expenditures - higher reserves for future claims |
| 278 | TAKE HOME VEHICLE POLICE | 443,286.95 | 0.00 | 443,286.95 | 20,740.00 | 422,546.95 | 427\% | - |  | 20\% of annual expenditures |
| 711 | SELF-FUNDED EMPLOYEE BENEFITS | 5,925,742.92 | 293.00 | 5,925,449.92 | 3,337,207.25 | 2,588,242.67 | 44\% | - |  | 25\% of annual expenditures - higher reserves for future claims |
| 713 | UNEMPLOYMENT COMP FUND | 254,030.55 | 0.00 | 254,030.55 | 53,449.40 | 200,581.15 | 95\% | © | Rates charged to departments reduced | 20\% of annual expenditures |
|  | Total Internal Service Funds | 13,299,081.78 | 161,433.89 | 13,137,647.89 | 4,902,178.20 | 8,235,469.69 |  | - |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  | Trust \& Agency Funds |  |  |  |  |  |  |  |  |  |
| 701 | FIREFIGHTERS PENSION | 1,401,152.55 | 0.00 | 1,401,152.55 | 1,475,007.00 | (73,854.45) | 24\% | (8) | Pension relief June \& September | $25 \%$ of annual expenditures, higher due to pension relief paid later |
| 702 | Police pension | 2,243,848.72 | 0.00 | 2,243,848.72 | 1,732,283.25 | 511,565.47 | 32\% | - | Pension relief June \& September | $25 \%$ of annual expenditures, higher due to pension relief paid later |
| 703 | POLICE/FIRE 1977 STATE PENSION | 273.49 | 0.00 | 273.49 | 273.49 | 0.00 | 100\% | - |  | 100\% cash reserves - trust \& agency funds |
| 709 | PAYROLL FUND | (393.48) | 0.00 | (393.48) | (393.48) | 0.00 | 100\% | - |  | 100\% cash reserves - trust \& agency funds |
| 712 | PUBLIC EMPLOYEES RETIREMENT FUND | 695.88 | 0.00 | 695.88 | 695.88 | 0.00 | 100\% | - |  | 100\% cash reserves - trust \& agency funds |
| 718 | STATE TAX DEDUCTION FUND | 261,541.10 | 0.00 | 261,541.10 | 261,541.10 | 0.00 | 100\% | - |  | 100\% cash reserves - trust \& agency funds |
| 725 | MORRIS / PALAIS BOX OFFICE | 2,580,970.99 | 0.00 | 2,580,970.99 | 2,580,970.99 | 0.00 | 100\% | - |  | 100\% cash reserves - trust \& agency funds |
| 730 | CITY CEMETERY TRUST | 36,925.20 | 10,595.00 | 26,330.20 | 3,000.00 | 23,330.20 | 176\% | - |  | 20\% of annual expenditures |
|  |  |  |  |  |  |  |  |  |  |  |
|  | Total Trust \& Agency Funds | 6,525,014.45 | 10,595.00 | 6,514,419.45 | 6,053,378.23 | 461,041.22 |  | © |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  | Total City Funds | 176,779,281.79 | 28,510,172.20 | 148,269,109.59 | 72,944,762.57 | 75,324,347.02 |  | © |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Redevelopment Commission Controlled Funds |  |  |  |  |  |  |  |  |  |  |
| Redevelopment Commission Controlled Funds |  |  |  |  |  |  |  |  |  |  |
| 324 | TIF REVENUE - AIRPORT | 19,486,381.26 | 1,086,907.24 | 18,399,474.02 | 6,311,148.00 | 12,088,326.02 | 73\% | © | Propety taxes in June and December | $25 \%$ of annual expenditures - higher due to property tax delays |
| 420 | TIF DISTRICT - SBCDA GENERAL (DOWNTOWN) | 1,697,442.73 | 180,545.75 | 1,516,896.98 | 1,325,525.50 | 191,371.48 | 29\% | - | Propety taxes in June and December | $25 \%$ of annual expenditures - higher due to property tax delays |
| 422 | TIF DISTRICT - WEST WASHINGTON | 383,950.30 | 8,561.36 | 375,388.94 | 167,203.75 | 208,185.19 | 56\% | - |  | $25 \%$ of annual expenditures - higher due to property tax delays |
| 425 | TIF LEIGHTON PLAZA | 139,666.83 | 0.00 | 139,666.83 | 30,237.00 | 109,429.83 | 92\% | - | Propety taxes in June and December | 20\% of annual expenditures |
| 426 | TIF CENTRAL MEDICAL SERVICE AREA | 2,942,700.89 | 719,435.64 | 2,223,265.25 | 1,192,636.00 | 1,030,629.25 | 47\% | - | Propety taxes in June and December | $25 \%$ of annual expenditures - higher due to property tax delays |
| 429 | TIF NORTHEAST DISTRICT | 2,598,515.10 | 5,500.00 | 2,593,015.10 | 597,248.75 | 1,995,766.35 | 109\% | - | Propety taxes in June and December | $25 \%$ of annual expenditures - higher due to property tax delays |
| 430 | TIF SOUTHSIDE DEVELOPMENT AREA \#1 | 3,010,322.13 | 1,317,758.51 | 1,692,563.62 | 1,530,721.25 | 161,842.37 | 28\% | - | Propety taxes in June and December | $25 \%$ of annual expenditures - higher due to property tax delays |
| 432 | TIF SSDA \#3-ERSKINE VILLAGE | 6,315,905.69 | 0.00 | 6,315,905.69 | 125,317.00 | 6,190,588.69 | 1260\% | - | Propety taxes in June and December | $25 \%$ of annual expenditures - higher due to property tax delays |
| 435 | TIF - DOUGLAS ROAD | 134,796.93 | 4,500.00 | 130,296.93 | 113,695.50 | 16,601.43 | 29\% | - | Propety taxes in June and December | 25\% of annual expenditures - higher due to property tax delays |


