



**City of South Bend, Indiana  
2014 Proposed Budget**

**Budget Session #4:  
September 4, 2013**

**City of South Bend, Indiana  
2014 General Fund Budget Departmental Summary**

**Department Name** Fire Department **Fund Number** 101-0901

**Department Description & Purpose** The South Bend Fire Department provides emergency services, public education, and prevention services and programs.

Description	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014	% Chg
<b>Revenue</b>							
Property Taxes	18,902,384	19,253,401	18,951,695	9,176,696	17,894,359	(1,057,336)	-5.6%
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	174,657	155,000	-	-	(155,000)	-100.0%
Charges for Services	440,168	403,256	455,000	313,300	1,634,868	1,179,868	259.3%
Interest Earnings	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	4,602	30,092	6,000	38,144	461,000	455,000	7583.3%
Transfers In	500,000	1,000,000	1,000,000	500,000	1,000,000	-	0.0%
<b>Total Revenue</b>	<b>19,847,153</b>	<b>20,861,407</b>	<b>20,567,695</b>	<b>10,028,140</b>	<b>20,990,227</b>	<b>422,532</b>	<b>2.1%</b>
<b>Expenditures by Cost Center</b>							
Fire	19,847,153	20,861,407	20,567,695	10,028,140	20,990,227	422,532	2.1%
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>19,847,153</b>	<b>20,861,407</b>	<b>20,567,695</b>	<b>10,028,140</b>	<b>20,990,227</b>	<b>422,532</b>	<b>2.1%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	13,394,603	13,788,204	13,668,186	6,835,298	13,664,917	(3,269)	0.0%
Fringe Benefits	3,997,113	4,703,377	4,439,545	2,178,632	4,636,582	197,037	4.4%
Other Personnel costs	467,725	439,860	441,449	137,145	502,165	60,716	13.8%
<b>Total Personnel</b>	<b>17,859,441</b>	<b>18,931,441</b>	<b>18,549,180</b>	<b>9,151,075</b>	<b>18,803,664</b>	<b>254,484</b>	<b>1.4%</b>
<b>Supplies</b>	<b>563,644</b>	<b>520,681</b>	<b>398,387</b>	<b>190,555</b>	<b>589,505</b>	<b>191,118</b>	<b>48.0%</b>
Professional Services (31xx)	15,153	65,350	25,650	28,960	73,127	47,477	185.1%
Comm/Transportation(32xx)	26,136	26,343	46,786	26,891	52,000	5,214	11.1%
Printing & Advertising (33xx)	1,568	4,373	10,888	5,715	8,350	(2,538)	-23.3%
Insurance (34xx)	302,640	244,404	244,404	119,730	254,838	10,434	4.3%
Utilities (35xx)	159,689	148,127	213,500	92,695	216,500	3,000	1.4%
Repairs & Maintenance (36xx)	877,674	838,022	949,125	385,230	872,443	(76,682)	-8.1%
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	35,904	74,602	121,687	27,289	119,800	(1,887)	-1.6%
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	5,304	8,064	8,088	-	-	(8,088)	-100.0%
<b>Total Service &amp; Charges</b>	<b>1,424,068</b>	<b>1,409,285</b>	<b>1,620,128</b>	<b>686,510</b>	<b>1,597,058</b>	<b>(23,070)</b>	<b>-1.4%</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures by Type</b>	<b>19,847,153</b>	<b>20,861,407</b>	<b>20,567,695</b>	<b>10,028,140</b>	<b>20,990,227</b>	<b>422,532</b>	<b>2.1%</b>
<b>Net Surplus / (deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Staffing (FTE's)	2011 Actual	2012 Actual	2013 Budget	6/30/13 Actual	2014 Budget	Variance 2013-2014
Non-Bargaining	6.00	6.00	6.00	5.00	6.00	-
Bargaining	222.00	216.00	212.00	202.00	217.00	5.00
Part-Time /Seasonal/Temporary	1.00	0.50	1.00	1.00	1.00	-
<b>Total FTE's</b>	<b>229.00</b>	<b>222.50</b>	<b>219.00</b>	<b>208.00</b>	<b>224.00</b>	<b>5.00</b>

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
Full Staffing budgeted at 251 firefighters with 38 salaries covered directly though the Public Safety LOIT.

## City of South Bend, Indiana 2014 General Fund Budget Departmental Summary

Department Name

Fire Department

Fund Number

101-0901

**2013 Accomplishments/Outcomes (4-10 required)**

- Purchase of new turn-out gear for all members of the department
- Purchase of new dual-band portable radios; allows department members greater interoperability with community partners
- Purchase of new self-contained breathing apparatus for department; 80% of this purchase is covered by obtaining Assistance to Firefighters Grant (federal)
- The Department has begun the accreditation process through the Commission on Fire Accreditation International
- Completion of application and hiring process for a new hiring list to be effective 1/1/2013; emphasis is on minority recruitment/increase diversity
- Renegotiate County Ambulance Contract; adjusting for need in St. Joseph County with our partners in county government

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

**City Strategy  
Number**

- |  |   |
|--|---|
| -Completion of new training facility; will give Department personnel place to improve effectiveness and safe operations  | 2 |
| -Purchase of 2 new pumper/engine fire apparatus and one aerial truck. New vehicles will decrease maintenance/fuel  | 5 |
| -Reduce Departmental energy consumption by 10%; this includes fuel, electricity, and natural gas usage   | 2 |
| -Purchase and implementation of video-conferencing training system that is regionalized with Clay Fire Territory; this will lead to greater training opportunities for our members while decreasing costs and out of service time for rigs | 5 |

**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

- Creation of Medic 5; while this adds to city manpower, there may be opportunities to use current highly trained county manpower to cover this assignment. There will also be an opportunity to cover some cost with the new city ambulance call volume previously lost to outside agencies
- Identification of plan for fire station replacement/redistricting. Challenge - funding sources; Opportunities - providing much better service to citizens due to better response times, providing potential public stimulus and economic opportunities and business development in several areas of the city

**Key Performance Indicators**

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
<6 min response time for emergencies		Effectiveness	90%			75%
12 lead EKG acquisition w/ 10 min		Efficiency	100%	90%	90%	100%
< Fuel Consumption		Outcome	<fuel 10%	65065gal	67500gal	58351

Types: output, efficiency, effectiveness, quality, outcome, technology

**Information Technology (costs and FTE's also included in the financial summary)**

Expenditures	2013				2014 Proposed Budget	Variance 2013-2014
	2011 Actual	2012 Actual	Amended Budget	6/30/13 Actual		
Personnel	50,000	25,000	25,000	-	25,000	-
Supplies	-	-	-	-	-	-
Maintenance Services	150,000	150,000	150,000	-	151,904	1,904
Professional Services	-	-	-	-	10,000	10,000
Other Services	-	-	-	-	-	-
Capital	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>200,000</b>	<b>175,000</b>	<b>175,000</b>	<b>-</b>	<b>186,904</b>	<b>11,904</b>

Information Tech. Staffing (FTE's)      -      -      -      -      -      -

**Explain Significant Information Technology Trends and Changes Below:**

We have no FTE's associated with IT for the Fire Department, personell costs are estimates based on overtime for firefighters who perform IT tasks on off days and professional services for temporary staffing. The Fire Department relies heavily on several IT platforms, from our Computer Aided Dispatch, reporting for Fire and EMS calls as well as scheduling solutions and EMS billing. Many of these platforms are counted on to function 24/7/365.

## City of South Bend, Indiana 2014 General Fund Budget Departmental Summary

Department Name Fire Department

Fund Number 101-0901

### Five-Year Capital Improvement Plan

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1	Fire Capital Budget in Fund 288		-	-	-	-	-	-
2			-	-	-	-	-	-
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18			-	-	-	-	-	-
19			-	-	-	-	-	-
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		-	-	-	-	-	-
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
GENERAL FUND											
101-0901-331.10-94	FIRE OFFICER GRANT	0	0	0	0	174,657	155,000	155,000	0	0	155,000
LEVEL	TEXT	TEXT AMT									
14BU	STAFFING FOR ADEQUATE FIRE & EMERGENCY RESPONSE (SAFER) GRANT. GRANT FOR SALARIES AND BENEFITS OF THREE FIREFIGHTERS FOR TWO YEARS. NOT TO EXCEED \$310,000 OVER THE TWO-YEAR PERIOD. NO LOCAL MATCH BUT CITY MUST RETAIN THE THREE NEW FIREFIGHTERS FOR AT LEAST ONE ADDITIONAL YEAR AT THE CITY'S COST. PERIOD - 6/15/11 THROUGH 6/15/13	155,000									
		155,000									
*		0	0	0	0	174,657	155,000	155,000	0	0	155,000
101-0901-340.20-00	NEO NATAL EXPENSES	409,847	411,767	423,570	353,281	360,731	365,000	365,000	285,335	219,806	365,000
LEVEL	TEXT	TEXT AMT									
14BU	ESTIMATE FOR 2014 BASED ON HISTORICAL TRENDS	365,000									
		365,000									
101-0901-340.22-00	UNIVERSITY NOTRE DAME	95,224	78,464	78,041	86,887	37,533	90,000	90,000	91,355	91,355	90,000
LEVEL	TEXT	TEXT AMT									
14BU	ESTIMATE FOR 2014 BASED ON HISTORICAL TRENDS	90,000									
		90,000									
101-0901-340.23-00	MISC. CHARGES	0	0	0	0	4,993	0	0	2,416	2,139	0
*		505,071	490,231	501,611	440,168	403,257	455,000	455,000	379,106	313,300	455,000
101-0901-360.00-00	MISCELLANEOUS REVENUE	0	3	400	30	262	0	0	0	0	0
*		0	3	400	30	262	0	0	0	0	0
101-0901-380.10-01	NEO NATAL EXPENSES	0	9,685	3,925	0	0	0	0	0	0	0
101-0901-380.10-06	UNIVERSITY NOTRE DAME	0	0	0	0	4,280	0	0	0	0	0
101-0901-380.10-89	DONATIONS	500	0	0	0	0	0	0	0	0	0
101-0901-380.10-96	REPAIR REIMBURSEMENTS.	2,154	1,904	1,428	1,987	549	1,000	1,000	6,627	6,627	1,000
101-0901-380.10-99	MISC. REIMBURSEMENTS	21,554	25,357	643	2,585	25,001	5,000	5,000	31,774	31,516	5,000
LEVEL	TEXT	TEXT AMT									
14BU	REIMBURSEMENT FOR PARTIAL OVERTIME COSTS ASSOCIATED WITH INDIANA RIVER RESCUE SCHOOLS AND IMT DEPLOYMENTS	5,000									
		5,000									





CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
14BU	WOC FIRE/ EMS 24 HR. FIREFIGHTERS		106,000 106,000								
	101-0901-422.10-12 CRITICAL DUTY DAYS	83,763	82,998	84,052	78,639	66,140	89,964	89,964	44,324	35,720	89,964
LEVEL	TEXT		TEXT AMT								
14BU	49 FIREFIGHTERS @ \$204 X 9 CRITICAL DUTY DAYS		89,964 89,964								
	101-0901-422.10-13 NEO-NATAL	70,457	68,218	73,005	55,879	54,095	62,700	62,700	38,198	30,341	77,750
LEVEL	TEXT		TEXT AMT								
14BU	NEO-NATAL PAY - \$150 PER DAY X 365 DAYS		54,750								
	NEO-NATAL \$ 10 PER HOUR X 2,000 HOURS		20,000								
	NEO-NATAL \$25.00 PER HOUR X 120 HOURS		3,000 77,750								
	101-0901-422.10-14 FIRE PRO PAY	0	0	459,103	440,111	450,042	504,262	504,262	177,529	150,386	506,142
LEVEL	TEXT		TEXT AMT								
14BU	PRO PAY:										
	36 HAZ/MAT @ 1,200		43,200								
	36 TACTICAL RESCUE @ \$1,200		43,200								
	18 SWIFTWATER TECHNICIANS \$500		9,000								
	18 SWIFTWATER SPECIALISTS \$600		10,800								
	15 SWIFTWATER DIVERS \$1,200		18,000								
	CERTIFICATION INCENTIVES:										
	FIRST RESPONDER 6 @ \$250		1,500								
	EMT-B 89 @ \$350		31,150								
	EMT-A 30 @ \$750		22,500								
	EMT-I 46 @ \$900		41,400								
	EMT-P 78 @ \$900		70,200								
	LEAD INCENTIVES:										
	EMT-I 5 @ \$350		1,750								
	EMT-P 51 @ \$500		25,500								
	ASSIGNED TO AMBULANCE INCENTIVES:										
	EMT-P (RESERVE) 30 @ \$500		15,000								
	EMT-A 2 @ \$2575		5,150								
	EMT-I 2 @ \$3863		7,726								
	EMT-P 45 @ \$4250		191,250								
	3 SAFETY OFFICERS @ \$3000		9,000								
	14 - 8 HOUR PAY INCENTIVES @ \$1154		16,156								
	9 TEAM LEADERS @ \$400		3,600								
	LEP PROGRAM		2,000								
	LESS 38 LOIT FIREFIGHTERS PRO PAYS		61,940-								
			506,142								
	101-0901-422.11-01 FICA - REGULAR	16,679	14,402	17,100	29,215	16,443	15,407	30,407	19,931	13,830	15,715















CITY OF SOUTH BEND 2014 BUDGET

		2008	2009	2010	2011	2012	2013	2013	2013	6/30/13	2014
ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	Y-T-D ACTUAL	ACTUAL	BUDGET
101-0901-422.34-02	LIABILITY INSURANCE	441,002	393,396	418,007	302,640	244,404	244,404	244,404	159,640	119,730	254,838
LEVEL	TEXT	TEXT AMT									
14BU	2014 FIXED COST ALLOCATION #7	254,838									
	LIABILITY INSURANCE	254,838									
101-0901-422.35-01	ELECTRIC	88,622	84,244	96,668	93,492	94,339	103,000	103,000	66,244	48,049	103,000
LEVEL	TEXT	TEXT AMT									
14BU	ALL STATIONS EXCEPT CENTRAL/HEADQUATERS	55,000									
	CENTRAL/HEADQUATERS	48,000									
		103,000									
101-0901-422.35-02	GAS	82,515	78,090	38,414	52,062	39,060	95,000	91,500	39,934	37,118	95,000
LEVEL	TEXT	TEXT AMT									
14BU	ALL STATIONS EXCEPT CENTRAL/HEADQUATERS	54,000									
	CENTRAL/HEADQUATERS	37,000									
	CENTRAL SERVICES	4,000									
		95,000									
101-0901-422.35-04	WATER	11,718	13,223	13,477	14,135	14,728	15,500	15,500	10,176	7,528	18,500
LEVEL	TEXT	TEXT AMT									
14BU	ALL STATIONS WATER/SEWER CHARGES	18,500									
		18,500									
101-0901-422.36-01	BUILDINGS	84,989	90,147	87,734	85,127	83,176	115,000	115,000	66,347	55,549	115,000
LEVEL	TEXT	TEXT AMT									
14BU	REPAIRS FIRE STATIONS	85,000									
	MAINT CENTRAL	10,000									
	MAINTENANCE AGREEMENTS	20,000									
		115,000									
101-0901-422.36-02	OFFICE EQUIPMENT	2,237	2,620	2,747	2,371	2,363	4,000	4,503	2,155	1,832	4,000
LEVEL	TEXT	TEXT AMT									
14BU	COPIER MAINTENANCE	2,000									
	INDIANA MAILING SYSTEMS	1,000									
	ADAMS RENCO	1,000									
		4,000									
101-0901-422.36-03	AUTOMOTIVE EQUIPMENT	515,357	466,712	601,290	519,003	516,596	532,716	580,452	325,414	223,547	492,716
LEVEL	TEXT	TEXT AMT									
14BU	VEHICLE FLEET MAINTENANCE EXPENSE:										

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	LABOR		229,115								
	PARTS		183,573								
	3RD PARTY REPAIRS		80,028								
			492,716								
101-0901-422.36-04	COMPUTER EQUIPMENT	13,368	13,311	10,276	147,513	109,874	119,447	119,447	63,204	49,533	97,457
LEVEL	TEXT		TEXT AMT								
14BU	2014 FIXED COST ALLOCATION #2		97,457								
	INFORMATION TECHNOLOGY		97,457								
101-0901-422.36-05	OTHER EQUIPMENT	16,203	15,334	31,349	22,762	30,142	53,000	43,623	17,683	13,096	53,000
LEVEL	TEXT		TEXT AMT								
14BU	REPAIRS AND RECHARGING FIRE EXTINGUISHERS		2,000								
	REPAIRS TO SMALL EQUIPMENT		4,000								
	REPAIRS MISC EQUIPMENT		4,000								
	REPAIRS TO STRETCHERS		2,600								
	REPAIRS TO SCBA EQUIPMENT		3,000								
	REPAIRS TO AIR COMPRESSOR		2,455								
	AMBULANCE HEART MONITOR MAINTENANCE		20,000								
	FIRE STATION EQUIPMENT REPAIRS/MAINTENANCE		14,945								
			53,000								
101-0901-422.36-06	RADIO EQUIPMENT	60,678	46,919	47,903	44,568	46,728	50,100	50,100	33,400	25,050	45,000
LEVEL	TEXT		TEXT AMT								
14BU	RADIO SHOP CHARGES		45,000								
			45,000								
101-0901-422.36-07	STATION MAINTENANCE	37,411	41,596	55,552	56,332	49,144	65,000	65,000	28,162	16,622	65,000
LEVEL	TEXT		TEXT AMT								
14BU	LABOR COST IS \$40 PER HR.		65,000								
			65,000								
101-0901-422.37-06	ROOM RENTALS	0	0	0	0	304	0	500	451	451	0
101-0901-422.39-01	REFNDS,AWARDS,IMDEMNITIES	0	205	0	383	695	0	0	0	0	0
101-0901-422.39-10	SUBSCRIPTIONS	1,307	1,202	1,318	1,577	1,994	2,000	2,000	2,369	1,204	2,000
LEVEL	TEXT		TEXT AMT								
14BU	RENEW FIRE CODE JOURNAL		800								
	RENEW ON LINE NFPA STANDARDS		800								
	MISCELLANEOUS SUBSCRIPTIONS		400								
			2,000								
101-0901-422.39-11	DUES/MEMBERSHIPS	635	990	1,184	2,063	1,215	9,500	9,500	997	997	9,500



CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
LEVEL	TEXT		TEXT AMT								
14BU	IFCA		225								
	NFPA		150								
	INTERNATIONAL CODE COUNCIL		180								
	FIRE INSPECTORS ASSOCIATION		175								
	MISCELLANEOUS		320								
	INDIANA ALLIANCE OF HAZ MAT		200								
	NFPA CODES		750								
	CPSE (ACCREDITATION AGENCY)		7,500								
			9,500								
101-0901-422.39-39	BANK CREDIT CARD CHARGES	0	0	0	0	161	0	150	160	120	300
LEVEL	TEXT		TEXT AMT								
14BU	CHECK SCANNING AND CREDIT CARD READER		300								
			300								
101-0901-422.39-70	EDUCATION & TRAINING	62,450	29,686	69,411	26,655	67,357	98,000	98,782	31,183	22,096	98,000
LEVEL	TEXT		TEXT AMT								
14BU	HAZ-MAT SEMINAR		3,000								
	PUBLIC EDUCATION SEMINAR		3,000								
	INSTRUCTORS SEMINAR		3,000								
	CONFINED SPACE RESCUE		3,000								
	PUMP SCHOOL		3,000								
	OUTSIDE TRAINING		15,000								
	STATE FIRE SCHOOLS		14,000								
	PARAMEDIC TUITION		13,000								
	FDIC		13,000								
	ABC3 CONFERENCE/BILLING CERTIFICTION		4,000								
	MISCELLANEOUS TRAINING		24,000								
			98,000								
101-0901-422.39-87	BOARD UPS	0	0	0	0	1,741	2,000	2,000	1,225	525	2,000
LEVEL	TEXT		TEXT AMT								
14BU	BOARD UP OF ABONDONED PROPERTIES		2,000								
			2,000								
101-0901-422.39-89	MISC CHARGES & SERVICES	761	5,836	345	5,226	1,135	8,000	8,755	3,192	1,898	8,000
LEVEL	TEXT		TEXT AMT								
14BU	MISC CHARGES FOR SERVICES		4,500								
	MAINTENANCE OF FIRE STATION FITNESS EQUIPMENT		3,500								
			8,000								

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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
*	OTHER SERVICES & CHARGES	1,478,935	1,329,506	1,523,694	1,418,766	1,401,221	1,589,653	1,652,040	935,014	686,510	1,597,058
	CAPITAL										
	101-0901-422.41-02 BUILDINGS	32,585	0	0	0	0	0	0	0	0	0
*	CAPITAL	32,585	0	0	0	0	0	0	0	0	0
	OTHER USES										
	101-0901-422.50-05 ADMINISTRATION COSTS	3,498	11,761	3,498	5,304	8,064	8,088	8,088	0	0	0
*	OTHER USES	3,498	11,761	3,498	5,304	8,064	8,088	8,088	0	0	0
**	FIRE DEPT	22,004,113	21,235,299	21,887,479	20,791,923	22,469,413	22,134,483	22,223,695	13,936,508	10,879,584	22,606,227

**City of South Bend, Indiana  
2014 General Fund Budget Departmental Summary**

**Department Name** PS LOIT Fire **Fund Number** 101-0905

**Department Description & Purpose** Responsible for the fire personnel costs using funds revenues that are collected through the PS LOIT tax fund 249 and transferred. The Public Safety LOIT tax rate is .25% and this money is spent for police and fire department personnel costs.

Description	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014	% Chg
<b>Revenue</b>							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-
Transfers In	2,207,624	2,364,074	3,133,190	1,566,595	-	(3,133,190)	-100.0%
<b>Total Revenue</b>	<b>2,207,624</b>	<b>2,364,074</b>	<b>3,133,190</b>	<b>1,566,595</b>	<b>-</b>	<b>(3,133,190)</b>	<b>-100.0%</b>
<b>Expenditures by Cost Center</b>							
Fire Department	2,120,170	2,238,369	3,133,190	1,111,172	-	(3,133,190)	-100.0%
Transfers Returned to Fund 249	87,454	125,705	-	455,423	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>2,207,624</b>	<b>2,364,074</b>	<b>3,133,190</b>	<b>1,566,595</b>	<b>-</b>	<b>(3,133,190)</b>	<b>-100.0%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	1,577,725	1,619,652	2,275,679	823,904	-	(2,275,679)	-100.0%
Fringe Benefits	520,980	597,252	799,011	275,793	-	(799,011)	-100.0%
Other Personnel costs	21,465	21,465	58,500	11,475	-	(58,500)	-100.0%
<b>Total Personnel</b>	<b>2,120,170</b>	<b>2,238,369</b>	<b>3,133,190</b>	<b>1,111,172</b>	<b>-</b>	<b>(3,133,190)</b>	<b>-100.0%</b>
<b>Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Professional Services (31xx)	-	-	-	-	-	-	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	87,454	125,705	-	455,423	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>87,454</b>	<b>125,705</b>	<b>-</b>	<b>455,423</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures by Type</b>	<b>2,207,624</b>	<b>2,364,074</b>	<b>3,133,190</b>	<b>1,566,595</b>	<b>-</b>	<b>(3,133,190)</b>	<b>-100.0%</b>
<b>Net Surplus / (deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Staffing (FTE's)	2011 Actual	2012 Actual	2013 Budget	6/30/13 Actual	2014 Budget	Variance 2013-2014
Non-Bargaining	-	-	-	-	-	-
Bargaining	29.00	27.00	39.00	-	-	(39.00)
Part-Time /Seasonal/Temporary	-	-	-	-	-	-
<b>Total FTE's</b>	<b>29.00</b>	<b>27.00</b>	<b>39.00</b>	<b>-</b>	<b>-</b>	<b>(39.00)</b>

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
 LOIT covers Salaries and Benefits for 33 full time Firefighters. A separate Fire Department LOIT department was created in 2010 to account for expenditures separately from regular Fire Department costs. Funding is received from transfers in from the Public Safety LOIT Fund 249. The Public Safety LOIT is shared with the Police Department and the income tax rate is .25%. Additional Public Safety LOIT money held in reserves is being transferred in 2013 to pay for additional firefighters.

## City of South Bend, Indiana 2014 General Fund Budget Departmental Summary

Department Name

PS LOIT Fire

Fund Number

101-0905

**2013 Accomplishments/Outcomes (4-10 required)**

- Purchase of new turn-out gear for all members of the department
- Purchase of new dual-band portable radios; allows department members greater interoperability with community partners
- Purchase of new self-contained breathing apparatus for department; 80% of this purchase is covered by obtaining Assistance to Firefighters Grant (federal)
- The Department has begun the accreditation process through the Commission on Fire Accreditation International
- Completion of application and hiring process for a new hiring list to be effective 1/1/2013; emphasis is on minority recruitment/increase diversity
- Renegotiate County Ambulance Contract; adjusting for need in St. Joseph County with our partners in county government

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

City Strategy  
Number

- To continue to offset pressure on the general fund keeping the Fire Department staffed at full strength
- Completion of new training facility; will give Department personnel place to improve effectiveness and safe operations
- Purchase of 2 new pumper/engine fire apparatus and one aerial truck. New vehicles will decrease maintenance/fuel
- Reduce Departmental energy consumption by 10%; this includes fuel, electricity, and natural gas usage
- Purchase and implementation of video-conferencing training system that is regionalized with Clay Fire Territory; this will lead to greater training opportunities for our members while decreasing costs and out of service time for rigs

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**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

- Creation of Medic 5; while this adds to city manpower, there may be opportunities to use current highly trained county manpower to cover this assignment. There will also be an opportunity to cover some cost with the new city ambulance call volume previously lost to outside agencies
- Identification of plan for fire station replacement/redistricting. Challenge - funding sources; Opportunities - providing much better service to citizens due to better response times, providing potential public stimulus and economic opportunities and business development in several areas of the city

**Key Performance Indicators**

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
<6 min response time for emergencies		Effectiveness	90%			75%
12 lead EKG acquisition w/ 10 min		Efficiency	100%	90%	90%	100%
< Fuel Consumption		Outcome	<fuel 10%	65065gal	67500gal	58351

Types: output, efficiency, effectiveness, quality, outcome, technology

**Information Technology (costs and FTE's also included in the financial summary)**

Expenditures	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance Services	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Other Services	-	-	-	-	-	-
Capital	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-

Information Tech. Staffing (FTE's)

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**Explain Significant Information Technology Trends and Changes Below:**

## City of South Bend, Indiana 2014 General Fund Budget Departmental Summary

Department Name PS LOIT Fire

Fund Number 101-0905

### Five-Year Capital Improvement Plan

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1	Fire Capital Budget in Fund 288		-	-	-	-	-	-
2			-	-	-	-	-	-
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18			-	-	-	-	-	-
19			-	-	-	-	-	-
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		-	-	-	-	-	-
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
101-0905-392.00-00	INTER-FUND OPER. TRANSFER	0	0	0	2,207,625	2,364,074	3,133,190	3,133,190	2,349,893	1,566,595	0
LEVEL	TEXT	TEXT AMT									
14BU	PS LOIT - 44% FIRE - ELIMINATE FOR 2014 BUDGET FIRE EXPENDITURES TO BE PAID DIRECTLY FROM FUND 249 PER SBOA										
*	PERSONNEL SERVICES	0	0	0	2,207,625	2,364,074	3,133,190	3,133,190	2,349,893	1,566,595	0
101-0905-422.10-01	REGULAR	0	0	0	1,322,062	1,351,498	2,010,450	2,010,450	1,224,066	695,238	0
101-0905-422.10-04	EXTRA AND OVERTIME	0	0	0	120,248	113,845	72,105	102,105	132,373	77,426	0
101-0905-422.10-06	SPECIAL PAYS	0	0	0	1,000	6,500	9,750	9,750	173	83	0
101-0905-422.10-07	FLSA	0	0	0	19,137	20,066	31,200	31,200	10,090	7,739	0
101-0905-422.10-08	SICK LEAVE BUY BACK/RETI	0	0	0	13,352	12,277	0	0	0	0	0
101-0905-422.10-11	WORKING OUT OF CLASSIFICA	0	0	0	1,894	3,797	4,000	4,000	3,264	2,194	0
101-0905-422.10-12	CRITICAL DUTY DAYS	0	0	0	10,986	9,737	71,604	41,604	5,966	4,525	0
101-0905-422.10-13	NEO-NATAL	0	0	0	12,219	17,126	13,000	13,000	8,189	5,419	0
101-0905-422.10-14	FIRE PRO PAY	0	0	0	76,827	84,806	63,570	63,570	40,134	31,281	0
101-0905-422.11-02	FICA - FIRE	0	0	0	21,945	23,219	28,876	28,876	16,724	11,768	0
101-0905-422.11-05	PERF - FIRE	0	0	0	275,161	354,584	407,583	407,583	203,795	141,089	0
101-0905-422.11-07	UNEMPLOYMENT COMP	0	0	0	0	0	5,000	5,000	2,760	2,292	0
101-0905-422.11-08	GROUP INSURANCE - HEALTH	0	0	0	220,633	216,209	352,872	352,872	171,855	119,024	0
101-0905-422.11-09	GROUP INSURANCE - LIFE	0	0	0	3,241	3,240	4,680	4,680	2,325	1,620	0
101-0905-422.11-10	CLOTHING ALLOWANCE	0	0	0	21,465	21,465	33,150	33,150	11,475	11,475	0
101-0905-422.11-15	MEDICAL, SURGICAL, DENTAL	0	0	0	0	0	11,700	11,700	0	0	0
101-0905-422.11-99	OTHER FRINGE BENEFITS	0	0	0	0	0	13,650	13,650	0	0	0
*	PERSONNEL SERVICES	0	0	0	2,120,170	2,238,369	3,133,190	3,133,190	1,833,189	1,111,172	0
	OTHER USES										
101-0905-422.50-02	INTER-FUND OPER. TRANSFRS	0	0	0	87,454	125,705	0	0	455,423	455,423	0
*	OTHER USES	0	0	0	87,454	125,705	0	0	455,423	455,423	0
**	FIRE - PS LOIT FUNDED	0	0	0	4,415,249	4,728,148	6,266,380	6,266,380	4,638,505	3,133,190	0
***	GENERAL FUND	22,004,113	21,235,299	21,887,479	25,207,172	27,197,561	28,400,863	28,490,075	18,575,013	14,012,774	22,606,227
		22,004,113	21,235,299	21,887,479	25,207,172	27,197,561	28,400,863	28,490,075	18,575,013	14,012,774	22,606,227

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

<b>Fund Name</b>	<b>Studebaker / Oliver Reverting Grants</b>				<b>Fund Number</b>	<b>209</b>	
<b>Department Description &amp; Purpose</b>	Various grants relating to Studebaker / Oliver area and Brownfields.						
<b>Description</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Amended Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Proposed Budget</b>	<b>Variance 2013-2014</b>	<b>% Chg</b>
<b>Revenue</b>							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	406,968	-	-	-	300,000	300,000	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	4,486	5,485	5,000	2,331	5,000	-	0.0%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>411,454</b>	<b>5,485</b>	<b>5,000</b>	<b>2,331</b>	<b>305,000</b>	<b>300,000</b>	<b>6000.0%</b>
<b>Expenditures by Cost Center</b>							
Studebaker/Oliver Remediation	974,693	162,602	1,000,000	-	1,385,000	385,000	38.5%
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>974,693</b>	<b>162,602</b>	<b>1,000,000</b>	<b>-</b>	<b>1,385,000</b>	<b>385,000</b>	<b>38.5%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Professional Services (31xx)	21,537	-	-	-	-	-	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	389,982	-	-	-	-	-	-
Debt Service - Interest & Fees	12,974	-	-	-	-	-	-
Other Services & Charges (39xx)	550,201	162,602	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>974,694</b>	<b>162,602</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>1,000,000</b>	<b>-</b>	<b>1,385,000</b>	<b>385,000</b>	<b>38.5%</b>
<b>Total Expenditures by Type</b>	<b>974,694</b>	<b>162,602</b>	<b>1,000,000</b>	<b>-</b>	<b>1,385,000</b>	<b>385,000</b>	<b>38.5%</b>
<b>Net Surplus / (deficit)</b>	<b>(563,240)</b>	<b>(157,117)</b>	<b>(995,000)</b>	<b>2,331</b>	<b>(1,080,000)</b>		
Beginning Cash Balance	1,800,032	1,236,792	1,079,675	1,079,675	1,084,675		
Balance Sheet Adjustments	-	-	1,000,000	-	-		
<b>Ending Cash Balance</b>	<b>1,236,792</b>	<b>1,079,675</b>	<b>1,084,675</b>	<b>1,082,006</b>	<b>4,675</b>		
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
 Expenses for on-going clean-up of environmental contamination in brownfield areas, primarily in Ignition Park and Oliver Plow areas. Assume \$1M appropriated for 2013 will not be spent and will carry over for use in 2014.

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Studebaker / Oliver Reverting Grants

Fund Number

209

**2013 Accomplishments/Outcomes (4-10 required)**

Anticipate clean-up of environmental problems in Studebaker development area.  
Anticipate clean-up of environmental problems in Oliver development area.  
Zero findings by the State Board of Accounts

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

**City Strategy  
Number**

Increase of environmentally clean land for new development  
Continue clean-up of environmental problems in development area.  
Zero audit findings  
Use creative resources to fund inner-city problems

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**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

New land for inner-city development

**Key Performance Indicators**

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
Spend \$ to affect clean-up efforts		Output	\$350,000	\$161,000	\$1M	\$385,000

Types: output, efficiency, effectiveness, quality, outcome, technology

**Information Technology (costs and FTE's also included in the financial summary)**

Expenditures	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance Services	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Other Services	-	-	-	-	-	-
Capital	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-

Information Tech. Staffing (FTE's)      -      -      -      -      -      -

**Explain Significant Information Technology Trends and Changes Below:**



## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Studebaker / Oliver Reverting Grants

Fund Number

209

### Five-Year Capital Improvement Plan

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1			-	-	-	-	-	-
2			-	-	-	-	-	-
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18	Land Improvements	209	1,385,000	350,000	350,000	350,000	350,000	2,785,000
19			-	-	-	-	-	-
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		<b>1,385,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>2,785,000</b>
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

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18 On-going clean-up of environmental contamination in brownfield areas, primarily Ignition Park and Oliver Park areas.

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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
STUD./OLIVER REVIT GRANTS											
209-0000-361.00-00	INTEREST ON INVESTMENTS	26,870	7,136	3,411	3,191	5,354	5,000	5,000	2,761	2,331	5,000
*		26,870	7,136	3,411	3,191	5,354	5,000	5,000	2,761	2,331	5,000
**	STUD./OLIVER REVIT GRANTS	26,870	7,136	3,411	3,191	5,354	5,000	5,000	2,761	2,331	5,000



CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
209-1060-361.01-02	INTEREST INCOME	35,344	8,393	2,990	1,295	131	0	0	0	0	0
*	OTHER SERVICES & CHARGES	35,344	8,393	2,990	1,295	131	0	0	0	0	0
209-1060-460.38-01	PRINCIPAL	0	0	397,045	389,982	160,764	0	0	0	0	0
209-1060-460.38-02	INTEREST	0	0	0	12,974	0	0	0	0	0	0
*	OTHER SERVICES & CHARGES	0	0	397,045	402,956	160,764	0	0	0	0	0
**	BROWNFIELD ECON DEV INITI	35,344	8,393	400,035	404,251	160,895	0	0	0	0	0



CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
209-1401-331.10-13	E.P.A. FUNDS	234,526	27,265	353,208	406,968	0	0	0	0	0	0
*		234,526	27,265	353,208	406,968	0	0	0	0	0	0
209-1401-361.01-09	INTEREST INCOME	1,760	884	0	0	0	0	0	0	0	0
*		1,760	884	0	0	0	0	0	0	0	0
209-1401-399.02-06	PRINCIPAL INCOME	87,562	88,438	0	0	0	0	0	0	0	0
*		87,562	88,438	0	0	0	0	0	0	0	0
	OTHER SERVICES & CHARGES										
209-1401-460.31-02	ENGINEERING	235,196	26,857	365,384	21,537	0	0	0	0	0	0
209-1401-460.32-03	TRAVEL	659	2,013	94	0	0	0	0	0	0	0
209-1401-460.39-82	DEMOLITION & CLEARANCE	0	0	0	550,201	0	0	0	0	0	0
*	OTHER SERVICES & CHARGES	235,855	28,870	365,478	571,738	0	0	0	0	0	0
**	EPA 2003 CLEANUP GRT	559,703	145,457	718,686	978,706	0	0	0	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
209-1402-360.00-00	MISCELLANEOUS REVENUE	0	0	195,614	0	0	300,000	0	0	0	300,000
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*	OTHER SERVICES & CHARGES	0	0	195,614	0	0	300,000	0	0	0	300,000
209-1402-460.31-06	OTHER PROF SERVICES	0	0	0	0	1,838	0	0	0	0	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
*	OTHER SERVICES & CHARGES	0	0	0	0	1,838	0	0	0	0	0
	CAPITAL										
209-1402-460.42-01	LAND IMPROVEMENTS	0	0	0	0	0	1,000,000	1,000,000	0	0	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
*	CAPITAL	0	0	0	0	0	1,000,000	1,000,000	0	0	0
**	INSURANCE RECOVERY	0	0	195,614	0	1,838	1,300,000	1,000,000	0	0	300,000
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***	STUD./OLIVER REVIT GRANTS	624,122	398,870	1,574,862	1,386,148	168,087	1,305,000	1,005,000	2,761	2,331	1,690,000

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

<b>Fund Name</b>	<b>State Grants</b>				<b>Fund Number</b>	<b>210</b>	
<b>Department Description &amp; Purpose</b>	Various grants originating from the State of Indiana						
<b>Description</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Amended Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Proposed Budget</b>	<b>Variance 2013-2014</b>	<b>% Chg</b>
<b>Revenue</b>							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	1,000,000	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	13,016	220,472	5,000	44,025	5,000	-	0.0%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	26,406	-	1,619,187	120,875	72,016	(1,547,171)	-95.6%
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>1,039,422</b>	<b>220,472</b>	<b>1,624,187</b>	<b>164,900</b>	<b>77,016</b>	<b>(1,547,171)</b>	<b>-95.3%</b>
<b>Expenditures by Cost Center</b>							
Economic Development	1,500,000	-	-	-	-	-	-
Innovation Park	-	-	-	-	-	-	-
Bosch Project	209,445	207,065	1,260,777	84,636	117,886	(1,142,891)	-90.6%
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>1,709,445</b>	<b>207,065</b>	<b>1,260,777</b>	<b>84,636</b>	<b>117,886</b>	<b>(1,142,891)</b>	<b>-90.6%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Professional Services (31xx)	-	-	-	-	-	-	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	158,789	161,567	1,247,000	67,787	90,496	(1,156,504)	-92.7%
Debt Service - Interest & Fees	50,656	45,498	13,777	16,849	27,390	13,613	98.8%
Other Services & Charges (39xx)	-	-	-	-	-	-	-
Grants & Subsidies	1,500,000	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>1,709,445</b>	<b>207,065</b>	<b>1,260,777</b>	<b>84,636</b>	<b>117,886</b>	<b>(1,142,891)</b>	<b>-90.6%</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures by Type</b>	<b>1,709,445</b>	<b>207,065</b>	<b>1,260,777</b>	<b>84,636</b>	<b>117,886</b>	<b>(1,142,891)</b>	<b>-90.6%</b>
<b>Net Surplus / (deficit)</b>	<b>(670,023)</b>	<b>13,407</b>	<b>363,410</b>	<b>80,264</b>	<b>(40,870)</b>		
Beginning Cash Balance	1,575,071	905,048	918,455	918,455	1,281,865		
Balance Sheet Adjustments	-	-	-	-	-		
<b>Ending Cash Balance</b>	<b>905,048</b>	<b>918,455</b>	<b>1,281,865</b>	<b>998,719</b>	<b>1,240,995</b>		
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
 Revenues and expenditures relate to State loans made on behalf of Bosch. In 2013, Bosch paid off IDLF and IRF loans; City will payoff corresponding State loan and continue payment schedule for IRF. Bosch will continue making payments of approximately \$72,000 per year on IDFA loan and City will continue to pay those funds to the State as agreed. Final payoff scheduled for 2022.



## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

State Grants

Fund Number

210

**2013 Accomplishments/Outcomes (4-10 required)**

Anticipate receiving all loan payments due this year or lump sum payoff sufficient to cover remaining payments  
 Anticipate making on time debt service payments to the IDFA for the Bosch Project.  
 Anticipate making on time debt service and Loan servicing fee payments to the IRF for the Bosch Project.  
 Anticipate making on time debt service payments to the IDLF for the Bosch Project.

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

City Strategy  
Number

Anticipate to continue to receive debt service payments from Bosch  
 Anticipate making on time debt service payments to the IDFA for the Bosch Project.  
 Anticipate making on time debt service and Loan servicing fee payments to the IRF for the Bosch Project.  
 Zero audit findings

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**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

Finalize lease with Curtis Products to take over Bosch site.

**Key Performance Indicators**

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target

Types: output, efficiency, effectiveness, quality, outcome, technology

**Information Technology (costs and FTE's also included in the financial summary)**

Expenditures	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance Services	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Other Services	-	-	-	-	-	-
Capital	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-

Information Tech. Staffing (FTE's)

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**Explain Significant Information Technology Trends and Changes Below:**

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

State Grants

Fund Number

210

**Five-Year Capital Improvement Plan**

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1	None		-	-	-	-	-	-
2			-	-	-	-	-	-
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18	None		-	-	-	-	-	-
19			-	-	-	-	-	-
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		-	-	-	-	-	-
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
ECONOMIC DEV. STATE GRANT											
210-0000-334.09-00	URBAN DEVELOPMT & ASSIST.	0	0	1,000,000	1,000,000	0	0	0	0	0	0
*		0	0	1,000,000	1,000,000	0	0	0	0	0	0
210-0000-361.00-00	INTEREST ON INVESTMENTS	20,552	7,193	4,432	3,417	4,791	5,000	5,000	2,458	2,063	5,000
*		20,552	7,193	4,432	3,417	4,791	5,000	5,000	2,458	2,063	5,000
**	ECONOMIC DEV. STATE GRANT	20,552	7,193	1,004,432	1,003,417	4,791	5,000	5,000	2,458	2,063	5,000

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	OTHER SERVICES & CHARGES										
210-1002-460.39-30	GRANTS AND SUBSIDIES	28,919	0	500,000	1,500,000	0	0	0	0	0	0
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*	OTHER SERVICES & CHARGES	28,919	0	500,000	1,500,000	0	0	0	0	0	0
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**	ECONOMIC DEVELOPMENT	28,919	0	500,000	1,500,000	0	0	0	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
210-1014-334.13-00	INDUSTRIAL DEVELOPMENT	0	0	2,000,000	0	0	0	0	0	0	0
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*	CAPITAL	0	0	2,000,000	0	0	0	0	0	0	0
210-1014-460.42-02	BUILDINGS	0	0	2,000,000	0	0	0	0	0	0	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
*	CAPITAL	0	0	2,000,000	0	0	0	0	0	0	0
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**	INNOVATION PARK	0	0	4,000,000	0	0	0	0	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
210-1041-361.01-07	BOSCH - INTEREST INCOME	92,571	73,758	59,612	0	46,192	154,989	154,989	33,573	33,573	0
210-1041-361.01-08	BOSCH - INTEREST IDFA	23,726	22,262	25,700	9,599	13,349	1,840	1,840	16,362	8,389	13,813
*		116,297	96,020	85,312	9,599	59,541	156,829	156,829	49,935	41,962	13,813
210-1041-399.02-02	BOSCH - PRINCIPAL INCOME	48,303	49,749	64,314	26,406	40,659	538,508	538,508	55,649	27,617	58,203
210-1041-399.02-04	BOSCH - PRINCIPAL INCOME	170,329	153,663	135,481	0	115,481	923,850	923,850	93,259	93,259	0
*		218,632	203,412	199,795	26,406	156,140	1,462,358	1,462,358	148,908	120,875	58,203
	OTHER SERVICES & CHARGES										
210-1041-460.38-01	PRINCIPAL	151,000	153,509	156,105	158,789	161,567	1,247,000	1,215,354	89,651	67,787	90,496

LEVEL	TEXT	TEXT AMT
14BU	3/22 IDFA LOAN PYMT	14,388
	6/22 IDFA LOAN PYMT	14,496
	9/22 IDFA LOAN PYMT	14,605
	12/22 IDFA LOAN PYMT	14,714
	ORIGINAL PRINCIPAL \$1,040,000	
	PROJECTED PAYOFF DATE: 6/22/2021	
	1/30 IRF LOAN PYMT	7,953
	4/30 IRF LOAN PYMT	8,033
	7/30 IRF LOAN PYMT	8,113
	10/30 IRF LOAN PYMT	8,194
	ORIGINAL PRINCIPAL \$506,448	
	PROJECTED PAYOFF DATE: 7/30/2022	
		90,496

210-1041-460.38-02	INTEREST	64,342	59,527	54,624	49,631	44,545	12,900	44,546	23,805	16,401	26,588
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LEVEL	TEXT	TEXT AMT
14BU	3/22 IDFA LOAN PYMT	3,616
	6/22 IDFA LOAN PYMT	3,508
	9/22 IDFA LOAN PYMT	3,399
	12/22 IDFA LOAN PYMT	3,290
	1/30 IRF LOAN PYMT	3,314
	4/30 IRF LOAN PYMT	3,234
	7/30 IRF LOAN PYMT	3,154
	10/30 IRF LOAN PYMT	3,073
		26,588

210-1041-460.38-05	LOAN SERVICE FEES	1,226	1,162	1,095	1,025	953	877	877	665	448	802
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LEVEL	TEXT	TEXT AMT
14BU	1/30 IRF LOAN FEES	208
	4/30 IRF LOAN FEES	203
	7/30 IRF LOAN FEES	198
	10/30 IRF LOAN FEES	193

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
			802								
*	OTHER SERVICES & CHARGES	216,568	214,198	211,824	209,445	207,065	1,260,777	1,260,777	114,121	84,636	117,886
**	BOSCH PROJECT	551,497	513,630	496,931	245,450	422,746	2,879,964	2,879,964	312,964	247,473	189,902

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	OTHER SERVICES & CHARGES										
210-1069-460.31-30	UNSPENT GRANT FUNDS	27,310	0	0	0	0	0	0	0	0	0
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*	OTHER SERVICES & CHARGES	27,310	0	0	0	0	0	0	0	0	0
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**	IDFA (BROWNFIELDS)	27,310	0	0	0	0	0	0	0	0	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
***	ECONOMIC DEV. STATE GRANT	628,278	520,823	6,001,363	2,748,867	427,537	2,884,964	2,884,964	315,422	249,536	194,902



**City of South Bend, Indiana  
2014 Budget Departmental Summary**

<b>Fund Name</b>	<b>Dept. of Community Investment Administration</b>				<b>Fund Number</b>	<b>211</b>	
<b>Department Description &amp; Purpose</b>	Administration of the Department of Community Investment efforts throughout the City.						
<b>Description</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Amended Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Proposed Budget</b>	<b>Variance 2013-2014</b>	<b>% Chg</b>
<b>Revenue</b>							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	359,168	324,599	421,787	70,914	386,787	(35,000)	-8.3%
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	1,625	3,057	2,200	1,597	2,200	-	0.0%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	272,990	238,621	200,300	131,474	200,300	-	0.0%
Transfers In	1,850,346	1,527,146	1,717,521	858,760	1,794,383	76,862	4.5%
<b>Total Revenue</b>	<b>2,484,129</b>	<b>2,093,423</b>	<b>2,341,808</b>	<b>1,062,745</b>	<b>2,383,670</b>	<b>41,862</b>	<b>1.8%</b>
<b>Expenditures by Cost Center</b>							
Department Administration	1,968,133	2,025,585	2,354,331	1,084,502	2,381,544	27,213	1.2%
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>1,968,133</b>	<b>2,025,585</b>	<b>2,354,331</b>	<b>1,084,502</b>	<b>2,381,544</b>	<b>27,213</b>	<b>1.2%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	1,244,270	1,235,109	1,433,305	663,618	1,493,176	59,871	4.2%
Fringe Benefits	355,428	390,778	486,862	225,200	558,500	71,638	14.7%
Other Personnel costs	16,882	12,277	17,880	5,936	17,880	-	0.0%
<b>Total Personnel</b>	<b>1,616,580</b>	<b>1,638,164</b>	<b>1,938,047</b>	<b>894,754</b>	<b>2,069,556</b>	<b>131,509</b>	<b>6.8%</b>
<b>Supplies</b>	<b>20,904</b>	<b>20,630</b>	<b>32,861</b>	<b>12,474</b>	<b>29,472</b>	<b>(3,389)</b>	<b>-10.3%</b>
Professional Services (31xx)	12,905	26,536	253,523	127,991	133,002	(120,521)	-47.5%
Comm/Transportation(32xx)	29,941	26,327	34,969	13,898	34,000	(969)	-2.8%
Printing & Advertising (33xx)	8,622	17,016	16,950	4,834	17,950	1,000	5.9%
Insurance (34xx)	7,860	15,972	16,332	8,166	44,892	28,560	174.9%
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	23,793	23,004	31,829	11,022	31,829	-	0.0%
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	7,600	14,792	25,100	6,644	23,100	(2,000)	-8.0%
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	239,928	243,144	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>330,649</b>	<b>366,791</b>	<b>378,703</b>	<b>172,554</b>	<b>284,773</b>	<b>(93,930)</b>	<b>-24.8%</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>4,720</b>	<b>4,720</b>	<b>-</b>	<b>(4,720)</b>	<b>-100.0%</b>
<b>Total Expenditures by Type</b>	<b>1,968,133</b>	<b>2,025,585</b>	<b>2,354,331</b>	<b>1,084,502</b>	<b>2,383,801</b>	<b>29,470</b>	<b>1.3%</b>
<b>Net Surplus / (deficit)</b>	<b>515,996</b>	<b>67,838</b>	<b>(12,523)</b>	<b>(21,757)</b>	<b>(131)</b>		
Beginning Cash Balance	-	516,213	584,037	584,037	571,514		
Balance Sheet Adjustments	217	(14)	-	(201)	-		
<b>Ending Cash Balance</b>	<b>516,213</b>	<b>584,037</b>	<b>571,514</b>	<b>562,079</b>	<b>571,383</b>		
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	26.60	26.60	25.60	23.60	26.60	1.00	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	0.50	0.50	1.00	1.00	-	(1.00)	
<b>Total FTE's</b>	<b>27.10</b>	<b>27.10</b>	<b>26.60</b>	<b>24.60</b>	<b>26.60</b>	<b>-</b>	

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**

At 6/30/13 have 2 open positions: Director of Economic Resources and Associate III (Business Assistance). It is appropriate to carry a cash balance of at least \$300,000 in this fund to protect against possible revenue shortfalls. For 2014, expect to incorporate Business Licensing into Department of Community Investment.

