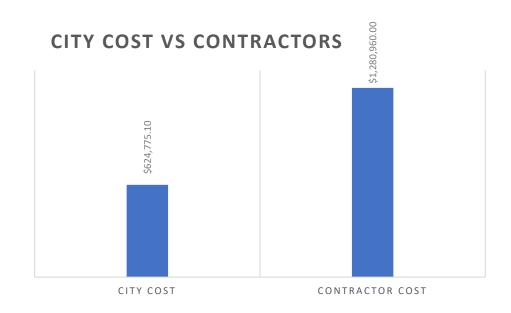






Current Projects: Forestry Crew vs. Contractor Analysis

	City Cost	Contractor Cost	<u>Difference</u>	<u>%</u>
Yearly Base Level Forestry Service	\$ 659,605.10	\$ 1,280,960.00	\$ (621,354.90)	94%







Current Projects: Event Registration Software Assessment

- Updated City Website in 2018
- Residents access registration for events and programming via the VPA website, to then access WebTrac
- WebTrac is clunky and not user friendly doesn't allow for guest check-out
- Assessment will include a wants/needs analysis, which will inform the functional requirements gathering



Current Projects: City Motto

Unique

blend thing embrace idea bring invest innovative technology park grow create center studebaker build areasmartlight future past large community street history riverity small feelpetebendeastsb liveracecitynotrelot peoplest southmake Workdamedowntown joe oldmayortownmany unique universityasset building change waterway policeleadershipyoung entertainment county entertainment county setter cutter drive innovation, heritage duit.

Doing

CITY OF SOUTH BEND VENUES PARKS & ARTS

acceptance

Core Value

Current Projects: City Motto – Youth Response





transportation riverlights

education dame kroc leadership history art innovation

EVENTS east technology athletics affordability
Sbcubs race MLK Notre foodbank
Center zoo Waterpipes
restaurants
entrepreneurship



Current Projects: Fitness Center Update

- Promotion
 - Bring a Friend = 1 Month Free
 - Potential Project between VPAX and Business Analytics to monitor effectiveness of promotion
- Concession Changes for Food Options
- Auto-Pay for Gym Membership

Current Projects: Park System Equity—Preliminary Analysis

- Two analyses were done for VPA: ParkScore and GRASP
 - ParkScore assessed the equity and accessibility of our park system
 - GRASP assessed the quality of our park system
- Our analysis included both to find where they intersect to reveal gaps in service
 - The large areas are where the access may be beyond a 10 minute walk and where the demographics of the neighborhood reflect potential need
- City-owned lots, potential Tax Sale lots, and vacant lots were included to demonstrate the availability of land/space in the areas of need and to help identify potential new park locations

Recreation Division Mission Statement: Session 1

What We Do

All Recreation team members came to the meeting with a list of 10 things they do

We placed those activities in a "bucket", or broader theme

Who We Serve

We discussed who the division's primary customer may be

What We Have

We brainstormed a list of assets and resources available to the team

Aligning What We Do

We discussed our value proposition, or how we get what we have to who we serve

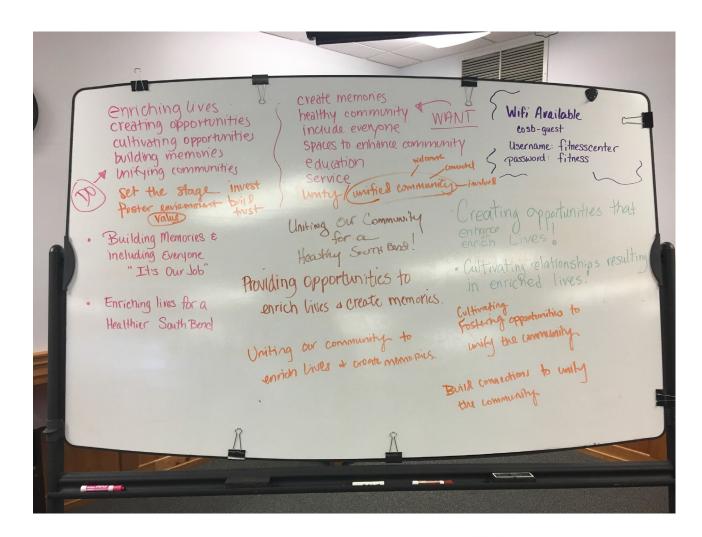


Post Session 1 Leadership Discussion

- Primary Customer
 - Everyone, Entire Community
- Categories
 - Cultivating a Healthy Community
 - Caring for Our Shared Spaces
 - Serving Where the Gap Exists
 - Building Connections
- Value Proposition
 - People, Places, and Spaces Ready for You

Recreation Division Mission Statement: Session 2

- What We Do (part 2)
 - We reassigned everyone's activities from Session 1 in the new buckets
- What We Want
 - We brainstormed what the division wants to achieve in the community
- Mission Statement
 - We used the themes from What We Do and What We Want to come up with ideas
- Where Do I Fit?
 - Ended the session thinking about where personal activities fall in the buckets





What We Do & What We Want

What We Do

Enrich lives

Create opportunities

Cultivate opportunities

Build memories

"Set the Stage"

Invest

Build trust

Create memories

Unify the community

What We Want

Create memories

Healthy community

Vibrant community

Inclusive, everyone's included

Unity, unified community



Mission Statements

Building memories and including everyone – It's Our Job

Enriching lives for a healthier South Bend

Uniting our community for a healthy South Bend

Providing opportunities to enrich lives and create memories

Uniting our community to enrich lives and create memories

Creating opportunities to enhance lives

Cultivating opportunities to unite the community

Next Step: Recreation Program Audit

- Potential project for Q4 SBStat meeting
- Analysis of all Recreation programs to evaluate their social impact, cost recovery rate, other service providers, etc.
- This will help us determine a plan of action to ensure all Recreation services align with new mission statement

Celebrating Our Values

• My SB Parks and Trails

