

2018 Budget Presentation

Department of Community Investment

August 21, 2017



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Fund 211 - Department of Community Investment (DCI)

Fund Type	Special Revenue				Control	City Funds					
	2015 Actual	2016 Actual	2017 Amended Budget	06/30/17 Actual	2018 Proposed Budget	Forecast				Budget Variance 2017-2018	%
						2019	2020	2021	2022		Change
Revenue											
Grants/Intergovernmental	257,933	497,592	440,636	-	440,636	440,636	440,636	440,636	440,636	-	0%
Charges for Services	258,381	303,136	316,000	97,196	333,500	333,500	333,500	333,500	333,500	17,500	6%
Fines, Forfeitures, and Fees	430	165	2,000	470	2,000	2,000	2,000	2,000	2,000	-	0%
Interest Earnings	6,477	12,242	10,000	5,956	10,000	10,000	10,000	10,000	10,000	-	0%
Other Income	2,481	2,604	-	63	-	-	-	-	-	-	-
Transfers In	1,967,638	1,808,138	1,522,673	761,337	1,866,020	2,066,020	2,066,020	2,066,020	2,066,020	343,347	23%
Total Revenue	2,493,340	2,623,877	2,291,309	865,022	2,652,156	2,852,156	2,852,156	2,852,156	2,852,156	360,847	16%
Expenditures by Type											
Personnel											
Salaries & Wages	1,414,438	1,322,098	1,275,505	601,672	1,501,582	1,531,614	1,562,246	1,593,491	1,625,361	226,077	18%
Fringe Benefits	565,460	580,507	610,607	259,535	674,123	687,190	700,764	714,609	728,730	63,516	10%
Total Personnel	1,979,898	1,902,605	1,886,112	861,207	2,175,705	2,218,804	2,263,010	2,308,099	2,354,091	289,593	15%
Supplies	26,059	13,581	26,356	6,013	23,486	23,486	23,486	23,486	23,486	(2,870)	-11%
Services & Charges											
Professional Services	37,117	67,792	337,801	47,935	171,932	123,264	101,932	91,932	76,932	(165,869)	-49%
Printing & Advertising	5,990	8,577	11,000	686	19,500	11,000	11,000	11,000	11,000	8,500	77%
Education & Training	8,614	7,312	15,000	3,403	12,000	15,000	15,000	15,000	15,000	(3,000)	-20%
Travel	13,102	8,829	17,200	4,688	16,700	17,200	17,200	17,200	17,200	(500)	-3%
Repairs & Maintenance	11,968	15,959	24,403	6,208	16,463	16,463	16,463	16,463	16,463	(7,940)	-33%
Other Interfund Allocations	126,659	134,596	276,668	138,336	317,469	323,818	330,295	336,901	343,639	40,801	15%
Insurance	213,048	142,776	142,506	71,250	73,069	74,530	76,021	77,541	79,092	(69,437)	-49%
Transfers Out	-	-	-	-	-	-	-	-	-	-	-
Other Services & Charges	22,812	46,440	11,330	3,997	9,450	9,450	9,450	9,450	9,450	(1,880)	-17%
Total Services & Charges	439,310	432,281	835,908	276,504	636,583	590,726	577,361	575,487	568,776	(199,325)	-24%
Capital	-	35,157	-	-	-	-	-	-	-	-	-
Total Expenditures	2,445,267	2,383,624	2,748,376	1,143,724	2,835,774	2,833,016	2,863,856	2,907,072	2,946,353	87,398	3%
Net Surplus / (Deficit)	48,073	240,253	(457,067)	(278,702)	(183,618)	19,140	(11,700)	(54,916)	(94,197)		
Beginning Cash Balance	1,073,066	1,120,584	1,360,157		903,120	719,502	738,643	726,942	672,026		
Cash Adjustments	(555)	(680)	30		-	-	-	-	-		
Ending Cash Balance	1,120,584	1,360,157	903,120		719,502	738,643	726,942	672,026	577,829		
Cash Reserves Target	611,317	595,905	687,094		708,944	708,254	715,964	726,768	736,588		
										Cash Reserve	
										25% of Annual expenditures	

Fund Purpose:

This fund accounts for the activities of the Department of Community Investment.

Explain Significant Revenue, Expenditure and Staffing Changes/Variations Below:

Reduced 2018 transfer from the EDIT Fund by \$200,000 to \$1,866,020 in order to bring projected cash reserves to 25% target at December 31, 2018.

Fund 211 - Department of Community Investment (DCI)

Accomplishments, Goals, KPI's

2017 Accomplishments & Outcomes

- Major developments: Openings - LaSalle Hotel, Marriott, Aloft, JMS, Martins
- Underway: Eddy Street Phase II, Berlin Place, Studebaker façade, Newman Center, East Bank Phase 5, Portage Prairie, Holiday Inn, Hibberd,+ Embassy Suites
- Announced: Commerce Center, Wharf, South Bend Chocolate Factory, Portage Prairie Spec II
- Bikeshare
- Downtown Two-Way
- Financing for Parks & Trails throughout our City
- Western Avenue - Phase II
- Fellows Street
- South Shore double tracking and relocation projects
- Sale of VA building for reuse
- FUSE housing first project

2018 Department Goals & Objectives and Linkage to City Results

- Neighborhoods - Move more vacant lots to valuable uses; Implement housing strategy; Improve neighborhood connectivity to and around downtown; Continue implementation of Corridors plan, Southeast master plan, and City cemetery plan
- Infrastructure - Begin comprehensive zoning reform
- Education , Mobility & Technology - Partner with Innovation & Technology on inclusive technology center; Publish inventory of city owned properties online
- Economy - Inclusive economic growth, small business development and workforce development
-
-
-
-
-
-
-

Key Performance Indicators (KPI's)

Measure	Type	Long Term Goal	2016 Actual	2017 Estimated	2018 Target
- Announced jobs from approved projects	Outcome	450	593	300	300
- Commercial private investment of approved projects	Outcome	\$100M	\$207M	\$130M	\$100M
- Owner-occupied houses rehabbed	Output	50	38	40	80
- Rental assistance to special populations	Output	30	17	32	34
- Housing counseling	Output	300	290	260	250
- Homebuyers assisted	Output	16	13	15	20
-					

Types: output, efficiency, effectiveness, quality, outcome, technology

2018 Significant Changes/Challenges/Opportunities

- West side organizational support
- Tight TIF budgets
-
-
-
-
-
-
-
-

Fund 211 - Department of Community Investment (DCI)

Staffing (Full-Time Employees only)

Position (* New title or additional position)	2017			2018	Forecast			
	2016 Actual	Amended Budget	06/30/17 Actual	Proposed Budget	2019	2020	2021	2022
Non-Bargaining								
Executive Director	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Assistant Executive Director	1.0	1.0	-	-	-	-	-	-
Director II	3.0	3.0	2.0	-	-	-	-	-
Director I	1.0	-	-	-	-	-	-	-
Associate III	3.0	3.0	3.0	-	-	-	-	-
Associate II	4.0	3.0	3.0	-	-	-	-	-
Associate I	6.0	6.0	5.0	-	-	-	-	-
Analyst II	1.0	2.0	1.0	-	-	-	-	-
Analyst I	2.0	1.0	1.0	-	-	-	-	-
Administrative Assistant III - DCI	2.0	2.0	2.0	-	-	-	-	-
Executive Assistant - DCI	1.0	1.0	1.0	-	-	-	-	-
Director of Neighborhood Development	-	-	-	1.0	1.0	1.0	1.0	1.0
Director of Planning	-	-	-	1.0	1.0	1.0	1.0	1.0
Director of Business Development	-	-	-	1.0	1.0	1.0	1.0	1.0
Director of Engagement & Economic Empowerment	-	-	-	1.0	1.0	1.0	1.0	1.0
Business Development Manager	-	-	-	2.0	2.0	2.0	2.0	2.0
Property Development Manager	-	-	-	1.0	1.0	1.0	1.0	1.0
Principal Planner	-	-	-	2.0	2.0	2.0	2.0	2.0
Senior Planner	-	-	-	1.0	1.0	1.0	1.0	1.0
Housing Counselor	-	-	-	1.0	1.0	1.0	1.0	1.0
Property Inspector	-	-	-	1.0	1.0	1.0	1.0	1.0
Property Development Analyst	-	-	-	1.0	1.0	1.0	1.0	1.0
Neighborhood Grants Manager	-	-	-	1.0	1.0	1.0	1.0	1.0
Historic Preservation Specialist	-	-	-	1.0	1.0	1.0	1.0	1.0
Executive Assistant and Special Projects	-	-	-	1.0	1.0	1.0	1.0	1.0
Business Analyst	-	-	-	1.0	1.0	1.0	1.0	1.0
Neighborhood Program Specialist	-	-	-	1.0	1.0	1.0	1.0	1.0
Business Development Specialist	-	-	-	1.0	1.0	1.0	1.0	1.0
Economic Empowerment Specialist	-	-	-	1.0	1.0	1.0	1.0	1.0
Business License Administrator	-	-	-	1.0	1.0	1.0	1.0	1.0
Financial Specialist III	-	-	-	1.0	1.0	1.0	1.0	1.0
Administrative Assistant II	-	-	-	2.0	2.0	2.0	2.0	2.0
Total Non-Bargaining	25.0	23.0	19.0	25.0	25.0	25.0	25.0	25.0
Bargaining								
Total Bargaining	-	-	-	-	-	-	-	-
Total Full-Time Employees	25.0	23.0	19.0	25.0	25.0	25.0	25.0	25.0

Explain Significant Staffing Changes Below:

In 2017, Director I and one of the Associate II positions were transferred to Controller's budget. For 2018, adding Historic Preservation Commission staff to be partially reimbursed by St. Joseph County. Also, requesting change of titles to more accurately reflect the work people perform.

Fund 211

City of South Bend

Revenue

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015	2016	2017		2017	6/30/17	2018
		Actual	Actual	Original Budget	Amended Budget	YTD Actual	YTD Actual	Estimated Revenue
DCI ADMINISTRATION FUND								
211-0000-392.00-00	INTERFUND OPER., TRANSFER	0	500	0	0	0	0	0
*		0	500	0	0	0	0	0
**	DCI ADMINISTRATION FUND	0	500	0	0	0	0	0

Fund 211

City of South Bend

Revenue

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015 Actual	2016 Actual	2017 Original Budget	2017 Amended Budget	2017 YTD Actual	6/30/17 YTD Actual	2018 Estimated Revenue
211-1001-331.10-00	COMM DEV. SERVICE GRANT	257,933	497,592	440,636	440,636	0	0	440,636
LEVEL 02	TEXT		TEXT AMT					
	CDEG		396,136					
	ESG		2,000					
	HOME		42,500					
			440,636					
*		257,933	497,592	440,636	440,636	0	0	440,636
211-1001-339.03-00	STAFF CONTRACTS	258,381	303,136	316,000	316,000	104,452	97,196	333,500
LEVEL 02	TEXT		TEXT AMT					
	COMMUNITY HOMEBUYERS CORPORATION		15,000					
	HARDEST HIT FUNDS		30,900					
	INDIANA FORECLOSURE PREVENTION NETWORK		6,600					
	INDUSTRIAL REVOLVING FUND		72,500					
	MISHAWAKA		5,000					
	ST. JOSEPH COUNTY (FOR HISTORIC PRESERVATION)		60,000					
	TAX ABATEMENT FEES		21,000					
	TIF STAFF		82,500					
	UREAN ENTERPRISE ASSOCIATION		40,000					
			333,500					
*		258,381	303,136	316,000	316,000	104,452	97,196	333,500
211-1001-351.01-15	CREDIT REPORTS	430	165	2,000	2,000	470	470	2,000
*		430	165	2,000	2,000	470	470	2,000
211-1001-360.05-01	REIMBURSEMENT REVENUE	2,481	2,604	0	0	118	63	0
*		2,481	2,604	0	0	118	63	0
211-1001-361.01-00	ECON DEV-INTEREST INCOME	6,477	12,242	10,000	10,000	7,467	5,956	10,000
*		6,477	12,242	10,000	10,000	7,467	5,956	10,000
211-1001-392.00-00	INTERFUND OPER. TRANSFER	1,967,638	1,807,638	1,522,673	1,522,673	761,337	761,337	1,866,020
LEVEL 02	TEXT		TEXT AMT					
	TRANSFER FROM EDIT FUND 408-0401-415.50-02		2,066,020					
	REDUCE TRANSFER IN TO BRING FUND BALANCE TO APPROXIMATELY 25% TARGET		200,000-					
			1,866,020					
*		1,967,638	1,807,638	1,522,673	1,522,673	761,337	761,337	1,866,020
**	NEIGHBORHOOD ENGAGEMENT	2,493,340	2,623,377	2,291,309	2,291,309	873,844	865,022	2,652,156
6	DCI ADMINISTRATION FUND	2,493,340	2,623,877	2,291,309	2,291,309	873,844	865,022	2,652,156