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Dept. of Community Investment Administration

Fund Number

211

**2013 Accomplishments/Outcomes (4-10 required)**

Hired Assistant Executive Director  
Refine departmental metrics and methodologies to measure success  
Develop customer satisfaction survey  
Train staff with Drucker Institute Strategic Thinking program

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

City Strategy  
Number

Promote and attract good jobs in growing sectors  
Streamline departmental processes, organization and practice  
Increase regional capacity  
More inclusive and accessible opportunities  
Reinvest locally created wealth into the local economy  
Improve marketing and outreach in the community  
Target investment for sustainable development

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**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

Full staffing for first time

**Key Performance Indicators**

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
Actual jobs created from DCI efforts	Econ Dev.	Outcome	450	N/A	310	375
Homes from V&A list brought up to code	Econ Dev.	Outcome	TBD	N/A	TBD	TBD
Comm. private invest. of approved projects	Econ Dev.	Outcome	\$100M	\$74.8M	\$79M	\$79M

Types: output, efficiency, effectiveness, quality, outcome, technology

**Information Technology (costs and FTE's also included in the financial summary)**

Expenditures	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance Services	6,263	7,196	11,782	3,843	9,000	(2,782)
Professional Services	380	118	2,423	143	300	(2,123)
Other Services	-	-	-	-	-	-
Capital	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>6,643</b>	<b>7,314</b>	<b>14,205</b>	<b>3,986</b>	<b>9,300</b>	<b>(4,905)</b>

Information Tech. Staffing (FTE's)

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**Explain Significant Information Technology Trends and Changes Below:**

Expenses relate to software maintenance agreements for specialized department needs and occasional professional support for Sage software systems and/or Access Database management.

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Dept. of Community Investment Administration

Fund Number 211

**Five-Year Capital Improvement Plan**

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1			-	-	-	-	-	-
2			-	-	-	-	-	-
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18			-	-	-	-	-	-
19			-	-	-	-	-	-
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		-	-	-	-	-	-
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
CED OPERATING FUND											
211-0000-392.00-00	INTER-FUND OPER. TRANSFER	0	0	0	546,087	0	0	0	0	0	0
*		0	0	0	546,087	0	0	0	0	0	0
**	CED OPERATING FUND	0	0	0	546,087	0	0	0	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
211-1001-331.10-00	COMM DEV. SERVICE GRANT	0	0	0	359,168	324,599	421,787	421,787	139,636	70,914	386,787
*		0	0	0	359,168	324,599	421,787	421,787	139,636	70,914	386,787
211-1001-339.03-00	STAFF CONTRACTS	0	0	0	269,854	232,017	198,800	198,800	217,973	130,198	198,800
*		0	0	0	269,854	232,017	198,800	198,800	217,973	130,198	198,800
211-1001-351.01-15	CREDIT REPORTS	0	0	0	2,030	1,155	1,500	1,500	630	575	1,500
*		0	0	0	2,030	1,155	1,500	1,500	630	575	1,500
211-1001-360.05-01	REIMBURSEMENT REVENUE	0	0	0	1,106	5,449	0	0	701	701	0
*		0	0	0	1,106	5,449	0	0	701	701	0
211-1001-361.01-00	ECON DEV-INTEREST INCOME	0	0	0	1,625	3,057	2,200	2,200	1,896	1,597	2,200
*		0	0	0	1,625	3,057	2,200	2,200	1,896	1,597	2,200
211-1001-392.00-00	INTER-FUND OPER. TRANSFER	0	0	0	1,304,259	1,527,146	1,717,521	1,717,521	1,288,139	858,760	1,794,383
*		0	0	0	1,304,259	1,527,146	1,717,521	1,717,521	1,288,139	858,760	1,794,383
	PERSONNEL SERVICES										
211-1001-460.10-01	REGULAR	0	0	0	1,203,585	1,196,150	1,378,280	1,369,280	832,897	643,920	1,488,176
LEVEL	TEXT										
14BU	1 - EXECUTIVE DIRECTOR DCI(2013 LEVEL-NO INCREASE)				96,390						
	1 - ASSISTANT EXECUTIVE DIRECTOR				83,232						
	3 - DIRECTOR II (71,115)				213,345						
	1 - DIRECTOR I				65,191						
	2 - ASSOCIATE III (\$60,728)				121,456						
	0.8 - ASSOCIATE III (80% TIME)				48,582						
	3 - ASSOCIATE II (\$55,967)				167,901						
	7 - ASSOCIATE I (\$51,802)				362,614						
	3 - ANALYST II (\$46,298)				138,894						
	1 - ANALYST I				40,819						
	4 - ADMINISTRATIVE ASSISTANT III - DCI (\$37,438)				149,752						
	FTE - 29.8										
					1,488,176						
211-1001-460.10-03	PART-TIME STAFF	0	0	0	6,234	0	0	0	0	0	0
211-1001-460.10-04	OVERTIME	0	0	0	1,040	118	0	0	31	31	0
211-1001-460.10-05	TEMPORARY SERVICES	0	0	0	6,377	1,630	5,000	5,000	5,614	6,288	5,000
211-1001-460.10-09	PERMANENT PART-TIME	0	0	0	27,034	37,211	50,023	50,023	18,506	13,380	0
211-1001-460.10-10	HIRING BONUS	0	0	0	0	4,000	0	0	0	0	0
211-1001-460.11-01	FICA - REGULAR	0	0	0	92,518	91,989	109,475	109,475	63,090	48,763	114,228

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
LEVEL	TEXT										
			TEXT AMT								
14BU	WAGES \$1,488,176 X 7.65% FICA RATE		114,228								
			114,228								
	211-1001-460.11-04 PERF - REGULAR	0	0	0	84,324	104,672	137,828	137,828	83,268	64,370	166,676
LEVEL	TEXT										
			TEXT AMT								
14BU	REGULAR WAGES \$1,488,176 X 11.20% PERF RATE		166,676								
			166,676								
	211-1001-460.11-07 UNEMPLOYMENT COMP	0	0	0	6,666	13,245	14,273	14,273	7,880	6,542	7,441
LEVEL	TEXT										
			TEXT AMT								
14BU	REGULAR WAGES \$1,488,176 X 0.5% UNEMPL. TAX RATE		7,441								
			7,441								
	211-1001-460.11-08 GROUP INSURANCE - HEALTH	0	0	0	168,944	173,962	222,168	222,168	139,358	104,055	266,915
	211-1001-460.11-09 GROUP INSURANCE - LIFE	0	0	0	2,976	2,910	3,120	3,120	1,945	1,470	3,240
	211-1001-460.11-12 CAR ALLOWANCE	0	0	0	4,200	175	0	0	0	0	0
	211-1001-460.11-22 PARKING ALLOWANCE	0	0	0	10,837	10,602	15,120	15,120	7,101	5,360	14,580
	211-1001-460.11-24 CELL PHONE ALLOWANCE	0	0	0	1,845	1,500	2,760	2,760	685	575	3,300
LEVEL	TEXT										
			TEXT AMT								
14BU	EXECUTIVE DIRECTOR		660								
	ASSISTANT EXECUTIVE DIRECTOR		660								
	ASSOCIATE III (BUSINESS DEVELOPMENT)		660								
	ASSOCIATE I (BUSINESS DEVELOPMENT)		660								
	ASSOCIATE I (NEIGHBORHOOD ENGAGEMENT)		660								
			3,300								
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
*	PERSONNEL SERVICES	0	0	0	1,616,580	1,638,164	1,938,047	1,929,047	1,160,375	894,754	2,069,556
	SUPPLIES										
	211-1001-460.21-01 OFFICIAL RECORDS	0	0	0	2,605	2,763	1,700	5,100	2,689	2,030	4,000
	211-1001-460.21-02 PRINT SHOP	0	0	0	4,983	779	6,482	6,482	3,343	2,605	3,637
LEVEL	TEXT										
			TEXT AMT								
14BU	FIXED COST ALLOCATION		1,637								
	PRINT SHOP SUPPLIES		2,000								
			3,637								
	211-1001-460.21-03 C.S.OTHER OFFICE SUPPLIES	0	0	0	2,588	2,147	8,100	2,300	1,278	987	3,600
	211-1001-460.21-04 MISCELLANEOUS OFFICE	0	0	0	7,758	12,044	10,365	19,374	14,268	5,806	15,000
	211-1001-460.21-06 PHOTO/BLUEPRINT	0	0	0	0	25	450	50	15	15	450
	211-1001-460.22-01 CENTRAL SERVICE GASOLINE	0	0	0	2,970	2,872	3,255	3,255	1,535	1,031	2,785
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
*	SUPPLIES	0	0	0	20,904	20,630	30,352	36,561	23,128	12,474	29,472

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
OTHER SERVICES & CHARGES											
211-1001-460.31-01	LEGAL	0	0	0	799	1,845	500	500	0	0	500
211-1001-460.31-06	OTHER PROF SERVICES	0	0	0	9,589	18,980	18,500	22,060	16,742	15,072	19,500
LEVEL	TEXT	TEXT AMT									
14BU	DESIGN REVIEW FEES - BLDG DEPARTMENT	11,500									
	OUTSIDE CONSULTING	6,000									
	MAINTENANCE OF CITY-OWNED PROPERTIES	2,000									
		19,500									
211-1001-460.31-13	PROPERTY INSPECTION	0	0	0	0	890	2,000	2,000	0	0	1,000
211-1001-460.31-19	CREDIT REPORT SERVICES	0	0	0	2,517	1,901	4,000	4,667	1,811	1,023	4,000
211-1001-460.31-22	FEDERALLY REQUIRED AUDITS	0	0	0	0	2,920	2,300	4,600	0	0	2,300
211-1001-460.31-70	ADM FEE ALLOCATION	0	0	0	0	0	179,904	179,904	119,936	89,952	63,300
211-1001-460.31-71	CENTRAL STORES ALLOCATION	0	0	0	0	0	2,808	4,108	2,608	1,956	1,216
211-1001-460.31-72	GIS ALLOCATION	0	0	0	0	0	39,984	39,984	26,656	19,992	41,186
211-1001-460.32-02	POSTAGE	0	0	0	6,260	7,933	9,000	9,000	2,270	1,833	6,000
211-1001-460.32-03	TRAVEL	0	0	0	8,420	9,012	0	569	0	0	0
211-1001-460.32-04	TELEPHONE & TELEGRAPH	0	0	0	15,261	9,382	9,400	9,400	4,540	3,920	8,000
211-1001-460.32-21	TRAVEL - MILEAGE	0	0	0	0	0	1,500	1,500	368	368	1,000
211-1001-460.32-22	TRAVEL - AIRFARE	0	0	0	0	0	6,500	6,500	5,458	4,121	10,000
211-1001-460.32-23	TRAVEL - HOTEL	0	0	0	0	0	6,500	6,500	5,711	2,470	7,000
211-1001-460.32-24	TRAVEL - MEALS	0	0	0	0	0	1,500	1,500	983	776	1,500
211-1001-460.32-25	TRAVEL - OTHER	0	0	0	0	0	0	0	549	409	500
211-1001-460.33-01	OUTSIDE PRINTING SERVICE	0	0	0	0	5,373	4,350	4,350	45	26	4,350
211-1001-460.33-02	PUBLICATION LEGAL NOTICE	0	0	0	8,622	11,643	11,600	11,600	5,141	3,956	11,600
211-1001-460.33-03	PROMOTIONAL	0	0	0	0	0	1,000	1,000	852	852	2,000
211-1001-460.34-02	LIABILITY INSURANCE	0	0	0	7,860	15,972	16,332	16,332	10,888	8,166	44,892
211-1001-460.36-02	OFFICE EQUIPMENT	0	0	0	5,378	5,865	8,363	10,563	3,555	3,044	9,563
211-1001-460.36-03	AUTOMOTIVE EQUIPMENT	0	0	0	3,017	2,373	2,600	2,600	411	193	2,600
211-1001-460.36-04	COMPUTER EQUIPMENT	0	0	0	15,398	14,766	19,666	19,666	13,675	7,785	19,666
LEVEL	TEXT	TEXT AMT									
14BU	FIXED COST ALLOCATION	10,297									
	SOFTWARE MAINTENANCE CONTRACTS	9,369									
		19,666									
211-1001-460.39-01	REFUNDS / AWARDS	0	0	0	20	20	0	0	0	0	0
211-1001-460.39-10	SUBSCRIPTIONS & DUES	0	0	0	2,125	3,274	3,500	3,500	2,611	2,586	3,500
211-1001-460.39-38	BAD DEBT/UNCOLLECT NSF CK	0	0	0	0	10	0	0	0	0	0
211-1001-460.39-66	LOCAL MEETINGS	0	0	0	1,647	1,682	3,100	3,100	914	750	3,100
211-1001-460.39-70	EDUCATION & TRAINING	0	0	0	1,809	6,103	16,000	16,000	4,469	3,304	14,000
211-1001-460.39-89	MISC CHARGES & SERVICES	0	0	0	1,999	3,703	2,500	2,500	0	0	2,500
*	OTHER SERVICES & CHARGES	0	0	0	90,721	123,647	373,407	384,003	230,193	172,554	284,773
	CAPITAL										
211-1001-460.43-03	OFFICE EQUIPMENT	0	0	0	0	0	0	4,720	4,720	4,720	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
*	CAPITAL	0	0	0	0	0	0	4,720	4,720	4,720	0
	OTHER USES										
	211-1001-460.50-05 ADMINISTRATIVE COST	0	0	0	239,928	243,144	0	0	0	0	0
*	OTHER USES	0	0	0	239,928	243,144	0	0	0	0	0
**	COMMUNITY DEVELOPMENT	0	0	0	3,906,175	4,119,008	4,683,614	4,696,139	3,067,391	2,147,247	4,767,471
***	CED OPERATING FUND	0	0	0	4,452,262	4,119,008	4,683,614	4,696,139	3,067,391	2,147,247	4,767,471



**City of South Bend, Indiana  
2014 Budget Departmental Summary**

<b>Fund Name</b>	<b>Dept. Community Investment Grants</b>				<b>Fund Number 212</b>		
<b>Department Description &amp; Purpose</b>	Grants funds from various governmental agencies for specific projects in the community						
<b>Description</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Amended Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Proposed Budget</b>	<b>Variance 2013-2014</b>	<b>% Chg</b>
<b>Revenue</b>							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	5,584,509	3,667,111	8,148,705	2,343,694	3,525,000	(4,623,705)	-56.7%
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	3,147	2,578	2,000	1,199	2,000	-	0.0%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	318,991	490,126	649,600	170,993	284,000	(365,600)	-56.3%
Transfers In	200,000	-	-	-	-	-	-
<b>Total Revenue</b>	<b>6,106,647</b>	<b>4,159,815</b>	<b>8,800,305</b>	<b>2,515,886</b>	<b>3,811,000</b>	<b>(4,989,305)</b>	<b>-56.7%</b>
<b>Expenditures by Cost Center</b>							
Community Dev Admin/CDBG (1001)	382	805,074	6,332,298	862,790	3,286,000	(3,046,298)	-48.1%
Economic Dev Admin (1002)	-	-	-	-	-	-	-
General Admin (1003)	548,372	48	2,565	142	-	(2,565)	-100.0%
CDBG-R Grant(1012)	115,518	12,909	-	-	-	-	-
NSP-1 (1013)	1,453,209	730,293	1,816,405	1,502,243	-	(1,816,405)	-100.0%
Innovation Park (1014)	9,433	-	-	-	-	-	-
HPRP(1015)	606,297	194,237	-	-	-	-	-
DOL (1016)	198,611	15,278	-	-	-	-	-
CDBG Grant(1021,1022,1034,1035)	2,879,675	1,848,028	805,988	-	-	(805,988)	-100.0%
ESG (1051,1052,1053)	107,806	25,077	-	42,798	225,000	225,000	-
Section 108#8 (1077)	4,099	-	-	-	-	-	-
SPC(1091,1092,1096)	282,976	198,396	-	119,668	300,000	300,000	-
Weed & Seed (1093)	87,426	110,913	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>6,293,804</b>	<b>3,940,253</b>	<b>8,957,256</b>	<b>2,527,641</b>	<b>3,811,000</b>	<b>(5,146,256)</b>	<b>-57.5%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	380	48	-	143	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>380</b>	<b>48</b>	<b>-</b>	<b>143</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>971</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Professional Services (31xx)	4,099	-	-	-	-	-	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	1,316	-	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	676,819	110,413	-	-	-	-	-
Grants & Subsidies	5,054,699	3,829,792	8,957,256	2,527,498	3,811,000	(5,146,256)	-57.5%
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	546,087	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>6,283,020</b>	<b>3,940,205</b>	<b>8,957,256</b>	<b>2,527,498</b>	<b>3,811,000</b>	<b>(5,146,256)</b>	<b>-57.5%</b>
<b>Capital</b>	<b>9,433</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures by Type</b>	<b>6,293,804</b>	<b>3,940,253</b>	<b>8,957,256</b>	<b>2,527,641</b>	<b>3,811,000</b>	<b>(5,146,256)</b>	<b>-57.5%</b>
<b>Net Surplus / (deficit)</b>	<b>(187,157)</b>	<b>219,562</b>	<b>(156,951)</b>	<b>(11,755)</b>	<b>-</b>	<b>-</b>	<b>-</b>
Beginning Cash Balance	501,923	299,072	513,840	513,840	356,889	-	-
Balance Sheet Adjustments	(15,694)	(4,794)	-	(2,162)	-	-	-
<b>Ending Cash Balance</b>	<b>299,072</b>	<b>513,840</b>	<b>356,889</b>	<b>499,924</b>	<b>356,889</b>	<b>-</b>	<b>-</b>
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	-	-	-	-	-	-	-
Bargaining	-	-	-	-	-	-	-
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	-
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**

NSP 1 and CDBG-R programs 100% expended in 2013 with no future allocations coming. 2013 allocation for CDBG up slightly (4%) to \$2,359,629 and 2013 allocation for ESG down significantly (25%) to \$165,439.

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Dept. Community Investment Grants

Fund Number

212

**2013 Accomplishments/Outcomes (4-10 required)**

Completion and occupancy of 1 permanent supportive rental housing project for the special needs population (projecting Campeau)  
 Clos-out of HPRP funds  
 100% expenditure rate achieved for NSP 1 funds  
 Rehab of 27 homes  
 Sale of 3 homes to new homeowners  
 Launch RFP process for CDBG 2014 funds

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

City Strategy  
Number

Target federal resources to vacant and abandoned property issue  
 Focus on quality of affordable housing

3  
3

**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

Track and implement various program rules, administrative and reporting changes required  
 Review of current funding policies to result in confirmation and/or change for the future  
 Plan as best as can for anticipated decreases in federal funding  
 Insure timely response to any new funding opportunities that may be introduced

**Key Performance Indicators**

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
Zero audit findings	Good Gov't	Efficiency	0	0	0	0
Zero monitoring findings of City by HUD	Good Gov't	Efficiency	0	12	0	0
Zero monitoring findings of subgrantees	Good Gov't	Efficiency	0	1	1	0
CDBG exp rate under 1.5 years	Good Gov't	Efficiency	1.5	1.360	1.4	1.5

Types: output, efficiency, effectiveness, quality, outcome, technology

**Information Technology (costs and FTE's also included in the financial summary)**

Expenditures	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance Services	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Other Services	-	-	-	-	-	-
Capital	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-

Information Tech. Staffing (FTE's)

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**Explain Significant Information Technology Trends and Changes Below:**

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Dept. Community Investment Grants

Fund Number

212

**Five-Year Capital Improvement Plan**

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1			-	-	-	-	-	-
2			-	-	-	-	-	-
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18			-	-	-	-	-	-
19			-	-	-	-	-	-
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		-	-	-	-	-	-
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
ECONOMIC DEVELOPMENT											
212-0000-331.10-11	COMM DEV BLOCK GRANT FNDS	2,318,490	2,266,905	1,891,419	2,806,420	2,358,799	3,000,000	5,807,300	954,388	805,696	3,000,000
212-0000-331.10-12	EMERGENCY SHELTER GRANT	0	0	0	0	121,240	225,000	225,000	58,110	42,798	225,000
212-0000-331.10-14	SHELTER PLUS CARE	0	0	0	0	0	300,000	300,000	119,668	119,668	300,000
*		2,318,490	2,266,905	1,891,419	2,806,420	2,480,039	3,525,000	6,332,300	1,132,166	968,162	3,525,000
212-0000-351.31-10	LATE FEES	973	1,624	1,395	1,363	1,311	1,000	1,000	1,020	820	1,000
*		973	1,624	1,395	1,363	1,311	1,000	1,000	1,020	820	1,000
212-0000-360.00-00	MISCELLANEOUS REVENUE	56,920	24,025	149,746	27,953	79,535	283,000	283,000	59,889	59,889	283,000
212-0000-360.04-01	USES OF PROGRAM INCOME	244-	386-	300-	450-	0	0	0	0	0	0
*		56,676	23,639	149,446	27,503	79,535	283,000	283,000	59,889	59,889	283,000
212-0000-361.31-10	INTEREST INCOME	7,937	6,388	4,270	3,147	2,578	2,000	2,000	1,728	1,199	2,000
*		7,937	6,388	4,270	3,147	2,578	2,000	2,000	1,728	1,199	2,000
212-0000-362.00-00	RENTAL OF PROPERTY	26,735	48,583	31,735	17,061	40,756	0	40,800	15,868	14,021	0
*		26,735	48,583	31,735	17,061	40,756	0	40,800	15,868	14,021	0
212-0000-391.01-00	SALE OF FIXED ASSETS	0	0	0	8,000	0	0	0	0	0	0
*		0	0	0	8,000	0	0	0	0	0	0
212-0000-392.00-00	INTER-FUND OPER. TRANSFER	0	222,292-	89,538-	0	0	0	0	0	0	0
*		0	222,292-	89,538-	0	0	0	0	0	0	0
212-0000-399.31-10	PRINCIPAL ON LOANS	66,242	51,263	81,048	69,903	55,611	0	55,600	35,497	27,160	0
*		66,242	51,263	81,048	69,903	55,611	0	55,600	35,497	27,160	0
**	ECONOMIC DEVELOPMENT	2,477,053	2,176,110	2,069,775	2,933,397	2,659,830	3,811,000	6,714,700	1,246,168	1,071,251	3,811,000

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
212-1001-331.10-00	COMM DEV. SERVICE GRANT	343,388	384,795	311,010	0	0	0	0	0	0	0
*		343,388	384,795	311,010	0	0	0	0	0	0	0
212-1001-339.03-00	STAFF CONTRACTS	125,239	167,986	133,682	0	0	0	0	0	0	0
*		125,239	167,986	133,682	0	0	0	0	0	0	0
212-1001-351.01-15	CREDIT REPORTS	1,265	1,270	1,875	0	0	0	0	0	0	0
*		1,265	1,270	1,875	0	0	0	0	0	0	0
212-1001-360.05-01	REIMBURSEMENT REVENUE	28	3,639-	0	0	0	0	0	0	0	0
*		28	3,639-	0	0	0	0	0	0	0	0
212-1001-392.00-00	INTER-FUND OPER. TRANSFER	507,725	440,410	311,346	200,000	0	0	0	0	0	0
*		507,725	440,410	311,346	200,000	0	0	0	0	0	0
	PERSONNEL SERVICES										
212-1001-460.10-01	REGULAR	590,358	532,842	532,794	0	0	0	0	0	0	0
212-1001-460.10-03	PART-TIME STAFF	1,300	0	0	0	0	0	0	0	0	0
212-1001-460.10-05	TEMPORARY SERVICES	0	1,541	0	0	0	0	0	0	0	0
212-1001-460.10-09	PERMANENT PART-TIME	8,448	0	0	0	0	0	0	0	0	0
212-1001-460.11-01	FICA - REGULAR	44,525	39,688	39,669	0	0	0	0	0	0	0
212-1001-460.11-04	PERF - REGULAR	35,300	32,077	33,301	0	0	0	0	0	0	0
212-1001-460.11-07	UNEMPLOYMENT COMP	1,170	13,530	10,809	0	0	0	0	0	0	0
212-1001-460.11-08	GROUP INSURANCE - HEALTH	88,905	99,983	68,748	0	0	0	0	0	0	0
212-1001-460.11-09	GROUP INSURANCE - LIFE	2,290	1,445	1,420	0	0	0	0	0	0	0
212-1001-460.11-18	FLEX. SPENDING ACCOUNT	7,000	6,000	0	0	0	0	0	0	0	0
212-1001-460.11-22	PARKING ALLOWANCE	0	710	3,820	0	0	0	0	0	0	0
212-1001-460.11-24	CELL PHONE ALLOWANCE	0	605	660	0	0	0	0	0	0	0
212-1001-460.11-25	FRINGE BENEFIT TAXES	0	7,491	0	0	0	0	0	0	0	0
*	PERSONNEL SERVICES	779,296	735,912	691,221	0	0	0	0	0	0	0
	SUPPLIES										
212-1001-460.21-01	OFFICIAL RECORDS	465	496	354	0	0	0	0	0	0	0
212-1001-460.21-02	PRINT SHOP	2,411	181	301	0	0	0	0	0	0	0
212-1001-460.21-03	C.S.OTHER OFFICE SUPPLIES	3,364	3,185	2,153	0	0	0	0	0	0	0
212-1001-460.21-04	MISCELLANEOUS OFFICE	932	3,839	1,410	0	0	0	0	0	0	0
212-1001-460.22-01	CENTRAL SERVICE GASOLINE	4,993	1,742	2,075	0	0	0	0	0	0	0
*	SUPPLIES	12,165	9,443	6,293	0	0	0	0	0	0	0
	OTHER SERVICES & CHARGES										
212-1001-460.31-01	LEGAL	0	563	0	0	0	0	0	0	0	0
212-1001-460.31-06	OTHER PROF SERVICES	202	427	7,957	0	0	0	0	0	0	0
212-1001-460.31-13	PROPERTY INSPECTION	500	825	325	0	0	0	0	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
212-1001-460.31-19	CREDIT REPORT SERVICES	984	1,847	2,148	0	0	0	0	0	0	0
212-1001-460.31-22	FEDERALLY REQUIRED AUDITS	0	0	926	0	0	0	0	0	0	0
212-1001-460.32-02	POSTAGE	5,835	3,957	3,630	0	0	0	0	0	0	0
212-1001-460.32-03	TRAVEL	1,813	2,329	1,190	0	0	0	0	0	0	0
212-1001-460.32-04	TELEPHONE & TELEGRAPH	10,984	9,495	4,673	0	0	0	0	0	0	0
212-1001-460.33-01	OUTSIDE PRINTING SERVICE	36	202	0	0	0	0	0	0	0	0
212-1001-460.33-02	PUBLICATION LEGAL NOTICE	2,117	5,347	2,251	0	0	0	0	0	0	0
212-1001-460.34-02	LIABILITY INSURANCE	12,415	12,650	12,731	0	0	0	0	0	0	0
212-1001-460.36-02	OFFICE EQUIPMENT	4,930	3,947	1,187	382	0	0	0	0	0	0
212-1001-460.36-03	AUTOMOTIVE EQUIPMENT	5,902	2,691	2,866	0	0	0	0	0	0	0
212-1001-460.36-04	COMPUTER EQUIPMENT	4,362	3,368	4,316	0	0	0	0	0	0	0
212-1001-460.37-03	OFFICE SPACE	85,720	72,390	0	0	0	0	0	0	0	0
212-1001-460.39-01	REFUNDS / AWARDS	0	20	5	0	0	0	0	0	0	0
212-1001-460.39-10	SUBSCRIPTIONS & DUES	764	530	274	0	0	0	0	0	0	0
212-1001-460.39-30	GRANTS AND SUBSIDIES	0	0	0	0	805,574	3,811,000	6,332,298	1,081,558	661,630	3,811,000
212-1001-460.39-38	BAD DEBT/UNCOLLECT NSF CK	5	0	0	0	0	0	0	0	0	0
212-1001-460.39-66	LOCAL MEETINGS	0	500	0	0	500-	0	0	0	0	0
212-1001-460.39-70	EDUCATION & TRAINING	920	155	260	0	0	0	0	0	0	0
212-1001-460.39-89	MISC CHARGES & SERVICES	1,589	10,782	2,515	0	0	0	0	0	0	0
* OTHER SERVICES & CHARGES		139,078	132,025	47,254	382	805,074	3,811,000	6,332,298	1,081,558	661,630	3,811,000
OTHER USES											
212-1001-460.50-05	ADMINISTRATIVE COST	17,095	5,456	15,568	0	0	0	0	0	0	0
* OTHER USES		17,095	5,456	15,568	0	0	0	0	0	0	0
** COMMUNITY DEVELOPMENT		1,925,279	1,873,658	1,518,249	200,382	805,074	3,811,000	6,332,298	1,081,558	661,630	3,811,000

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
212-1002-334.16-00	BUSINESS ASSISTANCE	28,919	0	0	0	0	0	0	0	0	0
*		28,919	0	0	0	0	0	0	0	0	0
212-1002-339.03-00	STAFF CONTRACTS	74,606	82,544	66,865	0	0	0	0	0	0	0
*		74,606	82,544	66,865	0	0	0	0	0	0	0
212-1002-360.05-01	REIMBURSEMENT REVENUE	257	396	50	0	0	0	0	0	0	0
*		257	396	50	0	0	0	0	0	0	0
212-1002-361.01-00	ECON DEV-INTEREST INCOME	5,726	605	1,195	0	0	0	0	0	0	0
*		5,726	605	1,195	0	0	0	0	0	0	0
212-1002-392.00-00	INTER-FUND OPER. TRANSFER	550,499	437,997	397,865	0	0	0	0	0	0	0
*		550,499	437,997	397,865	0	0	0	0	0	0	0
	PERSONNEL SERVICES										
212-1002-460.10-01	REGULAR	361,714	320,545	286,738	0	0	0	0	0	0	0
212-1002-460.10-09	PERMANENT PART-TIME	25,425	28,654	28,331	0	0	0	0	0	0	0
212-1002-460.11-01	FICA - REGULAR	29,421	25,923	23,330	0	0	0	0	0	0	0
212-1002-460.11-04	PERF - REGULAR	21,674	19,360	17,921	0	0	0	0	0	0	0
212-1002-460.11-07	UNEMPLOYMENT COMP	0	4,875	9,018	0	0	0	0	0	0	0
212-1002-460.11-08	GROUP INSURANCE - HEALTH	68,282	46,861	30,803	0	0	0	0	0	0	0
212-1002-460.11-09	GROUP INSURANCE - LIFE	1,227	765	720	0	0	0	0	0	0	0
212-1002-460.11-18	FLEX. SPENDING ACCOUNT	3,404	3,000	0	0	0	0	0	0	0	0
212-1002-460.11-22	PARKING ALLOWANCE	3,425	3,504	3,225	0	0	0	0	0	0	0
212-1002-460.11-24	CELL PHONE ALLOWANCE	0	70	420	0	0	0	0	0	0	0
212-1002-460.11-25	FRINGE BENEFIT TAXES	0	4,629	0	0	0	0	0	0	0	0
*	PERSONNEL SERVICES	514,572	458,186	400,506	0	0	0	0	0	0	0
	SUPPLIES										
212-1002-460.21-01	OFFICIAL RECORDS	1,378	1,009	758	0	0	0	0	0	0	0
212-1002-460.21-02	PRINT SHOP	732	751	27	0	0	0	0	0	0	0
212-1002-460.21-03	C.S. OTHER OFFICE SUPPLIES	2,685	1,105	1,201	0	0	0	0	0	0	0
212-1002-460.21-04	MISCELLANEOUS OFFICE	552	2,701	2,100	0	0	0	0	0	0	0
212-1002-460.22-01	CENTRAL SERVICE GASOLINE	529	0	0	0	0	0	0	0	0	0
*	SUPPLIES	5,876	5,566	4,086	0	0	0	0	0	0	0
	OTHER SERVICES & CHARGES										
212-1002-460.31-06	OTHER PROF SERVICES	10,986	8,622	11,061	0	0	0	0	0	0	0
212-1002-460.31-19	CREDIT REPORT SERVICES	219	393	284	0	0	0	0	0	0	0
212-1002-460.32-02	POSTAGE	1,418	940	1,128	0	0	0	0	0	0	0
212-1002-460.32-03	TRAVEL	2,184	12	862	0	0	0	0	0	0	0
212-1002-460.32-04	TELEPHONE & TELEGRAPH	4,944	3,139	2,930	0	0	0	0	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
212-1002-460.33-01	OUTSIDE PRINTING SERVICE	322	0	0	0	0	0	0	0	0	0
212-1002-460.33-02	PUBLICATION LEGAL NOTICE	3,119	2,258	3,163	0	0	0	0	0	0	0
212-1002-460.33-03	PROMOTIONAL	760	0	331	0	0	0	0	0	0	0
212-1002-460.34-02	LIABILITY INSURANCE	9,775	7,843	8,458	0	0	0	0	0	0	0
212-1002-460.36-03	AUTOMOTIVE EQUIPMENT	2,140	138	0	0	0	0	0	0	0	0
212-1002-460.36-04	COMPUTER EQUIPMENT	7,166	5,265	5,695	0	0	0	0	0	0	0
212-1002-460.39-10	SUBSCRIPTIONS & DUES	1,508	1,418	622	0	0	0	0	0	0	0
212-1002-460.39-66	LOCAL MEETINGS	177	140	0	0	0	0	0	0	0	0
212-1002-460.39-70	EDUCATION & TRAINING	1,768	164	1,665	0	0	0	0	0	0	0
212-1002-460.39-89	MISC CHARGES & SERVICES	16	7,457	323	0	0	0	0	0	0	0
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*	OTHER SERVICES & CHARGES	46,502	37,789	36,522	0	0	0	0	0	0	0
	OTHER USES										
	212-1002-460.50-05 ADMINISTRATIVE COST	17,047	4,015	15,521	0	0	0	0	0	0	0
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*	OTHER USES	17,047	4,015	15,521	0	0	0	0	0	0	0
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**	ECONOMIC DEVELOPMENT	1,244,004	1,027,098	922,610	0	0	0	0	0	0	0





CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
212-1003-460.32-04	TELEPHONE & TELEGRAPH	2,477	2,069	1,938	0	0	0	0	0	0	0
212-1003-460.33-01	OUTSIDE PRINTING SERVICE	0	0	10	0	0	0	0	0	0	0
212-1003-460.33-02	PUBLICATION LEGAL NOTICE	4,285	0	137	0	0	0	0	0	0	0
212-1003-460.34-02	LIABILITY INSURANCE	8,832	8,096	6,285	0	0	0	0	0	0	0
212-1003-460.36-02	OFFICE EQUIPMENT	4,858	2,263	2,877	934	0	0	0	0	0	0
212-1003-460.36-04	COMPUTER EQUIPMENT	6,106	4,830	4,630	0	0	0	0	0	0	0
212-1003-460.39-10	SUBSCRIPTIONS & DUES	2,038	1,003	909	0	0	0	0	0	0	0
212-1003-460.39-66	LOCAL MEETINGS	766	1,936	2,519	0	0	0	0	0	0	0
212-1003-460.39-70	EDUCATION & TRAINING	673	297	0	0	0	0	0	0	0	0
212-1003-460.39-89	MISC CHARGES & SERVICES	265	489	3,557	0	0	0	0	0	0	0
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*	OTHER SERVICES & CHARGES	48,120	32,894	24,201	934	0	0	0	0	0	0
	CAPITAL										
212-1003-460.43-03	OFFICE EQUIPMENT	14,085	0	0	0	0	0	0	0	0	0
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*	CAPITAL	14,085	0	0	0	0	0	0	0	0	0
	OTHER USES										
212-1003-460.50-02	INTER-FUND OPER. TRANSFER	0	0	0	546,087	0	0	0	0	0	0
212-1003-460.50-05	ADMINISTRATIVE COST	165	382	959	0	0	0	0	0	0	0
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*	OTHER USES	165	382	959	546,087	0	0	0	0	0	0
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**	GENERAL ADMINISTRATION	1,309,863	1,080,811	998,061	548,372	48	0	2,565	238	143	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
212-1012-331.10-17	CDBG-R REVENUE	0	3,283	610,562	124,119	12,909	0	0	0	0	0
*		0	3,283	610,562	124,119	12,909	0	0	0	0	0
212-1012-460.81-27	SBHF - ROBERSTON'S REHAB	0	0	275,246	5,104	0	0	0	0	0	0
212-1012-460.81-31	REAL SEV - AGING IN PLACE	0	0	243,808	106,008	5,409	0	0	0	0	0
212-1012-460.81-39	SALVATION ARMY-REHAB	0	0	10,392	4,406	0	0	0	0	0	0
212-1012-460.81-40	CHAPIN ST. - REHAB	0	3,283	89,717	0	0	0	0	0	0	0
212-1012-460.81-99	ADMIN. EXPENSE	0	0	0	0	7,500	0	0	0	0	0
*		0	3,283	619,163	115,518	12,909	0	0	0	0	0
**	CDBG - R GRANT	0	6,566	1,229,725	239,637	25,818	0	0	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
212-1013-331.10-15	NSP GRANTS	0	96,709	1,687,379	1,355,929	596,823	0	1,816,405	1,439,044	1,375,531	0
*		0	96,709	1,687,379	1,355,929	596,823	0	1,816,405	1,439,044	1,375,531	0
212-1013-360.00-00	MISCELLANEOUS REVENUE	0	0	0	195,161	312,913	0	269,200	69,104	69,104	0
*		0	0	0	195,161	312,913	0	269,200	69,104	69,104	0
212-1013-460.81-10	SBHF ADMINISTRATION	0	64,002	66,309	25,462	4,226	0	1	0	0	0
212-1013-460.81-14	CODE DEMOLITION PROGRAM	0	0	216,930	305,699	0	0	69,666	69,665	69,665	0
212-1013-460.81-20	RENTAL HSG - SPEC NEEDS	0	0	0	0	8,999	0	460,548	432,949	323,104	0
212-1013-460.81-21	RED. VACANT/DEMO PROPERTY	0	0	0	0	10,018	0	1,124,142	1,087,397	1,036,659	0
212-1013-460.81-44	ACQUISITION/NEW CONSTR.	0	0	570,757	49,243	0	0	0	0	0	0
212-1013-460.81-45	ACQUISITION / REHAB	0	0	178,275	179,861	1,864	0	0	0	0	0
212-1013-460.81-46	RENTAL HOUSING GROUP HOME	0	0	6,354	395,404	619,143	0	1,901	1,900	1,900	0
212-1013-460.81-74	HABITAT FOR HUMANITY	0	0	75,000	75,000	0	0	0	0	0	0
212-1013-460.81-85	NNN-ADMIN	0	9,277	26,687	21,610	47,426	0	0	0	0	0
212-1013-460.81-87	NNN - ACQUIST. / CONSTRUC	0	0	280,820	178,389	20,790	0	0	0	0	0
212-1013-460.81-88	NNN - ACQUISITION / REHAB	0	23,430	259,652	222,541	15,172	0	0	0	0	0
212-1013-460.81-99	ADMIN. EXPENSE	0	0	29,830	0	2,655	0	160,147	70,914	70,914	0
*		0	96,709	1,710,614	1,453,209	730,293	0	1,816,405	1,662,825	1,502,243	0
**	NSP GRANT	0	193,418	3,397,993	3,004,299	1,640,029	0	3,902,010	3,170,973	2,946,877	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
212-1014-331.10-16	DEPARTMENT OF ENERGY	0	0	740,567	9,433	0	0	0	0	0	0
*	CAPITAL	0	0	740,567	9,433	0	0	0	0	0	0
212-1014-460.42-02	BUILDINGS	0	0	740,567	9,433	0	0	0	0	0	0
*	CAPITAL	0	0	740,567	9,433	0	0	0	0	0	0
**	INNOVATION PARK	0	0	1,481,134	18,866	0	0	0	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
212-1015-331.10-18	HPRP REVENUE	0	0	262,798	636,085	194,237	0	0	0	0	0
*		0	0	262,798	636,085	194,237	0	0	0	0	0
212-1015-460.81-08	DISMAS INC	0	0	21,456	28,966	25,780	0	0	0	0	0
212-1015-460.81-60	CENTER FOR HOMELESS	0	0	197,053	465,123	124,227	0	0	0	0	0
212-1015-460.81-68	YOUTH SERVICE BUREAU	0	0	65,200	81,497	25,131	0	0	0	0	0
212-1015-460.81-79	MADISON CENTER/ OAKLAWN	0	0	4,283	7,980	0	0	0	0	0	0
212-1015-460.81-99	ADMIN. EXPENSE	0	0	4,594	22,731	19,099	0	0	0	0	0
*		0	0	292,586	606,297	194,237	0	0	0	0	0
**	HPRP GRANT	0	0	555,384	1,242,382	388,474	0	0	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
212-1016-331.10-00	COMM DEV. SERVICE GRANT	0	0	15,278	183,333	45,833	0	0	0	0	0
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*	OTHER SERVICES & CHARGES	0	0	15,278	183,333	45,833	0	0	0	0	0
212-1016-460.39-30	GRANTS AND SUBSIDIES	0	0	30,556	198,611	15,278	0	0	0	0	0
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*	OTHER SERVICES & CHARGES	0	0	30,556	198,611	15,278	0	0	0	0	0
**	DOL/ETA GRANT	0	0	45,834	381,944	61,111	0	0	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
212-1021-460.81-01	LACASA BUILDING REHAB	0	0	24,909	0	0	0	0	0	0	0
212-1021-460.81-04	CHC MORTGAGE SUBSIDY	0	0	0	103,531	42,902	0	0	0	0	0
212-1021-460.81-05	SB HOME IMPROV PROGRAM	0	0	9,786	440,214	0	0	0	0	0	0
212-1021-460.81-07	REWARD	0	0	1,000	9,000	0	0	0	0	0	0
212-1021-460.81-10	SBHF ADMINISTRATION	0	0	117,750	39,250	0	0	0	0	0	0
212-1021-460.81-13	REBUILDING TOGETHER	0	0	130,767	4,233	0	0	0	0	0	0
212-1021-460.81-14	CODE DEMOLITION PROGRAM	0	0	100,000	0	0	0	0	0	0	0
212-1021-460.81-24	NNN-COMMUNITY BLDG	0	0	0	0	23,625	0	99,888	99,888	99,888	0
212-1021-460.81-25	SBHF NEAR W. SIDE ACQ	0	0	54,961	237,953	88,212	0	42,875	1,259	1,259	0
212-1021-460.81-27	SBHF - ROBERSTON'S REHAB	0	0	1,181	195,622	28,196	0	0	0	0	0
212-1021-460.81-42	CENTER FOR THE HOMELESS	0	0	0	50,000	0	0	0	0	0	0
212-1021-460.81-47	SBHF - ALLEY RECON.	0	0	5,214	432	47,384	0	21,970	0	0	0
212-1021-460.81-49	HABITAT ACQ. FOR RESTORE	0	0	86,000	0	0	0	0	0	0	0
212-1021-460.81-57	SBHF NNRO PROG. DELIVERY	0	0	14,856	15,868	44,276	0	0	0	0	0
212-1021-460.81-58	SBHF NNRO N. EAST ACQ	0	0	0	29,276	5,565	0	65,159	0	0	0
212-1021-460.81-62	YWCA OUTREACH GRANT	0	0	24,750	2,726	0	0	0	0	0	0
212-1021-460.81-63	OLDER ADULT CRIME VICTIM	0	0	4,445	404	0	0	0	0	0	0
212-1021-460.81-65	FCC COUNSELING	0	0	15,153	3,031	0	0	0	0	0	0
212-1021-460.81-70	NEIGHBORHOOD WATCH	0	0	1,760	14,404	0	0	0	0	0	0
212-1021-460.81-71	NEIGHBORHOOD PATROLS	0	0	65,791	1,707	0	0	0	0	0	0
212-1021-460.81-75	REAL SVCS GUARDIANSHIP	0	0	4,445	404	0	0	0	0	0	0
212-1021-460.81-78	BOYS & GIRLS CLUB DEVELOP	0	0	13,470	2,694	0	0	0	0	0	0
212-1021-460.81-81	LA CASA COMM OUTREACH	0	0	9,375	1,875	0	0	0	0	0	0
212-1021-460.81-84	NNN - PROGRAM DELIVERY	0	0	30,000	0	0	0	0	0	0	0
212-1021-460.81-85	NNN-ADMIN	0	0	115,000	0	0	0	0	0	0	0
212-1021-460.81-86	NRTSC	0	0	4,786	13,913	11,301	0	0	0	0	0
212-1021-460.81-89	HUMAN RIGHTS FAIR HOUSING	0	0	10,000	0	0	0	0	0	0	0
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*		0	0	845,399	1,166,537	291,461	0	229,892	101,147	101,147	0
**	2010 PROJECT YEAR	0	0	845,399	1,166,537	291,461	0	229,892	101,147	101,147	0



CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
212-1022-460.81-01	LACASA BUILDING REHAB	0	0	0	0	35,595	0	4,405	0	0	0
212-1022-460.81-04	CHC MORTGAGE SUBSIDY	0	0	0	0	90,722	0	169,570	60,006	19,000	0
212-1022-460.81-05	SB HOME IMPROV PROGRAM	0	0	0	25,442	367,333	0	57,225	57,225	57,225	0
212-1022-460.81-07	REWARD	0	0	0	7,000	9,000	0	14,000	4,000	2,000	0
212-1022-460.81-10	SBHF ADMINISTRATION	0	0	0	96,513	47,087	0	0	0	0	0
212-1022-460.81-13	REBUILDING TOGETHER	0	0	0	109,637	0	0	0	0	0	0
212-1022-460.81-17	SBH HERITAGE GEO THERMAL	0	0	0	32,505	275,495	0	0	0	0	0
212-1022-460.81-23	NNN-REVITALIZATION PRGM	0	0	0	147,108	113,838	0	15,541	15,541	15,541	0
212-1022-460.81-25	SBHF NEAR W. SIDE ACQ	0	0	0	28,175	23,742	0	48,083	39,701	39,701	0
212-1022-460.81-27	SBHF - ROBERSTON'S REHAB	0	0	0	318,477	19,023	0	0	10	10	0
212-1022-460.81-31	REAL SEV - AGING IN PLACE	0	0	0	0	204,113	0	51,785	29,534	29,534	0
212-1022-460.81-47	SBHF - ALLEY RECON.	0	0	0	25,374	56,822	0	7,804	0	0	0
212-1022-460.81-71	NEIGHBORHOOD PATROLS	0	0	0	53,075	34,174	0	0	0	0	0
212-1022-460.81-84	NNN - PROGRAM DELIVERY	0	0	0	23,601	26,399	0	0	0	0	0
212-1022-460.81-85	NNN-ADMIN	0	0	0	52,973	53,427	0	0	0	0	0
212-1022-460.81-86	NRTSC	0	0	0	6,697	9,497	0	3,933	3,933	3,933	0
212-1022-460.81-89	HUMAN RIGHTS FAIR HOUSING	0	0	0	10,000	0	0	0	0	0	0
212-1022-460.81-98	ACTIVITY DELIVERY	0	0	0	130,000	0	0	0	0	0	0
212-1022-460.81-99	ADMIN. EXPENSE	0	0	0	229,168	0	0	12,817	0	0	0
*		0	0	0	1,295,745	1,366,267	0	385,163	209,950	166,943	0
**	CDBG 2011 PROJECT YEAR	0	0	0	1,295,745	1,366,267	0	385,163	209,950	166,943	0





CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
212-1034-460.81-04	CHC MORTGAGE SUBSIDY	61,670	238,329	0	0	0	0	0	0	0	0
212-1034-460.81-05	SB HOME IMPROV PROGRAM	204,131	259,297	5,936	0	0	0	0	0	0	0
212-1034-460.81-07	REWARD	5,000	19,000	0	0	0	0	0	0	0	0
212-1034-460.81-10	SBHF ADMINISTRATION	150,895	0	0	0	0	0	0	0	0	0
212-1034-460.81-13	REBUILDING TOGETHER	80,000	0	0	0	0	0	0	0	0	0
212-1034-460.81-14	CODE DEMOLITION PROGRAM	32,373	379,549	33,766	3,300	1,012	0	0	0	0	0
212-1034-460.81-24	NNN-COMMUNITY BLDG	0	65,524	54,750	26,853	338	0	2,537	2,536	2,536	0
212-1034-460.81-25	SBHF NEAR W. SIDE ACQ	133,920	5,878	17,138	0	0	0	0	0	0	0
212-1034-460.81-39	SALVATION ARMY-REHAB	111,378	92,773	0	0	0	0	0	0	0	0
212-1034-460.81-47	SBHF - ALLEY RECON.	1,546	148,453	0	0	0	0	0	0	0	0
212-1034-460.81-57	SBHF NNRO PROG. DELIVERY	0	87,467	4,797	109,673	0	0	0	0	0	0
212-1034-460.81-61	COMM. COOR. CHILD CARE	36,500	6,772	0	0	0	0	0	0	0	0
212-1034-460.81-62	YWCA OUTREACH GRANT	40,700	8,145	0	0	0	0	0	0	0	0
212-1034-460.81-63	OLDER ADULT CRIME VICTIM	8,620	0	0	0	0	0	0	0	0	0
212-1034-460.81-65	FCC COUNSELING	24,243	8,081	0	0	0	0	0	0	0	0
212-1034-460.81-70	NEIGHBORHOOD WATCH	20,429	8,305	0	0	0	0	0	0	0	0
212-1034-460.81-71	NEIGHBORHOOD PATROLS	85,458	4,461	0	0	0	0	0	0	0	0
212-1034-460.81-75	REAL SVCS GUARDIANSHIP	7,901	718	0	0	0	0	0	0	0	0
212-1034-460.81-78	BOYS & GIRLS CLUB DEVELOP	14,370	14,365	0	0	0	0	0	0	0	0
212-1034-460.81-81	LA CASA COMM OUTREACH	11,666	8,333	0	0	0	0	0	0	0	0
212-1034-460.81-85	NNN-ADMIN	90,400	0	0	0	0	0	0	0	0	0
212-1034-460.81-89	HUMAN RIGHTS FAIR HOUSING	10,000	0	0	0	0	0	0	0	0	0
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*		1,131,200	1,355,450	116,387	139,826	1,350	0	2,537	2,536	2,536	0
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**	2008 PROGRAM YEAR	1,131,200	1,355,450	116,387	139,826	1,350	0	2,537	2,536	2,536	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
212-1035-460.81-04	CHC MORTGAGE SUBSIDY	0	49,912	159,717	90,371	0	0	0	0	0	0
212-1035-460.81-05	SB HOME IMPROV PROGRAM	0	16,088	453,912	0	0	0	0	0	0	0
212-1035-460.81-07	REWARD	0	2,000	13,000	0	0	0	0	0	0	0
212-1035-460.81-10	SBHF ADMINISTRATION	0	140,895	0	0	0	0	0	0	0	0
212-1035-460.81-12	CODE DEMOLITION PGRM NRSA	0	0	17,404	13,200	0	0	95,396	0	0	0
212-1035-460.81-13	REBUILDING TOGETHER	0	116,945	8,055	0	0	0	0	0	0	0
212-1035-460.81-14	CODE DEMOLITION PROGRAM	0	100,757	10,767	115,752	29,724	0	0	0	0	0
212-1035-460.81-23	NNN-REVITALIZATION PRGM	0	200,010	98,607	39,600	2,408	0	0	0	0	0
212-1035-460.81-24	NNN-COMMUNITY BLDG	0	0	0	0	0	0	93,000	93,000	93,000	0
212-1035-460.81-47	SBHF - ALLEY RECON.	0	1,450	40,213	14,587	0	0	0	0	0	0
212-1035-460.81-48	ND CNTR ARTS/CULTURAL	0	0	1,119	0	141,881	0	0	0	0	0
212-1035-460.81-49	HABITAT ACQ. FOR RESTORE	0	38,667	548	0	0	0	0	0	0	0
212-1035-460.81-50	CIVIL RIGHTS HERITAGE CNT	0	39,062	260,459	4,057	14,937	0	0	0	0	0
212-1035-460.81-57	SBHF NNRO PROG. DELIVERY	0	0	75,000	0	0	0	0	0	0	0
212-1035-460.81-61	COMM. COOR. CHILD CARE	0	29,814	3,587	0	0	0	0	0	0	0
212-1035-460.81-62	YWCA OUTREACH GRANT	0	30,500	6,134	0	0	0	0	0	0	0
212-1035-460.81-63	OLDER ADULT CRIME VICTIM	0	5,926	539	0	0	0	0	0	0	0
212-1035-460.81-65	FCC COUNSELING	0	20,203	4,041	0	0	0	0	0	0	0
212-1035-460.81-70	NEIGHBORHOOD WATCH	0	16,350	5,201	0	0	0	0	0	0	0
212-1035-460.81-71	NEIGHBORHOOD PATROLS	0	49,032	18,468	0	0	0	0	0	0	0
212-1035-460.81-75	REAL SVCS GUARDIANSHIP	0	5,926	539	0	0	0	0	0	0	0
212-1035-460.81-78	BOYS & GIRLS CLUB DEVELOP	0	17,960	3,591	0	0	0	0	0	0	0
212-1035-460.81-81	LA CASA COMM OUTREACH	0	6,250	8,750	0	0	0	0	0	0	0
212-1035-460.81-84	NNN - PROGRAM DELIVERY	0	30,000	0	0	0	0	0	0	0	0
212-1035-460.81-85	NNN-ADMIN	0	80,400	0	0	0	0	0	0	0	0
212-1035-460.81-89	HUMAN RIGHTS FAIR HOUSING	0	7,000	0	0	0	0	0	0	0	0
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*		0	1,005,147	1,189,651	277,567	188,950	0	188,396	93,000	93,000	0
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**	2009 PROGRAM YEAR	0	1,005,147	1,189,651	277,567	188,950	0	188,396	93,000	93,000	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
212-1051-331.10-12	EMERGENCY SHELTER GRANT	0	105,740	12,907	0	0	0	0	0	0	0
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*	OTHER SERVICES & CHARGES	0	105,740	12,907	0	0	0	0	0	0	0
212-1051-460.39-90	EMERGENCY SHELTER GRANT	0	105,740	12,907	0	0	0	0	0	0	0
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*	OTHER SERVICES & CHARGES	0	105,740	12,907	0	0	0	0	0	0	0
**	PROGRAM YEAR 2005	0	211,480	25,814	0	0	0	0	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
212-1052-331.10-12	EMERGENCY SHELTER GRANT	0	0	105,305	12,830	0	0	0	0	0	0
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*	OTHER SERVICES & CHARGES	0	0	105,305	12,830	0	0	0	0	0	0
212-1052-460.39-90	EMERGENCY SHELTER GRANT	0	0	109,055	9,080	0	0	0	0	0	0
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*	OTHER SERVICES & CHARGES	0	0	109,055	9,080	0	0	0	0	0	0
**	ESG-2010 PROGRAM YEAR	0	0	214,360	21,910	0	0	0	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
212-1053-331.10-12	EMERGENCY SHELTER GRANT	22,932	0	0	98,726	25,077	0	0	0	0	0
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*		22,932	0	0	98,726	25,077	0	0	0	0	0
	OTHER SERVICES & CHARGES										
212-1053-460.39-90	EMERGENCY SHELTER GRANT	18,999	0	0	98,726	25,077	0	0	0	0	0
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*		18,999	0	0	98,726	25,077	0	0	0	0	0
	OTHER SERVICES & CHARGES										
**	ESG 2011 PROJECT YEAR	41,931	0	0	197,452	50,154	0	0	0	0	0





CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
212-1077-331.10-02	SECTION 108 PROCEEDS	4,000,000	0	0	0	0	0	0	0	0	0
*		4,000,000	0	0	0	0	0	0	0	0	0
212-1077-361.00-00	INTEREST ON INVESTMENTS	45,994	4,248	295	0	0	0	0	0	0	0
*		45,994	4,248	295	0	0	0	0	0	0	0
	OTHER SERVICES & CHARGES										
212-1077-460.31-01	LEGAL	16,704	17,793	75,237	0	0	0	0	0	0	0
212-1077-460.31-02	ENGINEERING	188,110	232,268	81,086	4,099	0	0	0	0	0	0
212-1077-460.31-05	APPRAISAL	0	1,350	0	0	0	0	0	0	0	0
212-1077-460.31-06	OTHER PROF SERVICES	3,138	0	0	0	0	0	0	0	0	0
212-1077-460.34-08	TITLE INSURANCE	850	1,842	310	0	0	0	0	0	0	0
212-1077-460.38-04	BOND ISSUANCE COSTS	12,921	0	0	0	0	0	0	0	0	0
212-1077-460.39-80	RELOCATION	0	0	205,000	0	0	0	0	0	0	0
212-1077-460.39-82	DEMOLITION & CLEARANCE	1,843,631	810,000	396,349	0	0	0	0	0	0	0
*	OTHER SERVICES & CHARGES	2,065,354	1,063,253	757,982	4,099	0	0	0	0	0	0
	CAPITAL										
212-1077-460.41-02	BUILDINGS	0	1,507,696	0	0	0	0	0	0	0	0
212-1077-460.42-01	LAND IMPROVEMENTS	210,727	0	69,181	0	0	0	0	0	0	0
*	CAPITAL	210,727	1,507,696	69,181	0	0	0	0	0	0	0
**	SECTION 10/8#8-STUDEBAKER	6,322,075	2,575,197	827,458	4,099	0	0	0	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
212-1091-331.10-14	SHELTER PLUS CARE	0	0	156,775	0	0	0	0	0	0	0
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*	OTHER SERVICES & CHARGES	0	0	156,775	0	0	0	0	0	0	0
212-1091-460.39-92	SPC-MADISON CENTER	0	0	156,775	0	0	0	0	0	0	0
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*	OTHER SERVICES & CHARGES	0	0	156,775	0	0	0	0	0	0	0
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**	2009-2010 FUNDING	0	0	313,550	0	0	0	0	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
212-1092-331.10-14	SHELTER PLUS CARE	57,044	43,290	49,058	0	0	0	0	0	0	0
*	OTHER SERVICES & CHARGES	57,044	43,290	49,058	0	0	0	0	0	0	0
212-1092-460.39-92	SPC-MADISON CENTER	57,044	43,290	49,058	0	0	0	0	0	0	0
*	OTHER SERVICES & CHARGES	57,044	43,290	49,058	0	0	0	0	0	0	0
**	SHELTER PLUS CARE	114,088	86,580	98,116	0	0	0	0	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
212-1093-331.10-00	COMM DEV. SERVICE GRANT	142,662	72,350	78,278	84,542	113,797	0	0	0	0	0
*	OTHER SERVICES & CHARGES	142,662	72,350	78,278	84,542	113,797	0	0	0	0	0
212-1093-460.39-96	WEED & SEED	151,357	59,382	78,278	87,426	110,913	0	0	0	0	0
*	OTHER SERVICES & CHARGES	151,357	59,382	78,278	87,426	110,913	0	0	0	0	0
**	WEED & SEED	294,019	131,732	156,556	171,968	224,710	0	0	0	0	0



CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
212-1096-331.10-14	SHELTER PLUS CARE	65,025	0	0	273,092	198,396	0	0	0	0	0
*	OTHER SERVICES & CHARGES	65,025	0	0	273,092	198,396	0	0	0	0	0
212-1096-460.39-91	SPC-AIDS MINISTRIES	5,813	0	0	0	0	0	0	0	0	0
212-1096-460.39-92	SPC-MADISON CENTER	61,071	0	0	0	0	0	0	0	0	0
212-1096-460.39-97	SHELTER PLUS CARE	0	0	0	282,976	198,396	0	0	0	0	0
*	OTHER SERVICES & CHARGES	66,884	0	0	282,976	198,396	0	0	0	0	0
**	SPC 2010-2011 PROJECT YR	131,909	0	0	556,068	396,792	0	0	0	0	0
***	ECONOMIC DEVELOPMENT	16,512,667	12,024,553	16,006,056	12,400,451	8,100,068	7,622,000	17,757,561	5,905,570	5,043,527	7,622,000

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

<b>Fund Name</b>	<b>Loss Recovery Fund</b>				<b>Fund Number</b>	<b>227</b>	
<b>Department Description &amp; Purpose</b>	Account for compensatory or exemplary damage payments from third parties arising from loss or damage to City tangible or intangible property. Fund expenditures are defined by City to be limited to environmental remediation and other like projects. The Loss Recovery Fund was established in 2008 to account for the receipt of \$4,462,214 from a lawsuit involving MTBE contamination.						
<b>Description</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Amended Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Proposed Budget</b>	<b>Variance 2013-2014</b>	<b>% Chg</b>
<b>Revenue</b>							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	12,545	21,894	25,000	9,357	17,000	(8,000)	-32.0%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	211,701	-	3,804,857	6,309	-	(3,804,857)	-100.0%
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>224,246</b>	<b>21,894</b>	<b>3,829,857</b>	<b>15,666</b>	<b>17,000</b>	<b>(3,812,857)</b>	<b>-99.6%</b>
<b>Expenditures by Cost Center</b>							
Environmental Projects	99,400	12,520	100,000	37,388	200,000	100,000	100.0%
Water Works Projects	-	-	208,000	-	-	(208,000)	-100.0%
Animal Shelter Remediation	-	34,699	-	-	-	-	-
Park Maintenance	-	126,769	2,152	-	-	(2,152)	-100.0%
Vacant/Abandoned & Brownfields	-	-	216,033	-	2,000,000	1,783,967	825.8%
DCI Deconstruction Projects	-	-	-	-	300,000	300,000	-
Great Streets	-	-	-	-	2,500,000	2,500,000	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>99,400</b>	<b>173,988</b>	<b>526,185</b>	<b>37,388</b>	<b>5,000,000</b>	<b>4,473,815</b>	<b>850.2%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>-</b>	<b>-</b>	<b>208,000</b>	<b>-</b>	<b>-</b>	<b>(208,000)</b>	<b>-100.0%</b>
Professional Services (31xx)	99,400	12,520	316,033	37,388	500,000	183,967	58.2%
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	-	-	-	-	2,000,000	2,000,000	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>99,400</b>	<b>12,520</b>	<b>316,033</b>	<b>37,388</b>	<b>2,500,000</b>	<b>2,183,967</b>	<b>691.1%</b>
<b>Capital</b>	<b>-</b>	<b>161,468</b>	<b>2,152</b>	<b>-</b>	<b>2,500,000</b>	<b>2,497,848</b>	<b>116071.0%</b>
<b>Total Expenditures by Type</b>	<b>99,400</b>	<b>173,988</b>	<b>526,185</b>	<b>37,388</b>	<b>5,000,000</b>	<b>4,473,815</b>	<b>850.2%</b>
<b>Net Surplus / (deficit)</b>	<b>124,846</b>	<b>(152,094)</b>	<b>3,303,672</b>	<b>(21,722)</b>	<b>(4,983,000)</b>		
Beginning Cash Balance	4,368,809	4,493,655	4,341,561	4,341,561	7,645,233		
Balance Sheet Adjustments	-	-	-	-	-		
<b>Ending Cash Balance</b>	<b>4,493,655</b>	<b>4,341,561</b>	<b>7,645,233</b>	<b>4,319,839</b>	<b>2,662,233</b>		
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**

The 2014 budget request is for demolition of vacant/abandoned housing (\$2,000,000), Great Streets program (\$2,500,000) and other expenditures. During 2013, the fund received \$3.8 million in settlement for litigation surrounding the Oliver brownfield. This is a one-time payment. \$6,309 was received on March 15, 2013 and \$3,798,548.11 was received on July 3, 2013.



## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Loss Recovery Fund

Fund Number

227

**2013 Accomplishments/Outcomes (4-10 required)**

- Funds used to complete projects are completed in a timely manner.C79
- Continue to earn interest on available cash balance.
- Adequate cash reserves maintained.
- Replacement of playground equipment at Bellville Park and improvements at Howard Park. The Bellville project will be completed in August, 2012 and the Howard Park project has not yet started.

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

City Strategy  
Number

- |  |     |
|--|-----|
| - Funds used to complete projects are restricted to environmental remediation and other like projects.                 | 1   |
| - Fund performs within budgetary guidelines.   | 1   |
| - Collect and account for monies due to the City resulting from loss or damage to City property.                       | 1   |
| - Provide funding for environmental remediation projects in consulting with vacant & abandoned housing and brownfields | 1,2 |

**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

- Revenue is scarce as there are rare instances when a substantial loss or damage to City Property occurs that are deposited into this fund. Other insurance losses are accounted for in Fund 226 - Liability Insurance.

**Key Performance Indicators**

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
- Cash Reserves		Output	\$3,000,000	\$4,493,655	\$4,000,688	\$3,518,688
- Interest Earned		Output	\$20,000	\$12,545	\$20,000	\$26,000
- Percentage Interest Earnings		Efficiency	1%	.28%	.50%	.74%

Types: output, efficiency, effectiveness, quality, outcome, technology

**Information Technology (costs and FTE's also included in the financial summary)**

Expenditures	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance Services	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Other Services	-	-	-	-	-	-
Capital	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-

Information Tech. Staffing (FTE's)      -      -      -      -      -      -

**Explain Significant Information Technology Trends and Changes Below:**

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Loss Recovery Fund

Fund Number

227

**Five-Year Capital Improvement Plan**

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1			-	-	-	-	-	-
2			-	-	-	-	-	-
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
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11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18	Great Streets program	Cash	2,500,000	-	-	-	-	2,500,000
19			-	-	-	-	-	-
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
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28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		<b>2,500,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,500,000</b>
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
LOSS RECOVERY FUND											
227-0000-361.00-00	INTEREST ON INVESTMENTS	0	22,187	16,057	12,545	21,894	26,000	25,000	11,617	9,357	17,000
LEVEL	TEXT	TEXT AMT									
14BU	ESTIMATED INTEREST EARNINGS ON FUND BALANCES	17,000									
	LOWERED BY 3,000 FROM 2013	17,000									
*		0	22,187	16,057	12,545	21,894	26,000	25,000	11,617	9,357	17,000
	227-0000-380.10-99 MISC. REIMBURSEMENTS	4,462,214	419,748	34	211,701	0	0	0	0	0	0
	227-0000-380.11-10 DEPT COMMUNITY INVESTMENT	0	0	0	0	0	0	3,804,857	3,804,857	6,309	0
*		4,462,214	419,748	34	211,701	0	0	3,804,857	3,804,857	6,309	0
**	LOSS RECOVERY FUND	4,462,214	441,935	16,091	224,246	21,894	26,000	3,829,857	3,816,474	15,666	17,000

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	OTHER SERVICES & CHARGES										
227-0401-415.31-01	LEGAL	0	0	0	0	0	0	20,000	6,027	0	0
227-0401-415.31-06	OTHER PROFESSIONAL SVCS	0	7,179	56,459	99,400	12,520	300,000	296,033	83,818	37,388	200,000
LEVEL	TEXT		TEXT AMT								
14BU	ENVIRONMENTAL IMPACT STUDIES FOR WASTEWATER		100,000								
	ENVIRONMENTAL REMEDIATION SERVICES FOR VACANT/ ABANDONED STRUCTURES AND BROWNFIELD AREAS		100,000								
			200,000								
227-0401-415.39-89	MISC CHARGES & SERVICES	0	257,458	65,336	0	0	0	0	0	0	0
*	OTHER SERVICES & CHARGES	0	264,637	121,795	99,400	12,520	300,000	316,033	89,845	37,388	200,000
	CAPITAL										
227-0401-415.42-02	BUILDING IMPROVEMENTS	0	0	0	0	34,699	0	0	0	0	0
*	CAPITAL	0	0	0	0	34,699	0	0	0	0	0
**	CONTROLLER	0	264,637	121,795	99,400	47,219	300,000	316,033	89,845	37,388	200,000



CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	SUPPLIES										
227-0640-601.23-62	MATERIALS & SUPPLIES	0	0	165,000	0	0	208,000	208,000	0	0	0
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*	SUPPLIES	0	0	165,000	0	0	208,000	208,000	0	0	0
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**	WATER WORKS	0	0	165,000	0	0	208,000	208,000	0	0	0



CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	CAPITAL										
227-1101-452.43-07	PARK EQUIPMENT	0	0	0	0	126,769	0	2,152	0	0	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
*	CAPITAL	0	0	0	0	126,769	0	2,152	0	0	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
**	PARK MAINTENANCE	0	0	0	0	126,769	0	2,152	0	0	0



CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
OTHER SERVICES & CHARGES											
227-1201-415.39-89	MISC CHARGES & SERVICES	0	0	0	0	0	0	0	0	0	2,000,000
LEVEL	TEXT	TEXT AMT									
14BU	VACANT AND ABANDONED BUILDING APPROPRIATION	2,000,000									
	\$1.0 MILLION BUDGETED IN EDIT FUND 408 DURING										
	2013, 408-1201-415-39-89. FUNDING INCREASED TO										
	\$2.0 MILLION FOR 2014	2,000,000									
-----											
*	OTHER SERVICES & CHARGES	0	0	0	0	0	0	0	0	0	2,000,000
-----											
**	NEIGHBORHOOD CODE ENF.	0	0	0	0	0	0	0	0	0	2,000,000
-----											
***	LOSS RECOVERY FUND	4,462,214	706,572	302,886	323,646	195,882	534,000	4,356,042	3,906,319	53,054	5,017,000

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

<b>Fund Name</b>	<b>Public Safety LOIT fund</b>				<b>Fund Number</b>	<b>249</b>	
<b>Department Description &amp; Purpose</b>	Statutory fund required by State Board of Accounts to account for collections of 0.25% public safety local option income tax implementation effective October 1, 2009. Fund is a "pass through" account with proceeds transferred to the General Fund for police and fire operating costs. Funds transfers will occur as required to fund operations. Beginning in 2014, expenditures for police and fire personnel will be paid directly from this fund.						
<b>Description</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Amended Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Proposed Budget</b>	<b>Variance 2013-2014</b>	<b>% Chg</b>
<b>Revenue</b>							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	5,293,619	6,605,601	5,892,386	2,946,193	5,951,310	58,924	1.0%
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	2,308	8,296	8,000	4,732	11,000	3,000	37.5%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-
Transfers In	214,990	175,436	-	560,580	-	-	-
<b>Total Revenue</b>	<b>5,510,917</b>	<b>6,789,333</b>	<b>5,900,386</b>	<b>3,511,505</b>	<b>5,962,310</b>	<b>61,924</b>	<b>1.0%</b>
<b>Expenditures by Cost Center</b>							
Police Department (56%)	2,769,344	3,112,460	3,968,567	2,002,467	4,080,261	111,694	2.8%
Fire Department (44%)	2,207,625	2,364,074	3,133,190	1,566,595	3,134,397	1,207	0.0%
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>4,976,969</b>	<b>5,476,534</b>	<b>7,101,757</b>	<b>3,569,062</b>	<b>7,214,658</b>	<b>112,901</b>	<b>1.6%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	5,282,809	5,282,809	100.0%
Fringe Benefits	-	-	-	-	1,789,919	1,789,919	100.0%
Other Personnel costs	-	-	-	-	141,930	141,930	100.0%
<b>Total Personnel</b>	-	-	-	-	<b>7,214,658</b>	<b>7,214,658</b>	<b>100.0%</b>
<b>Supplies</b>	-	-	-	-	-	-	-
Professional Services (31xx)	-	-	-	-	-	-	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	4,976,969	5,476,534	7,101,757	3,569,062	-	(7,101,757)	-100.0%
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>4,976,969</b>	<b>5,476,534</b>	<b>7,101,757</b>	<b>3,569,062</b>	-	<b>(7,101,757)</b>	<b>-100.0%</b>
<b>Capital</b>	-	-	-	-	-	-	-
<b>Total Expenditures by Type</b>	<b>4,976,969</b>	<b>5,476,534</b>	<b>7,101,757</b>	<b>3,569,062</b>	<b>7,214,658</b>	<b>112,901</b>	<b>1.6%</b>
<b>Net Surplus / (deficit)</b>	<b>533,948</b>	<b>1,312,799</b>	<b>(1,201,371)</b>	<b>(57,557)</b>	<b>(1,252,348)</b>		
Beginning Cash Balance	1,143,195	1,677,143	2,989,942	2,989,942	1,788,571		
Balance Sheet Adjustments	-	-	-	-	-		
<b>Ending Cash Balance</b>	<b>1,677,143</b>	<b>2,989,942</b>	<b>1,788,571</b>	<b>2,932,385</b>	<b>536,223</b>		
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	85.00	85.00	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
<b>Total FTE's</b>	-	-	-	-	<b>85.00</b>	<b>85.00</b>	

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
 2012 budgeted revenue includes a \$549,081 catch-up payment received on April 16, 2012 due to a 2011 state accounting error. The cash balance in the fund may only be used for public safety expenditures. Beginning in 2014, police and fire personnel costs will be paid directly from this fund and, therefore, interfund transfers and a quarterly reconciliation will no longer be needed. For the 2014 budget, a total of 47 police officers and 38 fire fighters are budgeted in this fund. During 2013 and 2014, the City plans to use cash reserves to maintain staffing levels but keep cash reserves at least equal to one monthly payment (\$495,943 per month estimated for 2014)

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Public Safety LOIT fund

Fund Number

249

**2013 Accomplishments/Outcomes (4-10 required)**

- Quarterly reconciliations of Public Safety LOIT expenditures.
- Receipt of additional state funding on April 16, 2012 in the amount of \$549,081.29.

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

City Strategy  
Number

- Accurately account for funds received and utilize for only public safety expenditures
- Beginning in 2014, per State Board of Accounts directive, police and fire personnel costs will be paid for directly from this fund.

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**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

- Difficult to estimate revenue for the upcoming budget year. Final revenue estimates from the DLGF are received in August or September.
- Spending down some cash reserves in this fund during 2013 and 2014 but plan to maintain target reserves of 20% of annual expenditures.

**Key Performance Indicators**

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
- Ending Cash Reserves	2	Output	\$1,000,000	\$2,989,942	\$1,788,571	\$536,223
- Cash Reserves % of Expenditures	2	Output	20%	55%	25%	7%
- Monthly Distributions from County	2	Output	12	12	12	12
- Quarterly Recon. Prepared by 15th (will not be needed beginning in 2014)	2	Output	0	4	4	0
- Monthly PS LOIT Payment	2	Output	\$441,135	\$504,695	\$491,032	\$495,943

Types: output, efficiency, effectiveness, quality, outcome, technology

**Information Technology (costs and FTE's also included in the financial summary)**

Expenditures	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance Services	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Other Services	-	-	-	-	-	-
Capital	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-

Information Tech. Staffing (FTE's)

- - - - -

**Explain Significant Information Technology Trends and Changes Below:**

None. Information technology is not paid for from this fund.

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Fund Number

**Five-Year Capital Improvement Plan**

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1	None		-	-	-	-	-	-
2			-	-	-	-	-	-
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
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12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18	None		-	-	-	-	-	-
19			-	-	-	-	-	-
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
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32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		-	-	-	-	-	-
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
PUBLIC SAFETY - LOIT FUND											
249-0000-316.00-00	COUNTY OPTION INC. TAX	0	0	6,078,454	5,293,619	6,605,601	6,056,334	5,892,386	3,437,225	2,946,193	5,951,310
LEVEL	TEXT	TEXT AMT									
14BU	2013 ESTIMATE PLUS 1%	5,951,310									
	AMOUNTS PAID MONTHLY BY ST. JOE COUNTY										
	POLICE - 56%										
	FIRE - 44%										
	DLGF TO CERTIFY AMOUNTS IN AUGUST	5,951,310									
-----											
*		0	0	6,078,454	5,293,619	6,605,601	6,056,334	5,892,386	3,437,225	2,946,193	5,951,310
249-0000-361.00-00	INTEREST ON INVESTMENTS	0	0	4,741	2,308	8,296	8,000	8,000	5,450	4,732	11,000
LEVEL	TEXT	TEXT AMT									
14BU	INTEREST EARNED ON CASH BALANCES	11,000									
		11,000									
-----											
*		0	0	4,741	2,308	8,296	8,000	8,000	5,450	4,732	11,000
249-0000-392.00-00	INTER-FUND OPER. TRANSFER	0	0	0	214,990	175,436	0	0	560,580	560,580	0
-----											
*		0	0	0	214,990	175,436	0	0	560,580	560,580	0
-----											
**	PUBLIC SAFETY - LOIT FUND	0	0	6,083,195	5,510,917	6,789,333	6,064,334	5,900,386	4,003,255	3,511,505	5,962,310

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	OTHER USES										
249-0801-421.50-02	INTER-FUND OPER. TRANSFRS	0	0	4,940,000	0	0	0	0	0	0	0
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*	OTHER USES	0	0	4,940,000	0	0	0	0	0	0	0
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**	POLICE	0	0	4,940,000	0	0	0	0	0	0	0







CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	OTHER USES										
249-0805-421.50-02	INTER-FUND OPER. TRANSFRS	0	0	0	2,769,344	3,112,460	3,968,567	3,968,567	2,994,609	2,002,467	0
LEVEL	TEXT										
14BU	2013 BUDGETED TRANSFER TO GENERAL FUND FOR POLICE DEPARIMENT (56%) DELETE FOR 2014 AS SBOA REQUIRES EXPENDITURES TO BE PAID FOR DIRECTLY FROM FUND 249										
*	OTHER USES	0	0	0	2,769,344	3,112,460	3,968,567	3,968,567	2,994,609	2,002,467	0
**	POLICE - PS LOIT FUNDED	0	0	0	2,769,344	3,112,460	3,968,567	3,968,567	2,994,609	2,002,467	4,080,261

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
PERSONNEL SERVICES											
249-0905-422.10-01	REGULAR	0	0	0	0	0	0	0	0	0	2,017,800
LEVEL	TEXT	TEXT AMT									
14BU	38 FIRREFIGHTER 1ST CLASS SALARIES @ \$53,100	2,017,800									
		2,017,800									
249-0905-422.10-04	EXTRA AND OVERTIME	0	0	0	0	0	0	0	0	0	72,105
LEVEL	TEXT	TEXT AMT									
14BU	EXTRA AND OVERTIME	72,105									
		72,105									
249-0905-422.10-06	SPECIAL PAYS	0	0	0	0	0	0	0	0	0	9,500
LEVEL	TEXT	TEXT AMT									
14BU	SPECIAL PAY	9,500									
		9,500									
249-0905-422.10-07	FLSA	0	0	0	0	0	0	0	0	0	19,646
LEVEL	TEXT	TEXT AMT									
14BU	1887 HOURS X \$9.40 FLSA PAY	19,646									
		19,646									
249-0905-422.10-11	WORKING OUT OF CLASSIFICA	0	0	0	0	0	0	0	0	0	4,500
LEVEL	TEXT	TEXT AMT									
14BU	OUT OF CLASSIFICATION PAY PER CBA	4,500									
		4,500									
249-0905-422.10-12	CRITICAL DUTY DAYS	0	0	0	0	0	0	0	0	0	69,768
LEVEL	TEXT	TEXT AMT									
14BU	\$204 CRITICAL DUTY DAY X 9 DAYS	69,768									
		69,768									
249-0905-422.10-13	NEO-NATAL	0	0	0	0	0	0	0	0	0	13,000
LEVEL	TEXT	TEXT AMT									
14BU	NEONATAL DRIVER PROGRAM THROUGH MEMORIAL	13,000									
		13,000									
249-0905-422.10-14	FIRE PRO PAY	0	0	0	0	0	0	0	0	0	61,940
LEVEL	TEXT	TEXT AMT									
14BU	FIREFIGHTER PRO PAYS	61,940									
		61,940									



CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
* PERSONNEL SERVICES		0	0	0	0	0	0	0	0	0	3,134,397
OTHER USES											
249-0905-422.50-02	INTER-FUND OPER. TRANSFRS	0	0	0	2,207,625	2,364,074	3,133,190	3,133,190	2,349,893	1,566,595	0
LEVEL	TEXT										
14BU	2012 BUDGETED TRANSFER TO GENERAL FUND FOR FIRE DEPARTMENT (44%) DELETE FOR 2014 AS SBOA REQUIRES THAT EXPENDITURES BE PAID DIRECTLY FROM FUND 249 BEGINNING IN 2014										
* OTHER USES		0	0	0	2,207,625	2,364,074	3,133,190	3,133,190	2,349,893	1,566,595	0
** FIRE - PS LOIT FUNDED		0	0	0	2,207,625	2,364,074	3,133,190	3,133,190	2,349,893	1,566,595	3,134,397
*** PUBLIC SAFETY - LOIT FUND		0	0	11,023,195	10,487,886	12,265,867	13,166,091	13,002,143	9,347,757	7,080,567	13,176,968

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

<b>Fund Name</b>	<b>Economic Development Commission-Revenue Bonds</b>				<b>Fund Number</b>	<b>281</b>	
<b>Department Description &amp; Purpose</b>	Expenses of the EDC's revenue bonds						
<b>Description</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Amended Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Proposed Budget</b>	<b>Variance 2013-2014</b>	<b>% Chg</b>
<b>Revenue</b>							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	76	133	100	58	-	(100)	-100.0%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	850	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>926</b>	<b>133</b>	<b>100</b>	<b>58</b>	<b>-</b>	<b>(100)</b>	<b>-100.0%</b>
<b>Expenditures by Cost Center</b>							
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Professional Services (31xx)	-	-	-	-	-	-	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	27,102	-	-	(27,102)	-100.0%
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>-</b>	<b>-</b>	<b>27,102</b>	<b>-</b>	<b>-</b>	<b>(27,102)</b>	<b>-100.0%</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures by Type</b>	<b>-</b>	<b>-</b>	<b>27,102</b>	<b>-</b>	<b>-</b>	<b>(27,102)</b>	<b>-100.0%</b>
<b>Net Surplus / (deficit)</b>	<b>926</b>	<b>133</b>	<b>(27,002)</b>	<b>58</b>	<b>-</b>		
Beginning Cash Balance	25,976	26,902	27,035	27,035	33		
Balance Sheet Adjustments	-	-	-	-	-		
<b>Ending Cash Balance</b>	<b>26,902</b>	<b>27,035</b>	<b>33</b>	<b>27,093</b>	<b>33</b>		
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
Fund not used often. To be used only for the expenses of EDC revenue bonds. Exploring possibility of closing this fund yet in 2013.

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
ECONOMIC REVENUE BOND											
281-0000-351.01-00	APPLICATION FEES	0	0	0	850	0	0	0	0	0	0
*		0	0	0	850	0	0	0	0	0	0
281-0000-361.00-00	INTEREST ON INVESTMENTS	0	0	88	76	133	100	100	69	58	0
*		0	0	88	76	133	100	100	69	58	0
**	ECONOMIC REVENUE BOND	0	0	88	926	133	100	100	69	58	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	OTHER USES										
281-1050-460.50-02	INTER-FUND OPER. TRANSFER	0	0	0	0	0	27,102	27,102	0	0	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
*	OTHER USES	0	0	0	0	0	27,102	27,102	0	0	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
**	PROGRAM YEAR	0	0	0	0	0	27,102	27,102	0	0	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
***	ECONOMIC REVENUE BOND	0	0	88	926	133	27,202	27,202	69	58	0

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

**Fund Name** Emergency Medical Services Capital Imp. **Fund Number** 288

**Department Description & Purpose** Revenue from Emergency Medical Service ambulance service to the City of South Bend, copies of public records, false alarm ordinance violations, EMS provided at special events, interest on investments, grants and other income.

Description	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014	% Chg
<b>Revenue</b>							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	15,121	30,051	20,000	11,751	10,000	(10,000)	-50.0%
Bond Proceeds	-	-	6,005,000	-	-	(6,005,000)	-100.0%
Donations	-	-	-	-	-	-	-
Other Income	2,553,379	2,258,510	2,967,084	1,444,098	2,651,000	(316,084)	-10.7%
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>2,568,500</b>	<b>2,288,561</b>	<b>8,992,084</b>	<b>1,455,849</b>	<b>2,661,000</b>	<b>(6,331,084)</b>	<b>-70.4%</b>
<b>Expenditures by Cost Center</b>							
Fire Department	2,065,780	2,278,472	11,078,163	2,478,613	2,674,106	(8,404,057)	-75.9%
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>2,065,780</b>	<b>2,278,472</b>	<b>11,078,163</b>	<b>2,478,613</b>	<b>2,674,106</b>	<b>(8,404,057)</b>	<b>-75.9%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>206,108</b>	<b>52,752</b>	<b>193,539</b>	<b>124,216</b>	<b>150,000</b>	<b>(43,539)</b>	<b>-22.5%</b>
Professional Services (31xx)	168,568	48,596	1,004,344	881,981	150,000	(854,344)	-85.1%
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	1,920	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	37,114	16,775	109,424	87,271	236,000	126,576	115.7%
Debt Service - Principal	138,207	57,200	1,055,020	19,252	232,000	(823,020)	-78.0%
Debt Service - Interest & Fees	-	-	135,576	1,081	119,106	(16,470)	-12.1%
Other Services & Charges (39xx)	9,727	14,088	12,000	5,708	12,000	-	0.0%
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	500,000	1,000,000	1,000,000	500,000	1,000,000	-	0.0%
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>855,536</b>	<b>1,136,659</b>	<b>3,316,364</b>	<b>1,495,293</b>	<b>1,749,106</b>	<b>(1,567,258)</b>	<b>-47.3%</b>
<b>Capital</b>	<b>1,004,136</b>	<b>1,089,061</b>	<b>7,568,260</b>	<b>859,104</b>	<b>775,000</b>	<b>(6,793,260)</b>	<b>-89.8%</b>
<b>Total Expenditures by Type</b>	<b>2,065,780</b>	<b>2,278,472</b>	<b>11,078,163</b>	<b>2,478,613</b>	<b>2,674,106</b>	<b>(8,404,057)</b>	<b>-75.9%</b>
<b>Net Surplus / (deficit)</b>	<b>502,720</b>	<b>10,089</b>	<b>(2,086,079)</b>	<b>(1,022,764)</b>	<b>(13,106)</b>		
Beginning Cash Balance	5,038,447	5,528,725	5,522,335	5,522,335	3,436,256		
Balance Sheet Adjustments	(12,442)	(16,479)	-	3,191	-		
<b>Ending Cash Balance</b>	<b>5,528,725</b>	<b>5,522,335</b>	<b>3,436,256</b>	<b>4,502,762</b>	<b>3,423,150</b>		
<b>Staffing (FTE's)</b>							
Non-Bargaining	-	-	-	-	-	-	-
Bargaining	-	-	-	-	-	-	-
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	-
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
 Reduction of revenue as 2013 grant expended and video conferencing grant not yet awarded or expected for 2014. A revenue bond in the amount of \$6,005,000 is expected to be sold in September, 2013.



## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name Emergency Medical Services Capital Imp.

Fund Number 288

**2013 Accomplishments/Outcomes (4-10 required)**

- Implemented new EMS run report
- Maintained and serviced all Zoll cardiac monitors
- Deployed Stryker power cot decreasing crews need to physically lift patients

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

	City Strategy Number
-Implement a 5th city medic unit decreasing call volume of four current units	6
-To become an American Heart Association training center allowing us to efficiently deliver CPR training for community benefit	2
-To train 30 EMT-Basic to new Advanced Emergency Medical Technician standard	2
-Research and apply for Grants for EMS training supplies i.e. a Sim Man diagnostic testing manikin	2

**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

- Collect data to complete accreditation process
- Increase number of Lead Paramedic staffing
- Continue service for outside agencies

**Key Performance Indicators**

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
Call throughput for billing staff		Effectiveness	30/staff/day			30/staff/day
Time spent in data entry EMS crews		Efficiency	<30min/call			<30min/call
Billing errors		Effectiveness	<5% error rate			<5% error rate

Types: output, efficiency, effectiveness, quality, outcome, technology

**Information Technology (costs and FTE's also included in the financial summary)**

Expenditures	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance Services	12,000	12,000	6,500	-	6,500	-
Professional Services	-	-	-	-	-	-
Other Services	-	-	-	-	60,000	60,000
Capital	15,000	15,000	15,000	-	15,000	-
<b>Total Expenditures</b>	<b>27,000</b>	<b>27,000</b>	<b>21,500</b>	-	<b>81,500</b>	<b>60,000</b>

Information Tech. Staffing (FTE's) - - - - -

**Explain Significant Information Technology Trends and Changes Below:**

No FTE's associated with this fund. EMS Capital Fund 288 is used to purchase equipment and covers some software maintenance agreements. Conducting research for new records and reporting software vendors and \$60000 budgeted towards possible future maintenance agreements

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name Emergency Medical Services Capital Imp.