| City of South Bend Cash Reserves Summary November 30, 2013 |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fund | Fund Name | Cash Balance | Outstanding Encumbrances | Available Cash | Cash Reserve Requirement | Variance | $\begin{gathered} \text { Actual } \\ \text { Percentage } \\ \hline \end{gathered}$ |  | Notes | Cash Reserve Policy |
| 436 | TIF-NORTHEST RESIDENTIAL | 1,630,948.63 | 0.00 | 1,630,948.63 | 807,489.25 | 823,459.38 | 50\% | $\bigcirc$ | Propety taxes in June and December | $25 \%$ of annual expenditures - higher due to property tax delays |
|  | Total Tax Increment Financing Funds | 38,340,630.49 | 3,323,208.50 | 35,017,421.99 | 12,201,222.00 | 22,816,199.99 |  | - |  |  |
|  | Redevelopment Funds |  |  |  |  |  |  |  |  |  |
| 433 | REDEVELOPMENT ADMINISTRATION GENERAL | 25,742.31 | 3,971.20 | 21,771.11 | 1,357.40 | 20,413.71 | 321\% | $\bigcirc$ |  | 20\% of annual expenditures |
| 439 | CERTIFIED TECHNOLOGY PARK | 3,681,855.80 | 0.00 | 3,681,855.80 | 0.00 | 3,681,855.80 | 100\% | - | No 2013 expenditure budget | 20\% of annual expenditures |
| 454 | AIRPORT URBAN ENTERPRISE ZONE | 376,280.90 | 0.00 | 376,280.90 | 0.00 | 376,280.90 | 100\% | - | No 2013 expenditure budget | 20\% of annual expenditures |
| 619 | BLACKTHORN GOLF COURSE OPERATIONS | 128,450.77 | 0.00 | 128,450.77 | 399,541.20 | (271,090.43) | 6\% | * | Cash reserves less than target | 20\% of annual expenditures |
|  | Total Redevelopment Funds | 4,212,329.78 | 3,971.20 | 4,208,358.58 | 400,898.60 | 3,807,459.98 |  | - |  |  |
|  | Debt Service Funds |  |  |  |  |  |  |  |  |  |
| 315 | AIRPORT 2003 DEBT RESERVE | 1,038,904.00 | 0.00 | 1,038,904.00 | 1,038,904.00 | 0.00 | 100\% | $\bigcirc$ |  | $100 \%$ debt service reserve per bond covenants |
| 317 | COVELESKI BOND DEBT RESERVE | 503,351.13 | 0.00 | 503,351.13 | 503,351.13 | 0.00 | 100\% | $\bigcirc$ |  | $100 \%$ debt service reserve per bond covenants |
| 319 | REDEVELOPMENT BOND - BLACKTHORN GOLF | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0\% | - |  | $100 \%$ debt service reserve per bond covenants |
| 328 | SBCDA 2003 DEBT RESERVE | 1,735,840.00 | 0.00 | 1,735,840.00 | 1,735,840.00 | 0.00 | 100\% | $\bigcirc$ |  | $100 \%$ debt service reserve per bond covenants |
|  | Total Debt Service Funds | 3,278,095.13 | 0.00 | 3,278,095.13 | 3,278,095.13 | 0.00 |  | $\bigcirc$ |  |  |
|  | Total Redevelopment Commission Funds | 45,831,055.40 | 3,327,179.70 | 42,503,875.70 | 15,880,215.73 | 26,623,659.97 |  | $\bigcirc$ |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| $\square$ |  |  |  |  |  |  |  |  |  |  |
|  | City Operations Total | 222,610,337.19 | 31,837,351.90 | 190,772,985.29 | 88,824,978.30 | 101,948,006.99 |  | $\bigcirc$ |  |  |