Fund 211

City of South Bend

Expenditures

LEVEL	ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015		2016		2017		2017		2018	
			Actual	TEXT AMT	Actual	TEXT AMT	Original Budget	Amended Budget	YTD Actual	YTD Actual	Proposed Expenditures	
	DCI ADMINISTRATION FUND											
	211-1001-460.10-01	REGULAR WAGES	1,412,555	1,322,098	1,341,295	1,275,505	693,036	601,672	1,501,582			
02		EXECUTIVE DIRECTOR OF COMMUNITY INVESTMENT		104,336								
		DIRECTOR OF NEIGHBORHOOD DEVELOPMENT		79,070								
		DIRECTOR OF PLANNING		79,070								
		DIRECTOR OF BUSINESS DEVELOPMENT		79,070								
		DIRECTOR OF ENGAGEMENT & ECONOMIC EMPOWERMENT		79,070								
		2 - BUSINESS DEVELOPMENT MANAGER		131,468								
		PROPERTY DEVELOPMENT MANAGER		65,734								
		2 - PRINCIPAL PLANNER		131,468								
		HOUSING COUNSELOR		60,581								
		SENIOR PLANNER		60,581								
		NEIGHBORHOOD GRANTS MANAGER		60,581								
		PROPERTY INSPECTOR		56,071								
		PROPERTY DEVELOPMENT ANALYST		56,071								
		HISTORIC PRESERVATION SPECIALIST		56,071								
		EXECUTIVE ASSISTANT & DIRECTOR OF SPECIAL PROJECTS		54,647								
		BUSINESS ANALYST		53,039								
		NEIGHBORHOOD PROGRAM SPECIALIST		50,115								
		BUSINESS DEVELOPMENT SPECIALIST		56,071								
		ECONOMIC EMPOWERMENT SPECIALIST		56,071								
		BUSINESS LICENSE ADMINISTRATOR		50,115								
		FINANCIAL SPECIALIST III		43,627								
		2 - ADMINISTRATIVE ASSISTANT II		83,448								
		ADJUSTMENT TO ACTUAL		44,793-								
				1,501,582								
	211-1001-460.10-05	TEMPORARY SERVICES	1,883	0	0	0	0	0	0	0	0	0
	211-1001-460.10-10	HIRING BONUS	0	0	0	2,000	2,000	0	0	0	0	0
	211-1001-460.11-01	FICA - REGULAR	105,677	98,636	102,751	102,751	51,930	44,938	115,312	115,312	115,312	115,312
	211-1001-460.11-04	PERF - REGULAR	158,205	148,089	150,225	150,225	77,844	67,387	168,177	168,177	168,177	168,177
	211-1001-460.11-07	UNEMPLOYMENT COMP	3,765	1,830	3,353	3,353	0	0	0	0	0	0
	211-1001-460.11-08	HEALTH INSURANCE	277,670	316,578	345,868	345,868	165,536	143,095	378,120	378,120	378,120	378,120
LEVEL		TEXT										
02		23 EMPLOYEES @ \$16,200/YR		372,600								
		2 EMPLOYEES REBATE @ \$1,560/YR		3,120								
		LONG TERM DISABILITY - 25 EMPLOYEES @ \$90.48/YR		2,400								
				378,120								
	211-1001-460.11-09	LIFE INSURANCE	2,760	2,645	2,760	2,760	1,385	1,195	3,000	3,000	3,000	3,000
LEVEL		TEXT										
02		25 EMPLOYEES @ \$120/YR		3,000								
				3,000								

Fund 211

City of South Bend

Expenditures

LEVEL	ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015 Actual	2016 Actual	2017 Original Budget	2017 Amended Budget	2017 YTD Actual	6/30/17 YTD Actual	2018 Proposed Expenditures
	211-1001-460.11-12	AUTO ALLOWANCE	7,450	6,000	1,200	4,950	2,950	2,550	5,100
LEVEL	TEXT			TEXT AMT					
02	EXECUTIVE DIRECTOR @ \$150/PAY			3,900					
	DIRECTOR OF NEIGHBORHOOD DEVELOPMENT @ \$100/MO			1,200					
				5,100					
	211-1001-460.11-22	PARKING ALLOWANCE	9,273	6,069	0	40	40	40	0
	211-1001-460.11-24	CELL PHONE ALLOWANCE	660	660	660	660	385	330	660
LEVEL	TEXT			TEXT AMT					
02	INSPECTOR @ \$55/MO			660					
				660					
	211-1001-460.11-29	PARENTAL LEAVE	0	0	0	0	0	0	3,754
*	PERSONNEL SERVICES		1,979,898	1,902,605	1,948,112	1,888,112	995,106	861,207	2,175,705
	211-1001-460.21-01	OFFICIAL RECORDS	1,336	1,087	4,000	4,000	259	259	4,000
	211-1001-460.21-02	PRINT SHOP	2,648	515	2,000	2,000	175	144	2,000
	211-1001-460.21-03	C.S. OFFICE SUPPLIES	2,056	1,356	3,665	3,665	505	505	3,665
	211-1001-460.21-04	OTHER OFFICE SUPPLIES	18,839	9,617	12,000	13,664	4,920	4,625	12,000
	211-1001-460.21-06	PHOTO/BLUEPRINT	0	0	450	450	0	0	450
	211-1001-460.22-01	CENTRAL SERVICE GASOLINE	1,180	1,006	2,577	2,577	588	480	1,371
*	SUPPLIES		26,059	13,581	24,692	26,356	6,447	6,013	23,486
	211-1001-460.31-01	LEGAL SERVICES	0	0	500	500	0	0	500
	211-1001-460.31-06	OTHER PROFESSIONAL SVCS	35,735	64,953	121,473	322,732	48,723	45,571	163,732
LEVEL	TEXT			TEXT AMT					
02	DESIGN REVIEW			5,000					
	NOT-FOR-PROFIT ACCOUNTING			28,000					
	VARIOUS CONSULTANTS FOR DCI WORK			130,732					
				163,732					
	211-1001-460.31-13	PROPERTY INSPECTION	0	1,970	1,000	1,000	0	0	1,400
LEVEL	TEXT			TEXT AMT					
02	CONSORTIUM - 28 UNITS @ \$50/EA			1,400					
				1,400					
	211-1001-460.31-19	CREDIT REPORT SERVICES	1,382	869	4,000	6,769	520	406	4,000
	211-1001-460.31-22	FEDERALLY REQUIRED AUDITS	0	0	2,300	6,800	1,958	1,958	2,300
	211-1001-460.31-70	ADM FEE ALLOCATION	71,537	85,980	91,989	91,989	53,662	45,996	87,189
	211-1001-460.31-71	CENTRAL STORES ALLOCATION	1,267	1,260	1,332	1,332	777	666	2,730
	211-1001-460.31-72	GIS ALLOCATION	43,245	22,704	0	0	0	0	0
	211-1001-460.31-73	PRINT SHOP ALLOCATION	0	2,796	6,171	6,171	3,598	3,084	5,511

Fund 211

City of South Bend

Expenditures

LEVEL	TEXT	2015 Actual	2016 Actual	2017 Original Budget	2017 Amended Budget	2017 YTD Actual	6/30/17 YTD Actual	2018 Proposed Expenditures
02	2018 FIXED COST ALLOCATION #7	222,039						
		222,039						
	211-1001-460.32-02 POSTAGE	8,794	3,169	4,000	4,000	2,368	2,099	4,000
	211-1001-460.32-04 TELEPHONE	7,540	373	450	481	425	362	450
	211-1001-460.32-21 TRAVEL - MILEAGE	1,493	866	1,500	1,500	0	0	4,000
	211-1001-460.32-22 TRAVEL - AIRFARE	2,417	2,783	9,000	9,000	937	937	6,000
	211-1001-460.32-23 TRAVEL - HOTEL	7,163	4,426	5,000	5,000	3,254	2,731	5,000
	211-1001-460.32-24 TRAVEL - MEALS	1,384	596	1,500	1,500	615	528	1,500
	211-1001-460.32-25 TRAVEL - OTHER	645	158	200	200	545	491	200
	211-1001-460.33-01 OUTSIDE PRINTING SERVICE	0	125	3,500	3,500	0	0	3,500
	211-1001-460.33-02 PUBLICATION LEGAL NOTICE	5,418	3,159	6,000	6,000	1,669	654	6,000
	211-1001-460.33-03 PROMOTIONAL	572	5,293	1,500	1,500	416	32	10,000
	211-1001-460.34-02 LIABILITY INSURANCE	213,048	142,776	142,506	142,506	83,125	71,250	73,069
	211-1001-460.36-02 OFFICE EQUIP R&M	3,681	295	6,863	6,863	0	0	6,863
	211-1001-460.36-03 AUTO EQUIPMENT R&M	462	1,642	2,600	2,600	176	176	2,600
	211-1001-460.36-04 COMPUTER EQUIP R&M	10,610	11,244	177,176	177,176	103,355	88,590	0
	211-1001-460.36-06 SOFTWARE MAINTENANCE	7,825	14,022	12,570	14,940	6,529	6,032	7,000
	211-1001-460.39-10 SUBSCRIPTIONS & DUES	4,361	4,245	3,500	5,349	1,118	1,003	3,500
	211-1001-460.39-66 LOCAL MEETINGS	1,029	628	0	0	0	0	0
	211-1001-460.39-70 EDUCATION & TRAINING	8,614	7,312	15,000	15,000	3,403	3,403	12,000
	211-1001-460.39-89 MISC CHARGES & SVCS	1,088	38,025	1,500	1,500	533	533	1,500
*	OTHER SERVICES & CHARGES	439,310	432,281	623,130	835,908	317,706	276,504	636,583
	211-1001-460.43-02 MOTOR EQUIPMENT	0	35,157	0	0	0	0	0
*	CAPITAL	0	35,157	0	0	0	0	0
**	NEIGHBORHOOD ENGAGEMENT	2,445,267	2,383,624	2,595,934	2,750,376	1,319,259	1,143,724	2,835,774
***	DCI ADMINISTRATION FUND	2,445,267	2,383,624	2,595,934	2,750,376	1,319,259	1,143,724	2,835,774
		2,445,267	2,383,624	2,595,934	2,750,376	1,319,259	1,143,724	2,835,774

Fund 209 - Studebaker-Oliver Reverting Grants

Fund Type	Special Revenue				Control	City Funds					
	2015 Actual	2016 Actual	2017 Amended Budget	06/30/17 Actual	2018 Proposed Budget	Forecast				Budget Variance 2017-2018	% Change
						2019	2020	2021	2022		
Revenue											
Grants/Intergovernmental	128,597	172,817	318,587	123,787	-	-	-	-	-	(318,587)	-100%
Interest Earnings	6,309	10,085	4,000	3,695	4,000	4,000	4,000	400	-	-	0%
Other Income	-	100,000	100,000	-	100,000	100,000	100,000	-	-	-	0%
Transfers In	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	134,906	282,902	422,587	127,482	104,000	104,000	104,000	400	-	(318,587)	-75%
Expenditures by Type											
Supplies	-	-	-	-	-	-	-	-	-	-	-
Services & Charges											
Professional Services	114,170	535,018	539,393	181,701	940,000	100,000	100,000	9,178	-	400,607	74%
Printing & Advertising	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-
Repairs & Maintenance	-	-	-	-	-	-	-	-	-	-	-
Debt Service											
Principal	-	-	-	-	-	-	-	-	-	-	-
Interest & Fees	-	-	-	-	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-	-
Other Services & Charges	-	-	-	-	-	-	-	-	-	-	-
Total Services & Charges	114,170	535,018	539,393	181,701	940,000	100,000	100,000	9,178	-	400,607	74%
Capital	-	-	-	-	-	-	-	-	-	-	-
Total Expenditures	114,170	535,018	539,393	181,701	940,000	100,000	100,000	9,178	-	400,607	74%
Net Surplus / (Deficit)	20,736	(252,116)	(116,806)	(54,219)	(836,000)	4,000	4,000	(8,778)	-		
Beginning Cash Balance	1,085,299	1,105,516	853,584		836,778	778	4,778	8,778	-	Cash Reserve	
Cash Adjustments	(519)	183	100,000		-	-	-	-	-	No reserve requirement	
Ending Cash Balance	1,105,516	853,584	836,778		778	4,778	8,778	-	-		
Cash Reserves Target	-	-	-		-	-	-	-	-		

Fund Purpose:
 This fund is used to account for various grants relating to Studebaker/Oliver area and brownfields. Revenues and expenditures in this fund are grant and project specific and will vary from year to year.