Fund Number 288

### Five-Year Capital Improvement Plan

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1	Medic 3 Refurb	Cash	150,000		150,000	250,000	150,000	700,000
2	Aerial Apparatus	Lease	950,000		-	950,000		1,900,000
3	Pumper Truck	Lease	900,000		450,000	450,000	500,000	2,300,000
4	Refurbished Pump	Cash		250,000		-	-	250,000
5	Crewdab Dually Haz Mat Tow vehicle	Cash	60,000	-				60,000
6	Program Vehicles	Cash	17,500	17,500	18,500	19,000	19,000	91,500
7	Mobile Data Terminal Replacement	Cash	25,000					25,000
8	Dual Band radio Replacement	Cash	55,000	25,000	25,000	25,000	25,000	155,000
9	Investigator Trucks(2)	cash	-	-	-	52,000	-	52,000
10	Battalion Chief Vehicles	Cash	-	-	-	64,000	-	64,000
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18								
19								
20	Station 8 Construction	Bond	2,500,000					2,500,000
21	Station 3 Construction	Bond		2,500,000				2,500,000
22	Station 9 Construction	Bond			2,500,000			2,500,000
23	Station 12 Construction	Bond				3,000,000		3,000,000
24	Fire Station Capital Maintenance	Cash	250,000	250,000	250,000	250,000	250,000	1,250,000
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		<b>4,907,500</b>	<b>3,042,500</b>	<b>3,393,500</b>	<b>5,060,000</b>	<b>944,000</b>	<b>17,347,500</b>
	Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital							

**Justification:**

- 1 Ongoing Ambulance Replacement program
- 2 Ongoing Fire Apparatus replacement program approx 30 year age of oldest aerial
- 3 Ongoing Fire Engine Replacement program approx 20 year cycle
- 4 Refurbishment of serviceable apparatus
- 5 Replace Outdated tow vehicle
- 6 Ongoing Program Vehicle Replacement program
- 7 Complete phase out of obsolete MDT's
- 8 Replace and augment Dual Band Radio's purchased as first phase of switch to 800mhz capability
- 9
- 10
- 11
- 12
- 13
- 14
- 15
- 16
- 17
- 18 Completion of fire training facility to provide state of the art training for first responders across all hazards
- 19
- 20 Station Placement Strategic plan with alternate funding source to be determined
- 21 Station Placement Strategic plan with alternate funding source to be determined
- 22 Station Placement Strategic plan with alternate funding source to be determined
- 23 Station Placement Strategic plan with alternate funding source to be determined
- 24
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- 34

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
EMS CAPITAL IMPROVEMENT											
288-0000-322.01-01	PLAN REVIEW - SPRINKLED	0	0	0	0	3,187	2,500	2,500	999	666	2,500
LEVEL	TEXT	TEXT AMT									
14BU	COMMON COUNCIL ORDINANCE 10197-12, PASSED 10-29-12 APPROVING THE BUDGET	2,500									
	COMMON COUNCIL ORDINANCE 10204-12, PASSED 11-26-12 ADDRESSING AMBULANCE/MEDICAL USER FEES AND DEDICATED FUND	2,500									
	COMMON COUNCIL ORDINANCE NO. 4220-12, PASSED 11-26-12 APPROVING A FIVE YEAR INTERLOCAL AGMT WITH CITY AND ST. JOE COUNTY FOR 2013-2017	2,500									
288-0000-322.01-02	PLAN REVIEW - NONSPRINKLE	0	0	0	0	1,900	1,500	1,500	380	0	1,500
288-0000-322.01-03	PLAN REVIEW - ADDITION	0	0	0	0	18,329	8,000	8,000	13,700	10,357	15,000
LEVEL	TEXT	TEXT AMT									
14BU	BUILDING PLAN REVIEW FEES	15,000									
		15,000									
*		0	0	0	0	23,416	12,000	12,000	15,079	11,023	19,000
288-0000-331.02-00	PUBLIC SAFETY	0	0	0	600,000	0	0	0	0	0	0
*		0	0	0	600,000	0	0	0	0	0	0
288-0000-341.03-00	COPIES OF PUBLIC RECORDS	2,132	1,765	4,838	4,233	5,485	4,000	4,000	2,118	1,525	4,000
LEVEL	TEXT	TEXT AMT									
14BU	FEES FOR FIRE AND EMS REPORTS	4,000									
		4,000									
*		2,132	1,765	4,838	4,233	5,485	4,000	4,000	2,118	1,525	4,000
288-0000-342.09-00	EMERGENCY MEDICAL SERVICE	1,981,052	2,120,952	2,508,727	1,915,097	2,045,679	2,760,000	2,760,000	1,827,716	1,426,162	2,600,000
LEVEL	TEXT	TEXT AMT									
14BU	EMS COLLECTIONS FOR CITY AMBULANCE SERVICE ESTIMATE BASED ON COLLECTION TRENDS	2,600,000									
		2,600,000									
288-0000-342.15-00	FIRE GRANTS	60,000	0	36,250	0	154,543	155,084	155,084	0	0	0
288-0000-342.15-02	FIRE EQUIPMENT GRANT	0	0	0	0	0	743,000	0	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
*		2,041,052	2,120,952	2,544,977	1,915,097	2,200,222	3,658,084	2,915,084	1,827,716	1,426,162	2,600,000
	288-0000-354.00-00 ORDINANCE VIOLATION	34,760	22,271	20,331	12,190	9,633	20,000	20,000	7,800	5,320	10,000
LEVEL	TEXT		TEXT AMT								
14BU	2014 ESTIMATE FOR FALSE ALARM FEES		10,000								
			10,000								
-----											
*		34,760	22,271	20,331	12,190	9,633	20,000	20,000	7,800	5,320	10,000
	288-0000-360.00-00 MISCELLANEOUS REVENUE	72,544	17,854	329,425	20,001	13,222	16,000	16,000	146	67	16,000
LEVEL	TEXT		TEXT AMT								
14BU	EMERGENCY MEDICAL SERVICES AT SPECIAL EVENTS		16,000								
			16,000								
-----											
*		72,544	17,854	329,425	20,001	13,222	16,000	16,000	146	67	16,000
	288-0000-361.00-00 INTEREST ON INVESTMENTS	47,133	24,891	17,438	15,121	30,051	20,000	20,000	13,579	11,751	10,000
LEVEL	TEXT		TEXT AMT								
14BU	ESTIMATED INTEREST EARNINGS ON FUND BALANCES		10,000								
			10,000								
-----											
*		47,133	24,891	17,438	15,121	30,051	20,000	20,000	13,579	11,751	10,000
	288-0000-367.00-00 DONATION PRIVATE SOURCES	25	0	0	0	0	0	0	0	0	0
-----											
*		25	0	0	0	0	0	0	0	0	0
	288-0000-391.01-00 SALE OF FIXED ASSETS	1,748	575	2,139	1,858	6,532	0	0	0	0	2,000
LEVEL	TEXT		TEXT AMT								
14BU	AUCTION PROCEEDS/SALES OF ASSESTS		2,000								
			2,000								
-----											
*		1,748	575	2,139	1,858	6,532	0	0	0	0	2,000
-----											
**	EMS CAPITAL IMPROVEMENT	2,199,394	2,188,308	2,919,148	2,568,500	2,288,561	3,730,084	2,987,084	1,866,438	1,455,849	2,661,000

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
SUPPLIES											
288-0902-422.22-24	OTHER OPERATING SUPPLIES	0	0	29,760	23,770	9,666	30,000	75,151	78,796	39,933	75,000
LEVEL	TEXT	TEXT AMT									
14BU	MISCELLANEOUS OPERATING SUPPLIES/EQUIPMENT	40,000									
	CARDIAC MONITOR REPLACEMENT	35,000									
		75,000									
288-0902-422.23-20	SMALL TOOLS & EQUIPMENT	0	25,170	56,082	76,861	43,086	60,000	118,388	118,289	84,283	75,000
LEVEL	TEXT	TEXT AMT									
14BU	MISCELLANEOUS SPECIAL OPERATIONS EQUIPMENT	30,000									
	FIRE & EMS EQUIPMENT REPLACEMENT	45,000									
		75,000									
-----		-----		-----		-----		-----		-----	
*	SUPPLIES	0	25,170	85,842	100,631	52,752	90,000	193,539	197,085	124,216	150,000
	OTHER SERVICES & CHARGES										
288-0902-422.31-04	ACCOUNTING	0	0	65,691	39,441	22,876	75,000	75,000	26,095	19,542	50,000
LEVEL	TEXT	TEXT AMT									
14BU	EMS BILLING COLLECTION FEES	50,000									
		50,000									
288-0902-422.31-06	OTHER PROFESSIONAL SVCS	24,513	137,483	3,258	129,127	25,720	929,000	929,344	2,187,410	862,439	100,000
LEVEL	TEXT	TEXT AMT									
14BU	BUILDING DESIGN FEES	100,000									
		100,000									
288-0902-422.32-03	TRAVEL	4,034	0	0	0	0	0	0	0	0	0
288-0902-422.34-02	LIABILITY INSURANCE	0	0	0	1,920	0	0	0	0	0	0
288-0902-422.36-01	BUILDINGS	0	0	0	16,304	7,341	0	83,424	9,731	80,802	150,000
LEVEL	TEXT	TEXT AMT									
14BU	BUILDING REPAIR AND MAINTENANCE PROJECTS	150,000									
		150,000									
288-0902-422.36-04	COMPUTER EQUIPMENT	13,194	11,822	27,457	20,810	9,434	26,000	26,000	6,468	6,468	86,000
LEVEL	TEXT	TEXT AMT									
14BU	EMS DATA SUPPORT	6,250									
	EMS BILLING SUPPORT	5,450									
	EMS BILLING SUPPORT DATAEASE	3,000									
	AUTOMATIC VEHICLE LOCATOR SUPPORT	11,300									
	SOFTWARE SUPPORT EMS BILLING, E-PCR	60,000									
		86,000									

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
288-0902-422.37-02	CAPITAL LEASE PAYMENTS	139,458	138,207	138,207	138,207	57,200	0	0	0	0	0
LEVEL	TEXT		TEXT AMT								
14BU	MOVED TO INDIVIDUAL LEASE PRINCIPAL AND ITEREST										
	288-0902-422.37-11 CAPITAL LEASE PRINCIPAL	0	0	0	0	0	1,135,020	1,055,020	38,681	19,252	232,000
LEVEL	TEXT		TEXT AMT								
14BU	2012 AMBULANCE LEASE ENDING 2017 @1.3045%		40,000								
	2 PUMPER TRUCKS LEASE 2014 TO 2019		192,000								
	2013 TO 2033 CONSTRUCTION BOND FOR: FIRE STATION 5 REPLACEMENT FIRE TRAINING FACILITY INTEREST ONLY PAYMENT FOR 2014		232,000								
	288-0902-422.37-12 CAPITAL LEASE INTEREST	0	0	0	0	0	135,576	135,576	1,986	1,081	119,106
LEVEL	TEXT		TEXT AMT								
14BU	2012 AMBULANCE LEASE ENDING 2017 @1.3045%		4,000								
	2 PUMPER TRUCKS LEASE 2014 TO 2019		18,000								
	FIRE TRAINING FACILITY AND STATION 5		97,106								
			119,106								
	288-0902-422.39-01 REFNDS,AWARDS,IMDEMNITIES	1,313	15,535	18,512	9,717	12,231	12,000	12,000	6,436	5,708	12,000
	288-0902-422.39-38 BAD DEBT/UNCOLLECT NSF CK	35	0	0	10	644	0	0	0	0	0
	288-0902-422.39-70 EDUCATION & TRAINING	175	0	0	0	0	0	0	0	0	0
	288-0902-422.39-89 MISC CHARGES & SERVICES	0	0	0	0	1,213	0	0	0	0	0
	-----										
*	OTHER SERVICES & CHARGES	182,722	303,047	253,125	355,536	136,659	2,312,596	2,316,364	2,276,807	995,293	749,106
	CAPITAL										
	288-0902-422.42-02 BUILDINGS	26,382	22,192	10,000	109,266	67,768	250,000	6,581,896	73,440	615	400,000
LEVEL	TEXT		TEXT AMT								
14BU	FIRE STATIONS BUILDING PARKING LOT REPAIR		50,000								
	FIRE STATIONS ROOF REFURBISHMENT/REPLACEMNTS		100,000								
	ST. 7 RENOVATION		250,000								
			400,000								
	288-0902-422.43-02 MOTOR EQUIPMENT	0	0	693,351	883,014	277,943	85,000	160,000	491,216	126,216	290,000
LEVEL	TEXT		TEXT AMT								
14BU	PROGRAM VEHICLE		20,000								
	MEDIC UNIT REFURBISHMENT		150,000								
	TOW VEHICLE HM162 REPLACEMENT		60,000								
	SQUAD SUPPORT VEHICLE		60,000								
			290,000								
	288-0902-422.43-05 FIRE EQUIPMENT	0	0	415,507	0	0	0	730,095	730,095	730,095	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
288-0902-422.43-08	COMPUTER EQUIP. & NETWORK	102,684	6,994	9,151	11,856	8,107	25,000	25,000	0	0	30,000
LEVEL	TEXT		TEXT AMT								
14BU	MOBILE DATA TERMINAL REPLACEMENTS		30,000								
			30,000								
288-0902-422.43-09	MATERIALS & EQUIPMENT	357,348	84,914	4,995	0	735,243	55,000	71,269	32,641	2,178	55,000
LEVEL	TEXT		TEXT AMT								
14BU	DUAL BAND RADIO REPLACEMENT EQUIPMENT		55,000								
			55,000								
* CAPITAL		486,414	114,100	1,133,004	1,004,136	1,089,061	415,000	7,568,260	1,327,392	859,104	775,000
OTHER USES											
288-0902-422.50-02	INTER-FUND OPER. TRANSFRS	250,000	250,000	500,000	500,000	1,000,000	1,000,000	1,000,000	500,000	500,000	1,000,000
LEVEL	TEXT		TEXT AMT								
14BU	INTER-FUND OPERATING TRANSFER TO GENERAL FUND USED TO COVER EMS OPERARTING COSTS TRANSFER TO #101-0901-392-00-00 IN GENERAL FUND. INCREASE TRANSFER FROM \$500,000 TO \$1,000,000 IN 2012 TO COVER MORE OF THE COSTS PAID BY THE GEN FUND TRANSFER OF \$250,000 PER QUARTER REQUIRED PER COMMON COUNCIL ORDINANCE NO. 10204-12, PASSED 11/26/12. SUBSTITUTE BILL NO. 62-12.		1,000,000								
			1,000,000								
* OTHER USES		250,000	250,000	500,000	500,000	1,000,000	1,000,000	1,000,000	500,000	500,000	1,000,000
SUPPLIES											
288-0902-431.22-22	OTHER-MEDICAL/SAFETY	0	0	132,094	105,477	0	0	0	0	0	0
* SUPPLIES		0	0	132,094	105,477	0	0	0	0	0	0
** EMERGENCY MEDICAL SERVICE		919,136	692,317	2,104,065	2,065,780	2,278,472	3,817,596	11,078,163	4,301,284	2,478,613	2,674,106
*** EMS CAPITAL IMPROVEMENT		3,118,530	2,880,625	5,023,213	4,634,280	4,567,033	7,547,680	14,065,247	6,167,722	3,934,462	5,335,106

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

<b>Fund Name</b>	<b>Hazmat</b>				<b>Fund Number</b>	<b>289</b>	
<b>Department Description &amp; Purpose</b>	Fees collected for hazardous materials team responses						
<b>Description</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Amended Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Proposed Budget</b>	<b>Variance 2013-2014</b>	<b>% Chg</b>
<b>Revenue</b>							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	3,000	16,722	10,000	7,000	233.3%
Interest Earnings	8	13	-	19	-	-	-
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	572	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>580</b>	<b>13</b>	<b>3,000</b>	<b>16,741</b>	<b>10,000</b>	<b>7,000</b>	<b>233.3%</b>
<b>Expenditures by Cost Center</b>							
Fire Department	448	-	3,500	-	10,000	6,500	185.7%
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>448</b>	<b>-</b>	<b>3,500</b>	<b>-</b>	<b>10,000</b>	<b>6,500</b>	<b>185.7%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>
Professional Services (31xx)	-	-	-	-	-	-	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital</b>	<b>448</b>	<b>-</b>	<b>3,500</b>	<b>3,238</b>	<b>-</b>	<b>(3,500)</b>	<b>-100.0%</b>
<b>Total Expenditures by Type</b>	<b>448</b>	<b>-</b>	<b>3,500</b>	<b>3,238</b>	<b>10,000</b>	<b>6,500</b>	<b>185.7%</b>
<b>Net Surplus / (deficit)</b>	<b>132</b>	<b>13</b>	<b>(500)</b>	<b>13,503</b>	<b>-</b>	<b>-</b>	<b>-</b>
Beginning Cash Balance	2,536	2,668	2,681	2,681	2,181	-	-
Balance Sheet Adjustments	-	-	-	-	-	-	-
<b>Ending Cash Balance</b>	<b>2,668</b>	<b>2,681</b>	<b>2,181</b>	<b>16,184</b>	<b>2,181</b>	<b>-</b>	<b>-</b>
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	-	-	-	-	-	-	-
Bargaining	-	-	-	-	-	-	-
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	-
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**



## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name Hazmat

Fund Number 289

**2013 Accomplishments/Outcomes (4-10 required)**

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

City Strategy  
Number

**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

**Key Performance Indicators**

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target

Types: output, efficiency, effectiveness, quality, outcome, technology

**Information Technology (costs and FTE's also included in the financial summary)**

Expenditures	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance Services	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Other Services	-	-	-	-	-	-
Capital	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-

Information Tech. Staffing (FTE's) - - - - -

**Explain Significant Information Technology Trends and Changes Below:**

No significant IT costs associated with this fund

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name Hazmat

Fund Number 289

### Five-Year Capital Improvement Plan

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1			-	-	-	-	-	-
2			-	-	-	-	-	-
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18			-	-	-	-	-	-
19			-	-	-	-	-	-
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		-	-	-	-	-	-
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
HAZMAT											
289-0000-342.12-00	HAZMAT CHARGES	11,625	0	250	0	0	3,000	3,000	16,722	16,722	10,000
LEVEL	TEXT	TEXT AMT									
14BU	ESTIMATE OF 2014 REVENUE	10,000									
		10,000									
289-0000-342.12-01	LEPC	0	0	0	572	0	0	0	0	0	0
*		11,625	0	250	572	0	3,000	3,000	16,722	16,722	10,000
289-0000-361.00-00	INTEREST ON INVESTMENTS	0	0	21	8	13	0	0	26	19	0
*		0	0	21	8	13	0	0	26	19	0
289-0000-380.10-99	MISC. REIMBURSEMENTS	0	380	0	0	0	0	0	0	0	0
*		0	380	0	0	0	0	0	0	0	0
**	HAZMAT	11,625	380	271	580	13	3,000	3,000	16,748	16,741	10,000

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
SUPPLIES											
289-0901-422.22-24	OTHER OPERATING SUPPLIES	0	0	0	0	0	0	0	0	0	10,000
LEVEL	TEXT	TEXT AMT									
14BU	PURCHASE REPLACEMENT EQUIPMENT		10,000								
			10,000								
-----											
*	SUPPLIES	0	0	0	0	0	0	0	0	0	10,000
	CAPITAL										
289-0901-422.43-05	FIRE EQUIPMENT	12,668	3,004	6,366	448	0	3,000	3,500	3,238	3,238	0
-----											
*	CAPITAL	12,668	3,004	6,366	448	0	3,000	3,500	3,238	3,238	0
-----											
**	FIRE DEPT	12,668	3,004	6,366	448	0	3,000	3,500	3,238	3,238	10,000
-----											
***	HAZMAT	24,293	3,384	6,637	1,028	13	6,000	6,500	19,986	19,979	20,000

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

<b>Fund Name</b>	<b>Indiana River Rescue School</b>				<b>Fund Number</b>	<b>291</b>	
<b>Department Description &amp; Purpose</b>	<b>South Bend Fire Department River Rescue school registration fees</b>						
<b>Description</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Amended Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Proposed Budget</b>	<b>Variance 2013-2014</b>	<b>% Chg</b>
<b>Revenue</b>							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	195	408	200	245	200	-	0.0%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	26,350	65,000	31,300	42,140	45,000	13,700	43.8%
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>26,545</b>	<b>65,408</b>	<b>31,500</b>	<b>42,385</b>	<b>45,200</b>	<b>13,700</b>	<b>43.5%</b>
<b>Expenditures by Cost Center</b>							
River Rescue School	20,896	17,736	92,126	67,072	52,300	(39,826)	-43.2%
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>20,896</b>	<b>17,736</b>	<b>92,126</b>	<b>67,072</b>	<b>52,300</b>	<b>(39,826)</b>	<b>-43.2%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	4,805	-	2,000	-	2,500	500	25.0%
<b>Total Personnel</b>	<b>4,805</b>	<b>-</b>	<b>2,000</b>	<b>-</b>	<b>2,500</b>	<b>500</b>	<b>25.0%</b>
<b>Supplies</b>	<b>9,726</b>	<b>8,097</b>	<b>35,666</b>	<b>31,447</b>	<b>8,800</b>	<b>(26,866)</b>	<b>-75.3%</b>
Professional Services (31xx)	50	1,250	5,500	-	-	(5,500)	-100.0%
Comm/Transportation(32xx)	746	5,009	6,000	-	6,000	-	0.0%
Printing & Advertising (33xx)	-	-	-	-	5,000	5,000	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	1,597	720	3,200	73	19,000	15,800	493.8%
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	3,948	611	10,000	8,092	11,000	1,000	10.0%
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	24	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>6,365</b>	<b>7,590</b>	<b>24,700</b>	<b>8,165</b>	<b>41,000</b>	<b>16,300</b>	<b>66.0%</b>
<b>Capital</b>	<b>-</b>	<b>2,049</b>	<b>29,760</b>	<b>27,460</b>	<b>-</b>	<b>(29,760)</b>	<b>-100.0%</b>
<b>Total Expenditures by Type</b>	<b>20,896</b>	<b>17,736</b>	<b>92,126</b>	<b>67,072</b>	<b>52,300</b>	<b>(39,826)</b>	<b>-43.2%</b>
<b>Net Surplus / (deficit)</b>	<b>5,649</b>	<b>47,672</b>	<b>(60,626)</b>	<b>(24,687)</b>	<b>(7,100)</b>		
Beginning Cash Balance	66,101	71,752	119,423	119,423	58,797		
Balance Sheet Adjustments	2	(1)	-	1	-		
<b>Ending Cash Balance</b>	<b>71,752</b>	<b>119,423</b>	<b>58,797</b>	<b>94,737</b>	<b>51,697</b>		
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
A 2013 mid-year additional appropriation amount was approved by the Common Council on August 26, 2013 and is reflected in the 2013 amended budget column.

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Indiana River Rescue School

Fund Number

291

**2013 Accomplishments/Outcomes (4-10 required)**

- Two five day schools with student attendance in excess of 80. Over 50% from outside of IN
- Mustang International held their national sales conference in South Bend to correspond with our May school. First time ever held outside of Canada. Allowed over 20 of their sales and product engineers to participate in water rescue techniques
- Developed a relationship with Mustang, Zodiac boats, and Evinrude. They will provide support for the school through their products at no charge
- Teaching a group in Jefferson, IN. First time to teach outside of South Bend.
- Received 22' canopy from Hallmark trailers at no charge
- Several new boats purchased and donated. New outboard motors purchase at a deep discount
- \$5,000 grant from the Chamber of Commerce for advertising

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

**City Strategy  
Number**

-Continue to provide quality swiftwater training to the midwest	6
-Continue to upgrade old equipment	5
-Expand our student base	1
-Utilize the East Race waterway as a superior training area for swiftwater rescue	6

**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

- The demand to attend the school remains strong. 2014 spring class is almost full. May add an additional class to the schedule.

**Key Performance Indicators**

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target

Types: output, efficiency, effectiveness, quality, outcome, technology

**Information Technology (costs and FTE's also included in the financial summary)**

Expenditures	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance Services	-	-	-	-	-	-
Professional Services	500	500	500	-	500	-
Other Services	-	-	-	-	-	-
Capital	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>-</b>	<b>500</b>	<b>-</b>

Information Tech. Staffing (FTE's)

	-	-	-	-	-	-
--	---	---	---	---	---	---

**Explain Significant Information Technology Trends and Changes Below:**

costs associated with website development and maintenance

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name Indiana River Rescue School

Fund Number 291

### Five-Year Capital Improvement Plan

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1	Miscellaneous Equipment	Cash	2,300	-	-	-	-	2,300
2			-	-	-	-	-	-
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18			-	-	-	-	-	-
19			-	-	-	-	-	-
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		<b>2,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,300</b>
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
INDIANA RIVER RESCUE											
291-0000-351.10-00	SCHOOL REGISTRATION	12,350	22,800	32,400	26,350	65,000	31,300	31,300	60,200	42,140	45,000
LEVEL	TEXT	TEXT AMT									
14BU	ESTIMATE FOR 2014 BASED ON HISTORICAL TRENDS	45,000									
		45,000									
*		12,350	22,800	32,400	26,350	65,000	31,300	31,300	60,200	42,140	45,000
291-0000-360.00-00	MISCELLANEOUS REVENUE	424	0	0	0	0	0	0	0	0	0
*		424	0	0	0	0	0	0	0	0	0
291-0000-361.00-00	INTEREST ON INVESTMENTS	0	0	269	195	408	200	200	283	245	200
LEVEL	TEXT	TEXT AMT									
14BU	INTEREST EARNINGS ON FUND BALANCES	200									
		200									
*		0	0	269	195	408	200	200	283	245	200
**	INDIANA RIVER RESCUE	12,774	22,800	32,669	26,545	65,408	31,500	31,500	60,483	42,385	45,200



CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
PERSONNEL SERVICES											
291-0904-422.11-10	CLOTHING ALLOWANCE	0	352	5,526	4,805	0	2,000	2,000	1,508	0	2,500
LEVEL	TEXT	TEXT AMT									
14BU	CLOTHING PURCHASE/REPLACEMENT	2,500									
-----											
*	PERSONNEL SERVICES	0	352	5,526	4,805	0	2,000	2,000	1,508	0	2,500
SUPPLIES											
291-0904-422.21-02	PRINT SHOP	0	0	0	0	0	300	300	0	0	300
LEVEL	TEXT	TEXT AMT									
14BU	PRINTING EXPENSES	300									
-----											
291-0904-422.21-04	OTHER - OFFICE SUPPLIES	2,541	31	0	1,251	118	0	0	0	0	1,000
LEVEL	TEXT	TEXT AMT									
14BU	OFFICE SUPPLIES	1,000									
-----											
291-0904-422.22-01	CENTRAL SERVICE GASOLINE	0	0	0	174	0	200	150	631	0	1,500
LEVEL	TEXT	TEXT AMT									
14BU	BOAT AND TOW VEHICLE FUEL	1,500									
-----											
291-0904-422.22-24	OTHER OPERATING SUPPLIES	0	0	0	0	0	0	50	36	36	0
291-0904-422.23-10	REPAIR PARTS	3,743	394	163	0	1,791	3,000	3,300	3,320	1,605	3,000
LEVEL	TEXT	TEXT AMT									
14BU	BOAT AND MOTOR REPAIR AND MAINTANENCE	3,000									
-----											
291-0904-422.23-20	SMALL TOOLS & EQUIPMENT	0	0	0	8,301	6,188	3,000	31,866	31,349	29,806	3,000
LEVEL	TEXT	TEXT AMT									
14BU	REPLACE EQUIPMENT	3,000									
-----											
*	SUPPLIES	6,284	425	163	9,726	8,097	6,500	35,666	35,336	31,447	8,800
OTHER SERVICES & CHARGES											
291-0904-422.31-06	OTHER PROFESSIONAL SVCS	0	120	150	50	1,250	5,500	5,500	0	0	0
291-0904-422.32-03	TRAVEL	2,703	2,084	1,036	746	5,009	6,000	6,000	0	0	6,000
LEVEL	TEXT	TEXT AMT									

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
14BU	TRADE SHOW, HOTEL, TRAVEL REIMBURSEMENT		6,000 6,000								
	291-0904-422.33-03 PROMOTIONAL	0	0	0	0	0	0	0	0	0	5,000
LEVEL	TEXT		TEXT AMT								
14BU	WEB DESIGN AND PROMOTIONAL MATTERIALS		5,000 5,000								
	291-0904-422.36-05 OTHER EQUIPMENT	7,704	1,375	1,622	1,437	70	3,000	3,000	4,077	73	18,000
LEVEL	TEXT		TEXT AMT								
14BU	OUTSIDE REPAIR		3,000								
	RESCUE EQUIPMENT AND PWC		15,000 18,000								
	291-0904-422.36-06 RADIO EQUIPMENT	0	0	0	160	650	200	200	0	0	1,000
LEVEL	TEXT		TEXT AMT								
14BU	RADIO PURCHASE/REPAIR		1,000 1,000								
	291-0904-422.39-01 REFND, AWARDS, IMDEMNITIES	0	0	0	0	0	0	3,500	3,500	3,500	0
	291-0904-422.39-70 EDUCATION & TRAINING	4,530	3,557	3,508	3,948	611	6,000	6,500	9,068	4,592	6,000
LEVEL	TEXT		TEXT AMT								
14BU	OUTSIDE TRAINING, BOOKS, MEALS		6,000 6,000								
	291-0904-422.39-89 MISC CHARGES & SERVICES	0	0	0	0	0	0	0	0	0	5,000
LEVEL	TEXT		TEXT AMT								
14BU	REIMBURSE FIRE BUDGET FOR OVERTIME COSTS		5,000 5,000								
	* OTHER SERVICES & CHARGES	14,937	7,136	6,316	6,341	7,590	20,700	24,700	16,645	8,165	41,000
	CAPITAL										
	291-0904-422.43-02 MOTOR EQUIPMENT	0	0	0	0	0	0	27,460	27,460	27,460	0
	291-0904-422.43-05 FIRE EQUIPMENT	9,811	8,968	21,747	0	2,049	2,300	2,300	0	0	0
	* CAPITAL	9,811	8,968	21,747	0	2,049	2,300	29,760	27,460	27,460	0
	OTHER USES										
	291-0904-422.50-05 ADMINISTRATION COSTS	0	0	0	24	0	0	0	0	0	0
	* OTHER USES	0	0	0	24	0	0	0	0	0	0
	** RIVER RESCUE	31,032	16,881	33,752	20,896	17,736	31,500	92,126	80,949	67,072	52,300

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
***	INDIANA RIVER RESCUE	43,806	39,681	66,421	47,441	83,144	63,000	123,626	141,432	109,457	97,500

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

<b>Fund Name</b>	<b>Urban Development Action Grant</b>				<b>Fund Number</b>	<b>410</b>	
<b>Department Description &amp; Purpose</b>	Account for economic development expenditures which are financed by federal grants and loan repayments.						
<b>Description</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Amended Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Proposed Budget</b>	<b>Variance 2013-2014</b>	<b>% Chg</b>
<b>Revenue</b>							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	2,659	917	1,405	61	110	(1,295)	-92.2%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	555,987	6,753	68,699	3,041	-	(68,699)	-100.0%
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>558,646</b>	<b>7,670</b>	<b>70,104</b>	<b>3,102</b>	<b>110</b>	<b>(69,994)</b>	<b>-99.8%</b>
<b>Expenditures by Cost Center</b>							
Community Development (1001)	564	-	-	-	-	-	-
Economic Development (1002)	471,576	200,451	268,146	0.00	0.00	(268,146)	-100.0%
Current Program Year (1050)	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>472,140</b>	<b>200,451</b>	<b>268,146</b>	<b>-</b>	<b>-</b>	<b>(268,146)</b>	<b>-100.0%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Professional Services (31xx)	-	-	-	-	-	-	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	564	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	471,576	200,451	268,146	-	-	(268,146)	-100.0%
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>472,140</b>	<b>200,451</b>	<b>268,146</b>	<b>-</b>	<b>-</b>	<b>(268,146)</b>	<b>-100.0%</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures by Type</b>	<b>472,140</b>	<b>200,451</b>	<b>268,146</b>	<b>-</b>	<b>-</b>	<b>(268,146)</b>	<b>-100.0%</b>
<b>Net Surplus / (deficit)</b>	<b>86,506</b>	<b>(192,781)</b>	<b>(198,042)</b>	<b>3,102</b>	<b>110</b>		
Beginning Cash Balance	130,028	216,534	23,753	23,753	25,711		
Balance Sheet Adjustments	-	-	200,000	-	-		
<b>Ending Cash Balance</b>	<b>216,534</b>	<b>23,753</b>	<b>25,711</b>	<b>26,855</b>	<b>25,821</b>		
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
 The BDC payback has been deferred until April 2015. Once the BDC begins making payments, fund 410 will be able to make payments to COIT. Due to the deferred BDC payments, Investment Interest income was also reduced.

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Urban Development Action Grant

Fund Number

410

**2013 Accomplishments/Outcomes (4-10 required)**

Anticipate Receiving EDC Loan payments  
 Anticipate Receiving Payments from the BDC as a return of UDAG funds.  
 Anticipate the continued repayment of funds to COIT  
 Zero audit findings

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

**City Strategy  
Number**

Anticipate Receiving EDC Loan payments  
 Anticipate Receiving Payments from the BDC as a return of UDAG funds.  
 Anticipate the continued repayment of funds to COIT  
 Zero audit findings

6  
6  
6  
1

**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

If BDC fails to meet it's obligation to the City. We will need to find other sources to pay back the COIT funds or the City will need to forgive or reschedule the repayment of funds.

**Key Performance Indicators**

Measure	Mayoral Goal	Type	Target	2012 Actual (if available)	2013 Estimated (if available)	2014 Projection
Zero audit findings		Efficiency	0	0	0	0
Negotiate additional revenue		Efficiency	100000	N/A	100000	100000
Reschedule COIT payments		Efficiency	Yes	N/A	N/A	Yes

Types: output, efficiency, effectiveness, quality, outcome, technology

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Urban Development Action Grant

Fund Number

410

**Five-Year Capital Improvement Plan**

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1			-	-	-	-	-	-
2			-	-	-	-	-	-
3			-	-	-	-	-	-
4			-	-	-	-	-	-
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10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18			-	-	-	-	-	-
19			-	-	-	-	-	-
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		-	-	-	-	-	-
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
UDAG											
410-0000-351.01-20	ORIGINATION/SERVICE FEES	0	434	0	0	0	0	142	142	142	0
410-0000-351.31-10	LATE FEES	0	25	0	0	0	0	0	0	0	0
*		0	459	0	0	0	0	142	142	142	0
410-0000-360.00-00	MISCELLANEOUS REVENUE	780,000	645,046	107,493	536,326	1,053	67,715	67,715	2,368	2,049	0
*		780,000	645,046	107,493	536,326	1,053	67,715	67,715	2,368	2,049	0
410-0000-361.00-00	INTEREST ON INVESTMENTS	144,852	26,762	11,227	1,868	688	1,400	1,400	64	54	110
LEVEL	TEXT	TEXT AMT									
14BU	INVESTMET INTEREST	110									
		110									
410-0000-361.31-10	INTEREST INCOME	0	3,718	2,943	791	229	5	5	7	7	0
*		144,852	30,480	14,170	2,659	917	1,405	1,405	71	61	110
410-0000-362.00-00	RENTAL OF PROPERTY	30,600	71,100	36,000	0	0	0	0	0	0	0
*		30,600	71,100	36,000	0	0	0	0	0	0	0
410-0000-394.00-00	INTERFUND LOAN PROCEEDS	0	0	2,700,000	0	0	0	0	0	0	0
*		0	0	2,700,000	0	0	0	0	0	0	0
410-0000-399.31-10	PRINCIPAL ON LOANS	0	19,781	38,250	19,661	5,700	842	842	850	850	0
*		0	19,781	38,250	19,661	5,700	842	842	850	850	0
**	UDAG	955,452	766,866	2,895,913	558,646	7,670	69,962	70,104	3,431	3,102	110

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	OTHER SERVICES & CHARGES										
410-1001-460.34-02	LIABILITY INSURANCE	0	0	0	564	0	0	0	0	0	0
410-1001-460.39-30	GRANTS AND SUBSIDIES	1,278,000	0	0	0	0	0	0	0	0	0
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*	OTHER SERVICES & CHARGES	1,278,000	0	0	564	0	0	0	0	0	0
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**	COMMUNITY DEVELOPMENT	1,278,000	0	0	564	0	0	0	0	0	0



CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
OTHER SERVICES & CHARGES											
410-1002-460.38-01	PRINCIPAL	0	0	0	471,576	200,451	268,146	268,146	0	0	0
LEVEL	TEXT	TEXT AMT									
14BU	COIT LOAN REPAYMENT 2014:										
	6/15/14 PAYMENT \$138,484										
	12/15/14 PAYMENT \$138,484										
	NO INTEREST CHARGED										
* OTHER SERVICES & CHARGES		0	0	0	471,576	200,451	268,146	268,146	0	0	0
CAPITAL											
410-1002-460.41-02	BUILDINGS	0	0	5,300,000	0	0	0	0	0	0	0
* CAPITAL		0	0	5,300,000	0	0	0	0	0	0	0
** ECONOMIC DEVELOPMENT		0	0	5,300,000	471,576	200,451	268,146	268,146	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	OTHER SERVICES & CHARGES										
410-1050-460.31-06	OTHER PROF SERVICES	34,400	0	0	0	0	0	0	0	0	0
410-1050-460.39-30	GRANTS AND SUBSIDIES	0	0	1,000,000	0	0	0	0	0	0	0
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*	OTHER SERVICES & CHARGES	34,400	0	1,000,000	0	0	0	0	0	0	0
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**	PROGRAM YEAR	34,400	0	1,000,000	0	0	0	0	0	0	0



CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	CAPITAL										
410-1104-452.42-02	BUILDINGS	481,606	518,394	0	0	0	0	0	0	0	0
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*	CAPITAL	481,606	518,394	0	0	0	0	0	0	0	0
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**	POTAWATOMI ZOO	481,606	518,394	0	0	0	0	0	0	0	0
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***	UDAG	2,871,458	1,285,260	9,195,913	1,030,786	208,121	338,108	338,250	3,431	3,102	110

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

<b>Fund Name</b>	<b>Major Moves</b>				<b>Fund Number</b>	<b>412</b>	
<b>Department Description &amp; Purpose</b>	Fund accounts for proceeds of one-time State of Indiana Toll Road Lease distribution of \$12,823,151 received in 2006. The City has utilized this money to make loans to certain economic development projects to be repaid from tax increment financing revenue and other important infrastructure projects.						
<b>Description</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Amended Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Proposed Budget</b>	<b>Variance 2013-2014</b>	<b>% Chg</b>
<b>Revenue</b>							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	77,860	394,379	289,648	136,372	269,746	(19,902)	-6.9%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	32,036	320,884	239,014	118,032	312,052	73,038	30.6%
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>109,896</b>	<b>715,263</b>	<b>528,662</b>	<b>254,403</b>	<b>581,798</b>	<b>53,136</b>	<b>10.1%</b>
<b>Expenditures by Cost Center</b>							
Eddy Sreet Commons/Triangle Dev.	293,466	1,374,109	75,256	53,197	-	(75,256)	-100.0%
US 31 Relocation	43,200	758,312	770,090	573,335	-	(770,090)	-100.0%
Olive Sample Overpass Design	-	10,500	1,680,000	174,454	-	(1,680,000)	-100.0%
Main Street Two Way Street Design	-	-	870,500	91,530	-	(870,500)	-100.0%
Great Streets Design & Construction	-	-	-	-	4,500,000	4,500,000	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>336,666</b>	<b>2,142,922</b>	<b>3,395,846</b>	<b>892,516</b>	<b>4,500,000</b>	<b>1,104,154</b>	<b>32.5%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	-	-	-	-	-	-	-
<b>Supplies</b>	-	-	-	-	-	-	-
Professional Services (31xx)	-	-	-	-	-	-	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	-	-	-	-	-	-	-
<b>Capital</b>	<b>336,666</b>	<b>2,142,922</b>	<b>3,395,846</b>	<b>892,516</b>	<b>4,500,000</b>	<b>1,104,154</b>	<b>32.5%</b>
<b>Total Expenditures by Type</b>	<b>336,666</b>	<b>2,142,922</b>	<b>3,395,846</b>	<b>892,516</b>	<b>4,500,000</b>	<b>1,104,154</b>	<b>32.5%</b>
<b>Net Surplus / (deficit)</b>	<b>(226,770)</b>	<b>(1,427,658)</b>	<b>(2,867,184)</b>	<b>(638,113)</b>	<b>(3,918,202)</b>		
Beginning Cash Balance	9,551,125	9,324,355	7,896,697	7,896,697	5,029,513		
Balance Sheet Adjustments	-	-	-	-	-		
<b>Ending Cash Balance</b>	<b>9,324,355</b>	<b>7,896,697</b>	<b>5,029,513</b>	<b>7,258,584</b>	<b>1,111,311</b>		
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
The Council authorized expenditures from Major Moves of up to \$1,000,000 (Douglas Road), \$4,1,000 (Eddy Street Commons) and \$2,000,000 (Triangle Development) to be repaid with TIF property tax revenue. The Douglas Road project was completed in 2009, Eddy Street Commons was completed in 2011 and the Triangle Development project will be completed in 2012. 2013 expenditures consist of \$1,680,000 for design and ROW reconstruction of the Olive Sample Overpass and \$870,500 for the design of the S curve removal at Marion and the conversion of Main Street to two-way traffic from Marion to Sample Street.

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Major Moves

Fund Number

412

**2013 Accomplishments/Outcomes (4-10 required)**

- U.S. 31 utilities relocation construction in progress
- Collection of semi-annual loan reimbursement payments of \$41,442 from the Douglas Road TIF
- Completed downtown 2-way street study

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

City Strategy  
Number

- Start design work on essential projects for the Olive Sample Overpass and two-way traffic on Main Street in the downtown.

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**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

Public outreach & education for converting to 2-way streets in downtown area

**Key Performance Indicators**

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
Number of projects in progress	2	Output	2	2	2	2
Interest Earnings	2	Outcome	\$290,000	\$77,860	\$282,164	\$289,648
Ending Cash Balance	2	Outcome	\$5,000,000	\$9,324,355	\$6,874,292	\$5,122,954

Types: output, efficiency, effectiveness, quality, outcome, technology

**Information Technology (costs and FTE's also included in the financial summary)**

Expenditures	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance Services	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Other Services	-	-	-	-	-	-
Capital	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-

Information Tech. Staffing (FTE's)

- - - - -

**Explain Significant Information Technology Trends and Changes Below:**

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Major Moves

Fund Number

412

**Five-Year Capital Improvement Plan**

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1			-	-	-	-	-	-
2			-	-	-	-	-	-
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18	Great Streets Design & Construction	Cash	4,500,000	-	-	-	-	4,500,000
19			-	-	-	-	-	-
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		<b>4,500,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,500,000</b>
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

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18 Design and ROW dedication of reconstruction of the Olive Sample Overpass. The overpass is in poor condition and a potential safety concern.  
Project period - February through December, 2013.  
19 S curve removal near Memorial Hospital and conversion of Main Street from one-way to two-way traffic south to Sample Street. Project period - January through  
20 June, 2013.  
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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
MAJOR MOVES CONSTRUCTION											
412-0000-361.00-00	INTEREST ON INVESTMENTS	463,752	113,908	36,180	27,012	44,715	54,000	54,000	19,957	17,072	25,000
LEVEL	TEXT	TEXT AMT									
14BU	ESTIMATED INTEREST EARNINGS ON FUND BALANCE	25,000									
	MAJOR MOVES BALANCE DECR'D BY 1/3, DECREASED INT										
	REVENUE ACCORDINGLY	25,000									
*		463,752	113,908	36,180	27,012	44,715	54,000	54,000	19,957	17,072	25,000
412-0000-392.00-00	INTER-FUND OPER. TRANSFER	0	0	41,442	0	0	0	0	0	0	0
*		0	0	41,442	0	0	0	0	0	0	0
412-0000-399.02-06	PRINCIPAL INCOME	0	0	0	32,036	320,884	239,014	239,014	118,032	118,032	312,052
LEVEL	TEXT	TEXT AMT									
14BU	DOUGLAS ROAD - SCHEDULE #64	37,152									
	EDDY STREET COMMONS - SCHEDULE #85	213,961									
	TRIANGLE DEVELOPMENT - SCHEDULE #84	60,939									
		312,052									
412-0000-399.02-07	INTEREST	0	0	0	50,848	349,664	235,648	235,648	119,299	119,299	244,746
LEVEL	TEXT	TEXT AMT									
14BU	DOUGLAS ROAD - SCHEDULE #64	45,733									
	EDDY STREET COMMONS - SCHEDULE #85	177,815									
	TRIANGLE DEVELOPMENT - SCHEDULE #84	21,198									
		244,746									
*		0	0	0	82,884	670,548	474,662	474,662	237,331	237,331	556,798
**	MAJOR MOVES CONSTRUCTION	463,752	113,908	77,622	109,896	715,263	528,662	528,662	257,288	254,403	581,798



CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
CAPITAL											
412-0401-415.42-01	LAND IMPROVEMENTS	2,473	2,770,734	962,470	293,466	1,374,109	0	75,256	53,197	53,197	0
412-0401-415.42-03	STREETS AND ALLEYS	0	0	0	43,200	758,312	0	770,090	573,335	573,335	0
*	CAPITAL	2,473	2,770,734	962,470	336,666	2,132,421	0	845,346	626,532	626,532	0
**	CONTROLLER	2,473	2,770,734	962,470	336,666	2,132,421	0	845,346	626,532	626,532	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
CAPITAL											
412-0602-431.42-03	STREETS AND ALLEYS	0	0	0	0	10,500	2,280,000	2,550,500	436,590	265,984	4,500,000
LEVEL	TEXT	TEXT AMT									
14BU	GREAT STREETS DESIGN & IMPLEMENTATION	4,500,000									
		4,500,000									
-----											
*	CAPITAL	0	0	0	0	10,500	2,280,000	2,550,500	436,590	265,984	4,500,000
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**	ENGINEERING	0	0	0	0	10,500	2,280,000	2,550,500	436,590	265,984	4,500,000

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
CAPITAL											
412-0607-431.42-01	LAND IMPROVEMENTS	129,262	870,738	0	0	0	0	0	0	0	0
*	CAPITAL	129,262	870,738	0	0	0	0	0	0	0	0
**	STREET	129,262	870,738	0	0	0	0	0	0	0	0
***	MAJOR MOVES CONSTRUCTION	595,487	3,755,380	1,040,092	446,562	2,858,184	2,808,662	3,924,508	1,320,410	1,146,919	5,081,798

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

<b>Fund Name</b>	<b>Community Revitalization Enhancement District</b>				<b>Fund Number</b>	<b>434</b>	
<b>Department Description &amp; Purpose</b>	CREED funds committed to repay Federal Section 108 loan each year until 2015						
<b>Description</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Amended Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Proposed Budget</b>	<b>Variance 2013-2014</b>	<b>% Chg</b>
<b>Revenue</b>							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	733,100	653,185	650,000	-	650,000	-	0.0%
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	1,507	1,259	1,000	342	1,000	-	0.0%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>734,607</b>	<b>654,444</b>	<b>651,000</b>	<b>342</b>	<b>651,000</b>	<b>-</b>	<b>0.0%</b>
<b>Expenditures by Cost Center</b>							
Current Program Year (1050)	848,322	878,554	873,949	36,975	650,950	(222,999)	-25.5%
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>848,322</b>	<b>878,554</b>	<b>873,949</b>	<b>36,975</b>	<b>650,950</b>	<b>(222,999)</b>	<b>-25.5%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Professional Services (31xx)	-	-	-	-	-	-	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	720,000	775,000	800,000	-	609,000	(191,000)	-23.9%
Debt Service - Interest & Fees	128,322	103,554	73,949	36,975	41,950	(31,999)	-43.3%
Other Services & Charges (39xx)	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>848,322</b>	<b>878,554</b>	<b>873,949</b>	<b>36,975</b>	<b>650,950</b>	<b>(222,999)</b>	<b>-25.5%</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures by Type</b>	<b>848,322</b>	<b>878,554</b>	<b>873,949</b>	<b>36,975</b>	<b>650,950</b>	<b>(222,999)</b>	<b>-25.5%</b>
<b>Net Surplus / (deficit)</b>	<b>(113,715)</b>	<b>(224,110)</b>	<b>(222,949)</b>	<b>(36,633)</b>	<b>50</b>		
Beginning Cash Balance	561,411	447,696	223,586	223,586	637		
Balance Sheet Adjustments	-	-	-	-	-		
<b>Ending Cash Balance</b>	<b>447,696</b>	<b>223,586</b>	<b>637</b>	<b>186,953</b>	<b>687</b>		
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**

CREED is derived from State sales taxes generated within the CREED district (within Studebaker/Oliver area) up to a maximum \$1M annually through 2015. The distribution is made once a year in October and amount fluctuates significantly (note historical revenues). If we do not receive enough revenue in 2013 and 2014, we will need money from another source to cover deficit. Amount reported in 2014 for debt service principal is reduced by \$216,000 for an amount that will be paid from a separate DCI fund in 2014.