General Fund - 101



Percent

| Date | Actual Percent | Requirement |
| :---: | :---: | :---: |
| 31-Dec-12 | $43 \%$ | $25 \%$ |
| 31-Jan-13 | $39 \%$ | $25 \%$ |
| 28-Feb-13 | $35 \%$ | $25 \%$ |
| 31-Mar-13 | $26 \%$ | $25 \%$ |
| 30-Apr-13 | $23 \%$ | $25 \%$ |
| 31-May-13 | $19 \%$ | $25 \%$ |
| 30-Jun-13 | $45 \%$ | $25 \%$ |
| 31-Jul-13 | $42 \%$ | $25 \%$ |
| 31-Aug-13 | $34 \%$ | $25 \%$ |
| 30-Sep-13 | $29 \%$ | $25 \%$ |
| 31-Oct-13 | $26 \%$ | $25 \%$ |
| 30-Nov-13 | $21 \%$ | $25 \%$ |

Parks \& Recreation - 201



Percent
Date 31-Dec-12 31-Jan-13 28-Feb-13 31-Mar-13 30-Apr-13 31-May-13 Actual Percent Requirement 37\% 25\% 28\% 25\% 22\% 25\% 13\% 25\% 8\% 25\% 30-Jun-13 31-Jul-13 31-Aug-13 35\% 25\% 32\% 25\% 30-

21\%
25\% 31-Oct-13

16\% 25\% 30-Nov-13

10\%
25\%
25\%

Motor Vehicle Highway - 202
Reserve

| Date | Available Cash |  | Requirement |  |
| :---: | :---: | ---: | ---: | ---: |
| 31-Dec-12 | $\$$ | $2,057,519.44$ | $\$$ | $1,813,299.20$ |
| 31-Jan-13 | $\$$ | $1,840,647.98$ | $\$$ | $1,813,299.20$ |
| 28-Feb-13 | $\$$ | $1,556,523.49$ | $\$$ | $1,813,299.20$ |
| 31-Mar-13 | $\$$ | $1,348,215.94$ | $\$$ | $1,813,299.20$ |
| 30-Apr-13 | $\$$ | $3,844,596.47$ | $\$$ | $1,813,299.20$ |
| 31-May-13 | $\$$ | $2,375,503.84$ | $\$$ | $1,813,299.20$ |
| 30-Jun-13 | $\$$ | $2,582,299.16$ | $\$$ | $1,813,299.20$ |
| 31-Jul-13 | $\$$ | $3,701,668.02$ | $\$$ | $1,813,299.20$ |
| 31-Aug-13 | $\$$ | $3,587,289.24$ | $\$$ | $1,813,299.20$ |
| 30-Sep-13 | $\$$ | $3,867,160.45$ | $\$$ | $1,813,299.20$ |
| 31-Oct-13 | $\$$ | $3,728,689.78$ | $\$$ | $1,835,299.20$ |
| 30-Nov-13 | $\$$ | $3,693,079.20$ | $\$$ | $1,835,299.20$ |



Percent
Date
31-Dec-12
31-Jan-13
28-Feb-13
Actual Percent
Requirement
23\%
20\%
20\%
28-Feb-13
20\%
20\%

30-Apr-13
31-May-13
30-Jun-13
31-Jul-13
31-Aug-13
17\%
$15 \% \quad 20 \%$
42\% 20\%
26\% 20\%
28\% 20\%
41\% 20\%
$40 \% \quad 20 \%$
30-Sep-13 43\% 20\%
31-Oct-13 41\% 20\%
30-Nov-13 40\% 20\%

Liability Insurance - 226


Loss Recovery Fund - 227



Percent
Date 31-Dec-12 31-Jan-13 28-Feb-13 Actual Percent Requirement 822\% 20\% 20\% 31-Mar-13 822\% 20\% 30-Apr-13 31-May-13 30-Jun-13 31-Jul-13 31-Aug-13

822\%
823\%
20\%
818\%
20\%
807\%
20\%
806\%
20\%
1524\%
20\%
30-Sep-13 1517\% 20\%