Explain Significant Revenue and Expenditure Changes/Variations Below:
 Unclear whether additional grants will be available after 2017. Other income is derived from repayment from fund 324 (River West TIF). Last payment due in 2020.

Fund 209

City of South Bend

Revenue

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015 Actual	2016 Actual	2017 Original Budget	2017 Amended Budget	2017 YTD Actual	6/30/17 YTD Actual	2018 Estimated Revenue
STUD./OLIVER REVIT GRANTS								
209-0000-361.00-00	INTEREST EARNINGS	6,309	10,085	4,000	4,000	4,720	3,695	4,000
*		6,309	10,085	4,000	4,000	4,720	3,695	4,000
**	STUD./OLIVER REVIT GRANTS	6,309	10,085	4,000	4,000	4,720	3,695	4,000

Fund 209

City of South Bend

Revenue

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015	2016	2017		2017	2017	2017	2018
		Actual	Actual	Original Budget	Amended Budget	YTD Actual	YTD Actual	YTD Actual	Estimated Revenue
209-1401-399.02-06	PRINCIPAL INCOME	0	100,000	100,000	100,000	0	0	0	100,000
*		0	100,000	100,000	100,000	0	0	0	100,000
**	EPA 2003 CLEANUP CRT	0	100,000	100,000	100,000	0	0	0	100,000

Fund 209

City of South Bend

Revenue

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015 Actual	2016 Actual	2017 Original Budget	2017 Amended Budget	2017 YTD Actual	6/30/17 YTD Actual	2018 Estimated Revenue
209-1403-331.10-13	E. P. A. FUNDS	108,597	172,817	0	318,587	151,563	123,787	0
209-1403-331.10-20	BROWNFIELD MATCHING GRANT	20,000	0	0	0	0	0	0
*		128,597	172,817	0	318,587	151,563	123,787	0
**	E. P. A. ASSESSMENT GRANT	128,597	172,817	0	318,587	151,563	123,787	0
***	STUD./OLIVER REVILT GRANTS	134,906	282,902	104,000	422,587	156,283	127,482	104,000

Fund 209

City of South Bend

Expenditures

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015	2016	2017	2017	2017	2017	2018
		Actual	Actual	Original Budget	Amended Budget	YTD Actual	YTD Actual	Proposed Expenditures
STUD./OLIVER REVIT GRANTS								
209-1401-460.31-02 ENGINEERING		0	360,227	100,000	230,933	24,394	23,428	0
*	OTHER SERVICES & CHARGES	0	360,227	100,000	230,933	24,394	23,428	0
**	EPA 2003 CLEANUP CRT	0	360,227	100,000	230,933	24,394	23,428	0

Fund 209

City of South Bend

Expenditures

LEVEL	ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015 Actual	2016 Actual	2017			6/30/17 YTD Actual	2018 Proposed Expenditures
					Original Budget	Amended Budget	YTD Actual		
	209-1402-460.31-06	OTHER PROFESSIONAL SVCS	0	0	0	0	0	940,000	
02		TEXT AMT							
		ENVIRONMENTAL TESTING & REMEDIATION		940,000					
				940,000					
*		OTHER SERVICES & CHARGES	0	0	0	0	0	940,000	
**		INSURANCE RECOVERY	0	0	0	0	0	940,000	

Fund 209

City of South Bend

Expenditures

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2017			2016 Actual	2017		6/30/17 YTD Actual	2018 Proposed Expenditures
		Original Budget	Amended Budget	YTD Actual					
209-1403-460.31-06	OTHER PROFESSIONAL SVCS	0	308,460	188,649	174,791	188,649	158,273	0	
*	OTHER SERVICES & CHARGES	0	308,460	188,649	174,791	188,649	158,273	0	
**	E.P.A. ASSESSMENT GRANT	0	308,460	188,649	174,791	188,649	158,273	0	
***	STUD./OLIVER REVIT GRANTS	100,000	539,393	213,043	535,018	213,043	181,701	940,000	
		100,000	539,393	213,043	535,018	213,043	181,701	940,000	

Fund 210 - Economic Development State Grants

Fund Type	Special Revenue				Control	City Funds					
	2015 Actual	2016 Actual	2017 Amended Budget	06/30/17 Actual	2018 Proposed Budget	Forecast				Budget Variance 2017-2018	% Change
						2019	2020	2021	2022		
Revenue											
Grants/Intergovernmental	956,299	1,801,482	187,129	-	-	-	-	-	-	(187,129)	-100%
Interest Earnings	11,231	14,079	9,851	5,969	7,919	5,929	3,879	1,901	-	(1,932)	-20%
Other Income	45,555	80,324	63,661	31,592	65,593	67,581	69,632	35,605	-	1,932	3%
Transfers In	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	1,013,085	1,895,885	260,641	37,561	73,512	73,510	73,511	37,506	-	(187,129)	-72%
Expenditures by Type											
Supplies	-	-	-	-	-	-	-	-	-	-	-
Services & Charges											
Professional Services	-	-	-	-	-	-	-	-	-	-	-
Printing & Advertising	-	-	-	-	-	-	-	-	-	-	-
Repairs & Maintenance	-	-	-	-	-	-	-	-	-	-	-
Debt Service											
Principal	59,966	61,786	63,661	31,592	65,593	67,582	69,632	35,605	-	1,932	3%
Interest & Fees	12,044	10,225	8,351	4,413	6,420	4,429	2,379	401	-	(1,931)	-23%
Grants & Subsidies	-	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-	-
Other Services & Charges	310,151	685,860	185,120	-	-	-	-	5,998	-	(185,120)	-100%
Total Services & Charges	382,161	757,871	257,132	36,005	72,013	72,011	72,011	42,004	-	(185,119)	-72%
Capital											
Land	-	-	-	-	-	-	-	-	-	-	-
Land Improvements	-	-	-	-	-	-	-	-	-	-	-
Buildings & Bldg Improve.	-	-	-	-	-	-	-	-	-	-	-
Motor Equipment	-	-	-	-	-	-	-	-	-	-	-
Machinery & Equipment	800,000	947,375	252,625	-	-	-	-	-	-	(252,625)	-100%
Infrastructure	-	-	-	-	-	-	-	-	-	-	-
Total Capital	800,000	947,375	252,625	-	-	-	-	-	-	(252,625)	-100%
Total Expenditures	1,182,161	1,705,246	509,757	36,005	72,013	72,011	72,011	42,004	-	(437,744)	-86%
Net Surplus / (Deficit)	(169,076)	190,639	(249,116)	1,556	1,499	1,499	1,500	(4,498)	-		
Beginning Cash Balance	329,079	160,350	350,379		353,888	355,387	356,886	358,386	353,888	Cash Reserve	
Cash Adjustments	347	(610)	252,625		-	-	-	-	-	No reserve requirement	
Ending Cash Balance	160,350	350,379	353,888		355,387	356,886	358,386	353,888	353,888		
Cash Reserves Target	-	-	-		-	-	-	-	-		

Fund Purpose:

This fund was established to track the receipt and subsequent expenditure of grants from the State of Indiana.

Explain Significant Revenue and Expenditure Changes/Variations Below:

Fund 210 - Economic Development State Grants

Five-Year Capital Improvement Plan

Name	Funding Source	2018 Budget	Forecast			Total	Justification
			2019	2020	2021		
Replacement Capital	Cash	-	-	-	-	-	
	Lease	-	-	-	-	-	
	Bond	-	-	-	-	-	
	Grant	-	-	-	-	-	
		-	-	-	-	-	
Total Replacement Capital		-	-	-	-	-	
Project Capital		-	-	-	-	-	
Total Project Capital		-	-	-	-	-	
Total Capital		-	-	-	-	-	

Minimum Thresholds:
Equipment \$10,000 | Buildings \$100,000

Explain Significant Spending on Capital Projects Below:
None anticipated at this time.

Fund 210

City of South Bend

Revenue

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015 Actual	2016 Actual	2017 Original Budget	2017 Amended Budget	2017 YTD Actual	6/30/17 YTD Actual	2018 Estimated Revenue
ECONOMIC DEV. STATE GRANT								
210-0000-361.00-00	INTEREST EARNINGS	2,029	1,011	1,500	1,500	2,011	1,556	1,500
*		2,029	1,011	1,500	1,500	2,011	1,556	1,500

**	ECONOMIC DEV. STATE GRANT	2,029	1,011	1,500	1,500	2,011	1,556	1,500

Fund 210

City of South Bend

Revenue

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015 Actual	2016 Actual	2017 Original Budget	2017 Amended Budget	2017 YTD Actual	6/30/17 YTD Actual	2018 Estimated Revenue
210-1041-361.01-08 BOSCH - INTEREST IDFA		9,202	13,068	8,351	8,351	4,413	4,413	6,419
*		9,202	13,068	8,351	8,351	4,413	4,413	6,419
210-1041-399.02-02 BOSCH - PRINCIPAL INCOME		44,806	76,946	63,661	63,661	31,592	31,592	65,593
*		44,806	76,946	63,661	63,661	31,592	31,592	65,593
**	BOSCH PROJECT	54,008	90,014	72,012	72,012	36,005	36,005	72,012

Fund 210

City of South Bend

Revenue

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015 Actual	2016 Actual	2017 Original Budget	2017 Amended Budget	2017 YTD Actual	6/30/17 YTD Actual	2018 Estimated Revenue
210-1042-334.13-02	IDGF	800,000	944,679	0	2,697	0	0	0
*		800,000	944,679	0	2,697	0	0	0
**	IDGF-TUX	800,000	944,679	0	2,697	0	0	0

Fund 210

City of South Bend

Revenue

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015 Actual	2016 Actual	2017 Original Budget	2017 Amended Budget	2017 YTD Actual	6/30/17 YTD Actual	2018 Estimated Revenue
210-1060-334.10-00	ECON. DEVELOPMT & ASSIST.	156,299	856,803	0	184,432	0	0	0
*		156,299	856,803	0	184,432	0	0	0
210-1060-360.05-01	REIMBURSEMENT REVENUE	749	3,378	0	0	0	0	0
*		749	3,378	0	0	0	0	0
**	BROWNFIELD ECON DEV INITI	157,048	860,181	0	184,432	0	0	0
***	ECONOMIC DEV. STATE GRANT	1,013,085	1,895,885	73,512	260,641	38,016	37,561	73,512

Fund 210

City of South Bend

Expenditures

LEVEL	ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015 Actual	2016 Actual	2017 Original Budget	2017 Amended Budget	2017 YTD Actual	6/30/17 YTD Actual	2018 Proposed Expenditures
		ECONOMIC DEV. STATE GRANT							
	210-1041-460.38-01	PRINCIPAL	59,966	61,786	63,661	63,661	31,592	31,592	65,593
02		3/22 BOSCH LOAN PAYMENT DS-003		16,215					
		6/22 BOSCH LOAN PAYMENT DS-003		16,337					
		9/22 BOSCH LOAN PAYMENT DS-003		16,459					
		12/22 BOSCH LOAN PAYMENT DS-003		16,582					
		ORIGINAL PRINCIPAL \$1,040,000; AMORT SCHEID #3							
		PROJECTED PAYOFF DATE: 6/22/2021		65,593					
	210-1041-460.38-02	INTEREST	12,044	10,225	8,351	8,351	4,413	4,413	6,420
02		3/22 BOSCH LOAN PAYMENT DS-003		1,788					
		6/22 BOSCH LOAN PAYMENT DS-003		1,667					
		9/22 BOSCH LOAN PAYMENT DS-003		1,544					
		12/22 BOSCH LOAN PAYMENT DS-003		1,421					
				6,420					
*		OTHER SERVICES & CHARGES	72,010	72,011	72,012	72,012	36,005	36,005	72,013
**		BOSCH PROJECT	72,010	72,011	72,012	72,012	36,005	36,005	72,013

Fund 210

City of South Bend

Expenditures

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015	2016	2017		2017	2017	2018
		Actual	Actual	Original Budget	Amended Budget	YTD Actual	YTD Actual	Proposed Expenditures
210-1042-460.42-07	EQUIPMENT	800,000	947,375	0	252,625	0	0	0
*	CAPITAL	800,000	947,375	0	252,625	0	0	0
**	IDGF-TUX	800,000	947,375	0	252,625	0	0	0

Fund 210

City of South Bend

Expenditures

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015		2016		2017		2017		2018	
		Actual	Amended Budget	Actual	Original Budget	YTD Actual	YTD Actual	YTD Actual	Proposed Expenditures		
210-1060-460.39-82	DEMOLITION & CLEARANCE	310,151	185,120	685,860	0	0	0	0	0	0	0
*	OTHER SERVICES & CHARGES	310,151	185,120	685,860	0	0	0	0	0	0	0
**	BROWNFIELD ECON DEV INITI	310,151	185,120	685,860	0	0	0	0	0	0	0
***	ECONOMIC DEV. STATE GRANT	1,182,161	509,757	1,705,246	72,012	1,705,246	72,012	36,005	36,005	72,013	72,013
		1,182,161	509,757	1,705,246	72,012	1,705,246	72,012	36,005	36,005	72,013	72,013