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Community Revitalization Enhancement District

Fund Number

434

**2013 Accomplishments/Outcomes (4-10 required)**

Anticipate making Section 108#8 debt service payments in a timely manner.  
Zero audit findings  
Monitor revenue to ensure adequate to cover debt service

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

**City Strategy  
Number**

Anticipate making Section 108#8 debt service payments in a timely manner.  
Zero audit findings  
Monitor revenue to ensure adequate to cover debt service

1,2  
1,2  
2

**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

If CRED funds dry up or are not in an amount great enough to make full debt service payments, COIT or other source will need to make pymts.

**Key Performance Indicators**

Measure	Mayoral Goal	Type	Target	2012 Actual (if available)	2013 Estimated (if available)	2014 Projection

Types: output, efficiency, effectiveness, quality, outcome, technology

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Community Revitalization Enhancement District

Fund Number

434

### Five-Year Capital Improvement Plan

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1			-	-	-	-	-	-
2			-	-	-	-	-	-
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18			-	-	-	-	-	-
19			-	-	-	-	-	-
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		-	-	-	-	-	-
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
CREED											
434-0000-311.00-00	GENERAL PROPERTY TAX	955,315	605,623	0	0	0	0	0	0	0	0
*		955,315	605,623	0	0	0	0	0	0	0	0
434-0000-312.40-00	OTHER TAX REVENUE	0	0	416,149	733,100	653,185	740,000	650,000	0	0	650,000
LEVEL	TEXT	TEXT AMT									
14BU	CREED REVENUE MAXIMUM OF \$1,000,000 PER YEAR RECEIVED IN ONE ANNUAL INSTALLMENT USUALLY IN NOVEMBER OR DECEMBER. THE CREED DISTRICT HAS A 15 YEAR LIFE, WHICH WOULD BE FROM 2002 THROUGH 2016	650,000									
*		0	0	416,149	733,100	653,185	740,000	650,000	0	0	650,000
434-0000-361.00-00	INTEREST ON INVESTMENTS	20,429	1,776	3,214	1,507	1,259	1,000	1,000	418	342	1,000
434-0000-361.01-00	ECON DEV-INTEREST INCOME	47,133	6,511	0	0	0	0	0	0	0	0
*		67,562	8,287	3,214	1,507	1,259	1,000	1,000	418	342	1,000
**	CREED	1,022,877	613,910	419,363	734,607	654,444	741,000	651,000	418	342	651,000

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
OTHER SERVICES & CHARGES											
434-1050-460.38-01	PRINCIPAL	1,400,000	1,175,000	847,000	720,000	775,000	800,000	800,000	800,000	0	609,000
LEVEL	TEXT	TEXT AMT									
14BU	7/25 SECTION 108#8 PYMT	825,000									
	LESS: PRINCIPAL PAID FROM A SEPARATE DCI FUND	216,000-									
		609,000									
434-1050-460.38-02	INTEREST	135,882	233,898	165,417	128,322	103,554	73,949	73,949	73,949	36,975	41,950
LEVEL	TEXT	TEXT AMT									
14BU	1/25 SECTION 108#8 PYMT	20,975									
	7/25 SECTION 108#8 PYMT	20,975									
		41,950									
-----		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
*	OTHER SERVICES & CHARGES	1,535,882	1,408,898	1,012,417	848,322	878,554	873,949	873,949	873,949	36,975	650,950
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**	PROGRAM YEAR	1,535,882	1,408,898	1,012,417	848,322	878,554	873,949	873,949	873,949	36,975	650,950
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***	CREED	2,558,759	2,022,808	1,431,780	1,582,929	1,532,998	1,614,949	1,524,949	874,367	37,316	1,301,950



**City of South Bend, Indiana  
2014 Budget Departmental Summary**

**Fund Name** Parking Garage fund **Fund Number** 601

**Department Description & Purpose** Manage 3 parking garages (Main & Colfax, Leighton, and Wayne & St. Joseph) for downtown use. Also provide parking enforcement for downtown and Eddy Street Commons area.

Description	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014	% Chg
<b>Revenue</b>							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	878,696	812,140	943,905	429,251	900,500	(43,405)	-4.6%
Interest Earnings	2,112	4,124	4,000	1,824	4,000	-	0.0%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	193,422	107,702	198,907	42,056	135,900	(63,007)	-31.7%
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>1,074,230</b>	<b>923,966</b>	<b>1,146,812</b>	<b>473,131</b>	<b>1,040,400</b>	<b>(106,412)</b>	<b>-9.3%</b>
<b>Expenditures by Cost Center</b>							
Main Street Garage (0460)	191,212	293,839	301,200	181,841	184,410	(116,790)	-38.8%
Leighton Plaza Garage (0462)	325,697	362,483	486,099	140,184	286,409	(199,690)	-41.1%
Downtown Enforcement (0463)	98,531	84,682	87,390	27,413	90,606	3,216	3.7%
Wayne Street Garage (0464)	137,287	241,187	224,570	124,350	131,854	(92,716)	-41.3%
Eddy Street Enforcement (0465)	-	1,220	30,580	600	15,900	(14,680)	-48.0%
<b>Total Cost Center Expenditures</b>	<b>752,727</b>	<b>983,411</b>	<b>1,129,839</b>	<b>474,388</b>	<b>709,179</b>	<b>(420,660)</b>	<b>-37.2%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Professional Services (31xx)	670,761	547,280	650,231	321,333	591,825	(58,406)	-9.0%
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	3,876	2,988	2,964	1,482	7,554	4,590	154.9%
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	35,856	8,148	22,850	-	41,200	18,350	80.3%
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	142	1,552	12,600	1,738	12,600	-	0.0%
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	14,184	17,772	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>724,819</b>	<b>577,740</b>	<b>688,645</b>	<b>324,553</b>	<b>653,179</b>	<b>(35,466)</b>	<b>-5.2%</b>
<b>Capital</b>	<b>27,909</b>	<b>405,671</b>	<b>441,194</b>	<b>149,835</b>	<b>56,000</b>	<b>(385,194)</b>	<b>-87.3%</b>
<b>Total Expenditures by Type</b>	<b>752,728</b>	<b>983,411</b>	<b>1,129,839</b>	<b>474,388</b>	<b>709,179</b>	<b>(420,660)</b>	<b>-37.2%</b>
<b>Net Surplus / (deficit)</b>	<b>321,502</b>	<b>(59,445)</b>	<b>16,973</b>	<b>(1,257)</b>	<b>331,221</b>		
Beginning Cash Balance	593,388	914,890	855,445	855,445	872,418		
Balance Sheet Adjustments	-	-	-	-	-		
<b>Ending Cash Balance</b>	<b>914,890</b>	<b>855,445</b>	<b>872,418</b>	<b>854,188</b>	<b>1,203,639</b>		

Staffing (FTE's)	2011 Actual	2012 Actual	2013 Budget	6/30/13 Actual	2014 Budget	Variance 2013-2014
Non-Bargaining	-	-	-	-	-	-
Bargaining	-	-	-	-	-	-
Part-Time /Seasonal/Temporary	-	-	-	-	-	-
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
 Changes in enforcement policies produce more customer-friendly practices, but revenue changes. Capital expenditures for 2014 are less expensive than 2013. In 2013 we complete the lighting upgrades and adding signage.

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Parking Garage fund

Fund Number

601

**2013 Accomplishments/Outcomes (4-10 required)**

Entered into management agreement with Downtown South Bend, Inc./Block by Block.  
Designing specifications for new lights which are anticipated to save significantly on future utility costs. Install lights in all 3 garages.  
Installation of new parking gates and credit card payment system to enhance customer experience.  
Implement improved customer communication mechanisms

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

City Strategy  
Number

Install new building signage to help parkers find places	3
Install new trash receptacles to increase usability and attractiveness	3
Review and reconcile cash receipts in the fund	1
Review and process monthly billings for accuracy and eligibility of expenses.	1

**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

Anticipate utility savings from 2012 lighting improvements.

**Key Performance Indicators**

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
Zero audit findings	Good Gov't	Efficiency	0	0	0	0
Maximize occupancy/usage rates	Good Gov't	Effectiveness	95%	91%	92%	93%
Customer satisfaction rates	Good Gov't	Effectiveness	80%	59%	70%	75%

Types: output, efficiency, effectiveness, quality, outcome, technology

**Information Technology (costs and FTE's also included in the financial summary)**

Expenditures	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance Services	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Other Services	-	-	-	-	-	-
Capital	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-

Information Tech. Staffing (FTE's)      -      -      -      -      -      -

**Explain Significant Information Technology Trends and Changes Below:**

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

Fund Name Parking Garage fund

Fund Number 601

**Five-Year Capital Improvement Plan**

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1	Roof membranes resealed	Cash	-	-	-	-	-	-
2	Replace storm water pipes	Cash	24,000	-	-	-	-	24,000
3	Replace fire extinguisher cabinets	Cash	-	-	-	-	-	-
4	Elevator overhaul/upgrades	Cash	12,000	17,000	12,000	-	-	41,000
5	Interior painting	Cash	20,000	10,000	-	-	-	30,000
6	Entrance/stairwell concrete	Cash	-	-	-	75,000	-	75,000
7	Energy-efficient lighting - Leighton	Cash	-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
	<b>Project Capital</b>							
16	New building signage	Cash	-	-	18,000	-	-	18,000
17	Install emergency call boxes	Cash	-	-	-	-	-	-
18	Software - monthly credit cards	Cash	-	-	-	-	-	-
19	Exterior billboards	Cash	-	60,000	60,000	-	-	120,000
20	Automation upgrades	Cash	-	-	10,000	-	-	10,000
21	Interior music system	Cash	-	30,000	-	-	-	30,000
22	Exterior art project	Cash	-	-	40,000	-	-	40,000
23	Smart Street meters	Cash	-	-	-	65,000	-	65,000
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
	<b>Total</b>		<b>56,000</b>	<b>117,000</b>	<b>140,000</b>	<b>140,000</b>	<b>-</b>	<b>453,000</b>
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

- 1 Roof membranes needed to keep garages from deteriorating.
- 2 Galvanized pipes are beginning to rust. Replace with PVC.
- 3 Replace fire extinguisher cabinets before they become unfunctional.
- 4 Occasional overhaul required to keep in good working order.
- 5 Painting to keep garages clean and attractive.
- 6 Maintenance on concrete surfaces
- 7 Upgrade to increase security as well as save energy and utility costs.
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- 16 New building signage needed to help customers identify parking options in downtown.
- 17 Upgrade to enhance customer safety.
- 18 Upgrade to enable monthly parkers to pay by credit card.
- 19 Upgrade for posting events; possible revenue generator.
- 20 Expect technology will improve and upgrades necessary to enhance customer service.
- 21 Possible improvement to customer security and enhancement to downtown.
- 22 Possible improvements to make downtown more attractive and vibrant.
- 23 Possible enhancement to customer service
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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
PARKING GARAGE FUND											
601-0000-349.11-02	HANDICAP PARKING	595	1,505	765	270	0	0	0	0	0	0
*		595	1,505	765	270	0	0	0	0	0	0
601-0000-351.00-00	FINES & FEES	3,792	1,146	536	370	50	0	10	10	10	0
*		3,792	1,146	536	370	50	0	10	10	10	0
601-0000-361.00-00	INTEREST ON INVESTMENTS	0	0	1,207	1,899	3,475	4,000	4,000	1,751	1,510	4,000
*		0	0	1,207	1,899	3,475	4,000	4,000	1,751	1,510	4,000
**	PARKING GARAGE FUND	4,387	2,651	2,508	2,539	3,525	4,000	4,010	1,761	1,520	4,000

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
601-0460-349.11-03	DAILY PARKING	12,743	11,154	12,920	11,000	15,102	14,873	14,873	15,299	12,167	23,735
601-0460-349.11-04	MONTHLY PARKING	167,447	178,613	172,620	179,260	173,675	193,146	193,146	105,499	79,419	173,900
601-0460-349.11-05	VALIDATIONS	5,299	5,194	5,360	7,062	1,540	8,076	8,076	55	55	660
601-0460-349.11-06	SPECIAL EVENTS	31,537	48,110	47,715	50,385	46,707	42,766	42,766	39,220	37,210	65,000
601-0460-349.11-07	KEY CARD INCOME	240	430	210	410	320	720	720	230	190	300
*		217,266	243,501	238,825	248,117	237,344	259,581	259,581	160,303	129,040	263,595
601-0460-360.00-00	MISCELLANEOUS REVENUE	0	3,119	5,053	4,178	584	0	0	5	5	0
*		0	3,119	5,053	4,178	584	0	0	5	5	0
601-0460-380.10-72	REBATES	0	0	0	0	0	0	0	19,860	0	0
*		0	0	0	0	0	0	0	19,860	0	0
	OTHER SERVICES & CHARGES										
601-0460-645.31-06	OTHER PROFESSIONAL SVCS	206,235	189,493	167,262	188,140	140,865	149,488	149,488	124,520	90,404	132,612
601-0460-645.31-70	ADM FEE ALLOCATION	0	0	0	0	0	4,392	4,392	2,928	2,196	5,763
LEVEL	TEXT		TEXT AMT								
14BU	2014 FIXED COST ALLOCATION #1		5,763								
	ADMINISTRATIVE FEE		5,763								
601-0460-645.34-02	LIABILITY INSURANCE	7,552	6,520	9,107	660	864	636	636	424	318	985
LEVEL	TEXT		TEXT AMT								
14BU	2014 FIXED COST ALLOCATION #7		985								
	LIABILITY INSURANCE		985								
601-0460-645.36-01	BUILDINGS	0	0	0	0	0	4,300	4,300	0	0	18,850
LEVEL	TEXT		TEXT AMT								
14BU	REPAIR OFFICE AREA		4,300								
	DOOR/ELEVATOR NUMBERS/WRAP		5,000								
	RESTRIP GARAGE		2,000								
	FIRE EXTINGUISHER CABINETS		1,800								
	NEW CLEARANCE BARS		750								
	EMERGENCY CALL BOXES		5,000								
			18,850								
601-0460-645.36-05	OTHER EQUIPMENT	0	0	0	0	1,152	6,184	6,184	0	0	0
601-0460-645.39-38	BAD DEBT/UNCOLLECT NSF CK	43	0	0	0	0	0	0	0	0	0
601-0460-645.39-39	CREDIT CARD CHARGES	0	0	0	0	684	4,200	4,200	1,235	925	4,200
*	OTHER SERVICES & CHARGES	213,830	196,013	176,369	188,800	143,565	169,200	169,200	129,107	93,843	162,410

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
CAPITAL											
601-0460-645.42-02	BUILDINGS	0	0	0	0	4,051	44,000	132,000	88,000	88,000	22,000
LEVEL	TEXT	TEXT AMT									
14BU	STORM WATER PIPE REPLACEMENTS	12,000									
	PAINT ENTIRE INTERIOR	10,000									
		22,000									
601-0460-645.43-10	MISCELLANEOUS EQUIPMENT	0	0	0	0	141,063	0	0	0	0	0
*	CAPITAL	0	0	0	0	145,114	44,000	132,000	88,000	88,000	22,000
	OTHER USES										
601-0460-645.50-05	ADMINISTRATIVE COST	4,846	3,384	3,127	2,412	5,160	0	0	0	0	0
*	OTHER USES	4,846	3,384	3,127	2,412	5,160	0	0	0	0	0
**	MAIN STREET	435,942	446,017	423,374	443,507	531,767	472,781	560,781	397,275	310,888	448,005



CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	STORM WATER PIPE REPLACEMENT		12,000 34,000								
601-0462-645.43-10	MISCELLANEOUS EQUIPMENT	0	0	0	0	116,871	0	0	218	101	0
*	CAPITAL	0	0	0	0	120,922	224,000	224,000	9,240	2,908	34,000
	OTHER USES										
601-0462-645.50-05	ADMINISTRATIVE COST	6,932	4,848	4,083	3,120	7,284	0	0	0	0	0
*	OTHER USES	6,932	4,848	4,083	3,120	7,284	0	0	0	0	0
**	LEIGHTON PLAZA	679,852	720,684	681,118	734,856	723,365	945,003	945,003	467,619	335,587	698,384



CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
601-0463-349.11-02	HANDICAP PARKING	1,120	35	45	270	225	0	270	360	270	0
*		1,120	35	45	270	225	0	270	360	270	0
601-0463-351.00-00	FINES & FEES	170,811	168,367	142,119	188,539	106,038	182,997	95,124	56,634	39,844	120,000
*		170,811	168,367	142,119	188,539	106,038	182,997	95,124	56,634	39,844	120,000
601-0463-361.00-00	INTEREST ON INVESTMENTS	0	0	0	213	649	0	0	406	314	0
*		0	0	0	213	649	0	0	406	314	0
	OTHER SERVICES & CHARGES										
601-0463-645.31-06	OTHER PROFESSIONAL SVCS	62,504	69,954	58,173	69,569	73,373	84,796	84,796	41,535	26,213	88,249
601-0463-645.31-70	ADM FEE ALLOCATION	0	0	0	0	0	2,100	2,100	1,400	1,050	2,357
LEVEL	TEXT		TEXT AMT								
14BU	2014 FIXED COST ALLOCATION #1		2,357								
	ADMINISTRATIVE FEE		2,357								
601-0463-645.34-02	LIABILITY INSURANCE	2,547	2,199	2,467	192	300	300	300	200	150	0
601-0463-645.39-38	BAD DEBT/UNCOLLECT NSF CK	50	0	0	142	208	0	0	0	0	0
*	OTHER SERVICES & CHARGES	65,101	72,153	60,640	69,903	73,881	87,196	87,196	43,135	27,413	90,606
	CAPITAL										
601-0463-645.43-10	MISCELLANEOUS EQUIPMENT	0	0	0	27,909	9,025	0	194	0	0	0
*	CAPITAL	0	0	0	27,909	9,025	0	194	0	0	0
	OTHER USES										
601-0463-645.50-05	ADMINISTRATIVE COST	1,613	996	867	720	1,776	0	0	0	0	0
*	OTHER USES	1,613	996	867	720	1,776	0	0	0	0	0
**	ENFORCEMENT	238,645	241,551	203,671	287,554	191,594	270,193	182,784	100,535	67,840	210,606

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
601-0464-349.11-03	DAILY PARKING	10,477	6,308	6,837	4,160	3,284	6,240	6,240	2,496	1,905	4,100
601-0464-349.11-04	MONTHLY PARKING	204,760	219,565	224,740	212,795	209,390	213,360	213,360	136,664	102,384	219,350
601-0464-349.11-05	VALIDATIONS	2,412	1,132	1,598	1,030	206	3,600	3,600	35	35	980
601-0464-349.11-06	SPECIAL EVENTS	95	1,250	2,515	3,055	750	1,650	1,650	0	0	0
601-0464-349.11-07	KEY CARD INCOME	240	220	180	120	80	300	300	260	230	500
*		217,984	228,475	235,870	221,160	213,710	225,150	225,150	139,455	104,554	224,930
601-0464-360.00-00	MISCELLANEOUS REVENUE	17	115	135	55	11-	0	0	0	0	0
*		17	115	135	55	11-	0	0	0	0	0
601-0464-380.10-72	REBATES	0	0	0	0	0	0	0	10,590	0	0
*		0	0	0	0	0	0	0	10,590	0	0
	OTHER SERVICES & CHARGES										
601-0464-645.31-06	OTHER PROFESSIONAL SVCS	150,769	147,344	117,179	127,183	104,958	124,639	124,639	90,182	62,811	111,724
601-0464-645.31-70	ADM FEE ALLOCATION	0	0	0	0	0	3,984	3,984	2,656	1,992	4,962
LEVEL	TEXT										
14BU	2014 FIXED COST ALLOCATION #1		4,962								
	ADMINISTRATIVE FEE		4,962								
601-0464-645.34-02	LIABILITY INSURANCE	6,038	5,069	6,104	2,172	600	564	564	376	282	3,418
LEVEL	TEXT										
14BU	2014 FIXED COST ALLOCATION #7		3,418								
	LIABILITY INSURANCE		3,418								
601-0464-645.36-01	BUILDINGS	0	0	0	0	0	0	0	0	0	7,550
LEVEL	TEXT										
14BU	NEW CLEARANCE BARS		750								
	FIRE EXTINGUISHER CABINETS		1,800								
	EMERGENCY CALL BOXES		5,000								
			7,550								
601-0464-645.36-05	OTHER EQUIPMENT	0	0	0	0	1,152	6,183	6,183	0	0	0
601-0464-645.39-39	CREDIT CARD CHARGES	0	0	0	0	315	4,200	4,200	442	338	4,200
*	OTHER SERVICES & CHARGES	156,807	152,413	123,283	129,355	107,025	139,570	139,570	93,656	65,422	131,854
	CAPITAL										
601-0464-645.42-02	BUILDINGS	0	0	0	0	17,945	44,000	85,000	58,927	58,927	0
601-0464-645.43-10	MISCELLANEOUS EQUIPMENT	0	0	0	0	112,665	0	0	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
*	CAPITAL	0	0	0	0	130,610	44,000	85,000	58,927	58,927	0
	OTHER USES										
	601-0464-645.50-05 ADMINISTRATIVE COST	4,046	2,976	2,508	7,932	3,552	0	0	0	0	0
*	OTHER USES	4,046	2,976	2,508	7,932	3,552	0	0	0	0	0
**	WAYNE STREET	378,854	383,979	361,796	358,502	454,886	408,720	449,720	302,628	228,904	356,784

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
601-0465-351.00-00	FINES & FEES	0	0	0	0	1,020	15,900	15,900	2,230	2,180	15,900
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
*		0	0	0	0	1,020	15,900	15,900	2,230	2,180	15,900
	OTHER SERVICES & CHARGES										
601-0465-645.31-06	OTHER PROFESSIONAL SVCS	0	0	0	0	1,220	15,900	30,580	600	600	15,900
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
*	OTHER SERVICES & CHARGES	0	0	0	0	1,220	15,900	30,580	600	600	15,900
**	EDDY STREET COMMONS	0	0	0	0	2,240	31,800	46,480	2,830	2,780	31,800
***	PARKING GARAGE FUND	1,737,680	1,794,882	1,672,467	1,826,958	1,907,377	2,132,497	2,188,778	1,272,648	947,520	1,749,579

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

<b>Fund Name</b>	<b>Fire Pension</b>				<b>Fund Number</b>	<b>701</b>	
<b>Department Description &amp; Purpose</b>	Account for post employment retirement benefits paid to retired 1937 plan member firefighters and surviving dependents. Financing is provided by state pension relief distributions.						
<b>Description</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Amended Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Proposed Budget</b>	<b>Variance 2013-2014</b>	<b>% Chg</b>
<b>Revenue</b>							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	5,524,569	5,233,388	5,035,292	2,517,646	5,386,832	351,540	7.0%
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	4,330	4,740	4,987	1,636	4,500	(487)	-9.8%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	-	1,723	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>5,528,899</b>	<b>5,239,851</b>	<b>5,040,279</b>	<b>2,519,282</b>	<b>5,391,332</b>	<b>351,053</b>	<b>7.0%</b>
<b>Expenditures by Cost Center</b>							
Fire Pension	5,627,377	5,608,547	5,900,028	2,756,842	5,874,445	(25,583)	-0.4%
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>5,627,377</b>	<b>5,608,547</b>	<b>5,900,028</b>	<b>2,756,842</b>	<b>5,874,445</b>	<b>(25,583)</b>	<b>-0.4%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	10,927	10,927	10,927	4,341	10,927	-	0.0%
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	5,615,445	5,596,271	5,883,998	2,751,912	5,858,568	(25,430)	-0.4%
<b>Total Personnel</b>	<b>5,626,372</b>	<b>5,607,198</b>	<b>5,894,925</b>	<b>2,756,253</b>	<b>5,869,495</b>	<b>(25,430)</b>	<b>-0.4%</b>
<b>Supplies</b>	<b>62</b>	<b>69</b>	<b>200</b>	<b>-</b>	<b>200</b>	<b>-</b>	<b>0.0%</b>
Professional Services (31xx)	-	-	2,096	48	2,100	4	0.2%
Comm/Transportation(32xx)	943	977	1,653	541	1,700	47	2.8%
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	99	100	-	100	-	0.0%
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	-	-	850	-	850	-	0.0%
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	204	204	-	-	(204)	-100.0%
<b>Total Service &amp; Charges</b>	<b>943</b>	<b>1,280</b>	<b>4,903</b>	<b>589</b>	<b>4,750</b>	<b>(153)</b>	<b>-3.1%</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures by Type</b>	<b>5,627,377</b>	<b>5,608,547</b>	<b>5,900,028</b>	<b>2,756,842</b>	<b>5,874,445</b>	<b>(25,583)</b>	<b>-0.4%</b>
<b>Net Surplus / (deficit)</b>	<b>(98,478)</b>	<b>(368,696)</b>	<b>(859,749)</b>	<b>(237,560)</b>	<b>(483,113)</b>		
Beginning Cash Balance	1,815,041	1,716,563	1,347,867	1,347,867	488,118		
Balance Sheet Adjustments	-	-	-	-	-		
<b>Ending Cash Balance</b>	<b>1,716,563</b>	<b>1,347,867</b>	<b>488,118</b>	<b>1,110,307</b>	<b>5,005</b>		
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**

The Fire Pension fund pays retirement benefits to certain firefighters and received reimbursement from the State of Indiana in the form of pension relief for costs incurred. Loss for 2014 results from certain costs like retiree health insurance and some other mandatory statutory benefits that are not eligible for reimbursement. Pension relief payments are received from the State two times per year, in June and September.

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Fire Pension

Fund Number

701

**2013 Accomplishments/Outcomes (4-10 required)**

- Processed 4 new pensions to date
- Published and mailed 2 newsletters to 302 Retirees and Widows
- Serviced and counseled prospective retirees
- Processed 16 Retiree/Dependant Deaths
- In the process of a software update
- Successfully filed Pension relief report with the Sate

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

**City Strategy  
Number**

- Fulfill all statutory obligations
- Minimize unnecessary expenses
- Eliminating overpays by updating contact information and increasing communication
- Disseminating more retirement information to active firefighters

2  
2  
2  
2

**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

- The most significant current challenge to the Pension Fund is a failure to notify us of the death of a Retiree/Widow/Dependent. I intend to solve the problem by increasing communication with Retirees/Widows/Dependents so families understand the importance of notifying us in the event of a death.
- Structural cash deficit problem with the fund as certain costs such as retiree health insurance are not eligible for state pension relief payments.
- By my estimates we will no longer be able to fully fund retiree health insurance through our cash balance by 2015.

**Key Performance Indicators**

Measure	Mayoral Goal	Type	Target	2012 Actual (if available)	2013 Estimated (if available)	2014 Projection

Types: output, efficiency, effectiveness, quality, outcome, technology

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name Fire Pension

Fund Number 701

### Five-Year Capital Improvement Plan

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1			-	-	-	-	-	-
2			-	-	-	-	-	-
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18			-	-	-	-	-	-
19			-	-	-	-	-	-
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		-	-	-	-	-	-
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**





CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
**	FIRE PENSION FUND	3,744,730	6,622,109	5,200,479	5,528,899	5,239,851	5,391,819	5,040,279	2,519,522	2,519,282	5,391,332

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
PERSONNEL SERVICES											
701-0903-645.10-01	REGULAR	7,443	7,442	8,139	10,927	10,927	10,927	10,927	5,582	4,341	10,927
LEVEL	TEXT	TEXT AMT									
14BU	SECRETARY SALARY	7,442									
	TRUSTEE SALARY 5 X \$697	3,485									
		10,927									
701-0903-645.11-15	MEDICAL, SURGICAL, DENTAL	0	0	0	0	0	2,500	2,500	0	0	2,500
LEVEL	TEXT	TEXT AMT									
14BU	FUNDING FOR PERSONELL HEALTH BENEFITS	2,500									
		2,500									
-----											
*	PERSONNEL SERVICES	7,443	7,442	8,139	10,927	10,927	13,427	13,427	5,582	4,341	13,427
SUPPLIES											
701-0903-645.21-03	C.S. - OFFICE SUPPLIES	279	25	225	62	69	200	200	0	0	200
LEVEL	TEXT	TEXT AMT									
14BU	REPLACEMENT OFFICE EQUIPMENT AND SUPPLIES	200									
		200									
-----											
*	SUPPLIES	279	25	225	62	69	200	200	0	0	200
OTHER SERVICES & CHARGES											
701-0903-645.31-01	LEGAL	0	0	0	0	0	2,000	2,000	0	0	2,000
LEVEL	TEXT	TEXT AMT									
14BU	OUTSIDE COUNSEL SUPPORT	2,000									
		2,000									
701-0903-645.31-71	CENRAL STORES ALLOCATION	0	0	0	0	0	0	96	64	48	100
LEVEL	TEXT	TEXT AMT									
14BU	OFFICE SUPPLIES	100									
		100									
701-0903-645.32-02	POSTAGE	1,312	982	1,080	943	977	1,449	1,353	783	541	1,400
LEVEL	TEXT	TEXT AMT									
14BU	POSTAL FEES	1,400									
		1,400									
701-0903-645.32-03	TRAVEL	159	139	0	0	0	300	300	0	0	0
701-0903-645.32-23	TRAVEL - HOTEL	0	0	0	0	0	0	0	0	0	150
LEVEL	TEXT	TEXT AMT									



CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	TO RETIRE IN CURRENT YEAR		250,000								
701-0903-701.10-09	PENSIONS DEPENDENTS	1,252,358	1,200,293	1,276,902	1,277,680	1,295,428	1,307,349	1,307,349	869,335	648,744	1,389,423
LEVEL	TEXT		TEXT AMT								
14BU	WIDOW AND DEPENDENT BENEFITS. SEE ATTACHED LIST OF WIDOWS AND DEPENDENTS RECEIVING BENEFITS IN CURRENT YEAR		1,389,423								
			1,389,423								
701-0903-701.10-10	DEFF RETI OPT PLAN(DROP)	0	72,420	93,423	0	98,013	0	0	0	0	0
701-0903-701.11-08	FIRE PENSION	390,699	391,620	270,000	342,210	284,260	330,132	330,132	178,577	135,800	369,747
LEVEL	TEXT		TEXT AMT								
14BU	RETIRE INSURANCE		369,747								
			369,747								
*	PERSONNEL SERVICES	5,469,413	5,539,661	5,538,850	5,615,445	5,596,271	5,881,498	5,881,498	3,647,784	2,751,912	5,856,068
**	FIRE PENSION	5,478,906	5,548,399	5,548,294	5,627,377	5,608,547	5,900,028	5,900,028	3,654,213	2,756,842	5,874,445
***	FIRE PENSION FUND	9,223,636	12,170,508	10,748,773	11,156,276	10,848,398	11,291,847	10,940,307	6,173,735	5,276,124	11,265,777
		246,902,913	279,095,313	352,531,076	371,420,596	381,879,488	410,737,489	454,588,178	217,021,926	162,179,890	431,426,507

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

**Fund Name** Central Development Area Bond Proceeds **Fund Number** 305

**Department Description & Purpose** To account for expenses financed by a 2003 revenue bond issue.

Description	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014	% Chg
<b>Revenue</b>							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	2,657	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>2,657</b>	-	-	-	-	-	-
<b>Expenditures by Cost Center</b>							
SBCDA 2003 Bond proceeds(1050)	1,333,429	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>1,333,429</b>	-	-	-	-	-	-
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	-	-	-	-	-	-	-
<b>Supplies</b>	-	-	-	-	-	-	-
Professional Services (31xx)	40,361	-	-	-	-	-	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	2,304	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	586,184	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>628,849</b>	-	-	-	-	-	-
<b>Capital</b>	<b>704,581</b>	-	-	-	-	-	-
<b>Total Expenditures by Type</b>	<b>1,333,430</b>	-	-	-	-	-	-
<b>Net Surplus / (deficit)</b>	<b>(1,330,773)</b>	-	-	-	-	-	-
Beginning Cash Balance	1,330,773	-	-	-	-	-	-
Balance Sheet Adjustments	-	-	-	-	-	-	-
<b>Ending Cash Balance</b>	<b>-</b>	-	-	-	-	-	-

Staffing (FTE's)	2011 Actual	2012 Actual	2013 Budget	6/30/13 Actual	2014 Budget	Variance 2013-2014
Non-Bargaining	-	-	-	-	-	-
Bargaining	-	-	-	-	-	-
Part-Time /Seasonal/Temporary	-	-	-	-	-	-
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
Fund no longer needed once 2003 bond was refinanced. Request fund be closed.

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
SBCDA 2003 BOND PROCEEDS											
305-0000-361.00-00	INTEREST ON INVESTMENTS	188,939	34,171	8,832	2,657	0	0	0	0	0	0
*		188,939	34,171	8,832	2,657	0	0	0	0	0	0
**	SBCDA 2003 BOND PROCEEDS	188,939	34,171	8,832	2,657	0	0	0	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	OTHER SERVICES & CHARGES										
305-1050-460.31-02	ENGINEERING	50,366	15,936	24,400	16,700	0	0	0	0	0	0
305-1050-460.31-06	OTHER PROF SERVICES	0	0	200,699	23,661	0	0	0	0	0	0
305-1050-460.34-02	LIABILITY INSURANCE	0	0	0	2,304	0	0	0	0	0	0
305-1050-460.39-82	DEMOLITION & CLEARANCE	37,541	0	0	0	0	0	0	0	0	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
*	OTHER SERVICES & CHARGES	87,907	15,936	225,099	42,665	0	0	0	0	0	0
	CAPITAL										
305-1050-460.41-02	BUILDINGS	21,258	0	0	0	0	0	0	0	0	0
305-1050-460.42-01	LAND IMPROVEMENTS	396,734	230,727	705,472	631,454	0	0	0	0	0	0
305-1050-460.42-02	BUILDINGS	455,151	572,609	737,945	73,127	0	0	0	0	0	0
305-1050-460.42-03	STREETS AND ALLEYS	766,063	461,703	114,052	0	0	0	0	0	0	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
*	CAPITAL	1,639,206	1,265,039	1,557,469	704,581	0	0	0	0	0	0
	OTHER USES										
305-1050-460.50-02	INTER-FUND OPER. TRANSFER	0	0	0	586,184	0	0	0	0	0	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
*	OTHER USES	0	0	0	586,184	0	0	0	0	0	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
**	PROGRAM YEAR	1,727,113	1,280,975	1,782,568	1,333,430	0	0	0	0	0	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
***	SBCDA 2003 BOND PROCEEDS	1,916,052	1,315,146	1,791,400	1,336,087	0	0	0	0	0	0

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

**Fund Name** Redevelopment Bond - Central Development **Fund Number** 314

**Department Description & Purpose** To accumulate monies as a reserve for the payment of Redevelopment Authority bonds for the central development project.

Description	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014	% Chg
<b>Revenue</b>							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	2,373	3,009	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>2,373</b>	<b>3,009</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenditures by Cost Center</b>							
Interfund Transfer	2,373	825,509	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>2,373</b>	<b>825,509</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Professional Services (31xx)	-	-	-	-	-	-	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	2,373	825,509	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>2,373</b>	<b>825,509</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures by Type</b>	<b>2,373</b>	<b>825,509</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Surplus / (deficit)</b>	<b>-</b>	<b>(822,500)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Beginning Cash Balance	822,500	822,500	-	-	-	-	-
Balance Sheet Adjustments	-	-	-	-	-	-	-
<b>Ending Cash Balance</b>	<b>822,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Staffing (FTE's)	2011 Actual	2012 Actual	2013 Budget	6/30/13 Actual	2014 Budget	Variance 2013-2014
Non-Bargaining	-	-	-	-	-	-
Bargaining	-	-	-	-	-	-
Part-Time /Seasonal/Temporary	-	-	-	-	-	-
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
Bond tied to this debt service account was paid off in early 2012. Cash in reserve has been transferred to fund 420 for use on projects. This fund can now be closed.



CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
1990 SBCDA TIF L/P BOND											
314-0000-361.00-00	INTEREST ON INVESTMENTS	30,588	7,136	3,027	2,373	3,009	0	0	0	0	0
*		30,588	7,136	3,027	2,373	3,009	0	0	0	0	0
314-0000-392.00-00	INTER-FUND OPER. TRANSFER	0	2,500	0	0	0	0	0	0	0	0
*		0	2,500	0	0	0	0	0	0	0	0
**	1990 SBCDA TIF L/P BOND	30,588	9,636	3,027	2,373	3,009	0	0	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	OTHER USES										
314-1002-460.50-02	INTER-FUND OPER. TRANSFER	37,588	7,136	3,027	2,373	825,509	0	0	0	0	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
*	OTHER USES	37,588	7,136	3,027	2,373	825,509	0	0	0	0	0
**	ECONOMIC DEVELOPMENT	37,588	7,136	3,027	2,373	825,509	0	0	0	0	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
***	1990 SBCDA TIF L/P BOND	68,176	16,772	6,054	4,746	828,518	0	0	0	0	0

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

<b>Fund Name</b>	<b>Redevelopment Bond - Airport Taxable</b>				<b>Fund Number</b>	<b>315</b>	
<b>Department Description &amp; Purpose</b>	<i>To accumulate monies as a reserve for the payment of Redevelopment Authority bonds for the airport taxable project</i>						
<b>Description</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Amended Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Proposed Budget</b>	<b>Variance 2013-2014</b>	<b>% Chg</b>
<b>Revenue</b>							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	5,538	5,571	5,000	2,241	5,000	-	0.0%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>5,538</b>	<b>5,571</b>	<b>5,000</b>	<b>2,241</b>	<b>5,000</b>	<b>-</b>	<b>0.0%</b>
<b>Expenditures by Cost Center</b>							
Transfer interest to fund 324	886,240	5,571	5,000	2,241	5,000	-	0.0%
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>886,240</b>	<b>5,571</b>	<b>5,000</b>	<b>2,241</b>	<b>5,000</b>	<b>-</b>	<b>0.0%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Professional Services (31xx)	-	-	-	-	-	-	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	886,240	5,571	5,000	2,241	5,000	-	0.0%
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>886,240</b>	<b>5,571</b>	<b>5,000</b>	<b>2,241</b>	<b>5,000</b>	<b>-</b>	<b>0.0%</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures by Type</b>	<b>886,240</b>	<b>5,571</b>	<b>5,000</b>	<b>2,241</b>	<b>5,000</b>	<b>-</b>	<b>0.0%</b>
<b>Net Surplus / (deficit)</b>	<b>(880,702)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Beginning Cash Balance	1,919,606	1,038,904	1,038,904	1,038,904	1,038,904		
Balance Sheet Adjustments	-	-	-	-	-		
<b>Ending Cash Balance</b>	<b>1,038,904</b>	<b>1,038,904</b>	<b>1,038,904</b>	<b>1,038,904</b>	<b>1,038,904</b>		
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
 No significant issues. Bond associated with this fund pays off in 2024.

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
AIRPORT 2003 DEBT RES.											
315-0000-361.00-00	INTEREST ON INVESTMENTS	61,564	16,949	7,090	5,538	5,571	5,000	5,000	2,654	2,241	5,000
*		61,564	16,949	7,090	5,538	5,571	5,000	5,000	2,654	2,241	5,000
315-0000-392.00-00	INTER-FUND OPER. TRANSFER	383,921	0	0	0	0	0	0	0	0	0
*		383,921	0	0	0	0	0	0	0	0	0
**	AIRPORT 2003 DEBT RES.	445,485	16,949	7,090	5,538	5,571	5,000	5,000	2,654	2,241	5,000

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	OTHER USES										
315-1002-460.50-02	INTER-FUND OPER. TRANSFER	61,564	16,949	7,090	886,240	5,571	5,000	5,000	2,654	2,241	5,000
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
*	OTHER USES	61,564	16,949	7,090	886,240	5,571	5,000	5,000	2,654	2,241	5,000
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
**	ECONOMIC DEVELOPMENT	61,564	16,949	7,090	886,240	5,571	5,000	5,000	2,654	2,241	5,000
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
***	AIRPORT 2003 DEBT RES.	507,049	33,898	14,180	891,778	11,142	10,000	10,000	5,308	4,483	10,000

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

<b>Fund Name</b>	<b>Coveleski Bond Debt - Service Reserve</b>				<b>Fund Number</b>	<b>317</b>	
<b>Department Description &amp; Purpose</b>	To accumulate monies as a reserve for the payment of the Coveleski Stadium recovery zone economic development bonds. Financing for debt payments is to be provided by professional sports and development area taxes (PSDA) and county option income tax revenues if PSCDA revenues are insufficient.						
<b>Description</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Amended Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Proposed Budget</b>	<b>Variance 2013-2014</b>	<b>% Chg</b>
<b>Revenue</b>							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	1,277	2,470	3,500	1,083	3,000	(500)	-14.3%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>1,277</b>	<b>2,470</b>	<b>3,500</b>	<b>1,083</b>	<b>3,000</b>	<b>(500)</b>	<b>-14.3%</b>
<b>Expenditures by Cost Center</b>							
Coveleski Stadium Debt Service	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Professional Services (31xx)	-	-	-	-	-	-	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures by Type</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Surplus / (deficit)</b>	<b>1,277</b>	<b>2,470</b>	<b>3,500</b>	<b>1,083</b>	<b>3,000</b>		
Beginning Cash Balance	498,000	499,277	501,747	501,747	505,247		
Balance Sheet Adjustments	-	-	-	-	-		
<b>Ending Cash Balance</b>	<b>499,277</b>	<b>501,747</b>	<b>505,247</b>	<b>502,830</b>	<b>508,247</b>		
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
 Debt Service Reserve Fund for 2010 Coveleski Stadium bonds in the amount of \$4.98 million dollars that closed December 23, 2010. This money remains in the fund as security for bond holders and will be used make the final bond payment due on January 15, 2019. Per Hershhal Frierson of Crowe Horvath, the Bond Debt Reserve was fully funded from bond proceeds at the time the bonds were issued. Reduced budget for 2014 because interest earnings for 2013 are behind expectations.

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
COVELESKI BOND DS RESERVE											
317-1001-361.00-00	INTEREST ON INVESTMENTS	0	0	0	1,277	2,470	3,500	3,500	1,283	1,083	3,000
LEVEL	TEXT	TEXT AMT									
14BU	ESTIMATED INTEREST EARNED ON FUND BALANCES	3,000									
	COVELESKI DEBT SERVICE RESERVE FUND	3,000									
*		0	0	0	1,277	2,470	3,500	3,500	1,283	1,083	3,000
317-1001-392.00-00	INTER-FUND OPER. TRANSFER	0	0	498,000	0	0	0	0	0	0	0
*		0	0	498,000	0	0	0	0	0	0	0
**	COMMUNITY DEVELOPMENT	0	0	498,000	1,277	2,470	3,500	3,500	1,283	1,083	3,000
***	COVELESKI BOND DS RESERVE	0	0	498,000	1,277	2,470	3,500	3,500	1,283	1,083	3,000

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

<b>Fund Name</b>	<b>Redevelopment Bond - Blackthorn Golf</b>				<b>Fund Number</b>	<b>319</b>	
<b>Department Description &amp; Purpose</b>	<b>Debt service reserve funds for Blackthorn Golf Course bond</b>						
<b>Description</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Amended Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Proposed Budget</b>	<b>Variance 2013-2014</b>	<b>% Chg</b>
<b>Revenue</b>							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	2,827	4,420	50	464	-	(50)	-100.0%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>2,827</b>	<b>4,420</b>	<b>50</b>	<b>464</b>	<b>-</b>	<b>(50)</b>	<b>-100.0%</b>
<b>Expenditures by Cost Center</b>							
Interfund Transfer	2,827	658,420	326,050	326,464	-	(326,050)	-100.0%
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>2,827</b>	<b>658,420</b>	<b>326,050</b>	<b>326,464</b>	<b>-</b>	<b>(326,050)</b>	<b>-100.0%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Professional Services (31xx)	-	-	-	-	-	-	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	2,827	658,420	326,050	326,464	-	(326,050)	-100.0%
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>2,827</b>	<b>658,420</b>	<b>326,050</b>	<b>326,464</b>	<b>-</b>	<b>(326,050)</b>	<b>-100.0%</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures by Type</b>	<b>2,827</b>	<b>658,420</b>	<b>326,050</b>	<b>326,464</b>	<b>-</b>	<b>(326,050)</b>	<b>-100.0%</b>
<b>Net Surplus / (deficit)</b>	<b>-</b>	<b>(654,000)</b>	<b>(326,000)</b>	<b>(326,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>
Beginning Cash Balance	980,000	980,000	326,000	326,000	-	-	-
Balance Sheet Adjustments	-	-	-	-	-	-	-
<b>Ending Cash Balance</b>	<b>980,000</b>	<b>326,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
 Bond associated with this debt service fund will pay off in February 2013. At that time, cash will be transferred to fund 324 for projects and fund 319 can be closed.



CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
BLACKTHORN DEBT SERVICE											
319-0000-361.00-00	INTEREST ON INVESTMENTS	36,469	8,742	3,627	2,827	4,420	50	50	464	464	0
*		36,469	8,742	3,627	2,827	4,420	50	50	464	464	0
319-0000-392.00-00	INTER-FUND OPER. TRANSFER	1,500	0	0	0	0	0	0	0	0	0
*		1,500	0	0	0	0	0	0	0	0	0
**	BLACKTHORN DEBT SERVICE	37,969	8,742	3,627	2,827	4,420	50	50	464	464	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	OTHER USES										
319-1002-460.50-02	INTER-FUND OPER. TRANSFER	36,469	8,742	3,627	2,827	4,420	0	0	464	464	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
*	OTHER USES	36,469	8,742	3,627	2,827	4,420	0	0	464	464	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
**	ECONOMIC DEVELOPMENT	36,469	8,742	3,627	2,827	4,420	0	0	464	464	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	OTHER USES										
319-1050-460.50-02	INTER-FUND OPER. TRANSFER	0	0	0	0	654,000	326,050	326,050	326,000	326,000	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
*	OTHER USES	0	0	0	0	654,000	326,050	326,050	326,000	326,000	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
**	PROGRAM YEAR	0	0	0	0	654,000	326,050	326,050	326,000	326,000	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
***	BLACKTHORN DEBT SERVICE	74,438	17,484	7,254	5,654	662,840	326,100	326,100	326,928	326,927	0

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

<b>Fund Name</b>	<b>TIF Revenue - Airport</b>				<b>Fund Number</b>	<b>324</b>	
<b>Department Description &amp; Purpose</b>	Improvement of the Airport Economic Development Area utilizing funds captured from assessed value increase in the area over time under tax increment financing (TIF) program.						
<b>Description</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Amended Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Proposed Budget</b>	<b>Variance 2013-2014</b>	<b>% Chg</b>
<b>Revenue</b>							
Property Taxes	11,187,768	11,631,287	11,200,000	7,111,555	13,400,000	2,200,000	19.6%
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	68,381	80,260	84,612	35,785	79,612	(5,000)	-5.9%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	1,174,385	292,066	2,374,640	2,306,322	-	(2,374,640)	-100.0%
Transfers In	889,068	663,991	281,000	278,205	5,000	(276,000)	-98.2%
<b>Total Revenue</b>	<b>13,319,602</b>	<b>12,667,604</b>	<b>13,940,252</b>	<b>9,731,867</b>	<b>13,484,612</b>	<b>(455,640)</b>	<b>-3.3%</b>
<b>Expenditures by Cost Center</b>							
Airport Debt Service Payments	3,090,518	3,394,399	3,476,441	1,545,057	3,561,979	85,538	2.5%
Original Airport Economic Dev Area	1,482,280	577,745	1,022,801	344,746	740,000	(282,801)	-27.6%
Original Sample Ewing Dev Area	10,005,966	8,628,323	11,645,767	3,115,525	1,634,870	(10,010,897)	-86.0%
Portage Prairie	2,225,605	1,839,914	29,796	-	-	(29,796)	-100.0%
LaSalle Square	1,133,418	149,391	141,092	-	150,000	8,908	6.3%
Area Wide	608,709	1,650,819	8,928,695	484,011	14,238,583	5,309,888	59.5%
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>18,546,496</b>	<b>16,240,591</b>	<b>25,244,592</b>	<b>5,489,339</b>	<b>20,325,432</b>	<b>(4,919,160)</b>	<b>-19.5%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Professional Services (31xx)	2,588,210	1,283,398	4,873,215	622,705	95,000	(4,778,215)	-98.1%
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	25,000	-	25,000	-	0.0%
Insurance (34xx)	480	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	55,475	60,631	65,000	47,579	65,000	-	0.0%
Debt Service - Principal	1,293,000	2,687,786	2,507,313	1,078,750	2,360,000	(147,313)	-5.9%
Debt Service - Interest & Fees	1,797,518	706,613	969,128	466,308	935,432	(33,696)	-3.5%
Other Services & Charges (39xx)	5,459,154	2,405,254	887,050	263,925	695,000	(192,050)	-21.7%
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>11,193,837</b>	<b>7,143,681</b>	<b>9,326,706</b>	<b>2,479,268</b>	<b>4,175,432</b>	<b>(5,151,274)</b>	<b>-55.2%</b>
<b>Capital</b>	<b>7,352,659</b>	<b>9,096,910</b>	<b>15,917,886</b>	<b>3,010,072</b>	<b>16,150,000</b>	<b>232,114</b>	<b>1.5%</b>
<b>Total Expenditures by Type</b>	<b>18,546,496</b>	<b>16,240,591</b>	<b>25,244,592</b>	<b>5,489,339</b>	<b>20,325,432</b>	<b>(4,919,160)</b>	<b>-19.5%</b>
<b>Net Surplus / (deficit)</b>	<b>(5,226,894)</b>	<b>(3,572,987)</b>	<b>(11,304,340)</b>	<b>4,242,528</b>	<b>(6,840,820)</b>		
Beginning Cash Balance	28,535,435	22,653,738	18,429,252	18,429,252	8,798,912		
Balance Sheet Adjustments	(654,803)	(651,499)	1,674,000	(207,879)	-		
<b>Ending Cash Balance</b>	<b>22,653,738</b>	<b>18,429,252</b>	<b>8,798,912</b>	<b>22,463,901</b>	<b>1,958,092</b>		
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**

Significant one-time revenues received in 2013: \$2M Bosch Reimbursement; \$90K reimbursement for Fire Training Facility; and \$65K for private donations for Code for America. Assumes \$2M cash carry forward into 2014.

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

TIF Revenue - Airport

Fund Number

324

**2013 Accomplishments/Outcomes (4-10 required)**

Transfer of Bosch facility to new owner  
 Ignition Park improvements: infrastructure construction; environmental work; additional acquisitions  
 Begin significant work on Renaissance District project  
 Completion of Code for American project

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

**City Strategy  
Number**

Promote and attract good jobs in growing sectors  
 Increase regional capacity  
 More inclusive and accessible opportunities  
 Reinvest locally created wealth into the local economy  
 Target investment for sustainable development

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**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

**Key Performance Indicators**

Measure	Mayoral Goal	Type	Target	2012 Actual (if available)	2013 Estimated (if available)	2014 Projection
New jobs announced approved projects	ED	Outcome	100	390	75	80
Gross AV increase	ED	Effectiveness	7.00%	8.12%	25.55%	5.00%

Types: output, efficiency, effectiveness, quality, outcome, technology

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name TIF Revenue - Airport

Fund Number 324

### Five-Year Capital Improvement Plan

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1			-	-	-	-	-	-
2			-	-	-	-	-	-
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18	Ignition Park East Acq/Reloc/Demo	324	484,870	-	-	-	-	484,870
19	Ignition Park South Acq/Reloc/Demo	324	450,000	-	-	-	-	450,000
20	Ig Pk Infrastructure Phase 1B	324	7,000,000	-	-	-	-	7,000,000
21	Installment Pymt - St. Vincent's	324	138,125	138,125	-	-	-	276,250
22	Renaissance District	324	700,000	-	-	-	-	700,000
23	Commercial Corridors	324	2,000,000	-	-	-	-	2,000,000
24	Vacant & Abandoned Demos	324	2,000,000	-	-	-	-	2,000,000
25	To be determined	324	3,377,005	-	-	2,599,200	5,000,000	10,976,205
26	Ignition Park West Acq/Reloc/Demo	324	-	3,836,633	-	-	-	3,836,633
27	Auten Road Construction	324	-	600,000	1,200,000	-	-	1,800,000
28	Cleveland/Dylan/Brick Intersection	324	-	120,000	-	-	-	120,000
29	Bendix Imp. - Cleveland to Lathrop	324	-	-	-	500,000	-	500,000
30	Commerce Extension - Sheridan	324	-	-	-	1,200,000	-	1,200,000
31	Eagle Way	324	-	-	-	100,000	-	100,000
32	Olive Extension north to Adams	324	-	-	-	350,000	-	350,000
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		<b>16,150,000</b>	<b>4,694,758</b>	<b>1,200,000</b>	<b>4,749,200</b>	<b>5,000,000</b>	<b>31,793,958</b>
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

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18 Completion of property acquisition, relocation and demolition for east section of Ignition Park  
19 Completion of property acquisition, relocation and demolition for south section of Ignition Park  
20 Estimated costs to provide next phase of infrastructure to Ignition Park & open up more land for development  
21 Make payment as agreed  
22 Additional costs for development of telecommunications highway project  
23 First phase of work on Lincolnway West and Western Avenue Corridors  
24 Assistance in effort to eliminate dilapidated structures in neighborhoods  
25 Development projects which may become opportunities for our community  
26 Completion of property acquisition, relocation and demolition for west section of Ignition Park  
27 Infrastructure projects to support development in Airport Economic Development Area  
28 Infrastructure projects to support development in Airport Economic Development Area  
29 Infrastructure projects to support development in Airport Economic Development Area  
30 Infrastructure projects to support development in Airport Economic Development Area  
31 Infrastructure projects to support development in Airport Economic Development Area  
32 Infrastructure projects to support development in Airport Economic Development Area  
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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
AIRPORT TIF REVENUE											
324-0000-311.00-00	GENERAL PROPERTY TAX	33,399	0	11,421,007	11,187,768	11,631,287	11,200,000	11,200,000	7,111,555	7,111,555	13,400,000
324-0000-311.20-00	PROPERTY TAXES-PRIOR YEAR	0	10,808,912	10,087,422	0	0	0	0	0	0	0
*		33,399	10,808,912	21,508,429	11,187,768	11,631,287	11,200,000	11,200,000	7,111,555	7,111,555	13,400,000
324-0000-312.02-00	AUTO EXCISE	25,472	0	0	0	0	0	0	0	0	0
*		25,472	0	0	0	0	0	0	0	0	0
324-0000-334.13-00	INDUSTRIAL DEVELOPMENT	125,374	0	0	0	0	0	0	0	0	0
*		125,374	0	0	0	0	0	0	0	0	0
324-0000-360.00-00	MISCELLANEOUS REVENUE	127,880	55,660	32,126	83,619	2,215	133,789	133,789	72,825	72,825	0
324-0000-360.81-01	PROPERTY OWNERS SHARE	0	0	0	1,629	0	0	0	0	0	0
*		127,880	55,660	32,126	85,248	2,215	133,789	133,789	72,825	72,825	0
324-0000-361.00-00	INTEREST ON INVESTMENTS	719,472	143,202	90,268	68,381	80,260	84,612	84,612	43,964	35,785	79,612
*		719,472	143,202	90,268	68,381	80,260	84,612	84,612	43,964	35,785	79,612
324-0000-362.00-00	RENTAL OF PROPERTY	10,760	41,243	600	600	600	0	0	8,127	0	0
*		10,760	41,243	600	600	600	0	0	8,127	0	0
324-0000-367.00-00	DONATION PRIVATE SOURCES	0	0	0	0	0	0	65,000	65,000	65,000	0
*		0	0	0	0	0	0	65,000	65,000	65,000	0
324-0000-380.10-76	BOSCH REIMBURSEMENT	0	0	0	0	0	0	2,073,156	2,073,155	2,073,155	0
324-0000-380.11-10	DEPT COMMUNITY INVESTMENT	0	0	0	0	0	0	90,143	166,559	90,143	0
*		0	0	0	0	0	0	2,163,299	2,239,714	2,163,298	0
324-0000-391.05-00	PROPERTY SALES	0	648,345	5,264	375,591	0	0	1,673	1,673	1,673	0
324-0000-391.05-02	LAND	0	0	0	0	117,908	0	0	0	0	0
*		0	648,345	5,264	375,591	117,908	0	1,673	1,673	1,673	0
324-0000-392.00-00	INTER-FUND OPER. TRANSFER	738,796	25,691	415,293	889,068	663,991	326,000	281,000	278,618	278,205	5,000
*		738,796	25,691	415,293	889,068	663,991	326,000	281,000	278,618	278,205	5,000
324-0000-399.02-06	PRINCIPAL INCOME	0	0	0	11,108	171,343	0	10,879	7,053	3,526	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
*		0	0	0	11,108	171,343	0	10,879	7,053	3,526	0
**	AIRPORT TIF REVENUE	1,781,153	11,723,053	22,051,980	12,617,764	12,667,604	11,744,401	13,940,252	9,828,529	9,731,867	13,484,612



CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
OTHER SERVICES & CHARGES											
324-1050-460.31-01	LEGAL	23,198	33,278	84,122	116,741	206,169	75,000	357,700	158,861	151,792	75,000
324-1050-460.31-02	ENGINEERING	329,170	536,243	1,137,718	1,099,080	731,764	0	1,660,302	190,297	171,894	0
324-1050-460.31-05	APPRAISAL	0	0	104,485	57,110	0	0	0	0	0	0
324-1050-460.31-06	OTHER PROF SERVICES	120,269	803,605	693,707	1,315,279	345,464	20,000	2,935,612	342,608	299,019	20,000
324-1050-460.33-03	PROMOTIONAL	4,628	0	0	0	0	25,000	25,605	605	0	25,000
324-1050-460.34-02	LIABILITY INSURANCE	0	0	0	480	0	0	0	0	0	0
324-1050-460.36-01	BUILDINGS	59,337	59,244	48,848	55,475	60,631	65,000	65,000	60,259	47,579	65,000
324-1050-460.37-02	EQUIPMENT	0	645,000	1,290,750	1,293,000	1,293,750	0	0	0	0	0
324-1050-460.37-11	CAPITAL LEASE PRINCIPAL	0	0	0	0	0	1,233,000	922,500	540,000	131,250	840,000
LEVEL	TEXT	TEXT AMT									
14BU	1/15 POLICE & FIRE BOND	416,250									
	7/15 POLICE & FIRE BOND	423,750									
	ORIGINAL PRINCIPAL \$10,215,000										
	PROJECTED PAYOFF DATE: 2/1/2023										
		840,000									
324-1050-460.37-12	CAPITAL LEASE INTEREST	0	0	0	0	0	0	310,500	693,000	513,750	336,750
LEVEL	TEXT	TEXT AMT									
14BU	1/15 POLICE & FIRE BOND PYMT	171,750									
	7/15 POLICE & FIRE BOND PYMT	165,000									
		336,750									
324-1050-460.38-01	PRINCIPAL	1,245,000	1,333,271	1,007,615	1,084,678	1,394,036	1,584,813	1,584,813	1,392,500	947,500	1,520,000
LEVEL	TEXT	TEXT AMT									
14BU	12/30 TUX BOND PYMT	360,000									
	ORIGINAL PRINCIPAL \$6,620,000										
	PROJECTED PAYOFF DATE: 12/31/2021										
	2/15 CAREER ACADEMY PYMT	125,000									
	5/15 CAREER ACADEMY PYMT	125,000									
	8/15 CAREER ACADEMY PYMT	125,000									
	11/15 CAREER ACADEMY PYMT	125,000									
	ORIGINAL PRINCIPAL \$1,500,000										
	PROJECTED PAYOFF DATE: 11/15/2014										
	2/1 2003/2011 AIRPORT BOND PYMT	325,000									
	8/1 2003/2011 AIRPORT BOND PYMT	335,000									
	ORIGINAL PRINCIPAL \$10,435,000										
	PROJECTED PAYOFF DATE: 2/1/2025										
		1,520,000									
324-1050-460.38-02	INTEREST	870,635	827,763	781,323	712,440	706,213	658,628	658,628	186,621	47,442-	598,282
LEVEL	TEXT	TEXT AMT									
14BU	7/1 TUX BOND PYMT	76,357									
	1/1 TUX BOND PYMT	76,357									

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	1/15 CAREER ACADEMY PYMT		5,000								
	5/15 CAREER ACADEMY PYMT		3,750								
	8/15 CAREER ACADEMY PYMT		2,500								
	11/15 CAREER ACADEMY PYMT		1,250								
	2/1 2003/2011 AIRPORT BOND PYMT		219,971								
	8/1 2003/2011 AIRPORT BOND PYMT		213,097								
			598,282								
324-1050-460.38-03	PAYING AGENT FEES	400	400	400	400	400	0	0	0	0	400
LEVEL	TEXT		TEXT AMT								
14BU	11/30 TUX BOND FEE		400								
			400								
324-1050-460.39-64	PROPERTY MANAGEMENT	25,028	39,195	29,883	63,840	70,652	695,000	699,833	302,150	263,925	695,000
324-1050-460.39-80	RELOCATION	0	1,086,150	836,926	1,012,963	190,941	0	33,600	0	0	0
324-1050-460.39-82	DEMOLITION & CLEARANCE	163,758	333,486	541,764	4,373,289	2,129,096	0	153,617	39,075	0	0
324-1050-460.39-89	MISC CHARGES & SERVICES	9,794	27,058	0	9,062	14,565	0	0	0	0	0
*	OTHER SERVICES & CHARGES	2,851,217	5,724,693	6,557,541	11,193,837	7,143,681	4,356,441	9,407,710	3,905,976	2,479,268	4,175,432
	CAPITAL										
324-1050-460.41-01	LAND	1,452,907	3,110,109	2,666,624	2,592,895	817,555	150,000	1,423,953	1,235,081	447,673	150,000
324-1050-460.41-02	BUILDINGS	0	0	202,749	180,000	0	0	4,430	0	0	0
324-1050-460.42-01	LAND IMPROVEMENTS	46,576	436,395	183,691	1,280,594	752,418	0	2,158,851	1,802,728	1,774,877	0
324-1050-460.42-02	BUILDINGS	10,268	443,122	291,487	425,000	3,603,246	0	3,876,227	287,427	263,018	0
324-1050-460.42-03	STREETS AND ALLEYS	822,262	105,388	155,078	2,045,858	3,478,115	17,167,559	8,235,514	438,717	438,642	16,000,000
324-1050-460.42-04	SEWERS	268,000	0	0	774,713	445,486	0	0	0	0	0
324-1050-460.42-06	UTILITY LINES	0	0	620,910	0	0	0	0	0	0	0
324-1050-460.42-07	EQUIPMENT	0	0	30,970	53,599	93	0	137,907	131,026	85,862	0
*	CAPITAL	2,600,013	4,095,014	4,151,509	7,352,659	9,096,913	17,317,559	15,836,882	3,894,979	3,010,072	16,150,000
	OTHER USES										
324-1050-460.50-02	INTER-FUND OPER. TRANSFER	385,421	809,305	0	0	0	0	0	0	0	0
*	OTHER USES	385,421	809,305	0	0	0	0	0	0	0	0
**	PROGRAM YEAR	5,836,651	10,629,012	10,709,050	18,546,496	16,240,594	21,674,000	25,244,592	7,800,955	5,489,339	20,325,432
***	AIRPORT TIF REVENUE	7,617,804	22,352,065	32,761,030	31,164,260	28,908,198	33,418,401	39,184,844	17,629,484	15,221,207	33,810,044

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

<b>Fund Name</b>	<b>Redevelopment Bond - Palais Royale</b>				<b>Fund Number</b>	<b>328</b>	
<b>Department Description &amp; Purpose</b>	To accumulate monies as a reserve for the payment of Redevelopment Authority bonds for the Palais Royale project.						
<b>Description</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Amended Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Proposed Budget</b>	<b>Variance 2013-2014</b>	<b>% Chg</b>
<b>Revenue</b>							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	3,159	8,258	6,000	3,745	6,000	-	0.0%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	637,632	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>640,791</b>	<b>8,258</b>	<b>6,000</b>	<b>3,745</b>	<b>6,000</b>	<b>-</b>	<b>0.0%</b>
<b>Expenditures by Cost Center</b>							
Interest - transferred out	-	8,258	6,000	3,745	6,000	-	0.0%
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>-</b>	<b>8,258</b>	<b>6,000</b>	<b>3,745</b>	<b>6,000</b>	<b>-</b>	<b>0.0%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Professional Services (31xx)	-	-	-	-	-	-	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	8,258	6,000	3,745	6,000	-	0.0%
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>-</b>	<b>8,258</b>	<b>6,000</b>	<b>3,745</b>	<b>6,000</b>	<b>-</b>	<b>0.0%</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures by Type</b>	<b>-</b>	<b>8,258</b>	<b>6,000</b>	<b>3,745</b>	<b>6,000</b>	<b>-</b>	<b>0.0%</b>
<b>Net Surplus / (deficit)</b>	<b>640,791</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Beginning Cash Balance	1,095,048	1,735,839	1,735,839	1,735,839	1,735,839	-	-
Balance Sheet Adjustments	-	-	-	-	-	-	-
<b>Ending Cash Balance</b>	<b>1,735,839</b>	<b>1,735,839</b>	<b>1,735,839</b>	<b>1,735,839</b>	<b>1,735,839</b>	<b>-</b>	<b>-</b>
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	-	-	-	-	-	-	-
Bargaining	-	-	-	-	-	-	-
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	-
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
Debt service reserve only.

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
SBCDA 2003 DEBT RES.											
328-0000-361.00-00	INTEREST ON INVESTMENTS	35,225	9,768	4,053	3,159	8,258	6,000	6,000	4,435	3,745	6,000
*		35,225	9,768	4,053	3,159	8,258	6,000	6,000	4,435	3,745	6,000
328-0000-392.00-00	INTER-FUND OPER. TRANSFER	219,009	0	0	0	0	0	0	0	0	0
*		219,009	0	0	0	0	0	0	0	0	0
**	SBCDA 2003 DEBT RES.	254,234	9,768	4,053	3,159	8,258	6,000	6,000	4,435	3,745	6,000

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	OTHER USES										
328-1002-460.50-02	INTER-FUND OPER. TRANSFER	35,225	9,768	4,053	637,633-	8,258	6,000	6,000	4,435	3,745	6,000
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
*	OTHER USES	35,225	9,768	4,053	637,633-	8,258	6,000	6,000	4,435	3,745	6,000
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
**	ECONOMIC DEVELOPMENT	35,225	9,768	4,053	637,633-	8,258	6,000	6,000	4,435	3,745	6,000
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***	SBCDA 2003 DEBT RES.	289,459	19,536	8,106	634,474-	16,516	12,000	12,000	8,870	7,490	12,000

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

<b>Fund Name</b>	<b>Tax Incremental Financing (TIF) - Downtown</b>				<b>Fund Number</b>	<b>420</b>	
<b>Department Description &amp; Purpose</b>	<i>To account for expenditures for public improvements in the central business tax incremental district. Also, transfers are made to debt service funds to meet debt obligations as they mature. Financing is provided by property tax proceeds in excess of those attributable to the assessed valuation of the property in the district before redevelopment.</i>						
<b>Description</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Amended Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Proposed Budget</b>	<b>Variance 2013-2014</b>	<b>% Chg</b>
<b>Revenue</b>							
Property Taxes	3,633,473	3,671,478	3,650,000	1,705,491	3,650,000	-	0.0%
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	400,000	398,000	398,500	198,500	401,000	2,500	0.6%
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	9,217	7,940	59,993	5,036	6,000	(53,993)	-90.0%
Bond Proceeds	1,212,663	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	78,792	584,659	554,761	266,297	355,366	(199,395)	-35.9%
Transfers In	775,482	833,768	-	3,745	6,000	6,000	-
<b>Total Revenue</b>	<b>6,109,627</b>	<b>5,495,845</b>	<b>4,663,254</b>	<b>2,179,069</b>	<b>4,418,366</b>	<b>(244,888)</b>	<b>-5.3%</b>
<b>Expenditures by Cost Center</b>							
SBCDA Debt Service	2,487,053	2,235,539	2,880,167	1,440,375	2,881,966	1,799	0.1%
SBCDA Activity Exp	3,223,700	4,911,624	2,421,935	263,606	2,785,745	363,810	15.0%
Interfund Transfers	824,558	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>6,535,311</b>	<b>7,147,163</b>	<b>5,302,102</b>	<b>1,703,981</b>	<b>5,667,711</b>	<b>365,609</b>	<b>6.9%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Professional Services (31xx)	337,850	371,671	216,902	45,620	77,500	(139,402)	-64.3%
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	72	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	947,500	1,392,581	1,851,667	1,008,333	1,906,668	55,001	3.0%
Debt Service - Interest & Fees	1,539,552	842,958	1,029,255	432,042	975,298	(53,957)	-5.2%
Other Services & Charges (39xx)	513,775	414,419	393,050	180,585	359,000	(34,050)	-8.7%
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	824,558	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>4,163,307</b>	<b>3,021,629</b>	<b>3,490,874</b>	<b>1,666,580</b>	<b>3,318,466</b>	<b>(172,408)</b>	<b>-4.9%</b>
<b>Capital</b>	<b>2,372,004</b>	<b>4,125,534</b>	<b>1,811,228</b>	<b>37,401</b>	<b>2,349,245</b>	<b>538,017</b>	<b>29.7%</b>
<b>Total Expenditures by Type</b>	<b>6,535,311</b>	<b>7,147,163</b>	<b>5,302,102</b>	<b>1,703,981</b>	<b>5,667,711</b>	<b>365,609</b>	<b>6.9%</b>
<b>Net Surplus / (deficit)</b>	<b>(425,684)</b>	<b>(1,651,318)</b>	<b>(638,848)</b>	<b>475,088</b>	<b>(1,249,345)</b>		
Beginning Cash Balance	5,004,735	4,560,745	2,843,357	2,843,357	2,204,509		
Balance Sheet Adjustments	(18,306)	(66,070)	-	(4,001)	-		
<b>Ending Cash Balance</b>	<b>4,560,745</b>	<b>2,843,357</b>	<b>2,204,509</b>	<b>3,314,444</b>	<b>955,164</b>		
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**

2012 Revenues included one-time receipts from pay-off of 1996 bonds and land sales. Debt service changes relate to one-time payment restructuring of 2003 bonds in 2012.

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Tax Incremental Financing (TIF) - Downtown

Fund Number

420

**2013 Accomplishments/Outcomes (4-10 required)**

Completion of Century Center Island Park improvements  
Coveleski improvements in partnership with new owners  
Acquisition of Gates property  
Rehabilitation of structure for new Veteran's Clinic

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

**City Strategy  
Number**

Promote and attract good jobs in growing sectors  
Increase regional capacity  
More inclusive and accessible opportunities  
Reinvest locally created wealth into the local economy  
Target investment for sustainable development

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**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

**Key Performance Indicators**

Measure	Mayoral Goal	Type	Target	2012 Actual (if available)	2013 Estimated (if available)	2014 Projection
New jobs announced approved projects	ED	Outcome	50	0	50	50
Number of new residential units	ED	Output	100	6	35	105
Grow Assessed Value of area	ED	Effectiveness	5.00%	0.19%	-0.19%	2.00%

Types: output, efficiency, effectiveness, quality, outcome, technology

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Tax Incremental Financing (TIF) - Downtown

Fund Number

420

### Five-Year Capital Improvement Plan

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1			-	-	-	-	-	-
2			-	-	-	-	-	-
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18	Streetscape improvements	420	750,000	-	-	-	-	750,000
19	To be determined	420	1,599,245	-	-	-	-	1,599,245
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		<b>2,349,245</b>	-	-	-	-	<b>2,349,245</b>
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

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18 Plans for downtown to be determined in late 2013 as part of a strategic planning process.

19 Plans for downtown to be determined in late 2013 as part of a strategic planning process.

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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
SBCDA GENERAL ACCOUNT											
420-0000-311.00-00	GENERAL PROPERTY TAX	12,695	0	3,915,158	3,633,473	3,671,478	3,650,000	3,650,000	1,705,491	1,705,491	3,650,000
420-0000-311.20-00	PROPERTY TAXES-PRIOR YEAR	0	3,870,188	3,420,959	0	0	0	0	0	0	0
*		12,695	3,870,188	7,336,117	3,633,473	3,671,478	3,650,000	3,650,000	1,705,491	1,705,491	3,650,000
420-0000-312.02-00	AUTO EXCISE	9,682	0	0	0	0	0	0	0	0	0
*		9,682	0	0	0	0	0	0	0	0	0
420-0000-317.00-00	HOTEL/MOTEL TAX	0	0	0	400,000	398,000	398,500	398,500	198,500	198,500	401,000
*		0	0	0	400,000	398,000	398,500	398,500	198,500	198,500	401,000
420-0000-349.11-00	PARKING	18,276	22,941	22,038	22,893	19,915	17,000	17,000	9,202	7,291	17,000
420-0000-349.12-00	PARKING - ST. JOE	27,240	28,773	30,251	28,310	23,157	17,000	17,000	11,571	8,916	17,000
*		45,516	51,714	52,289	51,203	43,072	34,000	34,000	20,773	16,207	34,000
420-0000-360.00-00	MISCELLANEOUS REVENUE	305	0	399,000	24,824	144,934	79,419	79,419	0	0	0
420-0000-360.05-01	REIMBURSEMENT REVENUE	321	0	0	0	0	0	0	0	0	0
*		626	0	399,000	24,824	144,934	79,419	79,419	0	0	0
420-0000-361.00-00	INTEREST ON INVESTMENTS	126,073	13,569	15,002	9,217	7,940	12,000	12,000	6,188	5,037	13,000
420-0000-361.31-10	INTEREST INCOME	0	0	0	0	37,973	0	47,993	33,223	29,337	36,645
LEVEL	TEXT	TEXT AMT									
14BU	VETERAN'S CLINIC	36,645									
		36,645									
*		126,073	13,569	15,002	9,217	45,913	12,000	59,993	39,411	34,373	49,645
420-0000-362.00-00	RENTAL OF PROPERTY	365	365	365	2,765	119,952	288,328	122,342	107,911	93,051	82,342
LEVEL	TEXT	TEXT AMT									
14BU	VETERAN'S CLINIC LEASE	52,020									
	216 WESTERN LEASE	30,322									
		82,342									
*		365	365	365	2,765	119,952	288,328	122,342	107,911	93,051	82,342
420-0000-391.01-00	SALE OF FIXED ASSETS	0	196,083	0	0	0	0	0	0	0	0
420-0000-391.05-00	PROPERTY SALES	0	406,469	10	0	122,038	100,000	100,000	196	196	0
420-0000-391.05-02	LAND	0	0	0	0	0	0	35,000	21,513	21,513	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
*		0	602,552	10	0	122,038	100,000	135,000	21,709	21,709	0
420-0000-392.00-00	INTER-FUND OPER. TRANSFER	72,814	16,904	7,080	775,482	833,768	0	0	4,435	3,745	6,000
*		72,814	16,904	7,080	775,482	833,768	0	0	4,435	3,745	6,000
420-0000-399.31-10	PRINCIPAL ON LOANS	0	0	0	0	116,689	0	184,000	121,439	105,993	195,349
LEVEL	TEXT		TEXT AMT								
14BU	VETERAN'S CLINIC		195,349								
			195,349								
*		0	0	0	0	116,689	0	184,000	121,439	105,993	195,349
	OTHER USES										
420-0000-460.50-02	INTER-FUND OPER. TRANSFER	130,092	0	0	0	0	0	0	0	0	0
*	OTHER USES	130,092	0	0	0	0	0	0	0	0	0
**	SBCDA GENERAL ACCOUNT	397,863	4,555,292	7,809,863	4,896,964	5,495,844	4,562,247	4,663,254	2,219,669	2,179,069	4,418,336



CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
*	OTHER SERVICES & CHARGES	2,526,824	3,163,780	3,348,602	3,338,749	3,021,629	2,750,755	3,508,274	2,996,242	1,666,580	3,318,466
	CAPITAL										
	420-1050-460.41-01 LAND	1,496,502	792,096	17,065	341,190	0	0	0	0	0	0
	420-1050-460.41-02 BUILDINGS	164,604	153,361	536,257	0	1,210,742	0	0	0	0	0
	420-1050-460.42-01 LAND IMPROVEMENTS	0	104,348	34,175	878,130	2,452,938	0	408,477	31,466	26,973	0
	420-1050-460.42-02 BUILDINGS	0	10,633	852,164	528,094	327,202	0	198,128	10,428	10,428	0
	420-1050-460.42-03 STREETS AND ALLEYS	0	4,630	0	624,590	134,652	2,349,245	1,187,223	0	0	2,349,245
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*	CAPITAL	1,661,106	1,065,068	1,439,661	2,372,004	4,125,534	2,349,245	1,793,828	41,894	37,401	2,349,245
	OTHER USES										
	420-1050-460.50-02 INTER-FUND OPER. TRANSFER	219,009	2,500	0	824,558	0	0	0	0	0	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
*	OTHER USES	219,009	2,500	0	824,558	0	0	0	0	0	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
**	PROGRAM YEAR	4,406,939	4,231,348	4,788,263	6,535,311	7,147,163	5,100,000	5,302,102	3,038,136	1,703,981	5,667,711
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***	SBCDA GENERAL ACCOUNT	4,804,802	8,786,640	12,598,126	11,432,275	12,643,007	9,662,247	9,965,356	5,257,805	3,883,050	10,086,047

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

**Fund Name** Tax Incremental Financing (TIF) - West Washington **Fund Number** 422

**Department Description & Purpose** To account for expenditures for public improvement projects in the West Washington Economic Development Area. Financing is provided by property tax proceeds in excess of those attributable to the assessed value of the property in the district before redevelopment.

Description	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014	% Chg
<b>Revenue</b>							
Property Taxes	431,085	422,715	440,000	264,690	420,000	(20,000)	-4.5%
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	3,141	3,920	4,000	857	2,000	(2,000)	-50.0%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>434,226</b>	<b>426,635</b>	<b>444,000</b>	<b>265,547</b>	<b>422,000</b>	<b>(22,000)</b>	<b>-5.0%</b>
<b>Expenditures by Cost Center</b>							
West Washington TIF Activities	658,344	906,749	668,815	135,870	648,915	(19,900)	-3.0%
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>658,344</b>	<b>906,749</b>	<b>668,815</b>	<b>135,870</b>	<b>648,915</b>	<b>(19,900)</b>	<b>-3.0%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Professional Services (31xx)	23,190	6,089	-	1,168	-	-	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	42,423	610	-	510	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>65,613</b>	<b>6,699</b>	<b>-</b>	<b>1,678</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital</b>	<b>592,731</b>	<b>900,050</b>	<b>668,815</b>	<b>134,192</b>	<b>648,915</b>	<b>(19,900)</b>	<b>-3.0%</b>
<b>Total Expenditures by Type</b>	<b>658,344</b>	<b>906,749</b>	<b>668,815</b>	<b>135,870</b>	<b>648,915</b>	<b>(19,900)</b>	<b>-3.0%</b>
<b>Net Surplus / (deficit)</b>	<b>(224,118)</b>	<b>(480,114)</b>	<b>(224,815)</b>	<b>129,677</b>	<b>(226,915)</b>		
Beginning Cash Balance	1,155,962	931,844	451,730	451,730	226,915		
Balance Sheet Adjustments	-	-	-	-	-		
<b>Ending Cash Balance</b>	<b>931,844</b>	<b>451,730</b>	<b>226,915</b>	<b>581,407</b>	<b>-</b>		
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
 Anticipate completion of Rushton Square and Hansel Center projects in 2013.

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Tax Incremental Financing (TIF) - West Washington

Fund Number

422

**2013 Accomplishments/Outcomes (4-10 required)**

Completion of Rushton Square project  
Completion of Hansel Center project

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

**City Strategy  
Number**

Identification of appropriate projects for City involvement	6
Invest for growth to maximize funding for appropriately effective projects	6
Review possible expansion of area to enhance development	6
More inclusive and accessible opportunities	4
Reinvest locally created wealth into the local economy	6
Target investment for sustainable development	6

**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

**Key Performance Indicators**

Measure	Mayoral Goal	Type	Target	2012 Actual (if available)	2013 Estimated (if available)	2014 Projection
Grow Assessed Value in area	ED	Effectiveness	5%	12.87%	4.77%	4.00%

Types: output, efficiency, effectiveness, quality, outcome, technology

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Tax Incremental Financing (TIF) - West Washington

Fund Number

422

### Five-Year Capital Improvement Plan

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1			-	-	-	-	-	-
2			-	-	-	-	-	-
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18	West Washington Activities	422	648,915	440,000	-	-	-	1,088,915
19			-	-	-	-	-	-
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		<b>648,915</b>	<b>440,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,088,915</b>
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
TIF ALLOC WEST WASHINGTON											
422-0000-311.00-00	GENERAL PROPERTY TAX	1,784	0	631,345	431,085	422,715	440,000	440,000	264,690	264,690	420,000
422-0000-311.20-00	PROPERTY TAXES-PRIOR YEAR	0	358,844	228,704	0	0	0	0	0	0	0
*		1,784	358,844	860,049	431,085	422,715	440,000	440,000	264,690	264,690	420,000
422-0000-312.02-00	AUTO EXCISE	1,361	0	0	0	0	0	0	0	0	0
*		1,361	0	0	0	0	0	0	0	0	0
422-0000-361.00-00	INTEREST ON INVESTMENTS	13,029	1,117	1,959	3,141	3,920	4,000	4,000	1,063	857	2,000
*		13,029	1,117	1,959	3,141	3,920	4,000	4,000	1,063	857	2,000
**	TIF ALLOC WEST WASHINGTON	16,174	359,961	862,008	434,226	426,635	444,000	444,000	265,753	265,547	422,000



CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	OTHER SERVICES & CHARGES										
422-1050-460.31-01	LEGAL	314	1,541	619	4,840	5,823	0	931	931	931	0
422-1050-460.31-05	APPRAISAL	0	0	0	12,940	0	0	0	0	0	0
422-1050-460.31-06	OTHER PROF SERVICES	0	690	544	5,410	266	0	260	237	237	0
422-1050-460.39-64	PROPERTY MANAGEMENT	2,668	652	1,840	615	610	10,000	10,305	690	510	0
422-1050-460.39-82	DEMOLITION & CLEARANCE	0	0	0	41,808	0	0	0	0	0	0
422-1050-460.39-89	MISC CHARGES & SERVICES	928	0	0	0	0	0	0	0	0	0
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*	OTHER SERVICES & CHARGES	3,910	2,883	3,003	65,613	6,699	10,000	11,496	1,858	1,678	0
	CAPITAL										
422-1050-460.41-01	LAND	0	0	0	151,720	0	0	0	0	0	0
422-1050-460.41-02	BUILDINGS	0	0	0	441,011	0	0	0	0	0	0
422-1050-460.42-01	LAND IMPROVEMENTS	0	0	5,027	0	0	0	0	0	0	0
422-1050-460.42-02	BUILDINGS	357,633	213,660	0	0	900,050	0	218,250	176,164	134,192	0
422-1050-460.42-03	STREETS AND ALLEYS	0	0	0	0	0	440,000	439,069	96,060	0	648,915
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*	CAPITAL	357,633	213,660	5,027	592,731	900,050	440,000	657,319	272,224	134,192	648,915
**	PROGRAM YEAR	361,543	216,543	8,030	658,344	906,749	450,000	668,815	274,082	135,870	648,915
***	TIF ALLOC WEST WASHINGTON	377,717	576,504	870,038	1,092,570	1,333,384	894,000	1,112,815	539,835	401,417	1,070,915

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

<b>Fund Name</b>	<b>Redevelopment Retail &amp; Leighton Plaza</b>				<b>Fund Number</b>	<b>425</b>	
<b>Department Description &amp; Purpose</b>	Upkeep and management of the Michigan Street Shops, Leighton Plaza, and Wayne Street Retail spaces in downtown.						
<b>Description</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Amended Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Proposed Budget</b>	<b>Variance 2013-2014</b>	<b>% Chg</b>
<b>Revenue</b>							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	334	383	-	186	500	500	-
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	112,761	131,416	156,905	86,218	156,405	(500)	-0.3%
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>113,095</b>	<b>131,799</b>	<b>156,905</b>	<b>86,404</b>	<b>156,905</b>	<b>-</b>	<b>0.0%</b>
<b>Expenditures by Cost Center</b>							
Leighton Retail	126,900	89,830	100,409	34,407	100,409	-	0.0%
Leighton Plaza	26,255	22,591	33,918	15,674	33,918	-	0.0%
Wayne Street Retail	9,709	23,462	16,858	3,775	16,858	-	0.0%
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>162,864</b>	<b>135,883</b>	<b>151,185</b>	<b>53,856</b>	<b>151,185</b>	<b>-</b>	<b>0.0%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>9,300</b>	<b>7,366</b>	<b>11,432</b>	<b>1,175</b>	<b>-</b>	<b>(11,432)</b>	<b>-100.0%</b>
Professional Services (31xx)	11,115	14,135	10,905	-	130,133	119,228	1093.3%
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	17,018	4,922	9,182	3,428	-	(9,182)	-100.0%
Repairs & Maintenance (36xx)	83,083	56,703	65,113	29,754	-	(65,113)	-100.0%
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	38,048	38,757	47,527	19,498	-	(47,527)	-100.0%
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>149,264</b>	<b>114,517</b>	<b>132,727</b>	<b>52,679</b>	<b>130,133</b>	<b>(2,594)</b>	<b>-2.0%</b>
<b>Capital</b>	<b>4,300</b>	<b>14,000</b>	<b>7,026</b>	<b>-</b>	<b>21,052</b>	<b>14,026</b>	<b>199.6%</b>
<b>Total Expenditures by Type</b>	<b>162,864</b>	<b>135,883</b>	<b>151,185</b>	<b>53,855</b>	<b>151,185</b>	<b>-</b>	<b>0.0%</b>
<b>Net Surplus / (deficit)</b>	<b>(49,769)</b>	<b>(4,084)</b>	<b>5,720</b>	<b>32,549</b>	<b>5,720</b>		
Beginning Cash Balance	149,244	99,475	95,394	95,394	101,114		
Balance Sheet Adjustments	-	3	-	-	-		
<b>Ending Cash Balance</b>	<b>99,475</b>	<b>95,394</b>	<b>101,114</b>	<b>127,944</b>	<b>106,834</b>		
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
 Keep retail spaces maintained and occupied to complement a vibrant downtown.

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Redevelopment Retail & Leighton Plaza

Fund Number

425

**2013 Accomplishments/Outcomes (4-10 required)**

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

**City Strategy  
Number**

Upgrade AVAC units	2
Maintain full occupancy	3
Replace awnings	1

**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

**Key Performance Indicators**

Measure	Mayoral Goal	Type	Target	2012 Actual (if available)	2013 Estimated (if available)	2014 Projection
Collect rents as stated in lease terms	ED	Efficiency	95%	101%	90%	90%
Maintain occupancy	ED	Effectiveness	95%	93%	90%	90%

Types: output, efficiency, effectiveness, quality, outcome, technology

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Redevelopment Retail & Leighton Plaza

Fund Number

425

### Five-Year Capital Improvement Plan

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1	Replace HVAC units as necessary	425	14,052	-	-	-	-	14,052
2	Awning replacement	425	7,000	-	-	-	-	7,000
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18			-	-	-	-	-	-
19			-	-	-	-	-	-
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		<b>21,052</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>21,052</b>
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

- 1 Current units are old and do not work efficiently
- 2 Awnings showing wear and tear

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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
TIF - LEIGHTON PLAZA											
425-0000-361.00-00	INTEREST ON INVESTMENTS	3,959	1,033	485	332	381	0	0	221	186	0
*		3,959	1,033	485	332	381	0	0	221	186	0
425-0000-362.00-00	RENTAL OF PROPERTY	0	0	0	0	2,750	0	0	2,413	2,200	0
*		0	0	0	0	2,750	0	0	2,413	2,200	0
**	TIF - LEIGHTON PLAZA	3,959	1,033	485	332	3,131	0	0	2,634	2,386	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
425-1081-351.12-10	LATE FEES	313	399	549	51	0	0	0	0	0	0
*		313	399	549	51	0	0	0	0	0	0
425-1081-360.00-00	MISCELLANEOUS REVENUE	3,513	6,737	11,766	13,094	11,302	6,000	6,000	8,375	5,965	6,000
LEVEL	TEXT	TEXT AMT									
14BU	RC RESOLUTION #3088 APPROVED 10/25/2012										
425-1081-360.20-00	COMMON AREA MAINT. INC.	26,583	25,815	31,468	17,282	26,224	26,050	26,050	19,247	16,606	26,050
*		30,096	32,552	43,234	30,376	37,526	32,050	32,050	27,622	22,571	32,050
425-1081-361.00-00	INTEREST ON INVESTMENTS	16	4	3	2	2	500	500	1	1	500
*		16	4	3	2	2	500	500	1	1	500
425-1081-362.00-00	RENTAL OF PROPERTY	110,088	102,315	87,847	67,873	59,527	94,073	94,073	60,432	46,601	94,073
*		110,088	102,315	87,847	67,873	59,527	94,073	94,073	60,432	46,601	94,073
	SUPPLIES										
425-1081-460.23-99	OTHER REPAIR & MAINT. SUP	1,644	1,100	2,762	9,100	6,426	6,997	6,997	3,661	1,175	6,997
*	SUPPLIES	1,644	1,100	2,762	9,100	6,426	6,997	6,997	3,661	1,175	6,997
	OTHER SERVICES & CHARGES										
425-1081-460.31-05	APPRAISAL	4,500	0	0	0	0	0	0	0	0	0
425-1081-460.31-10	LEASING COMMISSIONS	2,428	0	6,135	6,075	10,905	10,905	10,905	0	0	10,905
425-1081-460.35-01	ELECTRIC	0	1,009	2,556	9,007	3,230	3,330	3,330	1,547	1,252	3,330
425-1081-460.35-02	GAS	0	0	0	1,347	0	0	0	0	0	0
425-1081-460.35-03	TRASH REMOVAL	3,794	4,224	5,794	4,439	4,442	4,452	4,452	2,265	1,853	4,452
425-1081-460.35-04	WATER	0	0	461	2,225	480	1,400	1,400	366	324	1,400
425-1081-460.36-12	COMM. AREA MAINT GRNDS	21,435	23,834	20,447	19,715	9,117	9,668	9,668	691	691	9,668
425-1081-460.36-13	MAINT. SUPERVISOR LABOR	6,652	6,636	10,405	8,640	6,480	6,480	6,480	979	979	6,480
425-1081-460.36-14	REPAIR CONTRACT	0	0	1,105	873	0	0	0	0	0	0
425-1081-460.36-15	GENERAL MAINT-LABOR	20,016	15,102	21,939	28,700	20,355	20,382	20,382	17,150	12,860	20,382
425-1081-460.39-02	ADMINISTRATIVE/MILEAGE	708	621	1,039	2,219	1,074	2,244	2,244	557	424	2,244
425-1081-460.39-03	MANAGEMENT FEES	8,585	8,314	8,061	7,999	7,500	7,500	7,500	5,549	4,140	7,500
425-1081-460.39-09	ADMINISTRATIVE EXPENSE	1,578	1,606	3,479	5,267	3,031	3,031	3,031	2,578	2,318	3,031
425-1081-460.39-89	MISC CHARGES & SERVICES	9,158	10,088	35,039	16,994	16,790	16,994	16,994	8,392	8,392	16,994
*	OTHER SERVICES & CHARGES	78,854	71,434	116,460	113,500	83,404	86,386	86,386	40,074	33,231	86,386
	CAPITAL										
425-1081-460.42-02	BUILDINGS	2,962	0	0	4,300	0	7,026	7,026	0	0	7,026
*	CAPITAL	2,962	0	0	4,300	0	7,026	7,026	0	0	7,026
**	RETAIL	223,973	207,804	250,855	225,202	186,885	227,032	227,032	131,790	103,580	227,032

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
SUPPLIES											
425-1082-460.22-07	LANDSCAPING MATERIALS	176	56	0	0	0	1,200	1,200	0	0	1,200
425-1082-460.23-40	SALT/ICE MELT	0	0	48	200	52	135	135	0	0	135
425-1082-460.23-99	OTHER REPAIR & MAINT. SUP	975	0	148	0	888	3,100	3,100	0	0	3,100
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*	SUPPLIES	1,151	56	196	200	940	4,435	4,435	0	0	4,435
OTHER SERVICES & CHARGES											
425-1082-460.36-12	COMM. AREA MAINT GRNDS	34,477	42,658	28,141	25,100	20,751	28,583	28,583	17,863	15,224	28,583
425-1082-460.36-16	LANDSCAPE CONTRACT	2,169	246	29	55	0	0	0	0	0	0
425-1082-460.39-01	REFUNDS / AWARDS	900	825	900	0	900	900	900	600	450	900
425-1082-460.39-03	MANAGEMENT FEES	0	0	0	900	0	0	0	0	0	0
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*	OTHER SERVICES & CHARGES	37,546	43,729	29,070	26,055	21,651	29,483	29,483	18,463	15,674	29,483
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**	PLAZA	38,697	43,785	29,266	26,255	22,591	33,918	33,918	18,463	15,674	33,918

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
425-1083-360.20-00	COMMON AREA MAINT. INC.	0	0	0	0	597	8,532	8,532	0	0	8,532
*		0	0	0	0	597	8,532	8,532	0	0	8,532
425-1083-362.00-00	RENTAL OF PROPERTY	12,387	8,029	14,894	14,461	31,016	21,750	21,750	18,537	14,845	21,750
*		12,387	8,029	14,894	14,461	31,016	21,750	21,750	18,537	14,845	21,750
	OTHER SERVICES & CHARGES										
425-1083-460.31-10	LEASING COMMISSIONS	0	0	0	5,040	0	0	0	0	0	0
425-1083-460.39-01	REFUNDS / AWARDS	1,800	2,393	2,458	0	2,400	2,400	2,400	1,400	1,200	2,400
425-1083-460.39-03	MANAGEMENT FEES	0	0	0	2,400	0	0	0	0	0	0
425-1083-460.39-64	PROPERTY MANAGEMENT	0	0	0	2,000	3,975	5,400	5,400	1,064	864	5,400
425-1083-460.39-89	MISC CHARGES & SERVICES	0	18,580	9,636	269	3,087	9,058	9,058	1,711	1,711	9,058
*	OTHER SERVICES & CHARGES	1,800	20,973	12,094	9,709	9,462	16,858	16,858	4,175	3,775	16,858
	CAPITAL										
425-1083-460.42-02	BUILDINGS	0	0	0	0	14,000	0	0	0	0	0
*	CAPITAL	0	0	0	0	14,000	0	0	0	0	0
**	WAYNE STREET	14,187	29,002	26,988	24,170	55,075	47,140	47,140	22,712	18,620	47,140
***	TIF - LEIGHTON PLAZA	280,816	281,624	307,594	275,959	267,682	308,090	308,090	175,599	140,259	308,090



**City of South Bend, Indiana  
2014 Budget Departmental Summary**

**Fund Name** Tax Incremental Financing (TIF) - Central Medical Service Area **Fund Number** 426

**Department Description & Purpose** To account for expenditures for public improvements in the central business tax incremental district, medical service area. Financing is provided by property tax proceeds in excess of those attributable to the assessed valuation of the property in the district before redevelopment.