31-Oct-13 1512\%
20\%
30-Nov-13
1501\%
20\%
20\%

Public Safety LOIT - 249

Reserve

| Date | Available Cash |  | Requirement |  |
| :---: | :---: | ---: | ---: | ---: |
| 31-Dec-12 | $\$$ | $2,989,940.29$ | $\$$ | $1,420,351.40$ |
| 31-Jan-13 | $\$$ | $1,707,066.63$ | $\$$ | $1,420,351.40$ |
| 28-Feb-13 | $\$$ | $2,198,878.63$ | $\$$ | $1,420,351.40$ |
| 31-Mar-13 | $\$$ | $2,894,230.79$ | $\$$ | $1,420,351.40$ |
| 30-Apr-13 | $\$$ | $1,610,292.75$ | $\$$ | $1,420,351.40$ |
| 31-May-13 | $\$$ | $2,101,634.36$ | $\$$ | $1,420,351.40$ |
| 30-Jun-13 | $\$$ | $2,932,383.17$ | $\$$ | $1,420,351.40$ |
| 31-Jul-13 | $\$$ | $1,648,375.38$ | $\$$ | $1,420,351.40$ |
| 31-Aug-13 | $\$$ | $2,139,726.11$ | $\$$ | $1,420,351.40$ |
| 30-Sep-13 | $\$$ | $2,631,285.15$ | $\$$ | $1,420,351.40$ |
| 31-Oct-13 | $\$$ | $1,081,697.22$ | $\$$ | $1,420,351.40$ |
| 30-Nov-13 | $\$$ | $1,572,948.63$ | $\$$ | $1,420,351.40$ |



Percent
Date 31-Dec-12 31-Jan-13 28-Feb-13 31-Mar-13 30-Apr-13 31-May-13 30-Jun-13 31-Jul-13 31-Aug-13 Actual Percen
$42 \%$ Requirement 20\% 20\% 24\%
31\%
20\%
41\%
20\%
23\%
20\%
30\%
20\%
41\%
20\%
23\%
20\%
30-Sep-13
30\%
20\% 31-Oct-13

37\%
20\% 30-Nov-13

22\%
20\%
20\%

COIT - 404


Reserve

| Date | Available Cash |  | Requirement |  |
| :---: | :---: | :---: | :---: | :---: |
| 12 | \$ | 14,646,009,47 | \$ | 4,629,457. |
| -Jan-13 | \$ | 14,043,937.84 | \$ | 4,62 |
| 28-Feb-13 | \$ | 14,324,313.22 | \$ | 4,629,457 |
| 31-Mar-13 | \$ | 14,546,016.24 | \$ | 4,629,457.50 |
| 30-Apr-13 | \$ | 13,577,433.87 | \$ | 4,629,457.50 |
| 31-May-13 | \$ | 13,898,356.40 | \$ | 4,629,457.50 |
| 30-Jun-13 | \$ | 14,106,489.14 | \$ | 4,629,457.50 |
| 31-Jul-13 | \$ | 13,742,205.73 | \$ | 4,629,457.50 |
| 31-Aug-13 | \$ | 14,058,497.85 | \$ | 4,629,457.50 |
| 30-Sep-13 | \$ | 14,316,443.37 | \$ | 4,629,457.50 |
| 31-Oct-13 | \$ | 14,635,975.61 | \$ | 4,721,708.50 |
| 0- | \$ | 14,942,528.27 | \$ | 4,721,708.5 |



Percent
Date
31-Dec-12
31-Jan-13
28-Feb-13
Actual Percent Requirement
158\%
50\%
50\%
31-Mar-13
30-Apr-13
31-May-13
30-Jun-13
31-Jul-13
31-Aug-13
152\%
50\%
155\%
157\%
50\%
147\%
50\%

30-Sep-13
150\%
50\%
152\%
50\%
148\%
50\%

31-Oct-13
155\%
50\%

30-Nov-13
155\%
50\%

158\%
50\%

EDIT - 408



Percent
Date
31-Dec-12
31-Jan-13
28-Feb-13
Actual Percent Requirement

50\%
50\%
28-Feb-13
108\%

31-Mar-13
30-Apr-13
31-May-13
97\%
50\%
103\%
50\%

30-Jun-13
31-Jul-13
31-Aug-13
110\%
50\%

30-Sep-13
98\%

31-Oct-13 108\% 50\%
105\%
50\%
112\% 50\%
89\% 50\%
96\% 50\%

30-Nov-13 103\% 50\%

Self-funded Employee Benefits - 711


Date 31-Dec-12 31-Jan-13 28-Feb-13 31-Mar-13 30-Apr-13 31-May-13 30-Jun-13 31-Jul-13 31-Aug-13 30-Sep-13 31-Oct-13 30-Nov-13

Actual Percent
56\%
55\%
53\%
54\%
55\%
56\%
55\%
53\%
53\%
52\%
47\%
44\%

Percent Requirement

25\%
25\%
25\%
25\%
25\%
25\%
25\%
25\%
25\%
25\%
25\%
25\%