Fund 212 - Dept of Community Investment Grants

Fund Type	Special Revenue				Control	City Funds					
	2015	2016	2017		2018	Forecast				Budget	
	Actual	Actual	Amended	06/30/17	Proposed	2019	2020	2021	2022	Variance	%
			Budget	Actual	Budget					2017-2018	Change
Revenue											
Grants/Intergovernmental	2,338,715	3,117,168	5,238,451	992,550	2,711,000	2,711,000	2,711,000	2,711,000	2,711,000	(2,527,451)	-48%
Fines, Forfeitures, and Fees	504	224	1,000	40	1,000	1,000	1,000	1,000	1,000	-	0%
Interest Earnings	1,252	1,424	2,000	296	2,000	2,000	2,000	2,000	2,000	-	0%
Other Income	334,513	24,239	214,387	261,496	197,000	197,000	197,000	197,000	197,000	(17,387)	-8%
Transfers In	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	2,674,984	3,143,055	5,455,838	1,254,382	2,911,000	2,911,000	2,911,000	2,911,000	2,911,000	(2,544,838)	-47%
Expenditures by Type											
Supplies	-	-	-	-	-	-	-	-	-	-	-
Services & Charges											
Professional Services	-	-	-	-	-	-	-	-	-	-	-
Printing & Advertising	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-
Repairs & Maintenance	-	-	-	-	-	-	-	-	-	-	-
Debt Service											
Principal	180,000	-	-	-	-	-	-	-	-	-	-
Interest & Fees	-	-	-	-	-	-	-	-	-	-	-
Grants & Subsidies	2,707,543	3,454,187	5,455,838	1,171,680	2,911,000	2,911,000	2,911,000	2,911,000	2,911,000	(2,544,838)	-47%
Transfers Out	-	500	-	-	-	-	-	-	-	-	-
Other Services & Charges	24,985	-	-	-	-	-	-	-	-	-	-
Total Services & Charges	2,912,528	3,454,687	5,455,838	1,171,680	2,911,000	2,911,000	2,911,000	2,911,000	2,911,000	(2,544,838)	-47%
Capital	-	-	-	-	-	-	-	-	-	-	-
Total Expenditures	2,912,528	3,454,687	5,455,838	1,171,680	2,911,000	2,911,000	2,911,000	2,911,000	2,911,000	(2,544,838)	-47%
Net Surplus / (Deficit)	(237,544)	(311,632)	-	82,703	-	-	-	-	-		
Beginning Cash Balance	790,334	552,313	241,313		241,313	241,313	241,313	241,313	241,313		
Cash Adjustments	(477)	632	-		-	-	-	-	-		
Ending Cash Balance	552,313	241,313	241,313		241,313	241,313	241,313	241,313	241,313		
Cash Reserves Target	-	-	-		-	-	-	-	-		
										Cash Reserve	
										Grant fund - reimbursement	
										grants - no reserves	

Fund Purpose:

This fund accounts for various grants including Community Development Block Grants (CDBG), Emergency Solutions Grant, Shelter Plus Care, Neighborhood Stabilization Project, etc.

Explain Significant Revenue and Expenditure Changes/Variations Below:

Fund 212

City of South Bend

Revenue

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015 Actual	2016 Actual	2017 Original Budget	2017 Amended Budget	2017 YTD Actual	6/30/17 YTD Actual	2018 Estimated Revenue
DCI GRANT FUND								
212-0000-331.10-11	COMM DEV BLOCK GRANT FNDS	1,573,286	2,566,397	2,500,000	4,590,451	622,235	622,235	2,500,000
212-0000-331.10-12	EMERGENCY SHELTER GRANT	174,965	218,718	211,000	211,000	80,184	72,417	211,000
212-0000-331.10-14	SHELTER PLUS CARE	250,430	332,053	343,000	343,000	226,356	204,155	0
*		1,998,681	3,117,168	3,054,000	5,144,451	928,775	898,807	2,711,000
212-0000-351.31-10	LATE FEES	504	224	1,000	1,000	40	40	1,000
*		504	224	1,000	1,000	40	40	1,000
212-0000-360.00-00	MISCELLANEOUS REVENUE	138,934	9	197,000	197,000	133,954	133,954	197,000
*		138,934	9	197,000	197,000	133,954	133,954	197,000
212-0000-361.31-10	INTEREST INCOME	1,252	1,424	2,000	2,000	448	296	2,000
*		1,252	1,424	2,000	2,000	448	296	2,000
212-0000-362.00-00	RENTAL OF PROPERTY	7,387	7,387	0	7,387	3,694	3,694	0
*		7,387	7,387	0	7,387	3,694	3,694	0
212-0000-399.31-10	PRINCIPAL ON LOANS	22,621	16,843	0	10,000	6,251	5,010	0
*		22,621	16,843	0	10,000	6,251	5,010	0
**	DCI GRANT FUND	2,169,379	3,143,055	3,254,000	5,361,838	1,073,162	1,041,801	2,911,000

Fund 212

City of South Bend

Revenue

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015 Actual	2016 Actual	2017 Original Budget	2017 Amended Budget	2017 YTD Actual	6/30/17 YTD Actual	2018 Estimated Revenue
212-1013-331.10-15 NSP GRANTS		340,034	0	0	94,000	93,743	93,743	0
*		340,034	0	0	94,000	93,743	93,743	0
212-1013-360.00-00 MISCELLANEOUS REVENUE		165,571	0	0	0	118,838	118,838	0
*		165,571	0	0	0	118,838	118,838	0
**	NSP GRANT	505,605	0	0	94,000	212,581	212,581	0
***	DCI GRANT FUND	2,674,984	3,143,055	3,254,000	5,455,838	1,285,743	1,254,382	2,911,000

Fund 212

City of South Bend

Expenditures

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015 Actual	2016 Actual	2017		2017 YTD Actual	2018 Proposed Expenditures
				Original Budget	Amended Budget		
DCI GRANT FUND							
212-1001-460.38-01	PRINCIPAL	180,000	0	0	0	0	0
212-1001-460.39-01	REFUNDS,AWARDS,INDEMNITIES	24,985	0	0	0	0	0
212-1001-460.39-30	GRANTS AND SUBSIDIES	2,691,029	3,454,187	3,254,000	5,455,838	1,249,663	2,911,000
		-----	-----	-----	-----	-----	-----
*	OTHER SERVICES & CHARGES	2,896,014	3,454,187	3,254,000	5,455,838	1,249,663	2,911,000
		-----	-----	-----	-----	-----	-----
212-1001-460.50-02	INTERFUND OPER. TRANSFER	0	500	0	0	0	0
		-----	-----	-----	-----	-----	-----
*	OTHER USES	0	500	0	0	0	0
		-----	-----	-----	-----	-----	-----
**	NEIGHBORHOOD ENGAGEMENT	2,896,014	3,454,687	3,254,000	5,455,838	1,249,663	2,911,000

Fund 212

City of South Bend

Expenditures

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2017				2017		2018	
		2015 Actual	2016 Actual	Original Budget	Amended Budget	YTD Actual	YTD Actual	YTD Actual	Proposed Expenditures
212-1035-460.81-12	CODE DEMOLITION PGRM NRSA	16,514	0	0	0	0	0	0	0
*		16,514	0	0	0	0	0	0	0
**	2009 PROGRAM YEAR	16,514	0	0	0	0	0	0	0
***	DCI GRANT FUND	2,912,528	3,454,687	3,254,000	5,455,838	1,249,663	1,171,680	2,911,000	
		2,912,528	3,454,687	3,254,000	5,455,838	1,249,663	1,171,680	2,911,000	

Fund 217 - Gift, Donation, Bequest

Fund Type	Special Revenue				Control	City Funds					
	2015 Actual	2016 Actual	2017 Amended Budget	06/30/17 Actual	2018 Proposed Budget	Forecast				Budget Variance 2017-2018	% Change
						2019	2020	2021	2022		
Revenue											
Grants/Intergovernmental	-	-	20,000	-	-	-	-	-	-	(20,000)	-100%
Interest Earnings	508	703	800	560	800	800	800	800	800	-	0%
Donations	8,870	148,197	163,994	178,348	25,000	25,000	25,000	25,000	25,000	(138,994)	-85%
Other Income	-	-	-	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	9,378	148,900	184,794	178,907	25,800	25,800	25,800	25,800	25,800	(158,994)	-86%
Expenditures by Type											
Supplies	1,349	-	8,700	-	2,500	-	-	-	-	(6,200)	-71%
Services & Charges											
Professional Services	-	-	3,000	-	-	-	-	-	-	(3,000)	-100%
Printing & Advertising	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-
Repairs & Maintenance	-	-	30,000	-	40,000	30,000	20,000	-	-	10,000	33%
Debt Service											
Principal	-	-	-	-	-	-	-	-	-	-	-
Interest & Fees	-	-	-	-	-	-	-	-	-	-	-
Grants & Subsidies	-	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-	-
Other Services & Charges	81,093	97,000	200,000	81,200	-	-	-	-	-	(200,000)	-100%
Total Services & Charges	81,093	97,000	233,000	81,200	40,000	30,000	20,000	-	-	(193,000)	-83%
Capital	-	-	-	-	-	-	-	-	-	-	-
Total Expenditures	82,442	97,000	241,700	81,200	42,500	30,000	20,000	-	-	(199,200)	-82%
Net Surplus / (Deficit)	(73,064)	51,900	(56,906)	97,708	(16,700)	(4,200)	5,800	25,800	25,800		
Beginning Cash Balance	137,790	64,775	116,569		59,663	42,963	38,763	44,563	70,363	Cash Reserve	
Cash Adjustments	48	(106)	-		-	-	-	-	-	No reserve requirement	
Ending Cash Balance	64,775	116,569	59,663		42,963	38,763	44,563	70,363	96,163		
Cash Reserves Target	-	-	-		-	-	-	-	-		

Fund Purpose:

This fund accounts for miscellaneous contributions to the City for specific projects and the expenses related to the projects.
 Donations received are generally specified for some specific purpose (e.g. animal shelter, bike paths, MLK/Hesburgh statue, etc) and cannot be used for general purposes.

Explain Significant Revenue and Expenditure Changes/Variations Below:

Revenues and expenditures vary depending on donations received and when projects are sufficiently funded.
 2017: The major project in 2017 was the MLK/Hesburgh statue (\$200,000) in Leighton Plaza. \$30,000 was donated specifically for animal shelter renovations. \$8,700 is budgeted for bike trail signs, etc.
 2018-2020 expenditures include additional renovations for animal shelter as well as bike signage.

Fund 217

City of South Bend

Revenue

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015 Actual	2016 Actual	2017 Original Budget	2017 Amended Budget	2017 YTD Actual	6/30/17 YTD Actual	2018 Estimated Revenue
	GIFT, DONATION, BEQUEST	508	703	800	800	791	560	800
	217-0000-361.00-00 INTEREST EARNINGS							
LEVEL	TEXT							
02	INTEREST ON CASH BALANCE		800					
			800					
*		508	703	800	800	791	560	800
**	GIFT, DONATION, BEQUEST	508	703	800	800	791	560	800

Fund 217

City of South Bend

Revenue

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015	2016	2017	2017	2017	2017	2018
		Actual	Actual	Original Budget	Amended Budget	YTD Actual	YTD Actual	Estimated Revenue
217-1001-367.00-00	DONATION PRIVATE SOURCES	0	0	10,000	10,000	0	0	0
*		0	0	10,000	10,000	0	0	0
**	NEIGHBORHOOD ENGAGEMENT	0	0	10,000	10,000	0	0	0

Fund 217

City of South Bend

Revenue

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015 Actual	2016 Actual	2017 Original Budget	2017 Amended Budget	2017 YTD Actual	6/30/17 YTD Actual	2018 Estimated Revenue
217-1086-334.01-01	STATE GRANT REVENUE	0	0	0	20,000	0	0	0
*		0	0	0	20,000	0	0	0
217-1086-367.00-00	DONATION PRIVATE SOURCES	0	145,000	0	145,994	145,993	145,993	0
*		0	145,000	0	145,994	145,993	145,993	0
**	MAYORS OFFICE DONATIONS	0	145,000	0	165,994	145,993	145,993	0

Fund 217

City of South Bend

Revenue

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015	2016	2017		2017	2017	6/30/17	2018
		Actual	Actual	Original Budget	Amended Budget	YTD Actual	YTD Actual	YTD Actual	Estimated Revenue
217-1201-367.00-00	DONATION PRIVATE SOURCES	629	0	0	0	0	0	0	0
*		629	0	0	0	0	0	0	0
**	NEIGHBORHOOD CODE ENF.	629	0	0	0	0	0	0	0