Description	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014	% Chg
<b>Revenue</b>							
Property Taxes	1,704,238	1,606,915	1,720,000	613,185	1,600,000	(120,000)	-7.0%
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	10,028	16,841	10,000	7,809	15,000	5,000	50.0%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>1,714,266</b>	<b>1,623,756</b>	<b>1,730,000</b>	<b>620,994</b>	<b>1,615,000</b>	<b>(115,000)</b>	<b>-6.6%</b>
<b>Expenditures by Cost Center</b>							
Central Medical TIF Activities	2,094,737	1,262,380	4,770,544	629,024	3,702,500	(1,068,044)	-22.4%
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>2,094,737</b>	<b>1,262,380</b>	<b>4,770,544</b>	<b>629,024</b>	<b>3,702,500</b>	<b>(1,068,044)</b>	<b>-22.4%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Professional Services (31xx)	145,851	176,938	-	43,187	2,500	2,500	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	69,399	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>215,250</b>	<b>176,938</b>	<b>-</b>	<b>43,187</b>	<b>2,500</b>	<b>2,500</b>	<b>-</b>
<b>Capital</b>	<b>1,879,487</b>	<b>1,085,442</b>	<b>4,770,544</b>	<b>585,837</b>	<b>3,700,000</b>	<b>(1,070,544)</b>	<b>-22.4%</b>
<b>Total Expenditures by Type</b>	<b>2,094,737</b>	<b>1,262,380</b>	<b>4,770,544</b>	<b>629,024</b>	<b>3,702,500</b>	<b>(1,068,044)</b>	<b>-22.4%</b>
<b>Net Surplus / (deficit)</b>	<b>(380,471)</b>	<b>361,376</b>	<b>(3,040,544)</b>	<b>(8,030)</b>	<b>(2,087,500)</b>		
Beginning Cash Balance	3,878,193	3,497,725	3,859,101	3,859,101	3,018,557		
Balance Sheet Adjustments	3	-	2,200,000	-	-		
<b>Ending Cash Balance</b>	<b>3,497,725</b>	<b>3,859,101</b>	<b>3,018,557</b>	<b>3,851,071</b>	<b>931,057</b>		
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
Anticipated 2014 projects include 2-way streets along with some possible parking lot and structure upgrades. Assume cash carry forward of \$2.2M.

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Tax Incremental Financing (TIF) - Central Medical Service Area

Fund Number

426

**2013 Accomplishments/Outcomes (4-10 required)**

Zero audit findings  
Complete Skyway bridge upgrades  
Complete Memorial Campus street improvements  
Complete Skyway building improvements

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

**City Strategy  
Number**

Increase regional capacity  
Target investment for sustainable development  
Reinvest locally created wealth into the local economy  
More inclusive and accessible opportunities

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**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

**Key Performance Indicators**

Measure	Mayoral Goal	Type	Target	2012 Actual (if available)	2013 Estimated (if available)	2014 Projection
Grow Assessed Value in area	ED	Effectiveness	2.00%	0.25%	0.92%	-.38.52%

Types: output, efficiency, effectiveness, quality, outcome, technology

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Tax Incremental Financing (TIF) - Central Medical Service Area

Fund Number

426

### Five-Year Capital Improvement Plan

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1			-	-	-	-	-	-
2			-	-	-	-	-	-
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18	2-Way Streets	426	3,700,000	-	-	-	-	3,700,000
19	Bartlett St. - new entrance & pkg	426	-	2,925,000	-	-	-	2,925,000
20	Office Bldg - west façade	426	-	-	525,000	-	-	525,000
21	Civic Theatre upgrades	426	-	-	400,000	-	-	400,000
22	MRI area - columns & screenwall	426	-	-	230,000	-	-	230,000
23	Fencing btwn bank & Skyway	426	-	-	100,000	-	-	100,000
24	Fencing & landscaping -so. Skyway	426	-	-	185,000	-	-	185,000
25	Mar-Main building upgrades	426	-	-	290,000	-	-	290,000
26	NIPSCO building	426	-	-	450,000	-	-	450,000
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		<b>3,700,000</b>	<b>2,925,000</b>	<b>2,180,000</b>	<b>-</b>	<b>-</b>	<b>8,805,000</b>
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

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18	Demolish old Pizza Hut building and create new parking lot for Memorial Hospital employees
19	Widen Bartlett St. from Michigan to Main Street and reconfigure north parking lot.
20	Upgrade façade on west side of office building
21	Assist in preparation of building addition for South Bend Civic Theatre
22	Upgrade façade on MRI area - part of agreement with Memorial Hospital
23	Decorative fence and columns between bank and Skyway Building - part of agreement with Memorial Hospital
24	Decorative fence, columns and landscaping on south side of Skyway - part of agreement with Memorial Hospital
25	Completion of façade project on east side of Michigan - part of agreement with Memorial Hospital
26	Completion of façade project on east side of Michigan - part of agreement with Memorial Hospital
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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
TIF-CENT. MED SERV AREA											
426-0000-311.00-00	GENERAL PROPERTY TAX	2,792	0	1,759,028	1,704,238	1,606,915	1,720,000	1,720,000	613,185	613,185	1,600,000
426-0000-311.20-00	PROPERTY TAXES-PRIOR YEAR	0	919,174	1,765,934	0	0	0	0	0	0	0
*		2,792	919,174	3,524,962	1,704,238	1,606,915	1,720,000	1,720,000	613,185	613,185	1,600,000
426-0000-312.02-00	AUTO EXCISE	2,129	0	0	0	0	0	0	0	0	0
*		2,129	0	0	0	0	0	0	0	0	0
426-0000-361.00-00	INTEREST ON INVESTMENTS	52,518	14,711	15,948	10,028	16,841	10,000	10,000	9,269	7,809	15,000
*		52,518	14,711	15,948	10,028	16,841	10,000	10,000	9,269	7,809	15,000
**	TIF-CENT. MED SERV AREA	57,439	933,885	3,540,910	1,714,266	1,623,756	1,730,000	1,730,000	622,454	620,994	1,615,000

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
OTHER SERVICES & CHARGES											
426-1050-460.31-01	LEGAL	0	619	788	394	0	0	0	0	0	0
426-1050-460.31-02	ENGINEERING	68,950	0	323,963	143,535	49,751	0	219,500	81,726	34,541	0
426-1050-460.31-06	OTHER PROF SERVICES	2,324	328	1,485	1,922	127,187	2,500	84,671	11,443	8,646	2,500
426-1050-460.34-08	TITLE INSURANCE	2,855	0	0	0	0	0	0	0	0	0
426-1050-460.39-82	DEMOLITION & CLEARANCE	0	0	0	69,399	0	0	0	0	0	0
-----											
*	OTHER SERVICES & CHARGES	74,129	947	326,236	215,250	176,938	2,500	304,171	93,169	43,187	2,500
CAPITAL											
426-1050-460.42-01	LAND IMPROVEMENTS	0	0	0	950,562	875,355	0	987,603	114	0	0
426-1050-460.42-02	BUILDINGS	0	0	616,650	73,350	210,087	0	1,000,584	791,607	585,837	0
426-1050-460.42-03	STREETS AND ALLEYS	0	0	1,256,705	855,575	0	3,597,500	2,478,186	0	0	3,700,000
-----											
*	CAPITAL	0	0	1,873,355	1,879,487	1,085,442	3,597,500	4,466,373	791,721	585,837	3,700,000
-----											
**	PROGRAM YEAR	74,129	947	2,199,591	2,094,737	1,262,380	3,600,000	4,770,544	884,890	629,024	3,702,500
-----											
***	TIF-CENT. MED SERV AREA	131,568	934,832	5,740,501	3,809,003	2,886,136	5,330,000	6,500,544	1,507,344	1,250,018	5,317,500

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

**Fund Name** Tax Incremental Financing (TIF) - Northeast Development **Fund Number** 429

**Department Description & Purpose** To account for expenditures for public improvements in the northeast development tax incremental district. Financing is provided by property tax proceeds in excess of those attributable to the assessed valuation of the property in the district before redevelopment.

Description	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014	% Chg
<b>Revenue</b>							
Property Taxes	715,063	1,351,048	820,000	431,979	820,000	-	0.0%
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	1,040	5,286	3,000	4,758	7,000	4,000	133.3%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>716,103</b>	<b>1,356,334</b>	<b>823,000</b>	<b>436,737</b>	<b>827,000</b>	<b>4,000</b>	<b>0.5%</b>
<b>Expenditures by Cost Center</b>							
NNDA TIF Activities	36,795	38,788	2,388,995	31,165	2,350,000	(38,995)	-1.6%
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>36,795</b>	<b>38,788</b>	<b>2,388,995</b>	<b>31,165</b>	<b>2,350,000</b>	<b>(38,995)</b>	<b>-1.6%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Professional Services (31xx)	5,795	38,684	-	9,101	20,000	20,000	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	104	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	22,064	-	-	-
Other Services & Charges (39xx)	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>5,795</b>	<b>38,788</b>	<b>-</b>	<b>31,165</b>	<b>20,000</b>	<b>20,000</b>	<b>-</b>
<b>Capital</b>	<b>31,000</b>	<b>-</b>	<b>2,388,995</b>	<b>-</b>	<b>2,330,000</b>	<b>(58,995)</b>	<b>-2.5%</b>
<b>Total Expenditures by Type</b>	<b>36,795</b>	<b>38,788</b>	<b>2,388,995</b>	<b>31,165</b>	<b>2,350,000</b>	<b>(38,995)</b>	<b>-1.6%</b>
<b>Net Surplus / (deficit)</b>	<b>679,308</b>	<b>1,317,546</b>	<b>(1,565,995)</b>	<b>405,572</b>	<b>(1,523,000)</b>		
Beginning Cash Balance	222,770	902,078	2,219,624	2,219,624	2,853,629		
Balance Sheet Adjustments	-	-	2,200,000	(1)	-		
<b>Ending Cash Balance</b>	<b>902,078</b>	<b>2,219,624</b>	<b>2,853,629</b>	<b>2,625,195</b>	<b>1,330,629</b>		

Staffing (FTE's)	2011 Actual	2012 Actual	2013 Budget	6/30/13 Actual	2014 Budget	Variance 2013-2014
Non-Bargaining	-	-	-	-	-	-
Bargaining	-	-	-	-	-	-
Part-Time /Seasonal/Temporary	-	-	-	-	-	-
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
 Anticipate \$2.2M in unencumbered cash at 12/31/13.

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Tax Incremental Financing (TIF) - Northeast Development

Fund Number

429

**2013 Accomplishments/Outcomes (4-10 required)**

Complete 5-Points Utility Study  
 Complete Demolition for AEP Easement  
 Contract for Hill Street Project with South Bend Heritage Foundation  
 Contract for 5-Points Utility Work

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

**City Strategy  
Number**

Zero audit findings  
 Invest funds for growth to maximize available cash for projects  
 Reinvest locally created wealth into the local economy  
 Target investment for sustainable development

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**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

**Key Performance Indicators**

Measure	Mayoral Goal	Type	Target	2012 Actual (if available)	2013 Estimated (if available)	2014 Projection
Gross Assessed Value for area	ED	Effectiveness	5%	105.58%	-28.23%	5%

Types: output, efficiency, effectiveness, quality, outcome, technology

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Tax Incremental Financing (TIF) - Northeast Development

Fund Number

429

### Five-Year Capital Improvement Plan

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1			-	-	-	-	-	-
2			-	-	-	-	-	-
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18	5 Points Infrastructure	429	2,000,000	-	-	-	-	2,000,000
19	South Eddy Streetscape	429	-	1,400,000	1,700,000	-	-	3,100,000
20	To be determined	429	330,000	-	-	-	-	330,000
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		<b>2,330,000</b>	<b>1,400,000</b>	<b>1,700,000</b>	<b>-</b>	<b>-</b>	<b>5,430,000</b>
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

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18	Develop plans to improve area
19	Improve 5 Points intersection
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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
NOIHREAST DEVLOP TIF AREA											
429-0000-311.00-00	GENERAL PROPERTY TAX	0	0	181,266	715,063	1,351,048	820,000	820,000	431,979	431,979	820,000
429-0000-311.20-00	PROPERTY TAXES-PRIOR YEAR	0	22,191	14,134	0	0	0	0	0	0	0
*		0	22,191	195,400	715,063	1,351,048	820,000	820,000	431,979	431,979	820,000
429-0000-361.00-00	INTEREST ON INVESTMENTS	233	376	345	1,040	5,286	3,000	3,000	5,761	4,758	7,000
*		233	376	345	1,040	5,286	3,000	3,000	5,761	4,758	7,000
**	NOIHREAST DEVLOP TIF AREA	233	22,567	195,745	716,103	1,356,334	823,000	823,000	437,740	436,737	827,000

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
OTHER SERVICES & CHARGES											
429-1050-460.31-01	LEGAL	0	0	0	0	1,539	20,000	20,000	0	0	20,000
429-1050-460.31-02	ENGINEERING	0	0	0	0	36,161	0	29,449	8,320	8,320	0
429-1050-460.31-06	OTHER PROF SERVICES	0	1,500	4,880	5,795	984	0	856	781	781	0
429-1050-460.39-64	PROPERTY MANAGEMENT	0	0	2,864	0	104	0	0	0	0	0
429-1050-460.39-82	DEMOLITION & CLEARANCE	0	0	0	0	0	0	29,800	24,800	22,064	0
-----											
*	OTHER SERVICES & CHARGES	0	1,500	7,744	5,795	38,788	20,000	80,105	33,901	31,165	20,000
CAPITAL											
429-1050-460.42-03	STREETS AND ALLEYS	0	0	0	31,000	0	2,330,000	2,308,890	0	0	2,330,000
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*	CAPITAL	0	0	0	31,000	0	2,330,000	2,308,890	0	0	2,330,000
-----											
**	PROGRAM YEAR	0	1,500	7,744	36,795	38,788	2,350,000	2,388,995	33,901	31,165	2,350,000
-----											
***	NOTHREAST DEVLOP TIF AREA	233	24,067	203,489	752,898	1,395,122	3,173,000	3,211,995	471,641	467,901	3,177,000

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

**Fund Name** Tax Incremental Financing (TIF) No. 1 - Southside Development **Fund Number** 430

**Department Description & Purpose** To account for expenditures for improvements in the southside development tax incremental district no. 1. Financing is provided by property tax proceeds in excess of those attributable to the assessed valuation of the property in the district before redevelopment.

Description	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014	% Chg
<b>Revenue</b>							
Property Taxes	1,808,952	2,466,203	1,820,000	1,381,537	2,500,000	680,000	37.4%
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	10,154	19,939	20,000	11,235	15,000	(5,000)	-25.0%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	-	4,200	-	-	-	-	-
Transfers In	-	1,401,397	-	-	1,100,000	1,100,000	-
<b>Total Revenue</b>	<b>1,819,106</b>	<b>3,891,739</b>	<b>1,840,000</b>	<b>1,392,772</b>	<b>3,615,000</b>	<b>1,775,000</b>	<b>96.5%</b>
<b>Expenditures by Cost Center</b>							
SSDA #1 Erskin Common Activities	2,235,661	2,247,813	6,122,885	696,851	5,700,000	(422,885)	-6.9%
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>2,235,661</b>	<b>2,247,813</b>	<b>6,122,885</b>	<b>696,851</b>	<b>5,700,000</b>	<b>(422,885)</b>	<b>-6.9%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Professional Services (31xx)	819,218	881,580	-	289,100	-	-	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	32,244	38,303	-	360	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>851,462</b>	<b>919,883</b>	<b>-</b>	<b>289,460</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital</b>	<b>1,384,199</b>	<b>1,327,930</b>	<b>6,122,885</b>	<b>407,391</b>	<b>5,700,000</b>	<b>(422,885)</b>	<b>-6.9%</b>
<b>Total Expenditures by Type</b>	<b>2,235,661</b>	<b>2,247,813</b>	<b>6,122,885</b>	<b>696,851</b>	<b>5,700,000</b>	<b>(422,885)</b>	<b>-6.9%</b>
<b>Net Surplus / (deficit)</b>	<b>(416,555)</b>	<b>1,643,926</b>	<b>(4,282,885)</b>	<b>695,921</b>	<b>(2,085,000)</b>		
Beginning Cash Balance	4,167,405	3,750,850	5,394,776	5,394,776	2,111,891		
Balance Sheet Adjustments	-	-	1,000,000	-	-		
<b>Ending Cash Balance</b>	<b>3,750,850</b>	<b>5,394,776</b>	<b>2,111,891</b>	<b>6,090,697</b>	<b>26,891</b>		
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
2014 Assumes \$1M cash carry forward.

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

**Tax Incremental Financing (TIF) No. 1 - Southside Development**

Fund Number

**430**

**2013 Accomplishments/Outcomes (4-10 required)**

Zero audit findings  
Continue work on Main/Lafayette crossover as appropriate  
Contract for work on Fellows Street Connector  
Finish work on Erskine Plaza Ponds

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

**City Strategy  
Number**

Promote and attract good jobs in growing sectors  
Increase regional capacity  
More inclusive and accessible opportunities  
Target investment for sustainable development

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**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

**Key Performance Indicators**

Measure	Mayoral Goal	Type	Target	2012 Actual (if available)	2013 Estimated (if available)	2014 Projection
Increase Assessed Value in area	ED	Effectiveness	5.00%	11.53%	-0.59%	5.00%

Types: output, efficiency, effectiveness, quality, outcome, technology

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name Tax Incremental Financing (TIF) No. 1 - Southside Development Fund Number 430

### Five-Year Capital Improvement Plan

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1			-	-	-	-	-	-
2			-	-	-	-	-	-
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18	Ireland Road Improvements	430	750,000	-	-	-	-	750,000
19	Sidewalk along Golf Course	430	100,000	-	-	-	-	100,000
20	Walter Street Sidewalks	430	100,000	-	-	-	-	100,000
21	To be determined	430	4,750,000	-	-	-	-	4,750,000
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		<b>5,700,000</b>	-	-	-	-	<b>5,700,000</b>
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

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18 State re-route of US-31 interchange requires upgrade of Fellows Street to handle significant increase in traffic.  
19 Improve traffic flow in South Side area  
20 Infrastructure, utility upgrades and extensions to facilitate development of last major property on Ireland Road Corridor.  
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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
SOUTHSIDE DEV TIF AREA #1											
430-0000-311.00-00	GENERAL PROPERTY TAX	1,755	0	2,449,934	1,808,952	2,466,203	1,820,000	1,820,000	1,381,537	1,381,537	2,500,000
430-0000-311.20-00	PROPERTY TAXES-PRIOR YEAR	0	355,596	1,644,201	0	0	0	0	0	0	0
*		1,755	355,596	4,094,135	1,808,952	2,466,203	1,820,000	1,820,000	1,381,537	1,381,537	2,500,000
430-0000-312.02-00	AUTO EXCISE	1,339	0	0	0	0	0	0	0	0	0
*		1,339	0	0	0	0	0	0	0	0	0
430-0000-361.00-00	INTEREST ON INVESTMENTS	0	1,786	8,816	10,154	19,939	20,000	20,000	13,446	11,235	15,000
*		0	1,786	8,816	10,154	19,939	20,000	20,000	13,446	11,235	15,000
430-0000-362.00-00	RENTAL OF PROPERTY	0	0	0	0	4,200	0	0	0	0	0
*		0	0	0	0	4,200	0	0	0	0	0
430-0000-392.00-00	INTER-FUND OPER. TRANSFER	0	0	0	0	1,401,397	0	0	0	0	1,100,000
*		0	0	0	0	1,401,397	0	0	0	0	1,100,000
**	SOUTHSIDE DEV TIF AREA #1	3,094	357,382	4,102,951	1,819,106	3,891,739	1,840,000	1,840,000	1,394,983	1,392,772	3,615,000

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
OTHER SERVICES & CHARGES											
430-1050-460.31-01	LEGAL	0	657	400	1,462	48	0	0	0	0	0
430-1050-460.31-02	ENGINEERING	0	19,508	282,288	672,927	797,072	0	195,451	190,131	184,389	0
430-1050-460.31-06	OTHER PROF SERVICES	556	3,585	15,966	144,829	84,460	0	523,643	194,543	104,711	0
430-1050-460.39-64	PROPERTY MANAGEMENT	1,392	1,094	1,575	1,365	1,303	7,500	7,725	450	360	7,500
430-1050-460.39-82	DEMOLITION & CLEARANCE	0	0	0	30,579	37,000	0	0	0	0	0
430-1050-460.39-89	MISC CHARGES & SERVICES	10,566	0	0	300	0	0	0	0	0	0
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*	OTHER SERVICES & CHARGES	12,514	24,844	300,229	851,462	919,883	7,500	726,819	385,124	289,460	7,500
CAPITAL											
430-1050-460.41-01	LAND	0	0	0	0	1,094,399	0	529,873	334,432	207,928	0
430-1050-460.41-02	BUILDINGS	0	0	140,743	144,405	0	0	0	0	0	0
430-1050-460.42-01	LAND IMPROVEMENTS	0	0	49,780	1,239,794	51,767	0	6,200	6,199	6,199	0
430-1050-460.42-03	STREETS AND ALLEYS	270,000	0	0	0	181,764	5,692,500	4,859,993	1,407,229	193,264	5,692,500
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*	CAPITAL	270,000	0	190,523	1,384,199	1,327,930	5,692,500	5,396,066	1,747,860	407,391	5,692,500
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**	PROGRAM YEAR	282,514	24,844	490,752	2,235,661	2,247,813	5,700,000	6,122,885	2,132,984	696,851	5,700,000
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***	SOUTHSIDE DEV TIF AREA #1	285,608	382,226	4,593,703	4,054,767	6,139,552	7,540,000	7,962,885	3,527,967	2,089,623	9,315,000
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**City of South Bend, Indiana  
2014 Budget Departmental Summary**

**Fund Name** Tax Incremental Financing (TIF) No. 2 - Southside Development **Fund Number** 431

**Department Description & Purpose** *To account for expenditures for improvements in the southside development tax incremental district no. 2. Financing is provided by property tax proceeds in excess of those attributable to the assessed valuation of the property in the district before redevelopment.*

Description	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014	% Chg
<b>Revenue</b>							
Property Taxes	784,373	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	4,029	2,329	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	6,098	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>794,500</b>	<b>2,329</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenditures by Cost Center</b>							
SSDA #2 Erskine Common Debt Serv	3,416,400	-	-	-	-	-	-
SSDA#2 Erskin Common Activities	3,600	-	-	-	-	-	-
Interfund Transfer	-	1,401,397	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>3,420,000</b>	<b>1,401,397</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Professional Services (31xx)	3,600	-	-	-	-	-	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	3,416,400	-	-	-	-	-	-
Other Services & Charges (39xx)	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	1,401,397	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>3,420,000</b>	<b>1,401,397</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures by Type</b>	<b>3,420,000</b>	<b>1,401,397</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Surplus / (deficit)</b>	<b>(2,625,500)</b>	<b>(1,399,068)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Beginning Cash Balance	4,024,569	1,399,069	1	1	1	-	-
Balance Sheet Adjustments	-	-	-	-	-	-	-
<b>Ending Cash Balance</b>	<b>1,399,069</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>-</b>	<b>-</b>

Staffing (FTE's)	2011 Actual	2012 Actual	2013 Budget	6/30/13 Actual	2014 Budget	Variance 2013-2014
Non-Bargaining	-	-	-	-	-	-
Bargaining	-	-	-	-	-	-
Part-Time /Seasonal/Temporary	-	-	-	-	-	-
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
 Final distribution of cash on hand made to Fund 420 (South Side #1 - General). Fund can be closed.



## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

**Tax Incremental Financing (TIF) No. 2 - Southside Development**

Fund Number

**431**

**2013 Accomplishments/Outcomes (4-10 required)**

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**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

City Strategy  
Number

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**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

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**Key Performance Indicators**

Measure	Mayoral Goal	Type	Target	2012 Actual (if available)	2013 Estimated (if available)	2014 Projection

Types: output, efficiency, effectiveness, quality, outcome, technology

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

**Tax Incremental Financing (TIF) No. 2 - Southside Development**

Fund Number

**431**

### Five-Year Capital Improvement Plan

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1			-	-	-	-	-	-
2			-	-	-	-	-	-
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
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9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18			-	-	-	-	-	-
19			-	-	-	-	-	-
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		-	-	-	-	-	-
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
SSDA TIF#2 - ERSKINE COMM											
431-0000-311.00-00	GENERAL PROPERTY TAX	9	0	3,140,750	784,373	0	0	0	0	0	0
431-0000-311.20-00	PROPERTY TAXES-PRIOR YEAR	0	1,240,184	2,837,842	0	0	0	0	0	0	0
*		9	1,240,184	5,978,592	784,373	0	0	0	0	0	0
431-0000-312.02-00	AUTO EXCISE	7	0	0	0	0	0	0	0	0	0
*		7	0	0	0	0	0	0	0	0	0
431-0000-360.00-00	MISCELLANEOUS REVENUE	0	0	9,237	6,098	0	0	0	0	0	0
*		0	0	9,237	6,098	0	0	0	0	0	0
431-0000-361.00-00	INTEREST ON INVESTMENTS	0	1,647	10,074	4,029	2,329	0	0	0	0	0
*		0	1,647	10,074	4,029	2,329	0	0	0	0	0
**	SSDA TIF#2 - ERSKINE COMM	16	1,241,831	5,997,903	794,500	2,329	0	0	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
OTHER SERVICES & CHARGES											
431-1050-460.31-01	LEGAL	0	0	2,530	3,600	0	0	0	0	0	0
431-1050-460.31-06	OTHER PROF SERVICES	0	0	12,000	0	0	0	0	0	0	0
431-1050-460.37-06	BUILDINGS	0	476,368	0	0	0	0	0	0	0	0
431-1050-460.38-01	PRINCIPAL	0	0	2,457,084	3,285,000	0	0	0	0	0	0
LEVEL	TEXT	TEXT AMT									
14BU	2006 ERSKINE COMMONS										
	431-1050-460.38-02 INTEREST	6,031	0	267,200	131,400	0	0	0	0	0	0
LEVEL	TEXT	TEXT AMT									
14BU	2006 ERSKINE COMMONS										
*	OTHER SERVICES & CHARGES	6,031	476,368	2,738,814	3,420,000	0	0	0	0	0	0
	OTHER USES										
	431-1050-460.50-02 INTER-FUND OPER. TRANSFER	0	0	0	0	1,401,397	0	0	0	0	0
*	OTHER USES	0	0	0	0	1,401,397	0	0	0	0	0
**	PROGRAM YEAR	6,031	476,368	2,738,814	3,420,000	1,401,397	0	0	0	0	0
***	SSDA TIF#2 - ERSKINE COMM	6,047	1,718,199	8,736,717	4,214,500	1,403,726	0	0	0	0	0

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

**Fund Name** Tax Incremental Financing (TIF) No. 3 - Southside Development **Fund Number** 432

**Department Description & Purpose** To account for expenditures for improvements in the southside development tax incremental district no. 3. Financing is provided by property tax proceeds in excess of those attributable to the assessed valuation of the property in the district before redevelopment.

Description	2011	2012	2013	6/30/13	2014	Variance	%
	Actual	Actual	Amended Budget	Actual	Proposed Budget	2013-2014	Chg
<b>Revenue</b>							
Property Taxes	1,603,182	-	1,331,000	659,735	-	(1,331,000)	-100.0%
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	13,192	27,801	15,000	11,524	15,000	-	0.0%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>1,616,374</b>	<b>27,801</b>	<b>1,346,000</b>	<b>671,259</b>	<b>15,000</b>	<b>(1,331,000)</b>	<b>-98.9%</b>
<b>Expenditures by Cost Center</b>							
SSDA#3 Erskine Village Debt Serv	496,080	149,809	500,000	344,898	491,495	(8,505)	-1.7%
SSDA #3 Activities	-	-	1,268	1,157	-	(1,268)	-100.0%
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>496,080</b>	<b>149,809</b>	<b>501,268</b>	<b>346,055</b>	<b>491,495</b>	<b>(9,773)</b>	<b>-1.9%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Professional Services (31xx)	-	-	1,268	1,157	-	(1,268)	-100.0%
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	496,080	149,809	195,000	195,000	210,000	15,000	7.7%
Debt Service - Interest & Fees	-	-	305,000	149,898	281,495	(23,505)	-7.7%
Other Services & Charges (39xx)	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>496,080</b>	<b>149,809</b>	<b>501,268</b>	<b>346,055</b>	<b>491,495</b>	<b>(9,773)</b>	<b>-1.9%</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures by Type</b>	<b>496,080</b>	<b>149,809</b>	<b>501,268</b>	<b>346,055</b>	<b>491,495</b>	<b>(9,773)</b>	<b>-1.9%</b>
<b>Net Surplus / (deficit)</b>	<b>1,120,294</b>	<b>(122,008)</b>	<b>844,732</b>	<b>325,205</b>	<b>(476,495)</b>		
Beginning Cash Balance	4,569,341	5,689,635	5,567,627	5,567,627	6,412,359		
Balance Sheet Adjustments	-	-	-	-	-		
<b>Ending Cash Balance</b>	<b>5,689,635</b>	<b>5,567,627</b>	<b>6,412,359</b>	<b>5,892,832</b>	<b>5,935,864</b>		
<b>Staffing (FTE's)</b>							
Non-Bargaining	-	-	-	-	-	-	-
Bargaining	-	-	-	-	-	-	-
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	-
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
Used for debt service only, cannot payoff until 2017 at the earliest, though exploring options to make most financial sense for the City.

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

**Tax Incremental Financing (TIF) No. 3 - Southside Development**

Fund Number

**432**

**2013 Accomplishments/Outcomes (4-10 required)**

Debt service payments made as required  
Invest for growth to cover early payoff  
Zero audit findings  
Request last tax distribution to prepare way for closing TIF

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

**City Strategy  
Number**

Make debt service payments as required  
Invest for growth to cover early payoff  
Zero audit findings  
Receive last tax distribution necessary to ensure ability to fund early payoff in 2017

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**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

**Key Performance Indicators**

Measure	Mayoral Goal	Type	Target	2012 Actual (if available)	2013 Estimated (if available)	2014 Projection

Types: output, efficiency, effectiveness, quality, outcome, technology

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Tax Incremental Financing (TIF) No. 3 - Southside Development

Fund Number

432

### Five-Year Capital Improvement Plan

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1			-	-	-	-	-	-
2			-	-	-	-	-	-
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18			-	-	-	-	-	-
19			-	-	-	-	-	-
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		-	-	-	-	-	-
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
SSDA TIF#3 - ERSKINE VILL											
432-0000-311.00-00	GENERAL PROPERTY TAX	2,712	0	1,858,427	1,603,182	0	1,331,000	1,331,000	659,735	659,735	0
432-0000-311.20-00	PROPERTY TAXES-PRIOR YEAR	0	1,531,403	1,900,860	0	0	0	0	0	0	0
*		2,712	1,531,403	3,759,287	1,603,182	0	1,331,000	1,331,000	659,735	659,735	0
432-0000-312.02-00	AUTO EXCISE	2,069	0	0	0	0	0	0	0	0	0
*		2,069	0	0	0	0	0	0	0	0	0
432-0000-361.00-00	INTEREST ON INVESTMENTS	0	2,238	11,905	13,192	27,801	15,000	15,000	13,791	11,524	15,000
*		0	2,238	11,905	13,192	27,801	15,000	15,000	13,791	11,524	15,000
**	SSDA TIF#3 - ERSKINE VILL	4,781	1,533,641	3,771,192	1,616,374	27,801	1,346,000	1,346,000	673,526	671,259	15,000



CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
OTHER SERVICES & CHARGES											
432-1050-460.31-06	OTHER PROF SERVICES	0	0	0	0	0	0	1,268	1,157	1,157	0
432-1050-460.37-06	BUILDINGS	776,590	243,614	496,659	496,080	149,809	0	0	0	0	0
432-1050-460.37-11	CAPITAL LEASE PRINCIPAL	0	0	0	0	0	195,000	195,000	195,000	195,000	210,000
LEVEL	TEXT	TEXT AMT									
14BU	1/15 ERSKINE VILLAGE BOND PYMT	210,000									
		210,000									
432-1050-460.37-12	CAPITAL LEASE INTEREST	0	0	0	0	0	305,000	305,000	293,848	149,898	281,495
LEVEL	TEXT	TEXT AMT									
14BU	1/15 ERSKINE VILLAGE BOND PYMT	143,950									
	7/15 ERSKINE VILLAGE BOND PYMT	137,545									
		281,495									
* OTHER SERVICES & CHARGES		776,590	243,614	496,659	496,080	149,809	500,000	501,268	490,005	346,055	491,495
** PROGRAM YEAR		776,590	243,614	496,659	496,080	149,809	500,000	501,268	490,005	346,055	491,495
*** SSDA TIF#3 - ERSKINE VILL		781,371	1,777,255	4,267,851	2,112,454	177,610	1,846,000	1,847,268	1,163,531	1,017,313	506,495

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

<b>Fund Name</b>	<b>Redevelopment General</b>				<b>Fund Number</b>	<b>433</b>	
<b>Department Description &amp; Purpose</b>	To account for eligible redevelopment activities in the Studebaker Corridor financed by proceeds from land sales or leases.						
<b>Description</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Amended Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Proposed Budget</b>	<b>Variance 2013-2014</b>	<b>% Chg</b>
<b>Revenue</b>							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	107	164	150	68	150	-	0.0%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>107</b>	<b>164</b>	<b>150</b>	<b>68</b>	<b>150</b>	<b>-</b>	<b>0.0%</b>
<b>Expenditures by Cost Center</b>							
Services	5,071	3,213	6,787	854	6,000	(787)	-11.6%
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>5,071</b>	<b>3,213</b>	<b>6,787</b>	<b>854</b>	<b>6,000</b>	<b>(787)</b>	<b>-11.6%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Professional Services (31xx)	5,071	3,213	6,787	854	6,000	(787)	-11.6%
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>5,071</b>	<b>3,213</b>	<b>6,787</b>	<b>854</b>	<b>6,000</b>	<b>(787)</b>	<b>-11.6%</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures by Type</b>	<b>5,071</b>	<b>3,213</b>	<b>6,787</b>	<b>854</b>	<b>6,000</b>	<b>(787)</b>	<b>-11.6%</b>
<b>Net Surplus / (deficit)</b>	<b>(4,964)</b>	<b>(3,049)</b>	<b>(6,637)</b>	<b>(786)</b>	<b>(5,850)</b>		
Beginning Cash Balance	39,455	34,491	31,442	31,442	24,805		
Balance Sheet Adjustments	-	-	-	-	-		
<b>Ending Cash Balance</b>	<b>34,491</b>	<b>31,442</b>	<b>24,805</b>	<b>30,656</b>	<b>18,955</b>		
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
 Funds available to cover general administrative expenses not covered by project budgets.

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Fund Number

**2013 Accomplishments/Outcomes (4-10 required)**

Provide legal services to Redevelopment Commission as needed.

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

City Strategy  
Number

Provide legal services to Redevelopment Commission as needed.

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**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

**Key Performance Indicators**

Measure	Mayoral Goal	Type	Target	2012 Actual (if available)	2013 Estimated (if available)	2014 Projection

Types: output, efficiency, effectiveness, quality, outcome, technology

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Redevelopment General

Fund Number

433

**Five-Year Capital Improvement Plan**

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1			-	-	-	-	-	-
2			-	-	-	-	-	-
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18			-	-	-	-	-	-
19			-	-	-	-	-	-
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		-	-	-	-	-	-
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
REDEVELOPMENT GENERAL											
433-0000-361.00-00	INTEREST ON INVESTMENTS	2,821	669	214	107	164	150	150	80	68	150
*		2,821	669	214	107	164	150	150	80	68	150
**	REDEVELOPMENT GENERAL	2,821	669	214	107	164	150	150	80	68	150

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	OTHER SERVICES & CHARGES										
433-1050-460.31-01	LEGAL	17,188	3,551	36,141	5,071	3,213	0	6,787	4,126	854	6,000
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
*	OTHER SERVICES & CHARGES	17,188	3,551	36,141	5,071	3,213	0	6,787	4,126	854	6,000
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
**	PROGRAM YEAR	17,188	3,551	36,141	5,071	3,213	0	6,787	4,126	854	6,000
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
***	REDEVELOPMENT GENERAL	20,009	4,220	36,355	5,178	3,377	150	6,937	4,206	922	6,150

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

<b>Fund Name</b>	<b>Tax Incremental Financing (TIF) - Douglas Road</b>				<b>Fund Number</b>	<b>435</b>	
<b>Department Description &amp; Purpose</b>	To account for expenditures for improvements in the Douglas Road development tax incremental district. Financing is provided by property tax proceeds in excess of those attributable to the assessed valuation of the property in the district before redevelopment.						
<b>Description</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Amended Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Proposed Budget</b>	<b>Variance 2013-2014</b>	<b>% Chg</b>
<b>Revenue</b>							
Property Taxes	306,053	285,713	320,000	164,168	320,000	-	0.0%
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	246	723	1,000	245	750	(250)	-25.0%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>306,299</b>	<b>286,436</b>	<b>321,000</b>	<b>164,413</b>	<b>320,750</b>	<b>(250)</b>	<b>-0.1%</b>
<b>Expenditures by Cost Center</b>							
Douglas Road Debt Service	251,938	290,460	190,461	95,231	190,463	2	0.0%
Douglas Road TIF Activities	18,486	27,723	264,321	257	155,000	(109,321)	-41.4%
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>270,424</b>	<b>318,183</b>	<b>454,782</b>	<b>95,488</b>	<b>345,463</b>	<b>(109,319)</b>	<b>-24.0%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Professional Services (31xx)	18,486	19,223	4,782	257	-	(4,782)	-100.0%
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	166,354	211,761	122,481	60,485	128,682	6,201	5.1%
Debt Service - Interest & Fees	85,584	78,699	67,980	34,746	61,781	(6,199)	-9.1%
Other Services & Charges (39xx)	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>270,424</b>	<b>309,683</b>	<b>195,243</b>	<b>95,488</b>	<b>190,463</b>	<b>(4,780)</b>	<b>-2.4%</b>
<b>Capital</b>	<b>-</b>	<b>8,500</b>	<b>259,539</b>	<b>-</b>	<b>155,000</b>	<b>(104,539)</b>	<b>-40.3%</b>
<b>Total Expenditures by Type</b>	<b>270,424</b>	<b>318,183</b>	<b>454,782</b>	<b>95,488</b>	<b>345,463</b>	<b>(109,319)</b>	<b>-24.0%</b>
<b>Net Surplus / (deficit)</b>	<b>35,875</b>	<b>(31,747)</b>	<b>(133,782)</b>	<b>68,925</b>	<b>(24,713)</b>		
Beginning Cash Balance	156,796	192,671	160,924	160,924	27,142		
Balance Sheet Adjustments	-	-	-	2	-		
<b>Ending Cash Balance</b>	<b>192,671</b>	<b>160,924</b>	<b>27,142</b>	<b>229,851</b>	<b>2,429</b>		
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
 Only significant project remaining is the construction of a dedicated turn lane on Douglas Road. After that, anticipate repayment of debt to Mishawaka and Major Moves as quickly as possible so TIF area can be closed.

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

**Tax Incremental Financing (TIF) - Douglas Road**

Fund Number

**435**

**2013 Accomplishments/Outcomes (4-10 required)**

Engineering work for Douglas Road turn lane  
Paid \$100,000 additional principal on debt to Mishawaka  
Zero audit findings

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

**City Strategy  
Number**

Construct dedicated turn lane on Douglas Road  
Increase regional capacity  
More inclusive and accessible opportunities  
Reinvest locally created wealth into the local economy  
Target investment for sustainable development

6  
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**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

**Key Performance Indicators**

Measure	Mayoral Goal	Type	Target	2012 Actual (if available)	2013 Estimated (if available)	2014 Projection
Grow Assessed Value in the area	ED	Effectiveness	5.00%	9.82%	-43.37%	5.00%

Types: output, efficiency, effectiveness, quality, outcome, technology



## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Tax Incremental Financing (TIF) - Douglas Road

Fund Number

435

### Five-Year Capital Improvement Plan

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1			-	-	-	-	-	-
2			-	-	-	-	-	-
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18	Douglas Road Turn Lane	435	125,000	-	-	-	-	125,000
19	To be determined	435	30,000	-	-	-	-	30,000
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		<b>155,000</b>	-	-	-	-	<b>155,000</b>
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

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18	Construct dedicated turn lane to improve traffic flow
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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
DOUGLAS ROAD TIF											
435-0000-311.00-00	GENERAL PROPERTY TAX	0	0	273,512	306,053	285,713	320,000	320,000	164,168	164,168	320,000
435-0000-311.20-00	PROPERTY TAXES-PRIOR YEAR	0	125,294	187,248	0	0	0	0	0	0	0
*		0	125,294	460,760	306,053	285,713	320,000	320,000	164,168	164,168	320,000
435-0000-337.00-00	LOCAL GOVERNMENT GRANT	0	250,000	0	0	0	0	0	0	0	0
*		0	250,000	0	0	0	0	0	0	0	0
435-0000-361.00-00	INTEREST ON INVESTMENTS	0	0	756	246	723	1,000	1,000	321	245	750
*		0	0	756	246	723	1,000	1,000	321	245	750
435-0000-393.10-00	MISHAWAKA LOAN	0	928,643	158,302	0	0	0	0	0	0	0
*		0	928,643	158,302	0	0	0	0	0	0	0
**	DOUGLAS ROAD TIF	0	1,303,937	619,818	306,299	286,436	321,000	321,000	164,489	164,413	320,750

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
OTHER SERVICES & CHARGES											
435-1050-460.31-01	LEGAL	13,771	533	0	0	0	0	0	0	0	0
435-1050-460.31-02	ENGINEERING	0	0	0	18,300	18,400	0	4,500	0	0	0
435-1050-460.31-06	OTHER PROF SERVICES	0	65	89	186	823	0	282	257	257	0
435-1050-460.38-01	PRINCIPAL	0	0	359,478	166,354	211,761	122,481	122,481	122,481	60,485	128,682
LEVEL	TEXT	TEXT AMT									
14BU	2/15 REIMB TO MAJOR MOVES	18,347									
	8/15 REIMB TO MAJOR MOVES	18,805									
	ORIGINAL PRINCIPAL \$1,000,000										
	PROJECTED PAYOFF DATE: 2/15/2030										
	2/15 MISHAWAKA LOAN PYMT	45,200									
	8/15 MISHAWAKA LOAN PYMT	46,330									
	ORIGINAL PRINCIPAL \$1,102,549.56										
	PROJECTED PAYOFF DATE: 8/15/2017										
		128,682									
435-1050-460.38-02	INTEREST	0	0	27,564	85,584	78,699	67,980	67,980	67,980	34,746	61,781
LEVEL	TEXT	TEXT AMT									
14BU	2/15 REIMB TO MAJOR MOVES	23,096									
	8/15 REIMB TO MAJOR MOVES	22,637									
	2/15 MISHAWAKA LOAN PYMT	8,589									
	8/15 MISHAWAKA LOAN PYMT	7,459									
		61,781									
435-1050-460.39-89	MISC CHARGES & SERVICES	153	0	0	0	0	0	0	0	0	0
*	OTHER SERVICES & CHARGES	13,924	598	387,131	270,424	309,683	190,461	195,243	190,718	95,488	190,463
	CAPITAL										
435-1050-460.41-01	LAND	0	0	0	0	8,500	0	25,000	0	0	0
435-1050-460.42-03	STREETS AND ALLEYS	0	1,179,654	158,150	0	0	259,539	234,539	0	0	155,000
*	CAPITAL	0	1,179,654	158,150	0	8,500	259,539	259,539	0	0	155,000
	OTHER USES										
435-1050-460.50-02	INTER-FUND OPER. TRANSFER	0	0	41,442	0	0	0	0	0	0	0
*	OTHER USES	0	0	41,442	0	0	0	0	0	0	0
**	PROGRAM YEAR	13,924	1,180,252	586,723	270,424	318,183	450,000	454,782	190,718	95,488	345,463
***	DOUGLAS ROAD TIF	13,924	2,484,189	1,206,541	576,723	604,619	771,000	775,782	355,207	259,902	666,213

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

**Fund Name** Tax Incremental Financing (TIF) - Northeast Residential **Fund Number** 436

**Department Description & Purpose** To account for expenditures for improvements in the Northeast Neighborhood Residential development tax incremental district. Financing is provided by property tax proceeds in excess of those attributable to the assessed valuation of the property in the district before redevelopment.

Description	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014	% Chg
<b>Revenue</b>							
Property Taxes	2,446,103	2,514,048	2,450,000	1,340,028	2,500,000	50,000	2.0%
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	2,266	10,211	10,000	5,702	10,000	-	0.0%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>2,448,369</b>	<b>2,524,259</b>	<b>2,460,000</b>	<b>1,345,730</b>	<b>2,510,000</b>	<b>50,000</b>	<b>2.0%</b>
<b>Expenditures by Cost Center</b>							
Northeast Residential TIF Debt Serv	2,391,373	897,251	3,228,227	1,567,838	3,321,228	93,001	2.9%
Northeast Residential TIF Activity	-	-	-	-	-	-	-
Other	-	-	1,730	1,370	2,000	270	15.6%
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>2,391,373</b>	<b>897,251</b>	<b>3,229,957</b>	<b>1,569,208</b>	<b>3,323,228</b>	<b>93,271</b>	<b>2.9%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Professional Services (31xx)	6,423	1,137	1,730	1,370	2,000	270	15.6%
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	2,384,000	594,726	1,103,652	500,569	1,243,962	140,310	12.7%
Debt Service - Interest & Fees	950	301,388	2,124,575	1,067,269	2,077,266	(47,309)	-2.2%
Other Services & Charges (39xx)	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>2,391,373</b>	<b>897,251</b>	<b>3,229,957</b>	<b>1,569,208</b>	<b>3,323,228</b>	<b>93,271</b>	<b>2.9%</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures by Type</b>	<b>2,391,373</b>	<b>897,251</b>	<b>3,229,957</b>	<b>1,569,208</b>	<b>3,323,228</b>	<b>93,271</b>	<b>2.9%</b>
<b>Net Surplus / (deficit)</b>	<b>56,996</b>	<b>1,627,008</b>	<b>(769,957)</b>	<b>(223,478)</b>	<b>(813,228)</b>		
Beginning Cash Balance	1,817,307	1,874,303	3,501,311	3,501,311	2,731,354		
Balance Sheet Adjustments	-	-	-	-	-		
<b>Ending Cash Balance</b>	<b>1,874,303</b>	<b>3,501,311</b>	<b>2,731,354</b>	<b>3,277,833</b>	<b>1,918,126</b>		
<b>Staffing (FTE's)</b>							
Non-Bargaining	-	-	-	-	-	-	-
Bargaining	-	-	-	-	-	-	-
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	-
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
Only paying debt service and small administrative cost of TIF requirements.