Fund 217

City of South Bend

Revenue

LEVEL	ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015 Actual	2016 Actual	2017 Original Budget	2017 Amended Budget	2017 YTD Actual	6/30/17 YTD Actual	2018 Estimated Revenue
	217-1207-367.00-00	DONATION PRIVATE SOURCES	8,241	3,197	8,000	8,000	32,636	32,355	25,000
		TEXT AMT							
		DONATIONS TO SUPPORT THE ANIMAL SHELTER		25,000					
				25,000					
*			8,241	3,197	8,000	8,000	32,636	32,355	25,000
**		ANIMAL CONTROL	8,241	3,197	8,000	8,000	32,636	32,355	25,000
***		GIFT, DONATION, REQUEST	9,378	148,900	18,800	184,794	179,420	178,907	25,800

Fund 217

City of South Bend

Expenditures

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015	2016	2017	2017	2017	2017	2018
		Actual	Actual	Original Budget	Amended Budget	YTD Actual	YTD Actual	Proposed Expenditures
GIFT, DONATION, REQUEST 217-0602-431.31-06 OTHER PROFESSIONAL SVCS		0	0	0	3,000	0	0	0
* OTHER SERVICES & CHARGES		0	0	0	3,000	0	0	0
** ENGINEERING		0	0	0	3,000	0	0	0

Fund 217

City of South Bend

Expenditures

LEVEL	TEXT	ACCOUNT DESCRIPTION	2015 Actual	2016 Actual	2017		2017 YTD Actual	6/30/17 YTD Actual	2018 Proposed Expenditures
					Original Budget	Amended Budget			
		217-1085-431.22-30 TRAFFIC/SIGN/OTHER	1,349	0	8,700	8,700	0	0	2,500
	TEXT								
	02 BIKE SIGNAGE			2,500					
				2,500					
*		SUPPLIES	1,349	0	8,700	8,700	0	0	2,500
**		UEA BIKE CAPITAL	1,349	0	8,700	8,700	0	0	2,500

Fund 217

City of South Bend

Expenditures

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015	2016	2017		2017	6/30/17	2018
		Actual	Actual	Original Budget	Amended Budget	YTD Actual	YTD Actual	Proposed Expenditures
217-1086-415.39-89	MISC CHARGES & SVCS	0	97,000	0	200,000	160,494	81,200	0
*	OTHER SERVICES & CHARGES	0	97,000	0	200,000	160,494	81,200	0
**	MAYORS OFFICE DONATIONS	0	97,000	0	200,000	160,494	81,200	0

Fund 217

City of South Bend

Expenditures

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015 Actual	2016 Actual	2017 Original Budget	2017 Amended Budget	2017 YTD Actual	6/30/17 YTD Actual	2018 Proposed Expenditures
217-1201-415.39-89	MISC CHARGES & SVCS	81,093	0	0	0	0	0	0
*	OTHER SERVICES & CHARGES	81,093	0	0	0	0	0	0
**	NEIGHBORHOOD CODE ENF.	81,093	0	0	0	0	0	0

Fund 217

City of South Bend

Expenditures

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015 Actual	2016 Actual	2017 Original Budget	2017 Amended Budget	2017 YTD Actual	6/30/17 YTD Actual	2018 Proposed Expenditures
217-1207-415.36-01	BUILDING R&M	0	0	30,000	30,000	0	0	40,000
LEVEL	TEXT							
02	POSSIBLE CATIO &/OR VETERINARIAN SPACE		40,000					
			40,000					
*	OTHER SERVICES & CHARGES	0	0	30,000	30,000	0	0	40,000
**	ANIMAL CONTROL	0	0	30,000	30,000	0	0	40,000
***	GIFT, DONATION, BEQUEST	82,442	97,000	38,700	241,700	160,494	81,200	42,500
		82,442	97,000	38,700	241,700	160,494	81,200	42,500

Fund 281 - Economic Develop Commission-Revenue Bonds

Fund Type	Special Revenue				Control	City Funds					
	2015	2016	2017		2018	Forecast				Budget	%
	Actual	Actual	Amended	06/30/17	Proposed	2019	2020	2021	2022	Variance	Change
			Budget	Actual	Budget					2017-2018	
Revenue											
Interest Earnings	157	250	200	124	200	200	200	200	200	-	0%
Bond Proceeds	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	157	250	200	124	200	200	200	200	200	-	0%
Expenditures by Type											
Supplies	-	-	-	-	-	-	-	-	-	-	-
Services & Charges											
Professional Services	-	-	-	-	-	-	-	-	-	-	-
Printing & Advertising	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-
Education & Training	-	-	-	-	-	-	-	-	-	-	-
Travel	-	-	-	-	-	-	-	-	-	-	-
Repairs & Maintenance	-	-	-	-	-	-	-	-	-	-	-
Debt Service											
Principal	-	-	-	-	-	-	-	-	-	-	-
Interest & Fees	-	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-	-
Other Services & Charges	-	-	-	-	-	-	-	-	-	-	-
Total Services & Charges	-	-	-	-	-	-	-	-	-	-	-
Capital	-	-	-	-	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-	-	-	-	-
Net Surplus / (Deficit)	157	250	200	124	200	200	200	200	200		
Beginning Cash Balance	27,176	27,320	27,564		27,764	27,964	28,164	28,364	28,564	Cash Reserve	
Cash Adjustments	(12)	(6)	-		-	-	-	-	-	No reserve requirement	
Ending Cash Balance	27,320	27,564	27,764		27,964	28,164	28,364	28,564	28,764		
Cash Reserves Target	-	-	-		-	-	-	-	-		

Fund Purpose:

This fund was used for the expenses of Economic Development Revenue Bonds. These bonds have been paid off.

Explain Significant Revenue and Expenditure Changes/Variations Below:

Fund 281

City of South Bend

Revenue

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015 Actual	2016 Actual	2017 Original Budget	2017 Amended Budget	2017 YTD Actual	6/30/17 YTD Actual	2018 Estimated Revenue
ECONOMIC REVENUE BOND								
281-0000-361.00-00	INTEREST EARNINGS	157	250	200	200	159	124	200
*		157	250	200	200	159	124	200
**	ECONOMIC REVENUE BOND	157	250	200	200	159	124	200
***	ECONOMIC REVENUE BOND	157	250	200	200	159	124	200
		157	250	200	200	159	124	200

Fund 317 - Coveleski Debt Service Reserve

Fund Type	Debt Service				Control	Redevelopment Commission Controlled Funds					
	2015 Actual	2016 Actual	2017 Amended Budget	06/30/17 Actual	2018 Proposed Budget	Forecast				Budget Variance 2017-2018	%
						2019	2020	2021	2022		Change
Revenue											
Charges for Services	-	-	-	-	-	-	-	-	-	-	-
Interest Earnings	2,916	4,647	5,000	2,302	5,000	100	-	-	-	-	0%
Other Income	-	-	-	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	2,916	4,647	5,000	2,302	5,000	100	-	-	-	-	0%
Expenditures by Type											
Supplies	-	-	-	-	-	-	-	-	-	-	-
Services & Charges											
Professional Services	-	-	-	-	-	-	-	-	-	-	-
Printing & Advertising	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-
Education & Training	-	-	-	-	-	-	-	-	-	-	-
Travel	-	-	-	-	-	-	-	-	-	-	-
Repairs & Maintenance	-	-	-	-	-	-	-	-	-	-	-
Debt Service											
Principal	-	-	-	-	-	-	-	-	-	-	-
Interest & Fees	-	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	521,667	-	-	-	-	-
Other Services & Charges	-	-	-	-	-	-	-	-	-	-	-
Total Services & Charges	-	-	-	-	-	521,667	-	-	-	-	-
Capital	-	-	-	-	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	521,667	-	-	-	-	-
Net Surplus / (Deficit)	2,916	4,647	5,000	2,302	5,000	(521,567)	-	-	-		
Beginning Cash Balance	504,361	507,047	511,567		516,567	521,567	-	-	-		
Cash Adjustments	(231)	(127)	-		-	-	-	-	-		
Ending Cash Balance	507,047	511,567	516,567		521,567	-	-	-	-		
Cash Reserves Target	507,047	511,567	516,567		521,567	-	-	-	-		

Cash Reserve
100% dbt service reserve
per bond covenants

Fund Purpose:

This fund was established in 2010 to collect reserve monies as stipulated in the bond covenants. The fund receives interest earnings revenue. Will transfer monies from this fund to Fund 377, Professional Sports Development, to make the final debt service payment on January 15, 2019.

Explain Significant Revenue and Expenditure Changes/Variations Below:

Fund 317

City of South Bend

Revenue

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015 Actual	2016 Actual	2017 Original Budget	2017 Amended Budget	2017 YTD Actual	6/30/17 YTD Actual	2018 Estimated Revenue
COVELESKI BOND DS RESERVE				5,000	5,000	2,957	2,302	5,000
317-1001-361.00-00	INTEREST EARNINGS	2,916	4,647	5,000	5,000	2,957	2,302	5,000
LEVEL	TEXT		TEXT AMT					
02	INTEREST INCOME		5,000					
			5,000					
*		2,916	4,647	5,000	5,000	2,957	2,302	5,000
**	NEIGHBORHOOD ENGAGEMENT	2,916	4,647	5,000	5,000	2,957	2,302	5,000
***	COVELESKI BOND DS RESERVE	2,916	4,647	5,000	5,000	2,957	2,302	5,000

Fund 410 - Urban Development Action Grant

Fund Type	Special Revenue				Control	City Funds					
	2015	2016	2017		2018	Forecast				Budget	%
	Actual	Actual	Amended	06/30/17	Proposed	2019	2020	2021	2022	Variance	Change
			Budget	Actual	Budget					2017-2018	
Revenue											
Grants/Intergovernmental	-	-	-	-	-	-	-	-	-	-	-
Interest Earnings	1,485	4,759	6,110	2,485	6,110	5,000	5,000	5,000	5,000	-	0%
Other Income	1,039,452	195,491	-	-	132,618	140,082	130,659	132,585	7,965	132,618	-
Transfers In	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	1,040,937	200,250	6,110	2,485	138,728	145,082	135,659	137,585	12,965	132,618	2171%
Expenditures by Type											
Supplies	-	-	-	-	-	-	-	-	-	-	-
Services & Charges											
Professional Services	-	-	-	-	-	-	-	-	-	-	-
Printing & Advertising	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-
Education & Training	-	-	-	-	-	-	-	-	-	-	-
Travel	-	-	-	-	-	-	-	-	-	-	-
Repairs & Maintenance	-	-	-	-	-	-	-	-	-	-	-
Debt Service											
Principal	438,203	238,173	126,144	62,515	610,131	145,082	135,659	137,585	12,965	483,987	384%
Interest & Fees	-	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-	-
Other Services & Charges	-	-	-	-	-	-	-	-	-	-	-
Total Services & Charges	438,203	238,173	126,144	62,515	610,131	145,082	135,659	137,585	12,965	483,987	384%
Capital	-	-	-	-	-	-	-	-	-	-	-
Total Expenditures	438,203	238,173	126,144	62,515	610,131	145,082	135,659	137,585	12,965	483,987	384%
Net Surplus / (Deficit)	602,734	(37,923)	(120,034)	(60,031)	(471,403)	-	-	-	-		
Beginning Cash Balance	27,636	629,441	591,437		471,403	-	-	-	-	Cash Reserve	
Cash Adjustments	(928)	(82)	-		-	-	-	-	-	No reserve requirement	
Ending Cash Balance	629,441	591,437	471,403		-	-	-	-	-		
Cash Reserves Target	-	-	-		-	-	-	-	-		

Fund Purpose:

This fund is currently used to pay for an inter-fund loan from the COIT Fund (404) in connection with a downtown hotel/parking garage project.

Explain Significant Revenue and Expenditure Changes/Variations Below:

Revenue comes from BDC repayment of Fund 410 miscellaneous revenue used to capitalize BDC loan pool. Final payment due in 2022. Expenditures relate to inter-fund loan (DS-082) from COIT. When final revenue payment due from BDC, it may be prudent to payoff the debt to the COIT fund and potentially close this fund rather than following current amortization schedule which goes out to 2046. Therefore, in the 2018 budget a total of \$435,081 is being paid back which pays the interfund loan off through January 21, 2021. A total of \$320,132 is expected to be paid off in 2019.

Fund 410

City of South Bend

Revenue

LEVEL	ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015 Actual	2016 Actual	2017 Original Budget	2017 Amended Budget	2017 YTD Actual	6/30/17 YTD Actual	2018 Estimated Revenue
UDAG	410-0000-360.00-00	MISCELLANEOUS REVENUE	1,039,452	195,491	0	0	0	0	132,618
02	1/10	PYMT FROM BDC		31,814					
	4/10	PYMT FROM BDC		33,601					
	7/10	PYMT FROM BDC		33,602					
	10/10	PYMT FROM BDC		33,601					
				132,618					
*			1,039,452	195,491	0	0	0	0	132,618
	410-0000-361.00-00	INTEREST EARNINGS	1,485	4,759	6,110	6,110	3,162	2,485	6,110
*			1,485	4,759	6,110	6,110	3,162	2,485	6,110
**	UDAG		1,040,937	200,250	6,110	6,110	3,162	2,485	138,728
***	UDAG		1,040,937	200,250	6,110	6,110	3,162	2,485	138,728
			1,040,937	200,250	6,110	6,110	3,162	2,485	138,728

Fund 410

City of South Bend

Expenditures

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015 Actual	2016 Actual	2017 Original Budget	2017 Amended Budget	2017 YTD Actual	6/30/17 YTD Actual	2018 Proposed Expenditures
UDAG								
410-1002-460.38-01	PRINCIPAL	438,203	238,173	126,144	126,144	94,329	62,515	610,131
LEVEL	TEXT		TEXT AMT					
02	COIT' LOAN REPAYMENT - ACCELERATE PAYMENTS		610,131					
			610,131					
*	OTHER SERVICES & CHARGES	438,203	238,173	126,144	126,144	94,329	62,515	610,131
**	ECONOMIC RESOURCES	438,203	238,173	126,144	126,144	94,329	62,515	610,131
***	UDAG	438,203	238,173	126,144	126,144	94,329	62,515	610,131
		438,203	238,173	126,144	126,144	94,329	62,515	610,131

Fund 677 - Football Hall of Fame Capital

Fund Type	Capital Project				Control	City Funds					
	2015 Actual	2016 Actual	2017 Amended Budget	06/30/17 Actual	2018 Proposed Budget	Forecast				Budget Variance 2017-2018	% Change
						2019	2020	2021	2022		
Revenue											
Interest Earnings	3,112	4,607	5,000	2,174	5,000	5,000	5,000	5,000	5,000	-	0%
Other Income	-	48,709	-	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	3,112	53,316	5,000	2,174	5,000	5,000	5,000	5,000	5,000	-	0%
Expenditures by Type											
Supplies	-	-	-	-	-	-	-	-	-	-	-
Services & Charges											
Professional Services	314	-	-	-	-	-	-	-	-	-	-
Printing & Advertising	-	-	-	-	-	-	-	-	-	-	-
Utilities	41,690	36,118	41,147	22,537	42,000	-	-	-	-	853	2%
Education & Training	-	-	-	-	-	-	-	-	-	-	-
Travel	-	-	-	-	-	-	-	-	-	-	-
Repairs & Maintenance	10,888	18,838	39,944	6,767	85,000	-	-	-	-	45,056	113%
Debt Service											
Principal	-	-	-	-	-	-	-	-	-	-	-
Interest & Fees	-	-	-	-	-	-	-	-	-	-	-
Insurance	6,564	5,796	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-	-
Other Services & Charges	-	-	-	-	-	-	-	-	-	-	-
Total Services & Charges	59,456	60,752	81,091	29,304	127,000	-	-	-	-	45,909	57%
Capital	-	-	-	-	-	-	-	-	-	-	-
Total Expenditures	59,456	60,752	81,091	29,304	127,000	-	-	-	-	45,909	57%
Net Surplus / (Deficit)	(56,344)	(7,436)	(76,091)	(27,130)	(122,000)	5,000	5,000	5,000	5,000		
Beginning Cash Balance	558,620	502,111	494,570		418,479	296,479	301,479	306,479	311,479	Cash Reserve No reserve requirement	
Cash Adjustments	(165)	(106)	-		-	-	-	-	-		
Ending Cash Balance	502,111	494,570	418,479		296,479	301,479	306,479	311,479	316,479		
Cash Reserves Target	-	-	-		-	-	-	-	-		

Fund Purpose:

This fund was established to provide capital repairs and improvements at the former College Football Hall of Fame building. The fund received distributions from the PSDA Tax Fund (377) through 2010.

Explain Significant Revenue and Expenditure Changes/Variations Below:

Utilities on-going until sale finalized--hoping to occur yet in 2017. Possible HVAC repairs if needed.

Fund 677

City of South Bend

Revenue

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015 Actual	2016 Actual	2017 Original Budget	2017 Amended Budget	2017 YTD Actual	6/30/17 YTD Actual	2018 Estimated Revenue
HALL OF FAME CAPITAL								
677-0000-361.00-00	INTEREST EARNINGS	3,112	4,607	5,000	5,000	2,772	2,174	5,000
*		3,112	4,607	5,000	5,000	2,772	2,174	5,000
677-0000-391.05-00 PROPERTY SALES								
*		0	48,709	0	0	0	0	0
**		0	48,709	0	0	0	0	0
HALL OF FAME CAPITAL								
**		3,112	53,316	5,000	5,000	2,772	2,174	5,000
HALL OF FAME CAPITAL								
***		3,112	53,316	5,000	5,000	2,772	2,174	5,000
		3,112	53,316	5,000	5,000	2,772	2,174	5,000

Fund 677

City of South Bend

Expenditures

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015 Actual	2016 Actual	2017 Original Budget	2017 Amended Budget	2017 YTD Actual	6/30/17 YTD Actual	2018 Proposed Expenditures
	HALL OF FAME CAPITAL							
677-0414-645.31-01	LEGAL SERVICES	314	0	0	0	0	0	0
677-0414-645.34-02	LIABILITY INSURANCE	6,564	5,796	0	0	0	0	0
677-0414-645.35-01	ELECTRIC	27,098	26,295	0	22,041	15,252	13,128	23,000
677-0414-645.35-02	GAS	12,067	5,325	0	13,982	7,049	7,049	14,000
677-0414-645.35-04	WATER	2,525	4,498	0	5,124	2,737	2,361	5,000
677-0414-645.36-01	BUILDING R&M	10,888	18,838	80,000	39,944	6,767	6,767	85,000
LEVEL	TEXT							
02	POSSIBLE NECESSARY REPAIRS TO HVAC		85,000					
			85,000					
*	OTHER SERVICES & CHARGES	59,456	60,752	80,000	81,091	31,805	29,304	127,000
**	FOOTBALL HALL OF FAME	59,456	60,752	80,000	81,091	31,805	29,304	127,000
***	HALL OF FAME CAPITAL	59,456	60,752	80,000	81,091	31,805	29,304	127,000
		59,456	60,752	80,000	81,091	31,805	29,304	127,000

Fund 752 - South Bend Redevelopment Authority

Fund Type	Debt Service				Control	Redevelopment Commission Controlled Funds					
	2015 Actual	2016 Actual	2017 Amended Budget	06/30/17 Actual	2018 Proposed Budget	Forecast				Budget Variance 2017-2018	%
						2019	2020	2021	2022		Change
Revenue											
Interest Earnings	-	-	2,000	1,358	2,700	2,700	2,700	2,700	2,700	700	35%
Bond Proceeds	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-
Transfers In	-	-	3,866,169	2,206,500	3,364,500	2,869,500	2,870,500	2,866,000	2,865,000	(501,669)	-13%
Total Revenue	-	-	3,868,169	2,207,858	3,367,200	2,872,200	2,873,200	2,868,700	2,867,700	(500,969)	-13%
Expenditures by Type											
Supplies	-	-	-	-	-	-	-	-	-	-	-
Services & Charges											
Professional Services	-	-	-	-	-	-	-	-	-	-	-
Printing & Advertising	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-
Repairs & Maintenance	-	-	-	-	-	-	-	-	-	-	-
Debt Service											
Principal	-	-	2,605,000	1,705,000	1,915,000	1,725,000	1,790,000	1,850,000	1,925,000	(690,000)	-26%
Interest & Fees	-	-	1,263,164	645,409	1,190,829	1,136,269	1,072,612	1,005,669	931,281	(72,335)	-6%
Grants & Subsidies	-	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	735,241	735,240	260,000	-	-	-	-	(475,241)	-65%
Other Services & Charges	-	-	-	-	-	-	-	-	-	-	-
Total Services & Charges	-	-	4,603,405	3,085,650	3,365,829	2,861,269	2,862,612	2,855,669	2,856,281	(1,237,576)	-27%
Capital	-	-	-	-	-	-	-	-	-	-	-
Total Expenditures	-	-	4,603,405	3,085,650	3,365,829	2,861,269	2,862,612	2,855,669	2,856,281	(1,237,576)	-27%
Net Surplus / (Deficit)	-	-	(735,236)	(877,791)	1,371	10,931	10,588	13,031	11,419		
Beginning Cash Balance	-	-	1,232,769	-	497,533	498,904	509,835	520,423	533,454	Cash Reserve 100% cash reserves per bond covenants	
Cash Adjustments	-	-	-	-	-	-	-	-			
Ending Cash Balance	-	-	497,533	-	498,904	509,835	520,423	533,454	544,873		
Cash Reserves Target	-	-	497,533	-	498,904	509,835	520,423	533,454	544,873		

Fund Purpose:

The South Bend Redevelopment Authority Funds records debt service payments received by the City that are passed through to the paying agent bank and the bondholders per bond agreements. The South Bend Redevelopment Authority is a separate legal entity that is recorded in the Comprehensive Annual Financial Report (CAFR). This fund was established in 2017 to integrate this activity into the City's formal accounting system.

Explain Significant Revenue and Expenditure Changes/Variations Below:

This fund is used to pay debt service payments for the 2011 Center Center Bond Refunding (debt schedule #7), the 2013 Century Center Bond Refunding (debt schedule #62), and the 2015 Eddy Street Commons Bond Refunding (debt schedule #54).

Fund 752

City of South Bend

Revenue

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015 Actual	2016 Actual	2017 Original Budget	2017 Amended Budget	2017 YTD Actual	6/30/17 YTD Actual	2018 Estimated Revenue
SB REDEVELOPMENT AUTH								
752-0000-361.00-00	INTEREST EARNINGS	0	0	2,000	2,000	1,553	1,358	2,700
LEVEL	TEXT							
02	INTEREST EARNED ON ESCROW ACCOUNTS		2,000					
			2,000					
*		0	0	2,000	2,000	1,553	1,358	2,700
	752-0000-392.00-00 INTERFUND OPER. TRANSFER	0	0	3,866,169	3,866,169	2,206,500	2,206,500	3,364,500
LEVEL	TEXT							
02	CITY CONTRIBUTIONS DEBT SERVICE PAYMENTS TO ESCROW		3,364,500					
	2011 CENTURY CTR REFUNDING, 2015 EDDY ST. COMMON							
	REFUNDING, 2013 CENTURY CENTER REFUNDING		3,364,500					
*		0	0	3,866,169	3,866,169	2,206,500	2,206,500	3,364,500
**	SB REDEVELOPMENT AUTH	0	0	3,868,169	3,868,169	2,208,053	2,207,858	3,367,200
***	SB REDEVELOPMENT AUTH	0	0	3,868,169	3,868,169	2,208,053	2,207,858	3,367,200

Fund 752

City of South Bend

Expenditures

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015 Actual	2016 Actual	2017 Original Budget	2017 Amended Budget	2017 YTD Actual	6/30/17 YTD Actual	2018 Proposed Expenditures
SB REDEVELOPMENT AUTH								
752-0000-472.38-01 PRINCIPAL		0	0	2,605,000	2,605,000	1,705,000	1,705,000	1,915,000
LEVEL	TEXT							
02	DEBT SERVICE PRINCIPAL PAID BY ESCROW:							
	2011 CENTURY CENTER REFUNDING #7		245,000					
	2013 CENTURY CENTER REFUNDING #62		310,000					
	2015 EDDY STREET COMMONS REFUNDING #54		1,360,000					
			1,915,000					
752-0000-472.38-02 INTEREST		0	0	1,261,169	1,261,169	645,409	645,409	1,188,829
LEVEL	TEXT							
02	DEBT SERVICE INTEREST PAID BY ESCROW:							
	2011 CENTURY CENTER REFUNDING #7		3,675					
	2013 CENTURY CENTER REFUNDING #62		76,813					
	2015 EDDY STREET COMMONS REFUNDING #54		1,108,341					
			1,188,829					
752-0000-472.38-03 PAYING AGENT FEES		0	0	2,000	1,995	0	0	2,000
LEVEL	TEXT							
02	PAYING AGENT FEES PAID BY ESCROW		2,000					
			2,000					
*	OTHER SERVICES & CHARGES	0	0	3,868,169	3,868,164	2,350,409	2,350,409	3,105,829
752-0000-472.50-02 TRANSFERS OUT		0	0	0	735,241	735,240	735,240	260,000
LEVEL	TEXT							
02	TRANSFER OF DEBT SERVICE RESERVE REMAINDER FROM MORRIS 2009 BOND #11 DS-011		260,000					
			260,000					
*	OTHER USES	0	0	0	735,241	735,240	735,240	260,000
**	SB REDEVELOPMENT AUTH	0	0	3,868,169	4,603,405	3,085,649	3,085,650	3,365,829
***	SB REDEVELOPMENT AUTH	0	0	3,868,169	4,603,405	3,085,649	3,085,650	3,365,829