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Tax Incremental Financing (TIF) - Northeast Residential

Fund Number

436

**2013 Accomplishments/Outcomes (4-10 required)**

Make debt service payments on time

2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)	City Strategy Number
Work with developer to encourage construction of remaining pieces of original project as appropriate	6
Reinvest locally created wealth into the local economy	6
Target investment for sustainable development	6

**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

**Key Performance Indicators**

Measure	Mayoral Goal	Type	Target	2012 Actual (if available)	2013 Estimated (if available)	2014 Projection
Grow Assessed Value in area	ED	Effectiveness	10.00%	5.05%	2.22%	2.00%

Types: output, efficiency, effectiveness, quality, outcome, technology

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Tax Incremental Financing (TIF) - Northeast Residential

Fund Number

436

### Five-Year Capital Improvement Plan

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1			-	-	-	-	-	-
2			-	-	-	-	-	-
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
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9			-	-	-	-	-	-
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12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18			-	-	-	-	-	-
19			-	-	-	-	-	-
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		-	-	-	-	-	-
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
NORTHEAST RESIDENTIAL TIF											
436-0000-311.00-00	GENERAL PROPERTY TAX	0	0	1,815,829	2,446,103	2,514,048	2,450,000	2,450,000	1,340,028	1,340,028	2,500,000
*		0	0	1,815,829	2,446,103	2,514,048	2,450,000	2,450,000	1,340,028	1,340,028	2,500,000
436-0000-361.00-00	INTEREST ON INVESTMENTS	0	0	1,478	2,266	10,211	10,000	10,000	6,869	5,702	10,000
*		0	0	1,478	2,266	10,211	10,000	10,000	6,869	5,702	10,000
**	NORTHEAST RESIDENTIAL TIF	0	0	1,817,307	2,448,369	2,524,259	2,460,000	2,460,000	1,346,897	1,345,730	2,510,000

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
OTHER SERVICES & CHARGES											
436-1050-460.31-06	OTHER PROF SERVICES	0	0	0	6,423	1,137	273	1,730	1,370	1,370	2,000
436-1050-460.37-06	BUILDINGS	0	0	0	2,384,000	307,500	0	0	0	0	0
436-1050-460.37-11	CAPITAL LEASE PRINCIPAL	0	0	0	0	0	900,000	900,000	900,000	400,000	1,030,000
LEVEL	TEXT	TEXT AMT									
14BU	2/1 EDDY ST COMMONS BOND PYMT	510,000									
	8/1 EDDY ST COMMONS BOND PYMT	520,000									
	ORIGINAL PRINCIPAL \$36,000,000										
	PROJECTED PAYOFF DATE: 2/1/2033										
		1,030,000									
436-1050-460.37-12	CAPITAL LEASE INTEREST	0	0	0	0	0	1,935,500	1,935,500	1,924,324	971,000	1,898,500
LEVEL	TEXT	TEXT AMT									
14BU	2/1 EDDY ST COMMONS BOND PYMT	954,500									
	8/1 EDDY ST COMMONS BOND PYMT	944,000									
		1,898,500									
436-1050-460.38-01	PRINCIPAL	0	0	0	0	287,226	203,652	203,652	100,569	100,569	213,962
LEVEL	TEXT	TEXT AMT									
14BU	2/15 INTERFUND REIMB TO MAJOR MOVES	105,660									
	8/15 INTERFUND REIMB TO MAJOR MOVES	108,302									
	ORIGINAL PRINCIPAL \$3,942,529										
	PROJECTED PAYOFF DATE: 2/15/2026										
		213,962									
436-1050-460.38-02	INTEREST	0	0	0	0	300,438	188,125	188,125	95,319	95,319	177,816
LEVEL	TEXT	TEXT AMT									
14BU	2/15 INTERFUND REIMB TO MAJOR MOVES	90,229									
	8/15 INTERFUND REIMB TO MAJOR MOVES	87,587									
		177,816									
436-1050-460.38-03	PAYING AGENT FEES	0	0	0	950	950	950	950	950	950	950
LEVEL	TEXT	TEXT AMT									
14BU	EDDY ST COMMONS BOND FEE	950									
		950									
-----											
*	OTHER SERVICES & CHARGES	0	0	0	2,391,373	897,251	3,228,500	3,229,957	3,022,532	1,569,208	3,323,228
-----											
**	PROGRAM YEAR	0	0	0	2,391,373	897,251	3,228,500	3,229,957	3,022,532	1,569,208	3,323,228
-----											
***	NORTHEAST RESIDENTIAL TIF	0	0	1,817,307	4,839,742	3,421,510	5,688,500	5,689,957	4,369,429	2,914,938	5,833,228



**City of South Bend, Indiana  
2014 Budget Departmental Summary**

<b>Fund Name</b>	<b>Coveleski Bond Construction</b>				<b>Fund Number</b>	<b>438</b>	
<b>Department Description &amp; Purpose</b>	To account for capital improvement expenditures at the Stanley Coveleski Regional Stadium						
<b>Description</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Amended Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Proposed Budget</b>	<b>Variance 2013-2014</b>	<b>% Chg</b>
<b>Revenue</b>							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	5,268	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>5,268</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenditures by Cost Center</b>							
Coveleski Bond Construction (1001)	4,464,858	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>4,464,858</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Professional Services (31xx)	77,516	-	-	-	-	-	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>77,516</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital</b>	<b>4,387,342</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures by Type</b>	<b>4,464,858</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Surplus / (deficit)</b>	<b>(4,459,590)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Beginning Cash Balance	4,459,590	-	-	-	-	-	-
Balance Sheet Adjustments	-	-	-	-	-	-	-
<b>Ending Cash Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
 Bond fully spent by end of 2011. Fund no longer needed. Request fund be closed.

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

*Coveleski Bond Construction*

Fund Number

438

**2013 Accomplishments/Outcomes (4-10 required)**

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**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

City Strategy  
Number

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**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

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**Key Performance Indicators**

Measure	Mayoral Goal	Type	Target	2012 Actual (if available)	2013 Estimated (if available)	2014 Projection

Types: output, efficiency, effectiveness, quality, outcome, technology

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Coveleski Bond Construction

Fund Number

438

**Five-Year Capital Improvement Plan**

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1			-	-	-	-	-	-
2			-	-	-	-	-	-
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18			-	-	-	-	-	-
19			-	-	-	-	-	-
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		-	-	-	-	-	-
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
COVELESKI BOND CONST.											
438-0000-361.00-00	INTEREST ON INVESTMENTS	0	0	0	5,268	0	0	0	0	0	0
*		0	0	0	5,268	0	0	0	0	0	0
438-0000-393.01-00	BOND PROCEEDS	0	0	4,980,000	0	0	0	0	0	0	0
*		0	0	4,980,000	0	0	0	0	0	0	0
**	COVELESKI BOND CONST.	0	0	4,980,000	5,268	0	0	0	0	0	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	OTHER SERVICES & CHARGES										
438-1001-460.31-06	OTHER PROF SERVICES	0	0	22,410	77,516	0	0	0	0	0	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
*	OTHER SERVICES & CHARGES	0	0	22,410	77,516	0	0	0	0	0	0
	CAPITAL										
438-1001-460.42-01	LAND IMPROVEMENTS	0	0	0	4,387,342	0	0	0	0	0	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
*	CAPITAL	0	0	0	4,387,342	0	0	0	0	0	0
	OTHER USES										
438-1001-460.50-02	INTER-FUND OPER. TRANSFER	0	0	498,000	0	0	0	0	0	0	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
*	OTHER USES	0	0	498,000	0	0	0	0	0	0	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
**	COMMUNITY DEVELOPMENT	0	0	520,410	4,464,858	0	0	0	0	0	0
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
***	COVELESKI BOND CONST.	0	0	5,500,410	4,470,126	0	0	0	0	0	0

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

<b>Fund Name</b>	<b>Certified Technology Park</b>				<b>Fund Number</b>	<b>439</b>	
<b>Department Description &amp; Purpose</b>	Funds derived under State program which collects sales and use taxes and distributes to local government. Funds can be used for activities in Innovation Park and Ignition Park.						
<b>Description</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Amended Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Proposed Budget</b>	<b>Variance 2013-2014</b>	<b>% Chg</b>
<b>Revenue</b>							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	-	3,571	2,000	4,121	3,000	1,000	50.0%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	812,791	-	1,446,074	1,446,074	1,450,000	3,926	0.3%
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>812,791</b>	<b>3,571</b>	<b>1,448,074</b>	<b>1,450,195</b>	<b>1,453,000</b>	<b>4,926</b>	<b>0.3%</b>
<b>Expenditures by Cost Center</b>							
Capital Improvements	-	-	-	-	3,600,000	3,600,000	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,600,000</b>	<b>3,600,000</b>	<b>-</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Professional Services (31xx)	-	-	-	-	-	-	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,600,000</b>	<b>3,600,000</b>	<b>-</b>
<b>Total Expenditures by Type</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,600,000</b>	<b>3,600,000</b>	<b>-</b>
<b>Net Surplus / (deficit)</b>	<b>812,791</b>	<b>3,571</b>	<b>1,448,074</b>	<b>1,450,195</b>	<b>(2,147,000)</b>		
Beginning Cash Balance	-	812,791	816,362	816,362	2,264,436		
Balance Sheet Adjustments	-	-	-	-	-		
<b>Ending Cash Balance</b>	<b>812,791</b>	<b>816,362</b>	<b>2,264,436</b>	<b>2,266,557</b>	<b>117,436</b>		
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
 Maximum of \$5M will be captured by the State from the incremental personal income and sales taxes generated by employment and sales within the Certified Technology Park. These funds are then sent to the City to be used for approved uses, such as: acquisition, construction, improvement, planning or equipping facilities or operation of facilities within a certified technology park. Also can repay debt or establish debt service reserve for same.

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Fund Number

**2013 Accomplishments/Outcomes (4-10 required)**

None - no expenses expected until 2014.

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

City Strategy  
Number

Augment facilities construction, improvement and/or equipping within certified technology park.

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**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

**Key Performance Indicators**

Measure	Mayoral Goal	Type	Target	2012 Actual (if available)	2013 Estimated (if available)	2014 Projection

Types: output, efficiency, effectiveness, quality, outcome, technology

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Certified Technology Park

Fund Number

439

**Five-Year Capital Improvement Plan**

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1			-	-	-	-	-	-
2			-	-	-	-	-	-
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18	Construction/improvement/equipping	439	3,600,000	1,415,000	-	-	-	5,015,000
19			-	-	-	-	-	-
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		<b>3,600,000</b>	<b>1,415,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,015,000</b>
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
CERTIFIED TECHNOLOGY PARK											
439-0000-335.30-00	CTP DISTRIBUTION	0	0	0	812,791	0	815,000	1,446,074	1,446,074	1,446,074	1,450,000
*		0	0	0	812,791	0	815,000	1,446,074	1,446,074	1,446,074	1,450,000
439-0000-361.00-00	INTEREST ON INVESTMENTS	0	0	0	0	3,571	2,000	2,000	5,022	4,121	3,000
*		0	0	0	0	3,571	2,000	2,000	5,022	4,121	3,000
**	CERTIFIED TECHNOLOGY PARK	0	0	0	812,791	3,571	817,000	1,448,074	1,451,096	1,450,195	1,453,000

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	CAPITAL										
439-1001-460.42-01	LAND IMPROVEMENTS	0	0	0	0	0	0	0	0	0	3,600,000
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
*	CAPITAL	0	0	0	0	0	0	0	0	0	3,600,000
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
**	COMMUNITY DEVELOPMENT	0	0	0	0	0	0	0	0	0	3,600,000
		-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
***	CERTIFIED TECHNOLOGY PARK	0	0	0	812,791	3,571	817,000	1,448,074	1,451,096	1,450,195	5,053,000

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

<b>Fund Name</b>	<b>Airport Urban Enterprise Zone</b>				<b>Fund Number</b>	<b>454</b>	
<b>Department Description &amp; Purpose</b>	To account expenditures for improvements in the Zone area, financed by property taxes on qualifying properties in the Zone.						
<b>Description</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Amended Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Proposed Budget</b>	<b>Variance 2013-2014</b>	<b>% Chg</b>
<b>Revenue</b>							
Property Taxes	123,165	111,721	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Interest Earnings	473	1,323	1,000	810	1,500	500	50.0%
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>123,638</b>	<b>113,044</b>	<b>1,000</b>	<b>810</b>	<b>1,500</b>	<b>500</b>	<b>50.0%</b>
<b>Expenditures by Cost Center</b>							
Project Impact Grants & Subsidies	58,322	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>58,322</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	-	-	-	-	-	-	-
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Professional Services (31xx)	-	-	-	-	-	-	-
Comm/Transportation(32xx)	-	-	-	-	-	-	-
Printing & Advertising (33xx)	-	-	-	-	-	-	-
Insurance (34xx)	-	-	-	-	-	-	-
Utilities (35xx)	-	-	-	-	-	-	-
Repairs & Maintenance (36xx)	-	-	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-	-	-
Debt Service - Interest & Fees	-	-	-	-	-	-	-
Other Services & Charges (39xx)	58,322	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>58,322</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures by Type</b>	<b>58,322</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Surplus / (deficit)</b>	<b>65,316</b>	<b>113,044</b>	<b>1,000</b>	<b>810</b>	<b>1,500</b>		
Beginning Cash Balance	196,723	262,039	375,083	375,083	376,083		
Balance Sheet Adjustments	-	-	-	-	-		
<b>Ending Cash Balance</b>	<b>262,039</b>	<b>375,083</b>	<b>376,083</b>	<b>375,893</b>	<b>377,583</b>		
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**  
 No plans at this date. In the past, majority of revenue came from personal property taxes paid by AJ Wright. Since it is are now closed, balance reflects probable end of fund. AJ Wright overpaid taxes and is due a refund of \$37,240 which may need to be repaid.

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Airport Urban Enterprise Zone

Fund Number

454

**2013 Accomplishments/Outcomes (4-10 required)**

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

City Strategy  
Number

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**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

**Key Performance Indicators**

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target

Types: output, efficiency, effectiveness, quality, outcome, technology

**Information Technology (costs and FTE's also included in the financial summary)**

Expenditures	2011 Actual	2012 Actual	2013 Amended Budget	6/30/13 Actual	2014 Proposed Budget	Variance 2013-2014
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance Services	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Other Services	-	-	-	-	-	-
Capital	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-

Information Tech. Staffing (FTE's)

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**Explain Significant Information Technology Trends and Changes Below:**

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Airport Urban Enterprise Zone

Fund Number

454

**Five-Year Capital Improvement Plan**

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1			-	-	-	-	-	-
2			-	-	-	-	-	-
3			-	-	-	-	-	-
4			-	-	-	-	-	-
5			-	-	-	-	-	-
6			-	-	-	-	-	-
7			-	-	-	-	-	-
8			-	-	-	-	-	-
9			-	-	-	-	-	-
10			-	-	-	-	-	-
11			-	-	-	-	-	-
12			-	-	-	-	-	-
13			-	-	-	-	-	-
14			-	-	-	-	-	-
15			-	-	-	-	-	-
16			-	-	-	-	-	-
17			-	-	-	-	-	-
	<b>Project Capital</b>							
18			-	-	-	-	-	-
19			-	-	-	-	-	-
20			-	-	-	-	-	-
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		-	-	-	-	-	-
Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital								

**Justification:**

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CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
AIRPORT URBAN ENT. ZONE											
454-0000-311.00-00	GENERAL PROPERTY TAX	0	0	132,020	123,165	111,721	0	0	0	0	0
454-0000-311.20-00	PROPERTY TAXES-PRIOR YEAR	0	0	169,411	0	0	0	0	0	0	0
*		0	0	301,431	123,165	111,721	0	0	0	0	0
454-0000-361.00-00	INTEREST ON INVESTMENTS	0	0	741	473	1,323	1,000	1,000	959	810	1,500
*		0	0	741	473	1,323	1,000	1,000	959	810	1,500
454-0000-392.00-00	INTER-FUND OPER. TRANSFER	0	809,305	0	0	0	0	0	0	0	0
*		0	809,305	0	0	0	0	0	0	0	0
**	AIRPORT URBAN ENT. ZONE	0	809,305	302,172	123,638	113,044	1,000	1,000	959	810	1,500

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
	OTHER SERVICES & CHARGES										
454-1050-460.39-30	GRANTS AND SUBSIDIES	0	571,164	343,590	58,322	0	0	0	0	0	0
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*	OTHER SERVICES & CHARGES	0	571,164	343,590	58,322	0	0	0	0	0	0
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**	PROGRAM YEAR	0	571,164	343,590	58,322	0	0	0	0	0	0
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***	AIRPORT URBAN ENT. ZONE	0	1,380,469	645,762	181,960	113,044	1,000	1,000	959	810	1,500

**City of South Bend, Indiana  
2014 Budget Departmental Summary**

<b>Fund Name</b>	<b>Blackthorn Golf Course Operations</b>				<b>Fund Number</b>	<b>619</b>	
<b>Department Description &amp; Purpose</b>	To account for the operation and maintenance of the City's Blackthorn Golf Course.						
<b>Description</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Amended Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Proposed Budget</b>	<b>Variance 2013-2014</b>	<b>% Chg</b>
<b>Revenue</b>							
Property Taxes	-	-	-	-	-	-	-
Local Income Taxes	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-
Grants/Intergovernmental	-	-	-	-	-	-	-
Charges for Services	1,391,938	1,669,151	1,696,879	764,739	1,696,879	-	0.0%
Interest Earnings	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Other Income	1,413	-	-	-	-	-	-
Transfers In	-	-	50,500	50,500	-	(50,500)	-100.0%
<b>Total Revenue</b>	<b>1,393,351</b>	<b>1,669,151</b>	<b>1,747,379</b>	<b>815,239</b>	<b>1,696,879</b>	<b>(50,500)</b>	<b>-2.9%</b>
<b>Expenditures by Cost Center</b>							
Debt Service/Capital	651,500	651,500	326,000	207,879	10,578	(315,422)	-96.8%
Maintenance	523,660	527,046	521,664	233,977	511,086	(10,578)	-2.0%
Administraton	165,086	161,679	150,935	61,229	150,935	-	0.0%
Pro Shop	548,704	717,512	577,534	264,803	577,534	-	0.0%
Concessons	158,393	170,171	165,573	62,123	165,573	-	0.0%
Management Fees	105,135	103,917	106,000	52,929	106,000	-	0.0%
LPGA Event	-	-	150,000	-	150,000	-	0.0%
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Cost Center Expenditures</b>	<b>2,152,478</b>	<b>2,331,825</b>	<b>1,997,706</b>	<b>882,940</b>	<b>1,671,706</b>	<b>(326,000)</b>	<b>-16.3%</b>
<b>Expenditures by Account Type</b>							
Salaries & Wages	557,622	596,913	589,518	257,226	589,518	-	0.0%
Fringe Benefits	-	-	-	-	-	-	-
Other Personnel costs	91,973	87,309	100,163	31,486	100,163	-	0.0%
<b>Total Personnel</b>	<b>649,595</b>	<b>684,222</b>	<b>689,681</b>	<b>288,712</b>	<b>689,681</b>	<b>-</b>	<b>0.0%</b>
<b>Supplies</b>	<b>329,530</b>	<b>355,461</b>	<b>394,069</b>	<b>129,430</b>	<b>394,069</b>	<b>-</b>	<b>0.0%</b>
Professional Services (31xx)	19,250	17,844	24,000	12,000	24,000	-	0.0%
Comm/Transportation(32xx)	15,268	17,958	20,267	6,109	20,267	-	0.0%
Printing & Advertising (33xx)	43,980	46,071	43,727	14,006	43,727	-	0.0%
Insurance (34xx)	14,613	8,080	13,708	8,903	13,708	-	0.0%
Utilities (35xx)	39,906	39,882	40,578	17,405	40,578	-	0.0%
Repairs & Maintenance (36xx)	82,498	94,241	37,520	31,712	37,520	-	0.0%
Debt Service - Principal	651,500	651,500	311,120	207,879	-	(311,120)	-100.0%
Debt Service - Interest & Fees	-	-	14,880	-	-	(14,880)	-100.0%
Other Services & Charges (39xx)	275,338	405,987	397,578	163,259	397,578	-	0.0%
Grants & Subsidies	-	-	-	-	-	-	-
Payment In Lieu of Taxes	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Other Financing Uses (50xx)	-	-	-	-	-	-	-
<b>Total Service &amp; Charges</b>	<b>1,142,353</b>	<b>1,281,563</b>	<b>903,378</b>	<b>461,273</b>	<b>577,378</b>	<b>(326,000)</b>	<b>-200.0%</b>
<b>Capital</b>	<b>30,999</b>	<b>10,579</b>	<b>10,578</b>	<b>3,526</b>	<b>10,578</b>	<b>-</b>	<b>0.0%</b>
<b>Total Expenditures by Type</b>	<b>2,152,477</b>	<b>2,331,825</b>	<b>1,997,706</b>	<b>882,940</b>	<b>1,671,706</b>	<b>(326,000)</b>	<b>-16.3%</b>
<b>Net Surplus / (deficit)</b>	<b>(759,126)</b>	<b>(662,674)</b>	<b>(250,327)</b>	<b>(67,701)</b>	<b>25,173</b>		
Beginning Cash Balance	157,892	54,744	44,271	44,271	1,823		
Balance Sheet Adjustments	655,978	652,201	207,879	213,356	-		
<b>Ending Cash Balance</b>	<b>54,744</b>	<b>44,271</b>	<b>1,823</b>	<b>189,926</b>	<b>26,996</b>		
<b>Staffing (FTE's)</b>	<b>2011 Actual</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>6/30/13 Actual</b>	<b>2014 Budget</b>	<b>Variance 2013-2014</b>	
Non-Bargaining	-	-	-	-	-	-	
Bargaining	-	-	-	-	-	-	
Part-Time /Seasonal/Temporary	-	-	-	-	-	-	
<b>Total FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

**Explain Significant Revenue, Expenditure and Staffing Changes Below:**

Golf course bond was paid off in 2013.



## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

**Blackthorn Golf Course Operations**

Fund Number

**619**

**2013 Accomplishments/Outcomes (4-10 required)**

Hosted 2nd Annual Four Winds Invitational. Once again broke attendance records all three days.  
 Raised \$56,000 for Memorial Children's Hospital from FWI  
 Improved golf course conditions significantly.  
 Improved NOI from LPGA  
 Voted Best Golf Course for 19th consecutive year "South Bend Tribune" Readers Choice Awards  
 Extensive Expense Savings initiative installed in 2013

**2014 Department Goals & Objectives/Linkage to City Strategies (4-10 required)**

**City Strategy  
Number**

Continue to grow membership revenue.  
 Grow the LPGA event profitability.  
 Continue to explore new ideas to generate non-traditional revenues.  
 Continue to expand the Blackthorn Card membership to offer more benefits for golfers at places other than Blackthorn.  
 Continue to controll expenses while keeping service levels and course conditions on par with expectations of our golfers.

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**2014 Significant Changes/Challenges/Opportunities (with a focus on solutions)**

Lack of cash to fund capital needs to maintain and improve a 19-year-old golf course.  
 Economy and golf business in general. Need to focus on creating the correct pricing structure to entice golfers to play more golf.  
 Rising fuel and food costs have significantly increased our expenses.  
 Competition continues to cut pricing to combate for the decreasing market share in South Bend area.

**Key Performance Indicators**

Measure	Mayoral Goal	Type	2016 Long Term Goal	2012 Actual (if available)	2013 Estimated (if available)	2014 Target
Increase Rounds		Ouptut	31000	31000	29303	29464
Increase Revenue		Ouptut	1700000	1700000	1676077	1696879
Increase Membership Revenues		Ouptut	215000	220000	189000	210621
Control Expenses		Efficiency	1666128	1655000	1644055	1666128
Increased Profitability		Outcome	30751	5000	32021	30751

Types: output, efficiency, effectiveness, quality, outcome, technology

**Information Technology (costs and FTE's also included in the financial summary)**

Expenditures	2013				2014 Proposed Budget	Variance 2013-2014
	2011 Actual	2012 Actual	Amended Budget	6/30/13 Actual		
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance Services	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Other Services	-	-	-	-	-	-
Capital	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-

Information Tech. Staffing (FTE's)

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**Explain Significant Information Technology Trends and Changes Below:**

## City of South Bend, Indiana 2014 Budget Departmental Summary

Fund Name

Blackthorn Golf Course Operations

Fund Number

619

### Five-Year Capital Improvement Plan

	Name	Funding Source	2014 Budget	2015 Projection	2016 Projection	2017 Projection	2018 Projection	Total
	<b>Replacement Capital</b>							
1	Tractor 50 HP with Loader	619 or 324	27,500	-	-	-	-	27,500
2	ProCore Aerifier	619 or 324	22,000	-	-	-	-	22,000
3	Irrigation Upgrades	619 or 324	5,000	5,000	5,000	5,000	5,000	25,000
4	Utility Vehicles	619 or 324	7,000	7,000	7,000	7,000	7,000	35,000
5	Carpet for Clubhouse	619 or 324	10,000	-	-	-	-	10,000
6	HVAC replacement	619 or 324	15,000	-	-	-	-	15,000
7	Equipment payments	619 or 324	10,578	10,578	10,578	-	-	31,734
8	Golf cart payments	619 or 324	56,424	56,424	56,424	58,000	58,000	285,272
9	Tractor 45 HP	619 or 324	-	25,000	-	-	-	25,000
10	Heavy Duty Utility Vehicle	619 or 324	-	25,000	-	-	-	25,000
11	Finish Rough Mower	619 or 324	-	55,000	-	-	-	55,000
12	Tractor 40 HP	619 or 324	-	-	22,000	-	-	22,000
13	Walk Behind Greens Mower	619 or 324	-	-	20,000	20,000	-	40,000
14	Sprayer 175 gallon	619 or 324	-	-	35,000	-	-	35,000
15	Triplex Green Mower	619 or 324	-	-	-	40,000	40,000	80,000
16	Triplex Fairway Mower	619 or 324	-	-	-	50,000	50,000	100,000
17	Green/Tee Bank Mower	619 or 324	-	-	-	-	30,000	30,000
	<b>Project Capital</b>							
18	Greens Drainage	619 or 324	-	10,000	10,000	10,000	10,000	40,000
19	Parking Lot Resurfaced	619 or 324	-	10,000	-	-	-	10,000
20	Kitchen Equipment Replacement	619 or 324	-	-	20,000	-	-	20,000
21			-	-	-	-	-	-
22			-	-	-	-	-	-
23			-	-	-	-	-	-
24			-	-	-	-	-	-
25			-	-	-	-	-	-
26			-	-	-	-	-	-
27			-	-	-	-	-	-
28			-	-	-	-	-	-
29			-	-	-	-	-	-
30			-	-	-	-	-	-
31			-	-	-	-	-	-
32			-	-	-	-	-	-
33			-	-	-	-	-	-
34			-	-	-	-	-	-
	<b>Total</b>		<b>153,502</b>	<b>204,002</b>	<b>186,002</b>	<b>190,000</b>	<b>200,000</b>	<b>933,506</b>
	Funding Sources: Cash, Lease, Grant, Bond, Contributed Capital							

**Justification:**

- 1 Replace loader which is over 19 years old with more efficient model
- 2 Replace aerifier which is over 15 years old with more efficient model
- 3 Upgrades to irrigation to keep course areas appropriately watered
- 4 Replace old utility vehicles with more efficient models, vehicles are 12 years old
- 5 Replace worn carpet to keep clubhouse in good shape
- 6 Replace HVAC unit which has had maintenance problems in last 5 years
- 7 Make payments as agreed on equipment purchased previously
- 8 Make payments as agreed on golf carts purchased previously
- 9 Replace loader which is over 13 years old with more efficient model
- 10 Replace vehicle that is 19 years old
- 11 Replace unit that is 9 years old, but is costing thousands of dollars a year to keep running
- 12 Replace tractor that will be 22 years old
- 13 Replace walk behind mowers that will be 20 years old
- 14 Replace sprayer that will be 15 years old
- 15 Replace mowers that will be 16 years old
- 16 Replace mowers that will be 16 years old
- 17 Replace mower that will be 15 years old
- 18 Correcting black layer issues that have lended to high costs to maintain and poor playing conditions for golfers
- 19 Resurface and stripe parking lot that is 10 years old
- 20 Original kitchen equipment needs to be replaced after 22 years

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
BLACKTHORN GOLF COURSE											
619-0000-360.00-00	MISCELLANEOUS REVENUE	1,232	1,500	0	98	0	0	0	0	0	0
LEVEL	TEXT	TEXT AMT									
14BU	RC RESOLUTION #3089 APPROVED 10/25/2012										
*		1,232	1,500	0	98	0	0	0	0	0	0
619-0000-380.10-99	MISC. REIMBURSEMENTS	0	23	0	0	0	0	0	0	0	0
*		0	23	0	0	0	0	0	0	0	0
619-0000-392.00-00	INTER-FUND OPER. TRANSFER	0	0	0	0	0	0	50,500	50,500	50,500	0
*		0	0	0	0	0	0	50,500	50,500	50,500	0
**	BLACKTHORN GOLF COURSE	1,232	1,523	0	98	0	0	50,500	50,500	50,500	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
OTHER SERVICES & CHARGES											
619-0401-460.37-06	BUILDINGS	651,500	655,000	652,500	651,500	651,500	326,000	0	0	0	0
619-0401-460.37-11	CAPITAL LEASE PRINCIPAL	0	0	0	0	0	311,120	311,120	207,879	207,879	0
619-0401-460.37-12	CAPITAL LEASE INTEREST	0	0	0	0	0	14,880	14,880	0	0	0
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*	OTHER SERVICES & CHARGES	651,500	655,000	652,500	651,500	651,500	652,000	326,000	207,879	207,879	0
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**	CONTROLLER	651,500	655,000	652,500	651,500	651,500	652,000	326,000	207,879	207,879	0

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
619-1065-347.01-19	SEASON PASS SALES	0	0	0	0	76,850	180,000	180,000	172,939	156,296	180,000
LEVEL	TEXT	TEXT AMT									
14BU	RC RESOLUTION #3089 APPROVED 10/25/2012										
619-1065-347.01-20	GOLF COURSE GREEN FEES	654,204	630,509	621,501	681,521	607,673	629,734	629,734	300,304	185,987	629,734
619-1065-347.01-22	GOLF CART RENTALS	158,074	203,076	193,892	79,895	106,636	112,276	112,276	48,202	30,657	112,276
619-1065-347.01-23	PRO SHOP RETAIL SALES	233,402	121,298	189,317	161,845	200,778	200,545	200,545	83,383	62,490	200,545
619-1065-347.01-24	RENTALS - PROPERTY	340	0	0	0	0	0	0	0	0	0
619-1065-347.01-25	DRIVING RANGE	36,351	47,047	45,728	41,876	37,770	40,625	40,625	24,099	17,227	40,625
619-1065-347.01-26	GIFT CERTIFICATES	3,466	21,123	69	56,067	12,799	12,600	12,600	9,617	9,345	12,600
619-1065-347.01-27	MEMBERSHIP	66,656	140,836	133,271	181,974	217,899	210,621	210,621	182,907	182,434	210,621
619-1065-347.01-28	OUTINGS	22,704	150	0	0	0	0	0	0	0	0
619-1065-347.01-29	CLUB RENTAL	5,462	4,039	5,025	3,930	3,215	4,025	4,025	1,726	1,071	4,025
619-1065-347.01-30	CONCESSION	244,272	217,977	233,308	258,321	247,283	251,853	251,853	122,112	77,264	251,853
619-1065-347.01-31	INSTRUCTION	6,064	461	19,062	619	12,516	8,500	8,500	12,139	8,624	8,500
619-1065-347.01-41	OTHER GOLF	15,562	6,096	720	1,344	2,832	0	0	2,091	1,961	0
619-1065-347.01-42	GRATUITIES	0	23,105	697	0	0	0	0	0	0	0
619-1065-347.01-43	TOURNAMENT SPONSORSHIPS	0	0	0	0	102,095	0	0	0	0	0
619-1065-347.01-54	TAX EXEMPT CONCESSIONS	0	25,691	0	0	0	0	0	0	0	0
619-1065-347.01-56	TAX EXEMPT CART FEES	0	16,330	0	0	0	0	0	0	0	0
619-1065-347.01-57	TAX EXEMPT PRO SHOP	0	82,048	0	0	0	0	0	0	0	0
619-1065-347.01-99	ADVERTISING REVENUE	47,418	33,094	36,376	36,680	41,108	46,100	46,100	31,434	31,434	46,100
619-1065-347.99-00	CASH OVER/SHORT	392	256	3,979	1,315	303	0	0	40	50	0
*		1,487,435	1,530,890	1,482,945	1,393,253	1,669,151	1,696,879	1,696,879	990,913	764,739	1,696,879
619-1065-360.09-00	RAFFLE TICKETS	0	60	0	0	0	0	0	0	0	0
*		0	60	0	0	0	0	0	0	0	0
619-1065-380.10-99	MISC. REIMBURSEMENTS	0	50	0	0	0	0	0	0	0	0
*		0	50	0	0	0	0	0	0	0	0
619-1065-460.99-00	CASH OVER/SHORT	0	0	0	0	0	0	0	17	17	0
*		0	0	0	0	0	0	0	17	17	0
	OTHER USES										
619-1065-460.62-01	SALARIES	235,238	242,265	276,485	274,550	275,570	269,489	269,489	148,540	122,508	269,489
619-1065-460.62-02	PAYROLL OVERHEAD	25,264	25,937	26,722	29,202	31,211	31,153	31,153	17,985	15,017	31,153
619-1065-460.62-03	HEALTH INSURANCE	39,573	38,213	16,040	14,690	10,922	16,704	16,704	5,868	4,890	16,704
619-1065-460.62-05	TRAVEL ALLOWANCE	520	468	706	451	298	2,550	2,550	3,590	3,443	2,550
619-1065-460.62-06	PROF. EDUCATION	542	795	240	135	203	790	790	437	437	790
619-1065-460.62-07	DUES/SUBSCRIPTION	960	900	260	830	985	950	950	1,309	944	950
619-1065-460.62-08	UNIFORMS/CLOTHING	1,388	1,079	1,249	1,045	1,638	1,450	1,450	180	150	1,450
619-1065-460.62-10	FERTILIZER	23,556	26,995	27,054	20,733	27,727	27,500	27,500	18,629	4,463	27,500
619-1065-460.62-11	FUNGICIDES	30,272	32,522	18,820	31,234	30,020	34,000	34,000	21,910	17,599	34,000

## CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
619-1065-460.62-12	INSECTICIDES	9,243	5,269	11,159	5,671	10,488	6,750	6,750	4,579	1,526	6,750
619-1065-460.62-13	HERBICIDES	4,539	3,180	7,642	4,533	3,959	4,000	4,000	1,465	1,465	4,000
619-1065-460.62-14	HORTICULT. SUPPLY	6,635	9,860	6,161	7,651	10,215	10,000	10,000	7,155	4,664	10,000
619-1065-460.62-15	SEED	1,709	2,177	2,700	1,992	2,054	2,200	2,200	821	0	2,200
619-1065-460.62-17	SAND	4,969	3,172	6,025	6,365	9,809	6,500	6,500	4,076	4,076	6,500
619-1065-460.62-21	PLANT MATERIALS	351	209	283	231	455	400	400	254	254	400
619-1065-460.62-22	SOD	0	29	0	0	432	0	0	0	0	0
619-1065-460.62-23	SMALL TOOLS	490	459	418	416	580	500	500	577	577	500
619-1065-460.62-24	IRRIGATION REPAIR	12,226	7,696	13,520	7,836	11,418	8,500	8,500	5,975	5,783	8,500
619-1065-460.62-25	DRAINAGE SUPPLY	0	2,310	301	0	2,940	3,300	3,300	2,174	2,401	3,300
619-1065-460.62-26	FUEL/LUBRICANTS	34,565	22,522	26,916	29,198	32,334	28,000	28,000	13,200	7,061	28,000
619-1065-460.62-29	G.C. ACCESSORIES	5,124	2,213	6,357	5,064	5,338	5,000	5,000	4,306	3,675	5,000
619-1065-460.62-31	EQUIPMENT REPAIRS	28,229	33,192	30,270	29,672	26,166	29,000	29,000	22,808	21,748	29,000
619-1065-460.62-34	OFFICE SUPPLY	1,391	1,639	1,224	1,799	1,347	1,650	1,650	320	317	1,650
619-1065-460.62-36	BUILDING MAINT.	4,125	2,405	2,292	2,712	2,495	2,500	2,500	1,222	1,186	2,500
619-1065-460.62-37	TREE TRIMMING	0	0	0	0	1,300	2,000	2,000	594	594	2,000
619-1065-460.62-39	UTILITY WATER	3,337	2,015	989	1,085	1,564	1,200	1,200	702	608	1,200
619-1065-460.62-40	UTILITY ELECTRIC	6,749	6,896	7,379	8,178	8,539	8,450	8,450	3,443	2,849	8,450
619-1065-460.62-42	TRASH REMOVAL	2,402	2,217	2,672	3,074	3,632	3,050	3,050	1,895	1,320	3,050
619-1065-460.62-43	MISCELLANEOUS	480	728	701	496	288	500	500	0	0	500
619-1065-460.62-46	UTILITY GAS	2,459	3,125	1,822	3,818	2,540	3,000	3,000	970	897	3,000
619-1065-460.62-47	CAPITAL EQUIP/IMPROV.	0	34,752	8,214	30,999	10,579	10,578	10,578	5,289	3,526	10,578
619-1065-460.63-02	PAYROLL OVERHEAD	0	0	0	0	90	0	0	0	0	0
619-1065-460.63-04	PAYROLL SERVICES	12,412	11,999	17,892	17,892	16,811	15,546	15,546	7,724	6,266	15,546
619-1065-460.63-05	DUES/SUBSCRIPTION	0	0	149	0	0	0	0	1,509	1,285	0
619-1065-460.63-10	ADVERTISING	41,958	44,112	42,140	42,508	37,160	38,900	38,900	18,109	11,786	38,900
619-1065-460.63-18	YELLOW PAGES/WEBSITE	0	0	0	0	4,340	3,840	3,840	2,590	2,220	3,840
619-1065-460.63-20	INSURANCE	1,996	4,536	2,791	14,613	8,080	13,708	13,708	8,903	8,903	13,708
619-1065-460.63-21	BANK CHARGES	0	0	933	997	1,038	954	954	704	327	954
619-1065-460.63-23	CITY ACCOUNTING FEE	37,288	25,176	20,000	24,000	24,000	24,000	24,000	14,000	12,000	24,000
619-1065-460.63-25	DUES & SUBSCRIPTION	1,013	1,889	757	1,273	836	792	792	0	0	792
619-1065-460.63-26	TELEPHONE SERVICE	9,745	9,892	10,324	9,778	10,391	9,600	9,600	4,828	3,654	9,600
619-1065-460.63-28	LICENSES & PERMITS	1,470	1,230	2,501	1,580	0	0	0	0	0	0
619-1065-460.63-29	TV CABLE	1,505	573	1,198	1,425	3,607	1,416	1,416	1,433	1,152	1,416
619-1065-460.63-31	WATER/SEWER	880	2,445	3,522	4,093	4,392	3,484	3,484	2,590	2,175	3,484
619-1065-460.63-32	GAS C.H.	12,715	10,669	7,579	5,570	5,426	7,319	7,319	2,353	2,353	7,319
619-1065-460.63-33	JANITORIAL	120	0	0	0	0	0	0	0	0	0
619-1065-460.63-34	OFFICE SUPPLIES/EQUIP.	1,462	2,694	564	328	1,101	75	75	331	318	75
619-1065-460.63-35	COMPUTER SUPPLIES	4,002	2,469	360	0	0	0	0	0	0	0
619-1065-460.63-37	STATIONERY/PRINTING	2,589	2,248	2,414	1,472	4,571	987	987	566	566	987
619-1065-460.63-38	POSTAGE/FREIGHT	1,759	523	2,529	2,092	2,524	2,266	2,266	1,059	638	2,266
619-1065-460.63-39	CREDIT CARD FEES	20,137	21,313	20,672	21,580	21,697	17,981	17,981	9,835	4,290	17,981
619-1065-460.63-40	SECURITY	888	983	1,038	1,358	1,033	948	948	553	474	948
619-1065-460.63-41	MISCELLANEOUS	3,406	929	3,236	1,920	0	0	0	0	0	0
619-1065-460.63-42	BUILDING MAINTENANCE	6,832	6,618	5,257	7,569	10,321	4,470	4,470	2,660	2,435	4,470
619-1065-460.63-43	VEHICLE LEASE	4,587	4,617	3,899	5,036	4,261	4,649	4,649	387	387	4,649
619-1065-460.64-01	SALARIES	250,759	263,384	248,044	233,007	262,540	247,319	247,319	138,096	115,017	247,319
619-1065-460.64-02	PAYROLL OVERHEAD	25,641	27,802	31,278	28,340	24,118	28,590	28,590	9,524	7,487	28,590

CITY OF SOUTH BEND 2014 BUDGET

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2013 Y-T-D ACTUAL	6/30/13 ACTUAL	2014 BUDGET
619-1065-460.64-03	HEALTH INSURANCE	19,919	16,389	10,833	11,694	10,417	12,668	12,668	1,656	1,242	12,668
619-1065-460.64-05	DUES/SUBSCRIPTIONS	350	75	787	712	1,413	350	350	450	450	350
619-1065-460.64-06	TRAVEL ALLOWANCE	2,790	3,085	5,792	2,947	4,745	5,851	5,851	3,538	2,666	5,851
619-1065-460.64-07	PROF. EDUCATION	513	378	0	473	105	85	85	0	0	85
619-1065-460.64-08	UNIFORMS/CLOTHING	1,881	1,506	2,183	2,038	2,844	925	925	0	0	925
619-1065-460.64-09	INSTRUCTION-COST OF SALES	0	0	0	0	0	6,800	6,800	0	0	6,800
619-1065-460.64-10	COST OF GOODS SOLD	167,259	137,557	139,738	136,330	141,912	141,300	141,300	80,842	58,574	141,300
619-1065-460.64-11	RANGE BALLS/SUPPLY	2,749	2,475	2,627	3,143	3,150	4,000	4,000	1,338	1,338	4,000
619-1065-460.64-13	RENTAL CLUBS	1,675	56	0	0	4,564	4,200	4,200	1,659	1,659	4,200
619-1065-460.64-14	GOLF CART PAYMENTS	51,808	0	0	56,421	56,421	56,424	56,424	46,152	29,598	56,424
619-1065-460.64-15	GOLF CART ELECTRICITY	11,890	15,465	14,610	14,088	13,789	12,659	12,659	5,475	3,718	12,659
619-1065-460.64-16	GOLF CART MAINTENANCE	4,484	40,092	8,713	447	1,929	1,550	1,550	515	515	1,550
619-1065-460.64-17	HANDICAP SERVICE	3,640	4,795	5,971	6,028	2,979	3,280	3,280	4,080	3,155	3,280
619-1065-460.64-18	PRO SHOP SUPPLIES	2,853	4,125	2,890	344	2,970	5,775	5,775	1,377	725	5,775
619-1065-460.64-19	SCORECARDS	0	1,510	1,066	1,632	1,812	1,358	1,358	112	0	1,358
619-1065-460.64-20	MISCELLANEOUS	2,161	430	1,929	200	0	0	0	0	0	0
619-1065-460.64-21	TEES, PENCILS, ETC	418	1,339	4,220	6,450	0	0	0	0	0	0
619-1065-460.64-24	GPS FEES	56,676	49,800	45,194	44,411	45,300	44,400	44,400	23,750	15,700	44,400
619-1065-460.64-27	CAPITAL	0	0	382	0	0	0	0	0	0	0
619-1065-460.64-30	TOURNAMENT EXP - LPGA	0	0	0	0	136,504	150,000	150,000	68,658	22,960	150,000
619-1065-460.65-01	SALARIES	38,405	41,186	50,686	50,065	58,803	57,164	57,164	28,458	19,701	57,164
619-1065-460.65-02	PAYROLL OVERHEAD	5,040	5,207	5,352	6,799	9,353	6,608	6,608	4,122	2,850	6,608
619-1065-460.65-03	HEALTH INSURANCE	0	0	613	1,248	1,198	4,440	4,440	0	0	4,440
619-1065-460.65-08	UNIFORMS/CLOTHING	553	320	240	446	506	500	500	619	619	500
619-1065-460.65-10	COST OF GOODS SOLD	95,786	97,504	100,494	91,875	90,820	89,000	89,000	40,796	31,573	89,000
619-1065-460.65-12	PAPER GOODS	501	2,874	4,016	1,448	2,418	1,300	1,300	1,424	507	1,300
619-1065-460.65-13	CLEANING SUPPLIES	540	488	547	863	456	586	586	1,258	975	586
619-1065-460.65-14	UTENSILS	0	120	24	0	81	0	0	30	15	0
619-1065-460.65-16	EQUIPMENT/SUPPLIES	7,778	4,381	1,245	1,664	3,101	1,610	1,610	2,517	2,279	1,610
619-1065-460.65-17	LINENS	0	573	2,025	1,005	1,002	1,190	1,190	1,276	835	1,190
619-1065-460.65-18	MISCELLANEOUS	33	111	0	94	0	0	0	306	170	0
619-1065-460.65-19	OUTING EXPENSE	7,110	4,313	92	1,686	1,262	1,975	1,975	1,582	1,554	1,975
619-1065-460.65-20	LICENSES & PERMITS	5	5	1,045	1,200	1,171	1,200	1,200	1,045	1,045	1,200
619-1065-460.66-10	FIXED FEE	112,000	96,000	96,000	96,000	96,000	96,000	96,000	56,000	48,000	96,000
619-1065-460.66-12	MGMT. EXPENSE	1,045	0	7,789	9,135	7,917	10,000	10,000	5,362	4,912	10,000
* OTHER USES		1,529,362	1,493,499	1,450,801	1,500,977	1,680,325	1,671,706	1,671,706	912,424	675,044	1,671,706
** BLACKTHORN OPERATIONS		3,016,797	3,024,499	2,933,746	2,894,230	3,349,476	3,368,585	3,368,585	1,903,354	1,439,801	3,368,585
*** BLACKTHORN GOLF COURSE		3,669,529	3,681,022	3,586,246	3,545,828	4,000,976	4,020,585	3,745,085	2,161,733	1,698,180	3,368,585