Fund 753 - Smart Streets Bond Capital

Fund Type	Capital Project				Control	City Funds					
	2015 Actual	2016 Actual	2017 Amended Budget	06/30/17 Actual	2018 Proposed Budget	Forecast				Budget Variance 2017-2018	% Change
						2019	2020	2021	2022		
Revenue											
Interest Earnings	-	-	17,000	2,962	1,500	-	-	-	-	(15,500)	-91%
Bond Proceeds	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	-	-	17,000	2,962	1,500	-	-	-	-	(15,500)	-91%
Expenditures by Type											
Supplies	-	-	-	-	-	-	-	-	-	-	-
Services & Charges											
Professional Services	-	-	-	-	-	-	-	-	-	-	-
Printing & Advertising	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-
Repairs & Maintenance	-	-	-	-	-	-	-	-	-	-	-
Other Interfund Allocations	-	-	-	-	-	-	-	-	-	-	-
Debt Service											
Principal	-	-	-	-	-	-	-	-	-	-	-
Interest & Fees	-	-	-	1,500	1,500	-	-	-	-	1,500	-
Grants & Subsidies	-	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-	-
Other Services & Charges	-	-	-	-	-	-	-	-	-	-	-
Total Services & Charges	-	-	-	1,500	1,500	-	-	-	-	1,500	-
Capital											
Land	-	-	-	-	-	-	-	-	-	-	-
Land Improvements	-	-	10,000,000	2,742,248	2,100,000	-	-	-	-	(7,900,000)	-79%
Buildings & Bldg Improve.	-	-	-	-	-	-	-	-	-	-	-
Motor Equipment	-	-	-	-	-	-	-	-	-	-	-
Machinery & Equipment	-	-	-	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-	-	-	-
Total Capital	-	-	10,000,000	2,742,248	2,100,000	-	-	-	-	(7,900,000)	-79%
Total Expenditures	-	-	10,000,000	2,743,748	2,101,500	-	-	-	-	(7,898,500)	-79%
Net Surplus / (Deficit)	-	-	(9,983,000)	(2,740,786)	(2,100,000)	-	-	-	-		
Beginning Cash Balance	-	-	5,929,453		2,100,000	-	-	-	-		
Cash Adjustments	-	-	6,153,547		-	-	-	-	-		
Ending Cash Balance	-	-	2,100,000		-	-	-	-	-		
Cash Reserves Target	-	-	2,100,000		-	-	-	-	-		

Cash Reserve
100% cash reserves per bond covenants

Fund Purpose:

This fund accounts for the remaining expenditures of the bond proceeds from the \$25 million Smart Streets Bond issued in 2015 (debt schedule #135; expected to pay off January 2037). The bond proceeds are in a trustee account. This fund was established in 2017 to integrate this trustee account into the City's formal accounting system.

Explain Significant Revenue and Expenditure Changes/Variations Below:

The bond was secured to change 1-way streets to 2-way--primarily Main, Michigan and St. Joseph streets. This project includes elements of complete streets concepts to encourage walkability, bike riding, as well as easier driving throughout downtown and entryway streets. Spending down bond proceeds until exhausted. The only revenue anticipated is interest revenue and is not expected to be significant.

Fund 753 - Smart Streets Bond Capital

Five-Year Capital Improvement Plan

Name	Funding Source	2018 Budget	Forecast			Total	Justification
			2019	2020	2021		
Replacement Capital							
		-	-	-	-	-	
	Bond Proceeds	2,100,000	-	-	-	2,100,000	Complete two-way streets project
Total Replacement Capital			-	-	-	-	
Total Project Capital		2,100,000	-	-	-	2,100,000	
Total Capital		2,100,000	-	-	-	2,100,000	Minimum Thresholds: Equipment \$10,000 Buildings \$100,000

Explain Significant Spending on Capital Projects Below:
Complete cross-streets in downtown.

Fund 753

City of South Bend

Revenue

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015 Actual	2016 Actual	2017 Original Budget	2017 Amended Budget	2017 YTD Actual	6/30/17 YTD Actual	2018 Estimated Revenue
SMART STREET BOND CAP								
753-1001-361.00-00	INTEREST EARNINGS	0	0	17,000	17,000	3,523	2,962	1,500
*		0	0	17,000	17,000	3,523	2,962	1,500
**	NEIGHBORHOOD ENGAGEMENT	0	0	17,000	17,000	3,523	2,962	1,500
***	SMART STREET BOND CAP	0	0	17,000	17,000	3,523	2,962	1,500

Fund 753

City of South Bend

Expenditures

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015	2016	2017		2017	2018
		Actual	Actual	Original Budget	Amended Budget	YTD Actual	YTD Actual
	SMART STREET BOND CAP	0	0	0	0	1,500	1,500
	753-1001-460.38-03 PAVING AGENT FEES	0	0	0	0	1,500	1,500
*	OTHER SERVICES & CHARGES	0	0	0	0	1,500	1,500
	753-1001-460.42-01 LAND IMPROVEMENTS	0	0	10,000,000	10,000,000	3,819,299	2,742,248
LEVEL	TEXT						
02	COMPLETE CROSS-STREETS IN DOWNTOWN			2,100,000	2,100,000		
*	CAPITAL	0	0	10,000,000	10,000,000	3,819,299	2,742,248
**	NEIGHBORHOOD ENGAGEMENT	0	0	10,000,000	10,000,000	3,820,799	2,743,748
***	SMART STREET BOND CAP	0	0	10,000,000	10,000,000	3,820,799	2,743,748

Fund 756 - Smart Streets Debt Service

Fund Type	Debt Service				Control	Redevelopment Commission Controlled Funds					
	2015 Actual	2016 Actual	2017 Amended Budget	06/30/17 Actual	2018 Proposed Budget	Forecast				Budget Variance 2017-2018	%
						2019	2020	2021	2022		Change
Revenue											
Interest Earnings	-	-	1,000	1,134	2,500	2,500	2,500	2,500	2,500	1,500	150%
Bond Proceeds	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-
Transfers In	-	-	854,784	-	1,714,000	1,715,500	1,716,500	1,716,500	1,715,000	859,216	101%
Total Revenue	-	-	855,784	1,134	1,716,500	1,718,000	1,719,000	1,719,000	1,717,500	860,716	101%
Expenditures by Type											
Supplies	-	-	-	-	-	-	-	-	-	-	-
Services & Charges											
Professional Services	-	-	-	-	-	-	-	-	-	-	-
Printing & Advertising	-	-	-	-	-	-	-	-	-	-	-
Repairs & Maintenance	-	-	-	-	-	-	-	-	-	-	-
Other Interfund Allocations	-	-	-	-	-	-	-	-	-	-	-
Debt Service											
Principal	-	-	460,000	-	940,000	970,000	1,000,000	1,030,000	1,060,000	480,000	104%
Interest & Fees	-	-	395,784	394,784	769,794	741,369	712,044	681,819	650,694	374,010	94%
Grants & Subsidies	-	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-	-
Other Services & Charges	-	-	-	-	-	-	-	-	-	-	-
Total Services & Charges	-	-	855,784	394,784	1,709,794	1,711,369	1,712,044	1,711,819	1,710,694	854,010	100%
Capital	-	-	-	-	-	-	-	-	-	-	-
Total Expenditures	-	-	855,784	394,784	1,709,794	1,711,369	1,712,044	1,711,819	1,710,694	854,010	100%
Net Surplus / (Deficit)	-	-	-	(393,650)	6,706	6,631	6,956	7,181	6,806		
Beginning Cash Balance	-	-	2,108,440		1,713,656	1,720,363	1,726,994	1,733,950	1,741,131	Cash Reserve 100% cash reserves per bond covenants	
Cash Adjustments	-	-	(394,784)		-	-	-	-			
Ending Cash Balance	-	-	1,713,656		1,720,363	1,726,994	1,733,950	1,741,131	1,747,938		
Cash Reserves Target	-	-	1,713,656		1,720,363	1,726,994	1,733,950	1,741,131	1,747,938		

Fund Purpose:

The Smart Streets Debt Service Reserve Fund accounts for debt service reserve on the 2015 Smart Streets bond that had a par amount of \$25 million. The accounting records are maintained in trustee bank accounts. This fund was established in 2017 to integrate these trustee accounts into the City's regular accounting system.

Explain Significant Revenue and Expenditure Changes/Variations Below:

The final payment is due February 1, 2037.

Fund 756

City of South Bend

Revenue

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015 Actual	2016 Actual	2017 Original Budget	2017 Amended Budget	2017 YTD Actual	6/30/17 YTD Actual	2018 Estimated Revenue
SMARTS STREETS DEBT SVC								
756-1001-361.00-00	INTEREST EARNINGS	0	0	1,000	1,000	1,425	1,134	2,500
LEVEL	TEXT	TEXT AMT						
02	ESTIMATED INTEREST EARNINGS ON ESCROW		1,000					
			1,000					
*		0	0	1,000	1,000	1,425	1,134	2,500
	756-1001-392.00-00	0	0	854,784	854,784	0	0	1,714,000
	INTERFUND OPER. TRANSFER							
LEVEL	TEXT	TEXT AMT						
02	CITY CONTRIBUTIONS FOR DEBT SERVICE		1,714,000					
	2015 SMART STREETS BOND		1,714,000					
*		0	0	854,784	854,784	0	0	1,714,000
**	NEIGHBORHOOD ENGAGEMENT	0	0	855,784	855,784	1,425	1,134	1,716,500
***	SMARTS STREETS DEBT SVC	0	0	855,784	855,784	1,425	1,134	1,716,500

Fund 756

City of South Bend

Expenditures

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015 Actual	2016 Actual	2017 Original Budget	2017 Amended Budget	2017 YTD Actual	6/30/17 YTD Actual	2018 Proposed Expenditures
SMARTS STREETS DEBT SVC								
756-1001-460.37-11	CAPITAL LEASE PRINCIPAL	0	0	460,000	460,000	0	0	940,000
LEVEL	TEXT							
02	DEBT SERVICE PRINCIPAL PAYMENTS THROUGH ESCROW		940,000					
	2015 SMARTS STREETS BOND #135		940,000					
756-1001-460.37-12 CAPITAL LEASE INTEREST								
756-1001-460.37-12	CAPITAL LEASE INTEREST	0	0	394,784	394,785	394,784	394,784	768,794
LEVEL	TEXT							
02	DEBT SERVICE INTEREST PAID THROUGH ESCROW:		768,794					
	2015 SMART STREETS BOND #135		768,794					
756-1001-460.38-03 PAYING AGENT FEES								
756-1001-460.38-03	PAYING AGENT FEES	0	0	1,000	999	0	0	1,000
LEVEL	TEXT							
02	PAYING AGENT FEES		1,000					
			1,000					
*	OTHER SERVICES & CHARGES	0	0	855,784	855,784	394,784	394,784	1,709,794
**	NEIGHBORHOOD ENGAGEMENT	0	0	855,784	855,784	394,784	394,784	1,709,794
***	SMARTS STREETS DEBT SVC	0	0	855,784	855,784	394,784	394,784	1,709,794



CITY OF SOUTH BEND

EXCELLENCE | ACCOUNTABILITY | INNOVATION | INCLUSION | EMPOWERMENT

Department of Community Investment

August 21, 2017

Today's Agenda

1. Mission
2. Organization and Proposed 2018 Operations Budget
3. KPI's
4. 2017 Accomplishments
5. Proposed 2018 Civil City Programmatic Budget
6. Overview of Redevelopment Funds
7. 2018 Goals and Challenges



CITY OF SOUTH BEND
COMMUNITY INVESTMENT

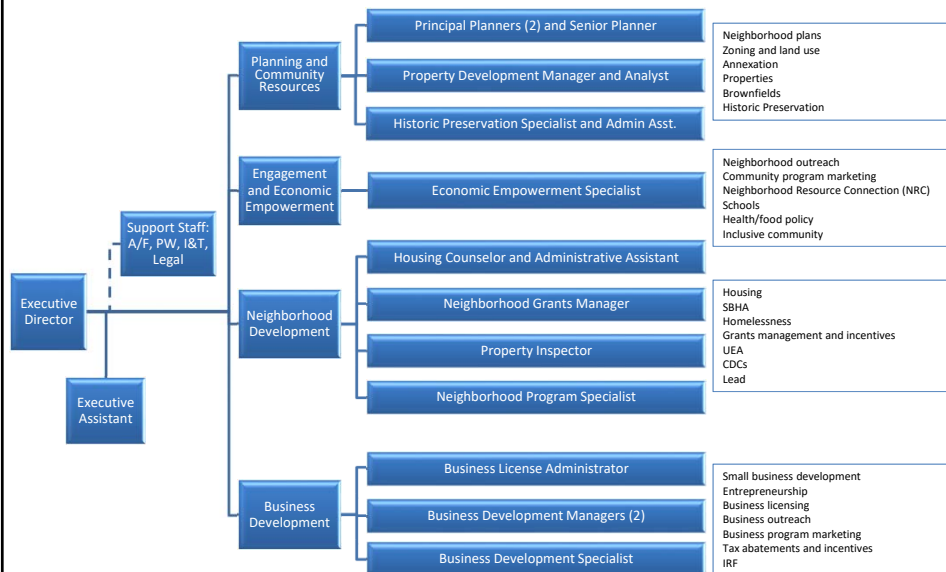
DCI Mission

To spur investment in a stronger South Bend

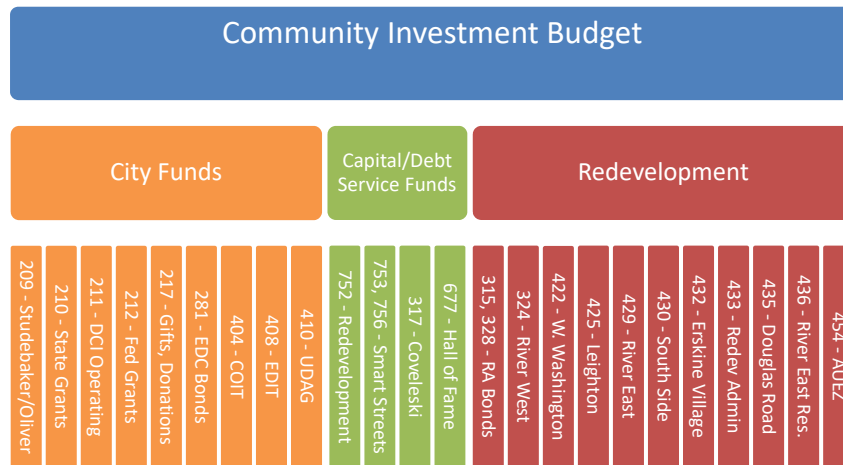
1. Attracting & retaining growing businesses
2. Connecting residents to economic opportunities
3. Planning for vibrant neighborhoods



Organization



Funds



Summary of Operating Fund (211)

\$2.836 million total budget for operations

1. Staff changes
 - Historic Preservation staff (2) and estimated revenue from county added to DCI operations
 - Change of Assistant Executive Director position to Director of Engagement and Economic Empowerment
 - Clarifying positions below Directors across DCI teams
 - Retained 2 DCI staff positions in budget that have dotted line reporting to A/F (Financial Specialist III) and I&T (Business Analyst) as long term needs identified
2. Other
 - \$10,000 in promotions budget for more proactive engagement activities
 - IT expenses moved to I&T allocation, including one-time cost of new software for business licensing



Key Performance Indicators

Measure	2016 Actual	2017 Est.	2018 Goal
Jobs announced from projects	593	300 (200 YTD)	300
Private investment from projects	\$207M	\$130M (\$84.5M YTD)	\$100M
Owner-occupied rehab	38	40	80
Rental assistance	17	32	34
Housing counseling	290	260	250
Homebuyers assisted	13	15	20
Residential units	475	300 (264 YTD)	300



2017 Accomplishments

Infrastructure, Transportation, and Parks

- Downtown Two-Way
- Financing plan for parks & trails capital investments throughout our City (\$16.38m TIF)
- Western Avenue - Phase II
- Fellows Street
- South Shore double tracking and relocation projects
- Bikeshare

Public Safety

- Fire station 4
- Property acquisition for fire station 9

Homelessness

- Weather amnesty shelter
- FUSE housing first project
- Homelessness working group action plan



2017 Accomplishments

Major Developments

Openings

- LaSalle Hotel
- Marriott
- Aloft
- JMS
- Martins



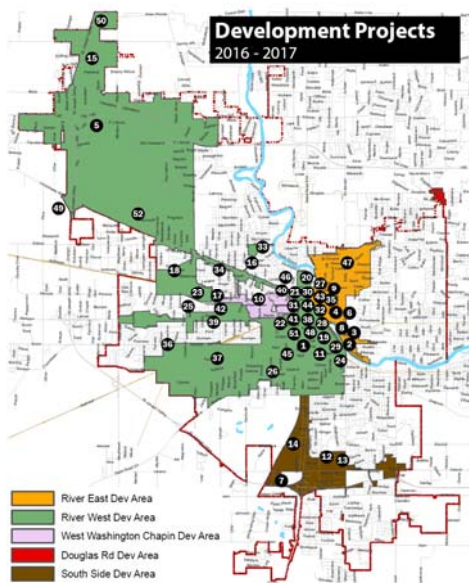
Underway

- Eddy Street Phase II
- Berlin Place
- Studebaker façade
- Newman Center
- East Bank Phase 5
- Portage Prairie
- Holiday Inn
- Hibberd
- Embassy Suites

Announced: Commerce Center, Wharf, South Bend Chocolate Factory, VA



2017 Accomplishments



- | | |
|--------------------------------------|----------------------------|
| 1 Bare Hands Brewery | 43 Commerce Center |
| 2 Newman Center | 44 JMS |
| 3 Eddy, Sample, Beyer Improvements | 45 Ignition Park |
| 4 Howard Park Improvements | 46 Civic Theatre Firehouse |
| 5 Career Academy | 47 Eddy Street Phase 2 |
| 6 Michiana Brick | 48 Fat Daddy's |
| 7 Bowen Street | 49 SB Chocolate |
| 8 Riverfront Parks & Trails | 50 Portage Prairie |
| 9 Wharf Development | 51 Studebaker Building 84 |
| 10 City Cemetery Park | 52 South Shore |
| 11 Bowman Creek Improvements | |
| 12 Erskine Drainage Improvements | |
| 13 Erskine Club-House | |
| 14 South Wolf Field Improvements | |
| 15 Chet Waggoner Drive | |
| 16 Coal Line Trail | |
| 17 Fire Station #4 | |
| 18 Unity Gardens | |
| 19 West Bank Trail Improvements | |
| 20 Patel Plaza | |
| 21 Saigon Market Site Improvements | |
| 22 The Joy @ Berlin Place | |
| 23 Bosch | |
| 24 Bowman Creek / Ravina Park | |
| 25 Charles Black Improvements | |
| 26 FUSE | |
| 27 Downtown Streetscape | |
| 28 Hibberd Plaza | |
| 29 Langlab | |
| 30 LaSalle Hotel | |
| 31 Leighton Plaza | |
| 32 Marriott Hotel | |
| 33 Portage Avenue Bridge | |
| 34 Project Level the Way | |
| 35 Riverfront Edge Adventure | |
| 36 Sample / Sheridan | |
| 37 Tucker Drive | |
| 38 One Michiana Square | |
| 39 Western Avenue Street Scape | |
| 40 LWW / Charles Martin Intersection | |
| 41 Cove Lot 4 Paving | |
| 42 Olive Street Metromat | |



2017 Accomplishments

Workforce Development

Pathways Program launched in 2015-2016

- Outreach and recruitment program for City residents not currently engaged in the labor workforce and looking to upskill or pursue a high demand career track that has high growth potential

Partnerships

- Professional Consultant for marketing, community engagement & recruitment
- WorkOne for office/location, intake, and facilitation of training

Every Friday at WorkOne

- Employment & Training Connections (ETC) guides potential participants/trainees into the program
- Each participant leaves with a personal action plan toward career growth



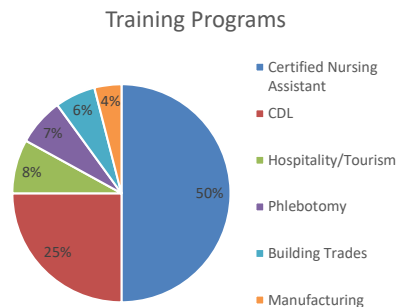
2017 Accomplishments

Workforce Development (continued)

- Over 100 people in the City of South Bend were successfully trained in these areas and had positive career outcomes in 2016
- Seeking increased efficiencies and outcomes and presently engaged in a thorough audit and analysis of the program

Goals

- Build on successes and look for areas to expand
- Planning to enhance program to be more responsive to the immediate job opportunities and workforce needs of our businesses



Summary of COIT, EDIT (404, 408)

Planning for vibrant neighborhoods

- \$1,300,000 neighborhood development program (new construction and rehab)
- \$100,000 for V&A programs
- \$400,000 to reseed existing façade grant program and expand to other areas
- \$425,000 zoning reform and planning strategy
- \$255,000 for property acquisition at tax/commissioner's sale
- \$180,000 for transportation projects
- \$50,000 to implement City Cemetery Plan (excl. TIF)
- \$50,000 to implement West Side Main Street Plan (excl. TIF)
- \$117,000 for appraisals, title work, land surveys, and building maintenance
- \$130,000 tree maintenance contract with VPA
- \$75,000 partnership with NNRO



CITY OF SOUTH BEND
COMMUNITY INVESTMENT

Summary of COIT, EDIT (404, 408)

Engagement and economic empowerment

- \$100,000 for Neighborhood Resources Connection (NRC)
- \$100,000 to address lead (excl. federal funds and Code program)
- \$100,000 to build capacity to increase access to quality early childhood education

Business development

- \$529,000 small business and workforce development programs
- \$115,000 for business recruitment partnership and membership with the South Bend Region Chamber of Commerce



CITY OF SOUTH BEND
COMMUNITY INVESTMENT

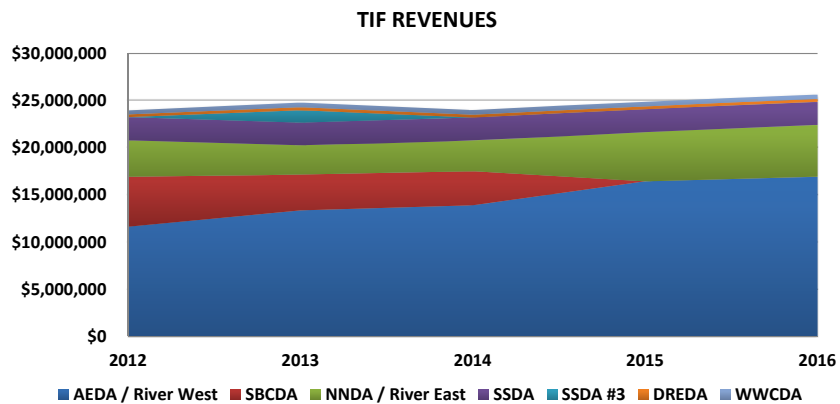
Summary of DCI Grants (212)

\$2.911 million total budget

1. Community Development Block Grants (CDBG)
 - Assuming \$2.5 million despite President's budget proposal
 - Exploring economic empowerment pilots and lead programs
2. Emergency Shelter Grant – \$211,000
3. Miscellaneous revenue – \$197,000



Overview of Redevelopment Funds



Overview of Redevelopment Funds

\$25 million expected revenue across all TIF areas

\$11m for existing debt service plus \$500,000 for new parks bond leaves 13.5m

Major Project Commitments for 2018

1. \$2m for improvements to Lincolnway West/Charles Martin Sr. node
2. \$4.5m for public works including water infrastructure
3. \$1.5m for South Shore relocation
4. \$3m to create and operate inclusive technology resource center
5. \$1.5m to construct gateway shelter for the homeless
6. \$580,000 for Parks in addition to bond financing
7. \$479,000 for city cemetery
8. \$2.5m for Commerce Center development
9. \$1.7m to demolish and restore Fat Daddy's
10. \$1.2m to stabilize Lafayette building
11. \$1m to expand sewer infrastructure to developments west of airport



CITY OF TOLEDO
COMMUNITY INVESTMENT

2018 Goals and Challenges

Goals

1. Implement processes associated with new organizational structure
2. Advance neighborhood development program, move more vacant lots to valuable uses
3. Increase connectivity of neighborhoods to and around downtown
4. Continue implementation of Corridor, SE Master, and City Cemetery plans
5. Zoning reform
6. Improve engagement and information sharing, including better accessibility of information online (e.g. city property database)
7. Pilot economic empowerment programs
8. Increase focus of business development team on small business and workforce development

Challenges

1. Big box store appeals
2. Macroeconomic trends



CITY OF TOLEDO
COMMUNITY INVESTMENT